

2023-2024 ANNUAL PROGRESS REPORT





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Message From the Director

As the Director of the Mayor's Office of Housing and Community Development (MOHCD), it is my privilege to present our Annual Report for Fiscal Year 2023-24. This document reflects our collective efforts to create equitable housing opportunities and foster thriving, inclusive communities.

We find ourselves in a time of great transition, marked by both unprecedented challenges and opportunities. The effects of the ongoing housing crisis, economic uncertainties, and shifting political landscapes have made our work more vital than ever. At the same time, these difficulties demand creativity and resilience as we chart a path forward. The complexities of our current moment call on us to reimagine solutions, embrace innovation, and deepen our collaboration with community partners.

In the face of these daunting challenges, our mission remains clear: to ensure that San Franciscans have access to safe, stable, and affordable housing, and to invest in communities in ways that promote equity and opportunity. This work has never been more urgent. Housing stability is the foundation upon which individuals and families build their lives, and thriving communities are the cornerstone of a resilient and inclusive city.

As we look ahead to the coming year, we remain steadfast in our mission to create a city where every person has access to safe, affordable housing and vibrant, resilient communities. I extend my deepest gratitude to our dedicated staff, community partners, and all those who have supported our efforts.

None of this would be possible without the passion, dedication, and partnership of so many individuals and organizations. Together, we are rising to the occasion, not just to address the challenges before us, but to build a future where every resident has the opportunity to thrive.

Thank you for your continued trust and collaboration.

In Partnership,

Daniel Adams Director

San Francisco Mayor's Office of Housing and Community Development



Overview of Plans and Reports

CONSOLIDATED PLAN

HUD-required strategic plan that identifies housing and community development goals

MOHCD PLANS

Annual Action Plan

Summary of activities and resources for Consolidated Plan goals

Analysis of Impediments to Fair Housing Choice

Analysis of conditions that affect the location, availability, and accessibility of housing

HIV Housing Plan

Goals for addressing the housing needs of HIV+ households

Racial Equity Action Plan

Vision and activities for achieving racial equity in department policies and practices

Digital Equity Plan

Goals for improving digital access and literacy

MOHCD ANNUAL REPORT

Accomplishments to strategic goals identified in the Consolidated Plan; includes legislatively mandated reporting

MOHCD REPORTS

Consolidated Annual Performance and Evaluation Report (CAPER)

HUD-required report on progress to Consolidated Plan goals

Sexual Orientation and Gender Identity (SOGI)

Annual reporting on participation by sexual orientation and gender identity in housing and community development programs

General Obligation Bonds

Reporting on use of General Obligation bonds for affordable housing production and preservation

Former San Francisco Redevelopment Agency (SFRA) Assets

Reporting on former SFRA Assets and funds transferred to MOHCD as Successor Housing Agency

Reports to the Controller's Office

Semi-annual performance metrics for San Francisco's Annual Performance Results report

Reports to the Board of Supervisors

Quarterly

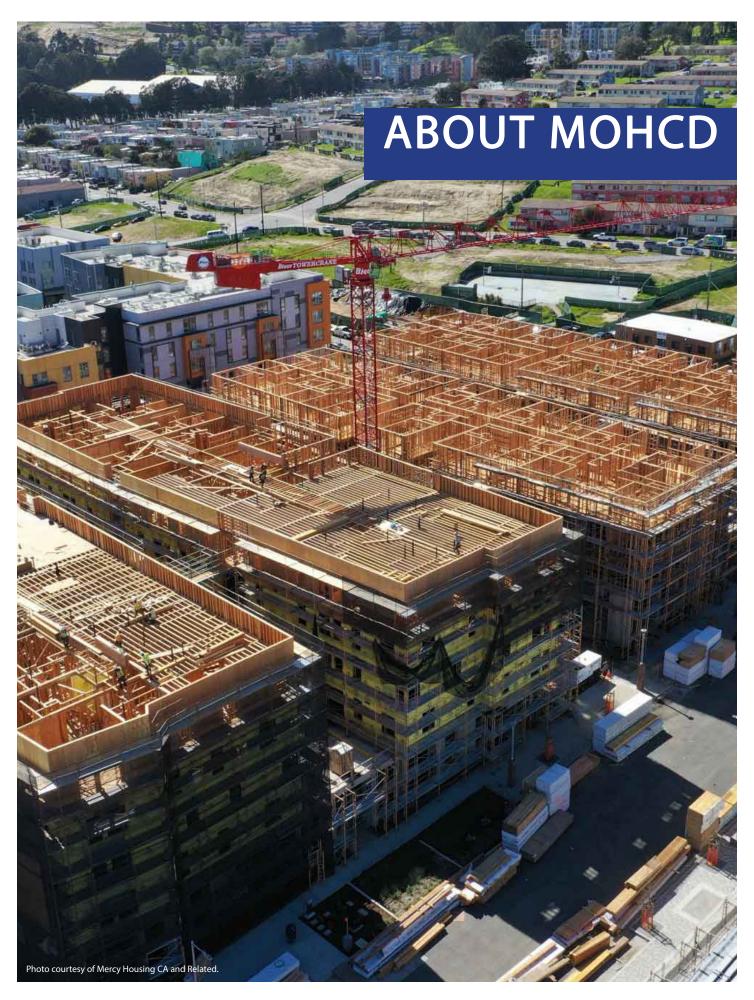
100% Affordable Housing Pipeline Financing & Permitting Updates

Annual

- Report on Loans Under Delegated Authority
 Housing Stability Fund Oversight Board
- Displaced Tenant Housing Preference (DTHP)
 Applicant Demographics
- Neighborhood Resident Housing Preference (NRHP) Applicant Demographics
- Student Housing and Monitoring Fee Update
 Senior Housing Report

5-Year Housing Trust Fund Expenditures

As needed: 2-Year Excess ERAF Expenditures



Organization Chart

as of June 30, 2024

MOHCD Director **Daniel Adams**

Policy/Leg, Comms, & Admin

Policy/Legislative Affairs								
Communications	2							
Executive Assistant	1							

Deputy Director, Finance & Administration Benjamin McCloskey Fiscal Finance Director Sr. Fiscal Analyst 4 Accountant 4 Accounts Payable Clerk **HR and Ops HR** Director Receptionist 2 **IT Special Projects** Project Manager Data, Evaluation and Compliance Director 1 Dir., Database Development Program Eval. Manager Data Analytics Manager Data Analyst Contracts & Ops Analyst Contracts & Ops Manager Fiscal & Compliance Spec. Compliance Coordinator

Deputy Director, Community Development **Brian Cheu Community Services** Director Program Manager 3 Program Manager **V**1 Sr. Comm. Dev. Specialist 3 Sr. Comm. Dev. Specialist **V**1 Comm. Dev. Specialist 2 Tech Support **Housing Services** Director Program Manager 3 Sr. Comm. Dev. Specialist Sr. Comm. Dev. Specialist Comm. Dev. Specialist 2 Capital Program Manager Sr. Comm. Dev. Specialist **Project Specialist HOPE SF** Director Policy Director

Comm. Partnerships Dir.

Comm. Partnerships Dir.

Policy Lab Associate

2

U2

O1

Deputy Director, Homeownership & BMR Maria Benjamin Homeownership Director 2 Program Manager Compliance Manager 1 Project Manager 5 **Program Specialist** 3 **Program Coordinator 0** 1 Program Assistant **BMR Rental, Lotteries** and Housing Preferences Director Program Manager 2 Program Manager **V** 1 Project Manager 2 Asset Manager 1 Leasing Specialist 2 2 **Program Specialist Inclusionary Housing** Policy

Policy Manager

Housing Lydia Ely **Acquisition and** Rehabilitation Director Senior Project Manager Program Manager Project Manager **Asset Management** Director 1 Senior Asset Manager 2 Asset Manager 4 **0** 1 Asset Manager Joint Development Director 2 Senior Project Manager Project Manager 1 Loan Closing Manager 1 Assistant Loan Admin. **Housing Development** Director Senior Project Manager 3 Project Manager 3 **Construction Services**

Vacant Position

TOTAL MOHCD STAFF

Capacity Building and **Special Projects**

Director

Construction Rep.

MOHCD's mission is to support San Franciscans with affordable housing opportunities and essential services to build strong communities.

The department is organized into four divisions: Housing, Community Development, Homeownership and Below Market Rate (HBMR) programs, and Fiscal/Administrative. MOHCD also serves as the lead governmental partner for HOPE SF, the nation's first large-scale community development and reparations initiative aimed at creating inclusive, mixed-income, and thriving communities without the mass displacement of existing residents.

The **Housing** division focuses on creating housing policies and programs that create safe, stable, and affordable housing. Specifically, MOHCD's Housing division:

- » Guides and coordinates the City's policies for affordable housing;
- » Administers a variety of Federal, State, and local capital and operating subsidy programs to develop new affordable housing, acquire existing housing units, and preserve MOHCD's portfolio of nearly 34,000 affordable units serving low and moderate-income households;
- » Along with the Community Development division, administers the City's Housing Trust Fund, which will invest approximately \$1 billion in affordable housing production and housing programs over the next 20 years; and
- » Monitors the long-term affordability and physical viability of the MOHCD-assisted affordable housing portfolio in accordance with Federal and local requirements.

The Community Development division works with a broad network of community-based partners to create an inclusive and equitable city where all residents can thrive. Specifically, MOHCD's Community Development division:

- » Administers major Federal grant programs, including the U.S. Department of Housing and Urban Development's (HUD) Community Development Block Grant (CDBG) program and Housing Opportunities for Persons with AIDS (HOPWA) program;
- » Manages locally-generated funding to support a wide range of services;
- » Manages housing stability services including various rental assistance programs;
- » Holds the lead role on the City's digital equity work as the Office of Digital Equity (ODE), in partnership with the Department of Technology;
- » Works in close collaboration with the Mayor's Office and the Board of Supervisors to be responsive to emerging needs;
- » Serves as the lead department for the City's Cultural Districts program, in partnership with the Office of Economic and Workforce Development (OEWD), the Planning Department, and the Arts Commission; and
- » Partners with community-based organizations and coalitions to engage residents and stakeholders in community planning activities.

The Homeownership and Below Market Rate (HBMR) programs division delivers affordable homeownership opportunities in San Francisco, implements the Inclusionary Affordable Housing Program*, and ensures that all City-sponsored affordable housing is accessible to the people it is intended to serve. Specifically, MOHCD's HBMR division:

- Provides financial resources to advance sustainable homeownership opportunities for low- to middle-income households;
- » Governs policies and procedures for the occupancy of Inclusionary and other City- and OCII-sponsored BMR units;
- » Administers and monitors the marketing, distribution, and occupancy of all City-sponsored affordable housing and housing lottery preference programs; and
- » Monitors the long-term affordability and program compliance of affordable housing produced through the Inclusionary Affordable Housing Program and other City-sponsored homeownership programs.

*Inclusionary mandates require a given share of units in new residential projects be affordable for low- to middle-income households.



MOHCD staff attend the grand opening of an affordable housing project. Photo courtesy of MOHCD.

The Finance and Administration division ensures that the department has the financial, human, and technological resources necessary to manage San Francisco's affordable housing and community development investments and policies. The division works to:

- » Ensure the department's financial obligations are paid swiftly and accurately, following appropriate procedures and internal controls;
- » Provide full-cycle accounting and finance support, including collections, disbursements, loan and grant accounting, and financial reporting;
- » Support job applicants and employees from pre-employment through separation;
- » Be an industry leader in the deployment of new technologies to meet departmental and San Francisco resident needs;
- » Provide excellent customer service within the department, to other City partners, to residents, and to community stakeholders;
- » Create a welcoming environment for visitors and quests; and
- » Promote equity, efficiency, collaboration, and belonging within the organization.
- » Ensure accurate data management, regulatory compliance, and performance monitoring to support the department's strategic planning efforts, policy development, decision-making, reporting and communications.



MULTIFAMILY HOUSING

In Fiscal Year 2023-24, the Multifamily Housing Division closed over \$315 million in loans for 100% affordable housing projects in San Francisco's pipeline. These investments supported the construction of new and revitalized housing for San Franciscans, including families, transition-age youth, and public housing residents. The Division also initiated new pipeline projects, providing resources for acquisition and predevelopment of projects aimed at housing educators, seniors, and households experiencing homelessness. This year's pipeline activity extended to diverse neighborhoods, including the Outer Sunset, NOPA, and Forest Hills.

DEVELOPMENT AWARDS

In FY23-24, MOHCD made awards for three development opportunities:

- 1979 Mission Request for Qualifications for Developer Team: Awarded November 2023
- Educator Housing Notice of Funding Availability: Awarded July 2023
- Existing Nonprofit-Owned Housing Notice of Funding Availability: Awarded July 2023

NOTICES OF FUNDING AVAILABILITY (NOFAS)*

MOHCD also issued two significant NOFAs during FY23-24:

- State-Owned Lands Notice of Funding Availability: Published May 2024
- Western Addition Senior Housing Notice of Funding Availability: Published May 2024

FAIRCLOTH-TO-RAD INITIATIVE

In FY23-24, MOHCD launched San Francisco's Faircloth-to-RAD (Rental Assistance Demonstration)initiative, designed to accelerate the development of new pipeline projects and support the recapitalization of legacy portfolio projects.

Administered in partnership with the San Francisco Housing Authority, this program

secures rare federal operating subsidies to support City-funded projects in two key ways:

- 1. Reducing reliance on General Fund resources to house homeless households
- 2. Enhancing the ability of projects to leverage additional loans, thereby decreasing the City's financial committment

HOPE SF DEVELOPMENT

The HOPE SF initiative achieved unprecedented progress in FY23-24, marking a milestone in the revitalization of San Francisco's public housing communities. For the first time, construction is underway at three of the four HOPE SF sites:

- Hunters View: Construction of the final 100% affordable replacement project at Blocks 14 and 17 is in progress, alongside Phase 3 infrastructure installation.
- Sunnydale: Development of new units at Blocks 3A and 3B continues, while infrastructure and community amenities near completion.
- Potrero: Phase 2 infrastructure work is underway, accompanied by the construction of affordable and replacement housing at Block B.

Additionally, predevelopment activities for future construction at Sunnydale and Potrero are progressing steadily.

POST-COVID AFFORDABLE HOUSING STABILIZATION

While making strides in development, MOHCD also prioritized stabilizing the existing affordable housing ecosystem. Many project sponsors of City-funded affordable housing face significant operational deficits post-COVID due to rising expenses and stagnant or declining rental income. These challenges require immediate solutions to ensure sponsors can fulfill their obligations to provide quality, safe, and affordable housing.

In response, MOHCD introduced a Post-COVID Stabilization Policy in April 2024. This policy provides sponsors with greater flexibility to address operating shortfalls for specific projects and encourages resource-sharing across developments. MOHCD remains committed to closely collaborating with sponsors to identify ongoing risks and develop mitigation strategies.

^{*}Awards for these NOFAs were made in the subsequent fiscal year.

AFFORDABLE HOUSING **COMPLETED IN** FY23-24

AFFORDABLE UNITS COMPLETED



4840 Mission Street

Islais Place

No. of Units No. of PSH Units

137

Priority Population Families, HOPE SF

Sponsor(s) **BRIDGE** Housing

Sources of Capital 1st Mortgage, MOHCD, Tax

Credit Equity, GP Equity, Deferred Developer Fee

Sources of **PBV** Operating \$



921 Howard Street

No. of Units No. of PSH Units

203

Priority Population Families

TNDC and Curtis Sponsor(s)

Development

Sources of Capital 1st Mortgage, MOHCD,

CalHFA (MIP), Tax Credit Equity, GP Equity, Deferred

Development Fee

Sources of Operating \$ PBV



2340 San Jose Street Kapuso at the Upper Yard

No. of PSH Units No. of Units

131

Priority Population Families, HOPE SF

Sponsor(s) MHDC and Related CA

Sources of Capital 1st Mortgage, MOHCD, HCD

(AHSC), Tax Credit Equity, GP Equity, Deferred

Developer Fee

Sources of PBV Operating \$



78 Johnson Street

Star View Court

No. of Units No. of PSH Units

137

Priority Population Families, Treasure Island households

Sponsor(s) Mercy Housing

Sources of Capital MOHCD, HCD (AHSC and Accelerator), Permanent

Debt

Sources of

CoC, PVB Operating \$



180 Jones Street

No. of PSH Units No. of Units

35 70

Priority Population Adults, Homeless Adults

Sponsor(s) **TNDC**

Sources of Capital 1st Mortgage, MOHCD,

HCD (MHP and Accelerator), Deferred Developer Fee

Sources of CoC Operating \$

AFFORDABLE HOUSING UNDER CONSTRUCTION IN FY23-24



AFFORDABLE UNITS THAT BEGAN CONSTRUCTION OR WERE UNDER CONSTRUCTION



1633 Valencia Street

No. of Units

No. of PSH Units

145

145

Priority Population Homeless Seniors

Sponsor(s)

Mercy Housing

Sources of Capital

SF Health & Recovery GO

Bond Loan, Permanent Loan,
Tax Credit Equity, FHLB-AHP
Sponsor Loan

Sources of
Operating \$



2550 Irving Street

No. of Units	No. of PSH Units
90	37
Priority Population	Families, Homeless Families, Veterans
Sponsor(s)	TNDC
Sources of Capital	1st Mortgage, MOHCD, HCD-MHP, HCD-IIG, FHLB-AHP, Federal and State 9% Tax Credits
Sources of Operating \$	LOSP



78 Haight Street

No. of Units	No. of PSH Units
63	32
Priority Population	Adults, Homeless Transitional Age Youth
Sponsor(s)	TNDC
Sources of Capital	MOHCD, State No Place Like Home, FHLB-AHP, Federal and State 9% Tax Credits
Sources of Operating \$	LOSP



730 Stanyan Street

No. of Units	No. of PSH Units
162	64
Priority Population	Families, Homeless Families, Homeless Transitional Age Youth
Sponsor(s)	TNDC and CCDC
Sources of Capital	1st Mortgage, MOHCD, Tax Credit Equity, GP Equity, LP Equity
Sources of Operating \$	LOSP, PBV



383 6th Avenue (formerly 4200 Geary Boulevard)

No. of Units	No. of PSH Units
98	40
Priority Population	Seniors, Senior Veterans, Senior Homeless Adults
Sponsor(s)	TNDC
Sources of Capital	1st Mortgage, MOHCD, FHLB AHP, HCD MHP, HCD Accelerator, Permanent Loan
Sources of Operating \$	CoC, VASH, SOS



600 7th Street

Operating \$

No. of Units

No. of PSH Units

120

Priority Population Families, Homeless Adults, Homeless Families

Sponsor(s)

Mercy Housing

Sources of Capital

MOHCD, State No Place Like Home, FHLB (AHP), Tax Credits, Permanent Loan, GP Equity

Sources of

LOSP



1360 43rd Avenue Shirley Chisholm Village

Operating \$

No. of Units

No. of PSH Units

135

O

Priority Population Educators, Adults, Families

Sponsor(s)

MidPen Housing

Sources of Capital 1st Mortgage, MOHCD, Lender Mortgage, Tax Credit Equity, GP Equity

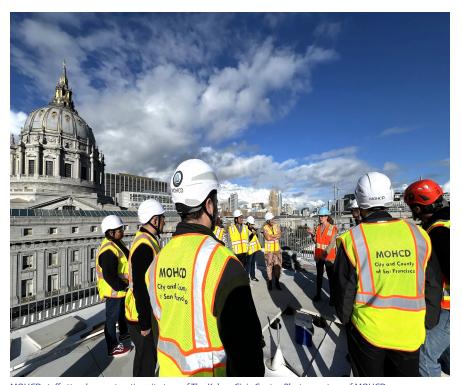
Sources of

N/A



240 Van Ness Avenue The Kelsey Civic Center

No. of Units	No. of PSH Units
112	0
Priority Population	People Living with Disabilities, Adults, Families
Sponsor(s)	Mercy Housing and The Kelsey
Sources of Capital	1st Mortgage, MOHCD, HCD (AHSC and Accelerator), FHLB (AHP), Fundraising
Sources of Operating \$	HUD Section 811



 ${\sf MOHCD}\ staff\ attend\ a\ construction\ site\ tour\ of\ The\ Kelsey\ Civic\ Center.\ Photo\ courtesy\ of\ MOHCD.$



HOPE SF Potrero Block B

No. of Units	No. of PSH Units
155	0
Priority Population	Families, HOPE SF
Sponsor(s)	BRIDGE Housing
Sources of Capital	MOHCD, HCD (AHSC, IIG and Accelerator), Permanent Loan
Sources of Operating \$	PBV



HOPE SF Hunters View Phase III

No. of Units

No. of PSH Units

117

O

Priority Population Families, HOPE SF

Sponsor(s)

The John Stewart Company

Sources of Capital MOHCD, Housing Trust of Silicon Valley Apple Fund, Tax Credit Equity, Permanent Loan, Deferred Developer Fee

Sources of Operating \$

PBV



HOPE SF Sunnydale Block 3A Amani

No. of Units

No. of PSH Units

O

Priority Population Families, HOPE SF

Sponsor(s)

Related California and Mercy Housing

Sources of Capital MOHCD, HCD (AHSC), Tax-Exempt Bonds, Tax

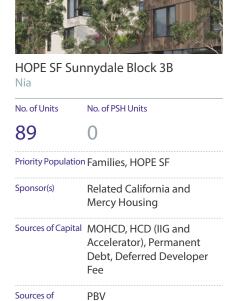
Credit Equity, Deferred

Developer Fee

PBV

Sources of

Operating \$



Operating \$



COMMUNITY DEVELOPMENT

The Community Development Division oversaw a portfolio of 389 projects with funding allocations totaling \$164,570,839 in the areas of community-based services, financial counseling, homeownership and rental counseling, digital equity, housing services, housing stabilization and tenant protections, HIV housing, cultural districts, and capital improvements. Additionally, the division oversaw a number of special initiatives as described below.

API EQUITY FUND

The San Francisco Fiscal Year 2022-23 budget included \$30 million for acquisition and tenant improvements of community facilities for organizations with meaningful outreach to the Asian Pacific Islander community. MOHCD has issued three rounds of Requests for Proposals (RFPs) for the API Equity Fund. In FY23-24, \$13.8 million was awarded to the following organizations:

Organization	Address	Purpose	API Equity Funds
Self-Help forthe Elderly (SHE)	933 Clement Street	Residential senior care facility with ground floor dining space and community center	\$4.1 million
Chinese Culture Center of San Francisco	667 Grant Avenue	Exhibition space, artist studio, and community gathering hub	\$4.7 million
Kinmon Gakuen (Golden Gate Institute)	2031 Bush Street	Rehabilitation of historic Japantown community center and school	\$5 million

API SAFETY INITIATIVE

The Southeast Asian community in the Tenderloin received dedicated safety funding in FY23-24. Through MOHCD's support, the Southeast Asian Development Center provided multilingual outreach, educational materials, workshops, and crime-victim referral services. Vulnerable community members were also offered chaperoning services for trips within the city. All services were provided in English, Vietnamese, Thai, Lao, Khmer, and Arabic, ensuring accessibility across the community.

HOPE SF INITIATIVE - BAYVIEW YMCA

In FY23-24, MOHCD partnered with the Bayview YMCA to provide housing retention services for residents of Hunters View and Sunnydale housing developments, exceeding contractual obligations. The Family Supportive Services Team stabilized more than 200 households through case management, referrals, and service connections.

The team also organized year-round workshops, trainings, and events to foster community spirit and cohesion. In collaboration with the San Francisco-Marin Food Bank, they distributed weekly food bags to 140 households and provided food vouchers for 145 HOPE SF households, ensuring essential resources for residents.

LGBTQ SAFETY INITIATIVE

In response to increasing threats of violence against LGBTQ+ organizations, MOHCD launched the LGBTQ Safety Initiative in 2023 with new dedicated funding. Through an RFP process, three key projects were awarded funding to enhance safety across LGBTO+ communities:

- San Francisco Community Health Center: Funding was provided for on-site safety assessments, physical security improvements, training programs, and a mini-grant initiative benefiting 6–8 additional LGBTQ+ organizations.
- Transgender, Gender Variant, and Intersex Justice Project (TGIJP): Support focused on community safety training, particularly for transgender individuals.
- Lavender Youth Recreation and Information Center (LYRIC): Funding supported physical safety upgrades, workshops, and training for citywide LGBTQ youth, along with the creation of a resource library for service providers.

LEATHER & LGBTQ CULTURAL DISTRICT

In June 2024, the Board of Supervisors unanimously adopted the Leather & LGBTQ Cultural District's Cultural History, Housing, and Economic Sustainability Strategies (CHHESS) Report, following enthusiastic committee endorsement. The report, signed by the Mayor on July 3, 2024, outlines community stabilization strategies developed through a multi-year collaboration between community stakeholders and City representatives.

AFRICAN AMERICAN COMMUNITY STABILIZATION INITIATIVE

As part of a five-year investment in Black-led and Black-serving organizations, MOHCD funded SisterWeb through its fiscal sponsor, Heluna Health. SisterWeb delivered community doula care and short-term case management for Black pregnant and birthing people in San Francisco. Seven doulas received advanced training to enhance their skills and career development, while 89 San Franciscans were connected to doula services, receiving essential support and care during their birthing journeys.



Leather & LGBTQ Cultural District staff and supporters in City Hall following a presentation of the Cultural District's CHHESS Report to the Public Safety and Neighborhood Services (PSNS) Committee of the Board of Supervisors. Photo courtesy of MOHCD.

HOMEOWNERSHIP AND BELOW MARKET RATE (HBMR)

INCLUSIONARY HOUSING PROGRAM MANUAL UPDATE

In Fiscal Year 2023-24, MOHCD convened a diverse group of stakeholders, including members of the real estate community, Below Market Rate (BMR) homeowners and renters, developers, housing counselors, and advocates, to gather feedback and refine policies for the 2018 Inclusionary Affordable Housing Program Monitoring and Procedures Manual update. The 2024 Manual:

- Modernizes policies and procedures to align with current Planning Code requirements;
- Standardizes and clarifies policies for greater transparency; and
- Streamlines processes for all stakeholders.
- Centers policies and procedures around achieving equitable outcomes.

The draft 2024 Manual received over 70 public comments, which were reviewed and incorporated where possible. On July 25, 2024, the Planning Commission unanimously approved the updated manual, marking a significant step forward in improving program operations.

INNOVATIONS IN THE DAHLIA SYSTEM

MOHCD continues to enhance the DAHLIA (Database of Affordable Housing Listings, Information, and Applications) system in collaboration with the Digital and Data Services Department. These improvements aim to enhance the experience of affordable housing applicants, both before and after the lottery process. Key initiatives include:

- Creating more user-friendly applicant accounts with better communication tools.
- Automating processes to expedite lease-ups and sales.

In FY23-24, MOHCD also implemented a new veterans' priority in all City-sponsored affordable housing lotteries. This priority, which grants veterans the highest lottery ranking within existing preferences, was integrated seamlessly into the system through automation, ensuring fair and efficient application processing.

SENIOR HOME REPAIR PROGRAM (SHRP)

The Senior Home Repair Program (SHRP) completed 12 critical repair projects in FY23-24, significantly improving the living conditions of seniors in vulnerable communities. Projects included roof replacements to address urgent safety concerns, and accessibility modifications such as chairlift installations and walk-in showers/tubs.

These repairs promote independence and well-being, enabling seniors to remain in their homes with dignity. Additionally, the program helps preserve wealth-building opportunities by maintaining homeownership in aging communities.

STREAMLINING BMR RESALE ELIGIBILITY RULES

To address challenges in the stagnant condominium market, MOHCD implemented temporary adjustments to eligibility criteria for Below Market Rate (BMR) resales, specifically:

- Accelerate the resale process to reduce unit vacancies; and
- Assist homeowners in navigating the re-sale process during a period of high interest rates and a limited buyer pool in the homebuying market.

By streamlining eligibility rules, MOHCD has ensured smoother transitions for homeowners while maintaining the integrity of affordable housing policies.

STREAMLINING BMR LEASE-UP PROCESS

Stagnancy in the FY23-24 rental market, particularly for Inclusionary and other BMR units priced at higher Area Median Income (AMI) levels, created challenges for developers. To address these issues, MOHCD implemented targeted strategies, including:

- Reducing the documentation required for applicants.
- Automating communications with potential renters to expedite the process.

These measures have improved the leasing process for middle-income affordable housing units, reducing vacancies and supporting developers in meeting their obligations.



Mayor London Breed, alongside development partners, local officials, and community leaders, celebrate the grand opening of Islais Place (4840 Mission Street). Photo courtesy of BRIDGE Housing.

FINANCE AND ADMINISTRATION

POLICY, LEGISLATIVE, AND MONITORING EFFORTS

MOHCD played a key role in more than 60 hearings at the Board of Supervisors, most of which focused on securing financing for new construction or preservation projects. One notable accomplishment was bringing forward legislation to apply for the State's PRO Housing Designation program in April 2024, which was successfully awarded in October 2024.

MOHCD actively advocates at the Federal and State levels to secure funding for San Francisco's affordable housing pipeline and mitigate delays or cost increases in predevelopment and construction phases. MOHCD collaborated with local officials to submit letters of support and provided feedback on legislative initiatives. Two new important pieces of State legislation, which MOHCD advocated for, passed in 2024 and will support MOHCD's efforts:

- AB 1053: Enables the State's Department of Housing and Community Development to fund loans during construction rather than waiting for permanent conversion, reducing funding uncertainty and the need for gap financing.
- AB 2353: Allows developers to collaborate with the Office of the Treasurer and Tax Collector to waive duplicative fees for welfare tax exemptions.

Looking ahead, MOHCD continues to focus on advocating for the State to restore investments in affordable housing loan programs, such as the Multifamily Housing Program, which faced potential budget reductions in 2024; collaborating with the State Department of Insurance to address rising insurance costs impacting affordable housing construction and operations; and exploring opportunities to stabilize affordable housing portfolios through acquisition and rehabilitation programs.

EXPANDING LANGUAGE ACCESS

In Fiscal Year 2023-24, MOHCD and its partner agencies prioritized multilingual engagement to ensure inclusivity in community outreach efforts. Beyond the City-mandated languages of Chinese, Filipino, and Spanish, MOHCD offered services and materials in Russian, Samoan, and Vietnamese during neighborhood forums and an online engagement platform for the five-year strategic planning process. Language offerings were tailored to the specific needs of each community, ensuring effective participation from diverse populations. MOHCD also continued to expand and refine its glossary of terms to ensure consistent and accurate translation and interpretation services across all initiatives.

MOHCD STRATEGIC PLANNING PROCESS

Every five years, MOHCD engages in a strategic planning process to develop the HUD-required Consolidated Plan. This plan identifies affordable housing and community development needs and prioritizes strategies to address them. The upcoming 2025-2029 Consolidated Plan will cover the period from July 2025 to June 2030.

To inform the plan, MOHCD conducted a citywide community engagement process beginning in Fall 2023, which included:

- 11 neighborhood forums across San Francisco, engaging 328 residents and stakeholders.
- 28 focus groups with key constituent groups.
- An online survey with 528 respondents.
- A comprehensive analysis of qualitative and quantitative data, including assessments of community needs and current MOHCD investments.

This process culminated in the creation of a strategic framework for MOHCD's priorities over the next five years, including specific strategies and target populations. The 2025-2029 Consolidated Plan is expected to be finalized in Spring 2025.

2025-2029 MOHCD STRATEGIC FRAMEWORK

Objective 1: Expand affordable housing opportunities 1B: Make housing more affordable 2A: Provide eviction prevention and housing stability services 2B: Promote workforce development (OEWD) 2C: Increase opportunities through core skills development 2D: Provide equitable access to civil legal services for immigration and other critical issues 2E: Support community-driven comprehensive strategies 2F: Address inequitable impact of economic growth through anti-displacement measures for residents and businesses 3A: Improve access and help households connect to services 3B: Enhance community facilities and public spaces 3C: Support capacity needs of community-based organizations and MOHCD professional partners 3D: Strengthen coordination, accessibility, and effectiveness of services 3D: Strengthen small business and commercial corridors (OEWD) 4A: Ensure racially equitable access to programs and services, in coordination with other City departments

REPORTS

During Fiscal Year 2023-24, MOHCD deployed a total of \$806.9 million. For detailed information on sources and uses of funds, please see Figure 1, FY 2023-24 Funding Sources Utilized and Figure 2, FY 2023-24 Categories of Expenditures. Table 1, Housing Trust Fund Expenditures, includes additional detail on housing-related expenditures.

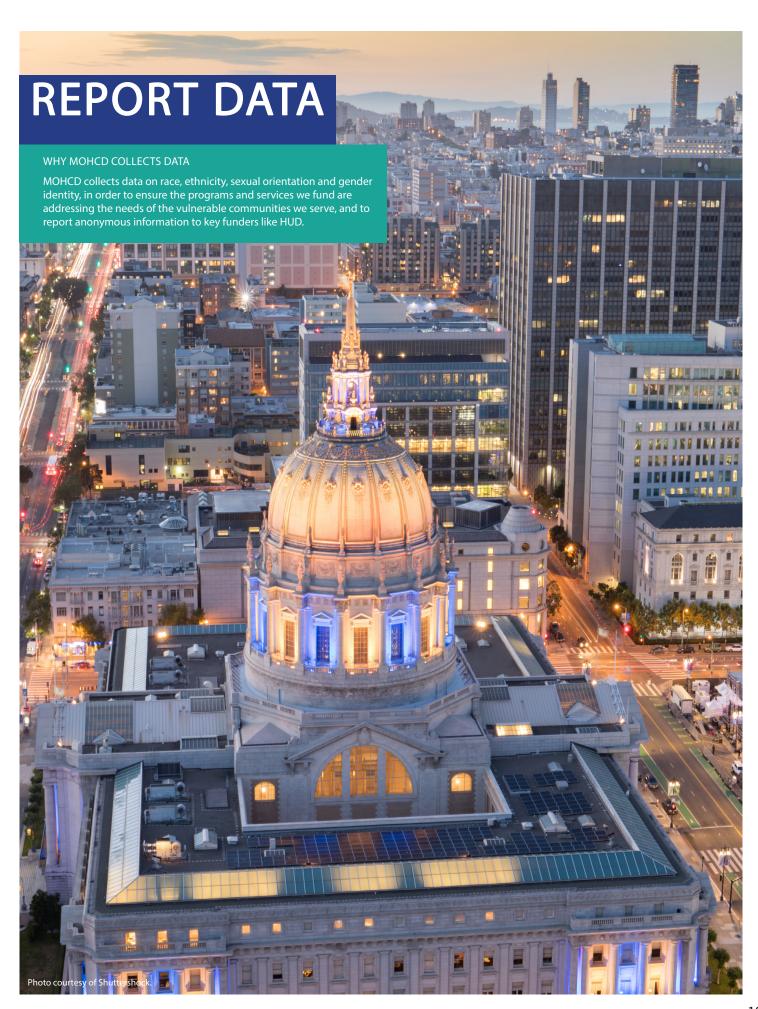


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FIGURE 2. FY 2023-24 CATEGORIES OF EXPENDITURES

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TABLE 2. AFFORDABLE HOUSING FUND SUMMARY

TABLE 3. AFFORDABLE HOUSING FUND LOAN EXPENDITURES

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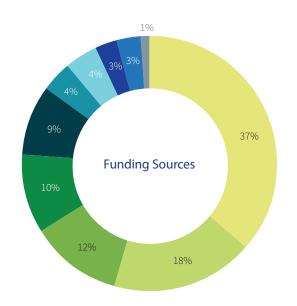
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TABLE 14. COMMUNITY DEVELOPMENT GRANTEES

TABLE 15. LOANS UNDER DELEGATED AUTHORITY

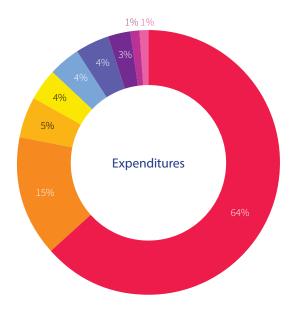
FIGURE 1. FY 2023-24 FUNDING SOURCES UTILIZED



ding Source	\$ Amount
General Obligation Bond & Other Debt	296,783,895
General Fund	142,318,274
Impact Fees	94,462,318
Housing Trust Fund	79,975,413
ОСОН	71,294,581
LOSP Workorder	30,865,038
Non-Federal Grants & Gifts	29,100,042
Federal Grants	27,003,157
Former SFRA Housing Assets	24,171,474
Other	10,925,865

TOTAL **FUNDING** \$806,900,057

FIGURE 2. FY 2023-24 CATEGORIES OF EXPENDITURES



penditure	\$ Amou				
Multifamily Housing Grants & Loans	514,172,262				
Grants to Nonprofit Organizations	117,564,892				
Debt Service	41,546,979				
Rental Assistance Programs	33,740,206				
Homeowner Loans	31,037,488				
LOSP Program	30,865,038				
Salaries & Fringe	23,471,259				
Services of Other Departments	9,569,819				
Departmental Non-Personnel*	4,932,113				

EXPENDITURES

\$806,900,05/

^{*} Includes maintenance of property

TABLE 1. HOUSING TRUST FUND EXPENDITURES

Downpayment Assista	nce Loan Program	
Program Area		FY 2023-24 Expenditures
Downpayment Assistance Loan Programs		\$4,045,958
First Responders Downpayment Assistance		\$3,285,485
	Subtotal	\$7,331,443
Housing Stabilizat	tion Programs	
Program Area		FY 2023-24 Expenditures
Existing Homeowner Loans		\$164,925
Housing Counseling and Assistance		\$405,907
Eviction Defense/Prevention and Tenant Housing Stabi	lization	\$7,768,665
Small Site Acquisition/Rehab		\$734,470
	Subtotal	\$9,073,967
Complete Neighborho	ods Infrastructure	
Program Area		FY 2023-24 Expenditures
Grants for neighborhood improvements		\$116,072
	Subtotal	\$116,072
Affordable Housing	g Development	
Program Area		FY 2023-24 Expenditures
Multifamily Housing Loans and Grants		\$48,160,849
Multifamily Housing Loans and Grants - COP funded		-
Debt Service & Issuance		\$26,918,417
	Subtotal	\$75,079,266
Program Delivery		\$6,924,262

TABLE 2. AFFORDABLE HOUSING FUND SUMMARY

Source of Funds:	Inclusionary	Jobs-Housing	Market/Octavia	Eastern Neighborhood Mission & SOMA	Eastern Neighborhoods Alternative Inclusionary	Van Ness & Market Residential SUD	Expedited Condominium Conversior Program
Code Reference:	PC 415 / PC 419	PC 413	PC 416.5	PC 423.5	PC 417	PC 424	Subdiv 1396.
Ending Balances 6/30/23	\$29,660,614	\$15,756,543	\$8,179,571	\$7,714,007	\$3,840,931	\$7,460,728	\$7,967,515
Add Back 6/30/23 Encumbrances	\$39,921,288	\$8,274,354	\$10,500,000	\$203,359	\$0	\$9,836,501	\$839,346
Adjusted Previous Year	(\$1,953,968)	\$1,953,968					
Beginning Balances 7/01/23	\$67,627,934	\$25,984,865	\$18,679,571	\$7,917,366	\$3,840,931	\$17,297,229	\$8,806,86
Fee Payments	\$1,496,792	\$0	\$0	\$0	\$0	\$0	\$(
Other Revenues	\$6,988,407	\$2,673,441	\$617,994	\$338,384		\$425,490	\$300,61
Less Expenditures	(\$38,001,524)	(\$7,752,630)	(\$1,138,501)	(\$182,935)	\$0	(\$16,279,412)	(\$369,752
Less Loan Encumbrances	(\$9,357,487)	(\$4,021,724)	(\$12,816,117)	(\$20,424)			(\$469,595
Ending Balances 6/30/24	\$28,754,122	\$16,883,952	\$5,342,947	\$8,052,391	\$3,840,931	\$1,443,307	\$8,268,129
		FY 2023-24 Pr	oject Expenditure	e Details			
125 Mason							\$357,531
1360 43rd Ave low income	\$6,643,792						
150 9th Street				\$182,935			
1515 South Van Ness	\$1,550,545						
160 Freelon	\$783,505						
1950 Mission		\$77,265					
240 Van Ness	\$3,888,040	\$5,535,961					
2676 Folsom	\$368,025	***					
2976 23rd Street	\$375,300						
300 Ocean	\$697,000						
4th and Folsom	(\$3,000,000)				***************************************		
53 Colton	\$1,741,955				-	***	
568-570 Natoma St	\$49,202					*	
600 7th Street	\$17,935,540						
650 Divisadero	-		\$1,138,501			\$6,442,911	
730 Stanyan	-					\$9,836,501	
735 Davis	-	\$39,255	_				
78 Haight St Parcel U	\$1,138,052	***************************************	***				
88 Broadway Family	***************************************	\$3,501					
936 Geary	\$1,200,000						
Balboa Reservoir Building A	***************************************	\$1,596,648					
MTA Bryant Street	\$285,866	\$500,000					
Potrero Phase II							\$12,22
Project Delivery Costs	\$1,161,324						
Administrative Expenditures	\$3,183,377	****					
TOTAL Expenditures	\$38,001,523	\$7,752,630	\$1,138,501	\$182,935	\$0	\$16,279,412	\$369,752

 $[\]ensuremath{^*}$ Negative loan amounts reflect funding source adjustments.

TABLE 3. AFFORDABLE HOUSING FUND LOAN EXPENDITURES

		FY 2023-24 Aff	ordable Housin	g Fund Loan Expe	enditures: Unit D)etails		
	Inclusionary	Jobs-Housing	Eastern Neighborhood Mission & SOMA	Van Ness & Market Residential SUD	Expedited Condominium Conversion Program	Total FY23-24 Expenditures	# of Units Assisted	Type of Housing
11 Frida Kahlo Way		\$1,596,648				\$1,596,648	159	Families
125 Mason					\$357,531	\$357,531	81	Families
160 Freelon	\$783,505					\$783,505	85	Families, Disabled, Formerly Homeless
4th and Folsom	(\$3,000,000)					(\$3,000,000)	0	n/a
600 7th Street	\$17,935,540					\$17,935,540	221	Families, Formerly Homeless
650 Divisadero				\$6,442,911		\$7,581,412		Families, Formerly Homeless
730 Stanyan				\$9,836,501		\$9,836,501	160	Families, TAY Formerly Homeless,
78 Haight St Parcel U	\$1,138,052					\$1,138,052	64	TAY, Formerly Homeless
Broadway Cove (735 Davis)		\$39,255				\$39,255	53	Seniors, Formerly Homeless
Broadway Cove (88 Broadway)		\$3,501				\$3,501	125	Families, Formerly Homeless
Casa Adelante: 1515 South Van Ness	\$1,550,545					\$1,550,545	168	Families, Formerly Homeless
Jazzie Collins (53 Colton)	\$1,741,955					\$1,741,955	96	Adults, Formerly Homeless
La Fenix (1950 Mission)		\$77,265				\$77,265	157	Families, Formerly Homeless
MTA Bryant Street	\$285,866	\$500,000				\$785,866	100	Families
Potrero Phase II					\$12,221	\$12,221	0	Infrastructure
Shirley Chisolm Village (1360 43rd Ave)	\$6,643,792					\$6,643,792	135	Families, Educators
The Kelsey Civic Center (240 Van Ness)	\$3,888,040	\$5,535,961				\$9,424,001	110	Families, Disabled
Project Delivery Costs	\$1,161,324					\$1,161,324		
Administrative Expenditures	\$3,183,377					\$3,183,377		
Total	\$35,311,996	\$7,752,630	\$0	\$16,279,412	\$369,752	\$60,852,291	1,714	

TABLE 4. LOCAL OPERATING SUBSIDY PROGRAM (LOSP) SUMMARY

FY 2023-24 Local Operating Subsidy Program (LOSP) Summary								
			Target	Total	Total PSH	PSH Units with LOSP Operating	LOSP	
Project Name	Address	Sponsor(s)	Population	Units	Units	Contract	Budget	
Monterey Boulevard Apartments	403 Monterey	Bernal Heights Neighborhood Center	Families	4	4	4	\$95,759	
John Burton Advocates for Youth Housing Complex	800 Presidio	Booker T. Washington Community Service Ctr / The John Stewart Company	TAY	50	25	25	\$704,102	
HomeRise at Mission Bay	410 China Basin	BRIDGE & HomeRise	Adults / Families	141	140	140	\$1,857,466	
La Fenix	1950 Mission Street	BRIDGE / Mission Housing Development Corporation	Families	157	40	40	\$520,372	
Armstrong Place	5600 3rd St	Bridge Housing	Seniors	116	23	23	\$330,794	
The Coronet	3595 Geary	Bridge Housing	Seniors	150	25	25	\$215,794	
735 Davis Senior	735 Davis	Bridge Housing / The John Stewart Company	Seniors	53	15	15	\$327,857	
Parkview Terraces	871 Turk	CCDC / Bayside Communities	Seniors	101	20	20	\$337,713	
Maceo May Apartments	Parcel C3.2 Treasure Island	CCDC / Swords to Plowshares	Adults	100	20	0	\$-	
Broadway Sansome Family Housing	235 -295 Broadway	Chinatown Community Development Center	Families	75	37	37	\$635,706	
Mary Helen Rogers Senior Community	701-725 Golden Gate Ave	Chinatown Community Development Center	Adults / Families	119	62	0	\$-	
Edwin M. Lee Apartments	1150 3rd ST	Chinatown Community Development Center / Swords to Plowshares	Adults / Veterans	105	104	0	\$-	
Jazzie Collins (53 Colton)	53 Colton	Community Housing Partnership	Adults	96	96	96	\$1,579,463	
Casa Quezada	35 Woodward	Dolores Street Community Services	Adults	52	52	52	\$867,209	
1064 Mission	1064 Mission	ECS / Mercy Housing	Adults / Seniors	258	256	256	\$4,106,980	
Bishop Swing Community House	275 10th St	Episcopal Community Services	Adults	135	134	75	\$262,315	
Diva Hotel	440 Geary	Episcopal Community Services	Adults	128	127	127	\$1,595,788	
Granada Hotel	1000 Sutter	Episcopal Community Services	Adults	214	212	212	\$3,210,814	
Arnett Watson Apartments	650 Eddy	HomeRise	Families	83	83	79	\$1,383,757	
Edward II	3151-3155 Scott St	HomeRise	TAY	25	24	24	\$892,957	
Hotel Essex	684 Ellis	HomeRise	Adults	84	84	44	\$404,988	
Rene Cazenave Apts (Transbay Block 11A)	25 Essex St	HomeRise	Adults	120	119	68	\$407,781	
Richardson Apartments (Parcel G)	365 Fulton St	HomeRise	Adults	120	120	64	\$798,311	
Zygmunt Arendt House	850 Broderick St	HomeRise	Adults	47	46	30	\$843,665	
TIHDI: Island Bay Homes	1411 Flounder Ct	HomeRise	Families	70	41	25	\$-	
Dr. George W Davis Senior Housing	1751 Carroll Ave	McCormack Baron Salazar / BHP Multi Senior Svcs	Seniors	121	23	0	\$-	
10th & Mission Family Housing	1390 Mission St	Mercy Housing California	Families	136	44	44	\$699,584	
1100 Ocean	1100 Ocean Ave	Mercy Housing California	Families /	71	25	19	\$581,926	

	FY 2023-	24 Local Operating Subsidy Progr	am (LOSP) Summ	ary			
			Target	Total	Total PSH	PSH Units with LOSP Operating	LOSP
Project Name	Address	Sponsor(s)	Population	Units	Units	Contract	Budget
1180 Fourth Street	1180 4th St	Mercy Housing California	Adults / Families	150	50	50	\$869,727
455 Fell Street Apartments	455 Fell St	Mercy Housing California	Families	108	33	33	\$671,454
Arlington Hotel	472 Ellis St	Mercy Housing California	Adults	154	105	38	\$381,601
Bayview Hill Gardens	1075Le Conte	Mercy Housing California	Families	73	72	22	\$278,939
Casa de la Mision	3001-3021 24th St	Mercy Housing California	Seniors	45	44	44	\$935,547
Edith Witt Senior Community	66 9th St	Mercy Housing California	Adults	107	27	11	\$300,683
Mission Creek Senior Community	225 Berry St	Mercy Housing California	Seniors	140	51	51	\$1,078,031
Tahanan	833 Bryant St	Mercy Housing California	Adults	146	145	145	\$1,572,491
Vera Haile Senior Housing	129 Golden Gate Ave	Mercy Housing California	Seniors	90	18	3	\$148,733
95 Laguna Senior	95 Laguna St	Mercy Housing California	Seniors	79	15	0	\$-
Star View Court	6th Street at Avenue C	Mercy Housing California	Families	138	71	0	\$-
Casa Adelante: 1296 Shotwell	1296 Shotwell St	Mission Economic Development Agency / Chinatown Community Development Center	Seniors	94	22	0	\$-
Casa Adelante: 2060 Folsom	2060 Folsom St	Mission Economic Development Agency / CCDC	TAY / Families	127	29	29	\$595,433
Veterans Commons	150 Otis St	Swords To Plowshares / Chinatown Community Development Center	Adults / Veterans	76	75	0	\$-
149 Mason Street Apartments	149 Mason St	Tenderloin Neighborhood Development Corporation	Adults	56	56	55	\$1,215,394
990 Polk	990 Polk St	Tenderloin Neighborhood Development Corporation	Seniors	110	50	20	\$575,733
Casa Adelante: 681 Florida Street	681 Florida St	Tenderloin Neighborhood Development Corporation	Adults / Families	130	39	39	\$480,048
Folsom + Dore Apartments	1346 Folsom St	Tenderloin Neighborhood Development Corporation	Adults / Families	98	40	20	\$192,514
Kelly Cullen Community	220 Golden Gate Ave	Tenderloin Neighborhood Development Corporation	Adults	174	172	81	\$783,807
Mosaica Family Apartments	680 Florida St	Tenderloin Neighborhood Development Corporation	Families	93	20	20	\$238,633
Mosaica Senior Apartments	655 Alabama St	Tenderloin Neighborhood Development Corporation	Seniors	24	11	11	\$94,806
Plaza Apartments	988-992 Howard St	Tenderloin Neighborhood Development Corporation	Adults	106	106	53	\$234,283
1036 Mission	1036 Mission St	Tenderloin Neighborhood Development Corporation	Families	83	40	0	\$-
626 Mission Bay Boulevard North	626 Mission Bay Blvd North	Tenderloin Neighborhood Development Corporation	Families	143	29	0	\$-
Eddy & Taylor Family Housing	222 Taylor St	Tenderloin Neighborhood Development Corporation	Families	113	30	0	\$-
Willie B. Kennedy Senior (Rosa Parks II) Housing	1239 Turk St	Tenderloin Neighborhood Development Corporation	Seniors	98	20	0	\$-
Railton Place	242 Turk St	The Salvation Army	TAY	110	40	40	\$356,188
			Total	5,686	3,411	2,309	\$33,665,146

TABLE 5. SENIOR OPERATING SUBSIDY (SOS) PROGRAM SUMMARY

			Total	647	252	\$3,356,98
1939 Market	1939 Market	Mercy Housing / Openhouse	Seniors	187	74	\$1,069,83
Transbay 2 West	TBD	Chiantown Community Development Center	Seniors	151	60	\$902,62
4200 Geary	4200 Geary Blvd	Tenderloin Neighborhood Development Corporation	Seniors	98	30	\$455,42
1005 Powell	1005 Powell St	Chinatown Community Development Center	Seniors	64	35	\$364,86
735 Davis	735 Davis St	Bridge Housing and John Stewart Company	Seniors	53	13	\$108,48
1296 Shotwell	1296 Shotwell St	Chinatown Community Development Center / Mission Economic Development Agency	Seniors	94	40	\$455,75
		FY 2026-27				
			Total	647	252	\$3,213,59
1939 Market	1939 Market	Mercy Housing / Openhouse	Seniors	187	74	\$1,028,68
Transbay 2 West	TBD	Chinatown Community Development Center	Seniors	151	60	\$867,90
4200 Geary	4200 Geary Blvd	Tenderloin Neighborhood Development Corporation	Seniors	98	30	\$437,90
1005 Powell	1005 Powell St	Chinatown Community Development Center	Seniors	64	35	\$350,38
735 Davis	735 Davis St	Bridge Housing and John Stewart Company	Seniors	53	13	\$104,3
1296 Shotwell	1296 Shotwell St	Chinatown Community Development Center/ Mission Economic Development Agency	Seniors	94	40	\$424,39
		FY 2025-26				
			Total	309	118	\$1,267,99
1200 Geary	4200 Geary Blvd	Tenderloin Neighborhood Development Corporation	Seniors	98	30	\$421,00
1005 Powell	1005 Powell St	Chinatown Community Development Center	Seniors	64	35	\$337,34
735 Davis	735 Davis St	Bridge Housing and John Stewart Company	Seniors	53	13	\$100,30
1296 Shotwell	1296 Shotwell St	Chinatown Community Development Center / Mission Economic Development Agency	Seniors	94	40	\$409,28
		FY 2024-25				
		, ,	Total	211	88	\$815,36
1005 Powell	1005 Powell St	Chinatown Community Development Center	Seniors	64	35	\$324,36
735 Davis	735 Davis St	Mission Economic Development Agency Bridge Housing and John Stewart Company	Seniors	53	13	\$96,44
296 Shotwell	1296 Shotwell St	FY 2023-24 Chinatown Community Development Center /	Seniors	94	40	\$394,55
roject Name	Address	Sponsor(s)	Target Population	Total Units	SOS Operating Contract	Budg

TABLE 6. INCLUSIONARY SMALL SITES PROGRAM SUMMARY

	TOTAL	\$27,272,236																							
	FY23-24	\$268,389		TOTAL	\$1,431,553	\$1,600,014	\$2,124,210	\$1,274,970	\$1,262,000	\$2,981,000	\$2,608,000	\$2,666,000	\$1,292,199	\$1,845,300	\$439,999	\$1,509,000	\$1,475,000	\$100,000	\$66,736	\$344,037	\$368,025	\$697,000	\$1,200,000		\$1,864,555
	2 FY22-23	3 \$220,628		FY 2023-24										\$375,300	\$49,202						\$368,025	\$697,000	\$1,200,000	\$122,638	
	FY21-22	\$442,958		FY 202223 FY										\$3	\$ 609'65\$					\$344,037	\$3	9\$	\$1,2	\$65,165 \$1	
	FY20-21	\$515,012												16	\$5					\$34					
	FY19-20	\$2,892,297		FY 2021-22										\$181,716										\$108,811	
ived	FY18-19	\$2,264,847 \$		FY 2020-21										\$544,204			\$75,259							\$290,527	
nterest Rece	FY17-18	\$1,489,673 \$2,		FY 2019-20			\$424,663				\$162,139	\$726,508		\$8,884		\$74,627	\$148,266		\$66,736					066'606\$	
Fee Revenue & Interest Received	FY16-17		Expenditures	FY 2018-19							\$181,709	\$408,653	\$174,123	\$13,472	\$64,855	\$268,992	\$1,251,475	\$100,000						\$2,004,578	
Fee	9	592 \$3,993,720	Û	FY 2017-18				\$11,794	\$408,279	\$401,398		\$21,303	\$258,472	\$721,724	\$266,333	\$1,165,381	Ş							\$2,293,321 \$	
	FY 15-1	\$8,573,592			,714	,306	780,				,152			\$7	\$2	\$1,1									
	FY 14-15	\$2,461,460		6 FY 2016-17	9 \$380,714	8 \$118,306	5118,087	5 \$161,151	5 \$677,165	\$2,579,602	\$2,264,152	\$1,509,536	\$859,604											5 \$2,669,180	
	FY 13-14	\$3,070,553		FY 2015-16	\$1,050,839	\$1,481,708	\$1,581,460	\$1,102,025	\$176,556															\$2,406,846	
	FY 12-13	\$918,694																						June 30	
	FY 11-12	\$153,668		diture	380 San Jose Ave	642-646 Guerrero St	70-72C Belcher St	1684-1688 Grove St	1500 Cortland Ave	twell	sion	'n	som	d St	568-570 Natoma St	ir Ave	534-536 Natoma St	it	rida	ton	2 Folsom	u	>	Encumbrance Balance on June 30	ailable
	FY 10-11	\$6,745		Project Expenditure	380 San	642-646	70-72C B	1684-168	1500 Cor	1015 Shotwell	2217 Mission	462 Green	3840 Folsom	2976 23rd St	568-570	29-35 Fair Ave	534-536	60 28th St	1411 Florida	239 Clayton	2676-2682 Folsom	300 Ocean	936 Geary	Encumbran	Balance available

TABLE 7. DOWNTOWN NEIGHBORHOODS PRESERVATION FUND SUMMARY

		Fe	ee Revenue & In	terest Received				
	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL
	\$17,672,361	\$408,345	\$371,668	\$95,740	\$83,028	\$246,108	\$379,256	\$19,256,506
		F	unds Disbursed	& Encumbered				
Number and Type of Housing Unit	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	TOTAL
1201 Powell Street 17 units, mix of studios and 1-bedrooms, for families	-	\$5,925,856	-	-	-	-	-	\$5,925,856
266 4th Street Project site deemed infeasible	-	-	\$1,017,960	-	-	-	\$399,053	\$1,417,013
936 Geary 31 units, studios, for seniors and formerly homeless individuals	-	-	-	-	-	-	\$4,280,000	\$4,280,000
Balance available								\$7,633,637

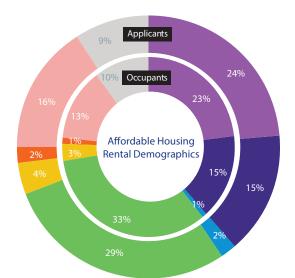
TABLE 8. AFFORDABLE HOUSING DEMOGRAPHICS*

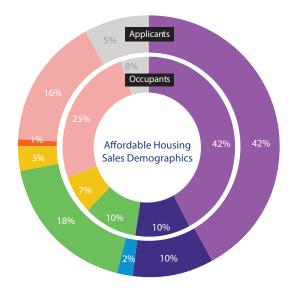
Demographics for Affordable Housing Rentals**								
519 units (new and re-rental)	Applicants***	Occupants***						
Asian	22,313	129						
Black	13,808	86						
Indigenous	1,856	6						
Latino	26,738	186						
Middle Eastern/West Asian or North African	3,608	15						
Pacific Islander	1,445	3						
White	14,796	73						
Unknown	8,664	58						
Total	93,228	556						
Unduplicated Count	81,238	512						





^{**} Listings in which the last unit was leased/sold, or re-rental/sale units that were leased/sold, in FY23-24





^{***} Duplicated counts - persons who identified with more than one race/ethnicity are counted under multiple race/ethnicity categories

TABLE 9. STUDENT HOUSING MONITORING

	FY 2023-24 California College of the Arts							
Address	Master Lease	Total Number of Units	Number of Students Enrolled at Lease Half-time	Number of Students in Good Standing				
75 Arkansas Street	August 06, 2018 plus 9 years	3 Two-Bedroom Units 27 Four Bedroom Units	242	242				
188 Hooper Street	Owned by California College of the Arts	254 Studios 2 One-Bedroom Units 15 Three-Bedroom Units 9 Four Bedroom Units	637	637				

TABLE 10. NEIGHBORHOOD RESIDENT HOUSING PREFERENCE (NRHP) PROGRAM SUMMARY

	FY 2023-24 Neigh	borhood Resic	lent Housing Preferen	ce (NRHP) Program		
Eligible Projects	Project Name	District	Lottery Date	NRHP Units	NRHP Applicants	Total Applicants
Ownership	2238 Market	8	7/5/2022	2	9	80
	Habitat Amber Drive	8	5/13/2022	3	33	515
			Total	5	42	266
Inclusionary Rental	345 6th Street	6	12/18/2020	5	383	1,768
	Prism	5	12/13/2021	10	834	3,821
	Vance	2	10/13/2021	8	475	3,811
			Total	23	1,692	9,400
Multifamily Rental	180 Jones	5	10/26/2023	8	537	2,353
	681 Florida - Casa Adelante	9	6/13/2022	22	1156	7,384
	921 Howard	6	4/7/2023	60	704	4,453
	Kapuso at the Upper Yard	11	3/16/2023	22	1,555	8,470
			Total	112	3,952	22,660

	Projects by Supervisor District									
District	Projects	Total NRHP Units	Total NRHP Applicants							
District 1	0	0	0							
District 2	1	8	475							
District 3	0	0	0							
District 4	0	0	0							
District 5	2	18	1,371							
District 6	2	65	1,087							
District 7	0	0	0							
District 8	2	5	42							
District 9	1	22	1,156							
District 10	0	0	0							
District 11	1	22	1,555							
Total	9	140	5,686							

TABLE 11. HOUSING PREFERENCE PROGRAM SUMMARY

Certificate of Preference (COP)	FY 2023-24
New COP Certificates Issued	319
Original Displaced Household Member	76
Displaced Household Member Descendant	243
COP Placements to Rental Housing	12
COP Placements to Ownership Housing	4
Total Housed	16

Displaced Tenants Housing Preference (DTHP)	
DTHP Certificates Issued	
Ellis Act Eviction	28
Owner Move-In Eviction	21
Fire Victim Displacee	20
Expiring Restrictions	0
Total Issued	69
DTHP Placements to Rental Housing	36
DTHP Placements to Ownership Housing	4
Total Housed	40

Neighborhood Resident Housing Preference (NRHP)	
New Developments with NRHP	
8 Rental Developments / 35 Units	
2 Ownership Developments / 5 Units	
Total Applications for NRHP-eligible Projects	32,655
NRHP Applicants in Completed Projects	5,686
NRHP Placements to Rental Housing	134
NRHP Placements to Ownership Housing	4
Total Housed	138

Unit Type							
	Total Listings	Total Units	First-Come, First-Served (FCFS) Units	COP Units	COP Decendants Units	DTHP Units	NRHP Units
New Rental	8	426	0	426	0	82	135
New Sale	2	13	0	13	0	2	5
Re-Rental	43	93	16	77	2	47	0
Re-Sale	38	38	0	38	0	31	0
Total	91	570	16	554	2	162	140

Lottery Preference Program				
	COP	DTHP	NRHP	
# of Units Available	554	162	140	
# of Applications	96	210	5,686	
# of Unique Certificate Holders	60	127	N/A	
# of Occupants Who Rented	12	36	138	
# of Occupants Who Purchased	4	4	0	

Where they came from and where they were housed									
		COP			DTHP			NHRP	
Supervisor District	Applicants	Successful Applicants	Occupants	Applicants	Successful Applicants	Occupants	Applicants	Successful Applicants	Occupants
District 1	0	0	0	8	2	0	4	0	0
District 2	2	1	0	2	1	0	47	0	8
District 3	3	1	0	3	0	0	166	2	0
District 4	0	0	0	10	3	1	0	0	0
District 5	9	3	0	16	2	1	1,404	32	18
District 6	6	3	2	9	5	5	1,285	55	64
District 7	1	0	0	9	1	1	30	1	0
District 8	1	0	4	9	2	2	38	5	4
District 9	2	0	6	21	8	17	1,143	22	22
District 10	16	3	0	15	6	1	16	0	0
District 11	2	2	4	17	7	12	1,526	21	22
Outside of SF	18	3	-	8	3	-	27	0	0
Total	60	16	16	127	40	40	5,686	138	138

TABLE 12. DOWNPAYMENT ASSISTANCE LOAN PROGRAMS SUMMARY

Loan Program/Purchase Type	Number of Loans Distributed*	Amount of Loans Distributed
DALP: Purchase of BMR Home	19	\$2,649,258
DALP: Purchase of Market-Rate Home	27	\$10,656,872
Teacher Next Door: Purchase of BMR Home	2	\$40,000
Teacher Next Door: Purchase of Market-Rate Home	9	\$360,000
Dream Keeper DALP: Purchase of Market-Rate Home	24	\$9,536,859
City Second Loan Program: Purchase of Market-Rate Home	9	\$2,670,545
First Responders DALP: Purchase of Market-Rate Home	6	\$2,787,000
Educator DALP: Purchase of Market-Rate Home	4	\$1,425,260

^{*} Some households received loans from more than one program.

TABLE 13. EVICTIONS FROM MOHCD-ASSISTED HOUSING *

Number of Housing Developments	213
Number of Affordable Units	12,589
Number of Households (HHs) in the Units During the Period	15,807

Households Receiving Eviction Notices	% of Housholds	Unlawful Detainer Actions Filed in Court	% of Housholds	Total Number of Evictions	% of Housholds
310	1.96%	61	0.39%	54	0.34%
	_				
* Includes data from 213 repo	orts, out of 295 expe	cted.			

FIGURE 3.

COMMUNITY DEVELOPMENT PERFORMANCE MEASURES

Program Areas



Access to Civil Justice



Access to Housing



Access to Opportunity



Eviction Prevention and Housing Stabilization



HIV Supportive Housing



Community Building



Financial Capability



Capital Improvements

Investment Area

Housing Stabilization

Strategy



Pre-Eviction Housing Law Services



Strategy



Homeownership Counseling

Performance Measure

Individuals receiving legal representation

FY 2	3-2	4 C	0
500	9		

Actual 584 % of Goal

Rental Housing Counseling

Performance Measure

Individuals receiving assistance in accessing housing, including preparing for successful rental application

FY 23-24 Goal	Actual	% of Goa
2,619	3,963	151%

Strategy

Performance Measure

Individuals provided with pre-purchase education and counseling

FY 23-24 Goal	Actual	% of Goa
1,800	1,543	86%

Strategy





115%

Strategy

Housing Placed-Based Services



Strategy



Performance Measure

Number of new homeowners created

FY 23-24 Goal	Actual	% of Goal
50	243	486%



Performance Measure

Residents participating in community building activities across HOPE SF, RAD and SRO sites

FY 23-24 Goal	Actual	% of Goal
4.000	22,466	562%

Housing Placed-Based Services



Performance Measure

Residents that complete 50% of the goals from case management plans

FY 23-24 Goal	Actual	% of Goal
150	236	157%

Tenant Right to Counsel, Tenant-Based Rental Subsidies, and Tenant Counseling and Education



Individuals receiving full legal representation

FY 23-24 Goal	Actual	% of Goal
1,730	2,020	117%

Tenant Right to Counsel, Tenant-Based Rental Subsidies, and Tenant Counseling and Education

Performance Measure

Individuals receiving tenant education and counseling

FY 23-24 Goal	Actual	% of Goal
800	1,617	202%

Tenant Right to Counsel, Tenant-Based Rental Subsidies, and Tenant Counseling and Education



Individuals receiving ongoing rental subsidies

FY 23-24 Goal	Actual	% of Goal
220	1,417	644%

Investment Area

Housing Stabilization, continued...

Strategy



Tenant Right to Counsel, Tenant-Based Rental Subsidies, and Tenant Counseling and Education

Performance Measure

Individuals whose evictions have been prevented

FY 23-24 Goal	Actual	% of Goal
865	923	107%

Strategy



HOPWA Housing and Long-Term Rental Subsidies and Supportive Services

Performance Measure

Individuals living with HIV receiving subsidies and vouchers

FY 23-24 Goal	Actual	% of Goal
176	175	99%

Strategy



HOPWA Housing and Long-Term Rental Subsidies and Supportive Services

Performance Measure

Individuals receiving acuity-based assessments for housing placements

FY 23-24 Goal	Actual	% of Goal
150	252	168%

Investment Area

Anti-Displacement

Strategy



Immigration and Family Law Legal Services

Performance Measure

Individuals receiving legal representation

FY 23-24 Goal	Actual	% of Goal
2,829	3,529	125%

Strategy



Convening and Collaboration

Performance Measure

Residents engaged in opportunities for neighborhood involvement

FY 23-24 Goal	Actual	% of Goal
8.000	43,603	545%

Strategy



Convening and Collaboration

Performance Measure

Cultural events, arts, cultural activities, and public place keeping projects completed by Cultural Districts

FY 23-24 Goal	Actual	% of Goal
30	159	530%

Strategy



Convening and Collaboration

Performance Measure

Activities or projects completed that sustained a neighborhood's art, culture, tradition, way of life, history or overall ecosystem by Cultural Districts

FY 23-24 Goal	Actual	% of Goal
215	420	195%

Strategy



Convening and Collaboration

Performance Measure

Projects completed that address stabilization and economic growth needs in communities and neighborhoods by Cultural Districts

FY 23-24 Goal	Actual	% of Goal
588	573	97%

Investment Area

Economic Self-Sufficiency

Strategy

Consumer Law, Employment Law, and Benefits Advocacy Services

Performance Measure

Individuals receiving legal representation

FY 23-24 Goal	Actual	% of Goal
600	617	103%

Strategy

Community-Based Services

Performance Measure

Individuals receiving case management as an element of service connection

FY 23-24 Goal	Actual	% of Goal
926	1,666	180%

Community-Based Services

Performance Measure

Individuals who complete at least 50% of the goals from case management

FY 23-24 Goal	Actual	% of Goal
642	1,122	175%

Strategy

Community-Based Services

Performance Measure

Individuals trained in academic, workplace and life skills

FY 23-24 Goal	Actual	% of Goal
2,085	2,599	125%

Strategy

Financial Capability Services

Performance Measure

Individuals receiving credit counseling and repair services

FY 23-24 Goal	Actual	% of Goa
944	1,625	172%

Strategy

Financial Capability Services

Performance Measure

Individuals provided with financial counseling, education, and coaching

FY 23-24 Goal	Actual	% of Goal
800	1,568	196%

Investment Area

Capital Investment

Strategy

Community Facilities

Performance Measure

Nonprofit service providers receiving capital improvements to their facilities

FY 23-24 Goal	Actual	% of Goal
10	23	230%

Strategy

Community Facilities

Performance Measure

Nonprofit service providers receiving Capital Needs Assessments

FY 23-24 Goal	Actual	% of Goal
1	3	300%

TABLE 14. COMMUNITY DEVELOPMENT GRANTEES

- 262 7TH STREET SF
- · 3rd Street Youth Center & Clinic
- · African Advocacy Network
- · AIDS Legal Referral Panel of the SF Bay Area
- · Alliance for Social and Economic Justice
- APA Family Support Services
- Asian and Pacific Islander Wellness Center, Inc. (dba San Francisco Community Health Center)
- · Asian Law Caucus
- · Asian Pacific American Community Center
- · Asian Women's Shelter
- · ASIAN, Inc.
- · Asociacion Mayab
- · Baker Places, Inc.
- · Bay Area Community Resources, Inc.
- Bay Area Community Resources, Inc., fiscal sponsor of Pacific Islander Cultural District
- Bay Area Legal Aid
- Bayview Hunters Point Foundation for Community Improvement
- Bayview Hunters Point Multipurpose Senior Services, Inc.
- Bernal Heights Neighborhood Center
- Booker T. Washington Community Service
- Boys & Girls Clubs of San Francisco
- · BRIDGE Regional Partners, Inc.
- · Castro Organ Devotees Association
- Catholic Charities CYO of the Archdiocese of San Francisco
- · Causa Justa :: Just Cause
- Center for Immigrant Protection dba The LGBT Asylum Project
- Center for Immigrant Protection dba The LGBT Asylum Project, fiscal sponsor of Parivar Bay Area
- · Centers for Equity and Success, Inc.
- Central American Resource Center -CARECEN - of Northern California
- · Centro del Pueblo
- Chinatown Community Development Center, Inc.
- Chinese Culture Foundation of San Francisco

- · Chinese for Affirmative Action
- · Chinese Newcomers Service Center
- Chinese Progressive Association, Inc., fiscal sponsor of Excelsior Works!
- CivicWell
- · Collective Impact, DBA Mo' Magic
- Community Awareness Resources Entity
- · Community Forward SF, Inc.
- Community Initiatives, fiscal sponsor of El/La Para TransLatinas
- · Community Vision Capital & Consulting
- · Community Youth Center of San Francisco
- · Compass Family Services
- Consumer Credit Counseling Service of San Francisco dba BALANCE
- · Corporation for Supportive Housing
- Donaldina Cameron House
- · Dustys' Fishing Well
- Episcopal Church of St. John The Evangelist in San Francisco, California
- Episcopal Community Services of San Francisco
- · Eviction Defense Collaborative, Inc.
- Family Connections Centers (Fiscal Sponsor to Portola Neighborhood Association)
- Filipino Community Development Corporation (FCDC)
- Filipino-American Development Foundation
- Filipino-American Development Foundation, fiscal sponsor of Filipino Community Center
- Filipino-American Development Foundation, fiscal sponsor of Pin@y Educational Partnerships (PEP)
- Filipino-American Development Foundation, fiscal sponsor of SoMa Pilipinas
- Filipino-American Development Foundation, fiscal sponsor South of Market Community Action Network
- Five Keys Schools and Programs
- · Freedom West Homes Corporation
- Front Porch Communities Foundation
- Galeria/Studio 24
- Gay, Lesbian, Bisexual, Transgender Historical Society
- Golden Gate Institute

- · GOLDEN GATE PERFORMING ARTS, INC.
- Good Samaritan Family Resource Center of San Francisco
- Goodwill Industries of San Francisco, San Mateo & Marin Counties
- Gum Moon Residence Hall
- · Hamilton Families
- · Homeless Children's Network
- · Homeless Prenatal Program, Inc.
- · Homeownership San Francisco
- Homies Organizing the Mission to Empower Youth (HOMEY)
- Housing and Economic Rights Advocates
- Housing Rights Committee of San Francisco, Inc.
- · International Indian Treaty Council
- Intersection, fiscal sponsor of The American Indian Cultural Center of San Francisco
- Japanese Community Youth Council, fiscal sponsor of Japantown Cultural District
- Kaboom!
- Kultivate Labs
- · La Raza Centro Legal, San Francisco
- · La Raza Community Resource Center, Inc.
- · Larkin Street Youth Services
- Lavender Youth Recreation and Information Center, Inc.
- Legal Assistance to the Elderly, Inc.
- · Legal Services For Children, Inc.
- LightHouse for the Blind and Visually Impaired
- · Lower Polk Community Benefit District
- Lower Polk Community Benefit District, fiscal sponsor of the San Francisco Apartment Association
- · Lyon-Martin Community Health Services
- Maitri Compassionate Care
- · Mercy Housing California
- Mercy Housing California XVII, A California Limited Partnership
- · Mission Action
- Mission Area Health Associates
- Mission Asset Fund

COMMUNITY DEVELOPMENT GRANTEES (CONT.)

- · Mission Economic Development Agency
- · Mission Housing Development Corporation
- Mission Language and Vocational School
- · Mission Neighborhood Centers, Inc.
- Mission Neighborhood Centers, Inc., fiscal sponsor of Mission Language and Vocational School
- · Mujeres Unidas y Activas
- MyPath
- National Coalition of 100 Black Women Inc., San Francisco Chapter
- · Native American Health Center, Inc.
- · New Community Leadership Foundation, Inc.
- Nihonmachi Legal Outreach (dba Asian Pacific Islander Legal Outreach)
- · Northeast Community Federal Credit Union
- · One Treasure Island
- · Open Door Legal
- Openhouse
- · Operation Genesis, Inc.
- Pomeroy Recreation and Rehabilitation Center
- · Potrero Hill Neighborhood House
- PRC
- Public Health Foundation Enterprises, Inc. (dba Heluna Health), fiscal sponsor of SisterWeb
- Rafiki Coalition for Health and Wellness
- · Rebuilding Together San Francisco
- Renaissance Entrepreneurship Center
- Richmond District Neighborhood Center, Inc.
- · Safe & Sound
- Samoan Community Development Center, Inc.
- San Francisco African American Arts and Cultural District
- San Francisco African American Chamber of Commerce Foundation
- San Francisco Community Empowerment and Support Group, Inc.
- · San Francisco Community Land Trust
- San Francisco Housing Development Corporation

- San Francisco Housing Development Corporation, fiscal sponsor of Dev Mission
- San Francisco Lesbian Gay Bisexual Transgender Community Center, fiscal sponsor of Castro LGBTQ Cultural District
- San Francisco Study Center, Incorporated -The Transgender Cultural District Project
- San Francisco Study Center, Incorporated, fiscal sponsor of American Indian Cultural District
- San Francisco Study Center, Incorporated, fiscal sponsor of AND Architecture + Community Planning
- San Francisco Study Center, Incorporated, fiscal sponsor of Calle 24 Latino Cultural District
- San Francisco Study Center, Incorporated, fiscal sponsor of St. James Infirmary
- San Francisco Study Center, Incorporated, fiscal sponsor of the Bill Sorro Housing Program
- · San Francisco Unified School District
- · Self-Help for the Elderly
- SF CLOUT
- · Shanti Project
- Shelter Tech
- SOMArts, fiscal sponsor of Leather and LGBTQ Cultural District
- · Southeast Asian Development Center
- Southwest Community Corporation
- Sunset District Community Development (dba Sunset Youth Services)
- Swords to Plowshares: Veterans Rights Organization
- Tabernacle Community Development Corporation
- Tenderloin Housing Clinic, Inc.
- Tenderloin Neighborhood Development Corporation
- The African American Art & Culture Complex
- The Arc San Francisco
- The Bar Association of San Francisco
- The Community Design Center
- The Friendship House Association of American Indians
- The Justice & Diversity Center of the Bar Association of San Francisco

- The Justice & Diversity Center of the Bar Association of San Francisco, fiscal sponsor of the Cooperative Restraining Order Clinic
- The San Francisco Chapter of the A. Phillip Randolph Institute
- The San Francisco Lesbian Gay Bisexual Transgender Community Center
- · The Southeast Asian Community Center
- The Tides Center, fiscal sponsor of the Arab Resource and Organizing Center
- The Transgender Advocates For Justice and Accountability Coalition
- · The Transgender District Company
- Transgender, Gender Variant, Intersex Justice Project (TGIJP)
- · United Playaz, Inc.
- · United Way of the Bay Area
- · Wah Mei School
- Wah Mei School, fiscal sponsor of Sunset Chinese Cultural District
- · West Bay Pilipino Multi-Services, Inc.
- · Westside Community Mental Health Center
- Without Walls Community Development Corporation
- Wu Yee Children's Services
- · Young Community Developers
- Young Community Developers, fiscal sponsor of Black Women Revolt
- Young Community Developers, fiscal sponsor of The Bayview Association for Youth
- Young Men's Christian Association of San Francisco (Bayview Branch)
- Young Men's Christian Association of San Francisco (Chinatown Branch)
- Young Men's Christian Association of San Francisco (Mission Branch)
- Young Men's Christian Association of San Francisco (Urban Services Branch)

			FY 2023-24 Loans Under Delegated Authority	uthority			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
2676 Folsom	Preservation	7/5/2023	2016 GO Bond PASS MR, BMR, Deferred, AHF Inc, 2016 GO Bond Series 2019A	\$6,337,000	Amortizing, Deferred, Residual Receipts	3%-0.967%	40yrs
Balboa Reservoir - Bldg A	Predevelopment	8/7/2023	Affordable Housing Fund - Jobs Housing Link	\$3,000,000	Deferred	3%	57 yrs
Potrero Master Planning	Predevelopment	8/7/2023	CPMC	\$1,764,223	Deferred	%0	55yrs
139 Dore	Preservation	7/25/2023	ERAF, 2019 GO Bond	\$6,016,341	Residual Receipts	3%	55yrs
4840 Mission	Construction	6/5/2023	Housing Trust Fund, 2019 GO Bond	\$8,977,307	Residual Receipts	1%	57 yrs
2976 23rd	Preservation	9/8/2023	SSP: AHF, 2019 GO Bond, 2016 GO Bond PASS BMR, MR, Deferred	\$2,026,000	Amortizing, Deferred, Residual Receipts	0.96%-3.87%	30-40 yrs
1130 Filbert	Small Sites	9/8/2023	Housing Stability Funds, 2016 GO Bond PASS BMR, MR, Deferred	\$3,548,714	Amortizing, Deferred, Residual Receipts	0.958-3.87%	40 yrs
2530 18th St - HPP	Construction	10/3/2023	Housng Trust Fund, Our City Our Home (HSH)	\$4,900,000	Deferred	%0	5 yrs
681 Florida (Commercial)	Construction	10/16/2023	ERAF	\$4,395,119	Residual Receipts	%0	55yrs
566 Natoma	Preservation	10/26/2023	SoMa Stabilization Funds, 2016 GO Bond PASS BMR,MR,Deferred	\$3,975,000	Amortizing, Deferred, Residual Receipts	0.96-3%	40 yrs
241 6th St - Knox SRO	Construction	11/7/2023	Housing for a Healthy California Program Funds	\$6,798,810	Residual Receipts	%0	57 yrs
TI E1.2-Senior	Predevelopment	12/1/2023	TIDA Housing Developer Subsidy, LMIHAF	\$3,000,000	Residual Receipts	3%	57yrs
2530 18th St - Mercy Housing	Predevelopment	12/1/2023	Housing Trust Fund, Our City Our Home (HSH)	\$4,946,900	Residual Receipts	3%	57yrs
2888 Bryant	Predevelopment	12/11/2023	AHF Inclusionary, AHF Jobs Housing	\$3,000,000	Residual Receipts	3%	3 yrs
967 Mission	Predevelopment	12/6/2023	5M Quarter Mile	\$4,000,000	Residual Receipts	3%	57 yrs
3975 24th St	Preservation	1/4/2023	2016 GO Bond PASS BMR, MR , Deferred and SSP Housing Stability Funds	\$4,005,000	Amortizing, Deferred, Residual Receipts	0.96-3.87%	42 yrs
1303 Larkin	Predevelopment	12/22/2023	HOME Funds	\$2,494,853	Residual Receipts	3%	55yrs
3300 Mission Street	Predevelopment	12/22/2023	2023 COP, Housing Trust Fund	\$6,500,000	deferred, residual receipts	0-3%	57 yrs
1303 Larkin	Predevelopment	12/22/2023	HOME Funds	\$2,494,853	Residual Receipts	3%	55 yrs
1000 Market	Construction	2/16/2024	CDBG	\$1,993,694	Residual Receipts	0-3%	55 yrs
300 Ocean	Preservation	2/21/2024	2016 GO Bonds PASS BMR, Def, MR, HTF, AHF Inc	\$5,600,000	Amortizing, Deferred, Residual Receipts	0.96-3.87%	40 yrs
2205 Mission (Homeownership)	Predevelopment	3/4/2024	Housing Trust Fund, COP	\$6,746,438	None	%0	forgivable upon sale of all units
250 Laguna Honda	Predevelopment	2/21/2024	Housing Trust Fund Advance Fund, 2023 Certificates of Participation	\$8,000,000	Residual Receipts	%8-0	3-55 yrs
150 9th - El Dorado	Preservation	4/29/2024	Affordable Housing General Funds, 2016 GO Bond PASS BMR, Deferred, MR	\$7,629,762	Amortizing, Deferred, Residual Receipts	0.96-3.87%	44-55 yrs
78 Haight	Construction	5/9/2024	2019 GO Bonds, HTF	\$8,559,766	Residual Receipts	3%	57 yrs
TI-IC4.3	Construction	6/13/2024	IRFD and LMIHAF	\$4,359,238	Residual Receipts	0-3%	57yrs

			FY 2023-24 Loans Under Delegated Authority	ıthority			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
750 Golden Gate	Predevelopment	7/2/2024	Housing Trust Fund; Affordable Housing Inclusionary	\$3,000,000	Residual Receipts	3%	57 yrs
375 14th St	Preservation	6/13/2024	2016 GO Bond PASS BMR, Deferred, MR, Housing Trust Fund, 2019 GO Bond	\$7,598,000	Residual Receipts	3%	40 yrs
3090 16th	Preservation	6/13/2024	2016 GO Bond PASS BMR, MR , Deferred and SSP Housing Stability Funds	\$700,000	Residual Receipts	2%	40 yrs
Downpayment Assistance Loan Program (DALP)	Homeownership	6/2/2023	1996 GO Bond	\$384,930	Shared Appreciation	47%	Until Sale
DALP	Homeownership	5/3/2024	2019 GO Bond	\$348,368	Shared Appreciation	32%	Until Sale
DALP	Homeownership	4/26/2024	2019 GO Bond	\$500,000	Shared Appreciation	47%	Until Sale
DALP	Homeownership	4/15/2024	2019 GO Bond	\$479,800	Shared Appreciation	20%	Until Sale
DALP	Homeownership	4/12/2024	2019 GO Bond	\$445,000	Shared Appreciation	49%	Until Sale
DALP	Homeownership	4/9/2024	2015 GO Bond & 2019 GO Bond	\$500,000	Shared Appreciation	39%	Until Sale
DALP	Homeownership	4/2/2024	2015 GO Bond	\$458,000	Shared Appreciation	39%	Until Sale
DALP	Homeownership	2/7/2024	Housing Trust Fund	\$345,000	Shared Appreciation	37%	Until Sale
DALP	Homeownership	1/31/2024	Housing Trust Fund	\$253,450	Shared Appreciation	20%	Until Sale
DALP	Homeownership	1/29/2024	Housing Trust Fund	\$162,480	Shared Appreciation	45%	Until Sale
DALP	Homeownership	1/26/2024	Housing Trust Fund	\$309,920	Shared Appreciation	51%	Until Sale
DALP	Homeownership	12/28/2023	2019 GO Bond	\$500,000	Shared Appreciation	45%	Until Sale
DALP	Homeownership	12/22/2023	2019 GO Bond	\$500,000	Shared Appreciation	40%	Until Sale
DALP	Homeownership	11/30/2023	Housing Trust Fund	\$490,000	Shared Appreciation	41%	Until Sale
DALP	Homeownership	11/21/2023	Housing Trust Fund	\$500,000	Shared Appreciation	40%	Until Sale
DALP	Homeownership	10/16/2023	2015 GO Bond	\$500,000	Shared Appreciation	38%	Until Sale
DALP	Homeownership	9/22/2023	2015 GO Bond	\$83,250	Shared Appreciation	11%	Until Sale
DALP	Homeownership	8/29/2023	2015 GO Bond	\$332,000	Shared Appreciation	45%	Until Sale
DALP	Homeownership	8/1/2023	1996 GO Bond	\$500,000	Shared Appreciation	46%	Until Sale
DALP	Homeownership	5/1/2024	Housing Trust Fund	\$281,800	Shared Appreciation	40%	Until Sale
DALP	Homeownership	5/29/2024	2019 GO Bond	\$400,000	Shared Appreciation	20%	Until Sale
DALP	Homeownership	5/31/2024	2015 GO Bond & 2019 GO Bond	\$454,000	Shared Appreciation	37%	Until Sale
DALP	Homeownership	5/30/2024	Housing Trust Fund	\$500,000	Shared Appreciation	20%	Until Sale
DALP	Homeownership	6/11/2024	2019 GO Bond	\$270,000	Shared Appreciation	34%	Until Sale
DALP	Homeownership	6/7/2024	Housing Trust Fund	\$283,874	Shared Appreciation	47%	Until Sale
DALP	Homeownership	6/14/2024	2019 GO Bond	\$500,000	Shared Appreciation	45%	Until Sale
DALP	Homeownership	1/23/2024	2019 GO Bond	\$375,000	Shared Appreciation	31%	Until Sale

			FY 2023-24 Loans Under Delegated Authority	rity			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
First Responder Downpayment Assistance Loan Program (FR-DALP)	Homeownership	1/19/2024	Housing Trust Fund	\$500,000	Shared Appreciation	40%	Until Sale
FR-DALP	Homeownership	1/19/2024	Housing Trust Fund	\$500,000	Shared Appreciation	45%	Until Sale
FR-DALP	Homeownership	12/27/2023	Housing Trust Fund	\$500,000	Shared Appreciation	36%	Until Sale
FR-DALP	Homeownership	12/22/2023	Housing Trust Fund	\$340,000	Shared Appreciation	30%	Until Sale
FR-DALP	Homeownership	11/21/2023	Housing Trust Fund	\$447,000	Shared Appreciation	39%	Until Sale
FR-DALP	Homeownership	6/14/2024	Housing Trust Fund	\$500,000	Shared Appreciation	38%	Until Sale
Educator Downpayment Assistance Loan Program (E-DALP)	Homeownership	5/8/2024	2019 GO Bond	\$470,000	Shared Appreciation	28%	Until Sale
E-DALP	Homeownership	5/7/2024	2015 GO Bond & 2019 GO Bond	\$282,400	Shared Appreciation	46%	Until Sale
E-DALP	Homeownership	12/27/2023	2019 GO Bond	\$486,860	Shared Appreciation	42%	Until Sale
E-DALP	Homeownership	11/30/2023	2019 GO Bond	\$186,000	Shared Appreciation	37%	Until Sale
Dream Keeper Downpayment Assistance Loan Program (DK-DALP)	Homeownership	5/20/2024	General Fund-Dream Keeper	\$378,900	Shared Appreciation	44%	Until Sale
DK-DALP	Homeownership	4/19/2024	General Fund-Dream Keeper	\$340,000	Shared Appreciation	44%	Until Sale
DK-DALP	Homeownership	4/11/2024	General Fund-Dream Keeper	\$313,000	Shared Appreciation	45%	Until Sale
DK-DALP	Homeownership	4/10/2024	General Fund-Dream Keeper	\$385,599	Shared Appreciation	46%	Until Sale
DK-DALP	Homeownership	2/13/2024	General Fund-Dream Keeper	\$473,304	Shared Appreciation	49%	Until Sale
DK-DALP	Homeownership	1/19/2024	General Fund-Dream Keeper	\$317,000	Shared Appreciation	32%	Until Sale
DK-DALP	Homeownership	1/16/2024	General Fund-Dream Keeper	\$399,000	Shared Appreciation	47%	Until Sale
DK-DALP	Homeownership	1/11/2024	General Fund-Dream Keeper	\$492,746	Shared Appreciation	43%	Until Sale
DK-DALP	Homeownership	12/20/2023	General Fund-Dream Keeper	\$500,000	Shared Appreciation	40%	Until Sale
DK-DALP	Homeownership	12/8/2023	General Fund-Dream Keeper	\$438,000	Shared Appreciation	47%	Until Sale
DK-DALP	Homeownership	11/30/2023	General Fund-Dream Keeper	\$386,900	Shared Appreciation	39%	Until Sale
DK-DALP	Homeownership	11/21/2023	General Fund-Dream Keeper	\$458,000	Shared Appreciation	46%	Until Sale
DK-DALP	Homeownership	11/20/2023	General Fund-Dream Keeper	\$500,000	Shared Appreciation	38%	Until Sale
DK-DALP	Homeownership	11/14/2023	General Fund-Dream Keeper	\$412,000	Shared Appreciation	48%	Until Sale
DK-DALP	Homeownership	10/25/2023	General Fund-Dream Keeper	\$325,000	Shared Appreciation	45%	Until Sale
DK-DALP	Homeownership	10/24/2023	General Fund-Dream Keeper	\$500,000	Shared Appreciation	45%	Until Sale
DK-DALP	Homeownership	10/18/2023	General Fund-Dream Keeper	\$490,000	Shared Appreciation	45%	Until Sale
DK-DALP	Homeownership	8/10/2023	General Fund-Dream Keeper	\$179,000	Shared Appreciation	23%	Until Sale
DK-DALP	Homeownership	8/4/2023	General Fund-Dream Keeper	\$476,700	Shared Appreciation	47%	Until Sale

			FY 2023-24 Loans Under Delegated Authority	ority			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
DK-DALP	Homeownership	8/3/2023	General Fund-Dream Keeper	\$370,000	Shared Appreciation	46%	Until Sale
DK-DALP	Homeownership	7/31/2023	General Fund-Dream Keeper	\$352,810	Shared Appreciation	47%	Until Sale
DK-DALP	Homeownership	6/13/2024	General Fund-Dream Keeper	\$250,100	Shared Appreciation	44%	Until Sale
DK-DALP	Homeownership	6/14/2024	General Fund-Dream Keeper	\$301,900	Shared Appreciation	33%	Until Sale
DK-DALP	Homeownership	6/20/2024	General Fund-Dream Keeper	\$496,900	Shared Appreciation	42%	Until Sale
Weath Building Grant	Homeownership	5/20/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	4/19/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	4/11/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	4/10/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	2/13/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	1/19/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	1/16/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	1/11/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	12/20/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	12/11/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	12/8/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	11/30/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	11/21/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	11/20/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	11/14/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	10/25/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	10/24/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	10/18/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	8/10/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	8/4/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	8/3/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	7/31/2023	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	6/13/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	6/14/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs
Weath Building Grant	Homeownership	6/20/2024	General Fund-Dream Keeper	\$30,000	Forgivable Grant	N/A	3 yrs

			FY 2023-24 Loans Under Delegated Authority	ority			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
City Second Loan Program	Homeownership	4/17/2024	City Second	\$245,000	Shared Appreciation	73%	Until Sale
City Second Loan Program	Homeownership	4/15/2024	City Second	\$138,045	Shared Appreciation	31%	Until Sale
City Second Loan Program	Homeownership	1/5/2024	City Second	\$337,500	Shared Appreciation	20%	Until Sale
City Second Loan Program	Homeownership	1/5/2024	1996 GO Bond	\$255,000	Shared Appreciation	46%	Until Sale
City Second Loan Program	Homeownership	12/20/2023	City Second	\$392,000	Shared Appreciation	49%	Until Sale
City Second Loan Program	Homeownership	12/11/2023	General Fund-Dream Keeper	\$403,000	Shared Appreciation	46%	Until Sale
City Second Loan Program	Homeownership	11/16/2023	City Second	\$255,000	Shared Appreciation	38%	Until Sale
City Second Loan Program	Homeownership	9/21/2023	1996 GO Bond	\$428,000	Shared Appreciation	45%	Until Sale
City Second Loan Program	Homeownership	7/14/2023	1996 GO Bond	\$217,000	Shared Appreciation	40%	Until Sale
BMR Downpayment Assistance Loan Program (BMR-DALP)	BMR Homeownership	8/15/2023	CalHome Mortgage Assistance	\$64,559	Shared Appreciation	17%	30 yrs
BMR-DALP	BMR Homeownership	9/15/2023	CalHome Mortgage Assistance	\$35,000	Shared Appreciation	%6	30 yrs
BMR-DALP	BMR Homeownership	12/5/2023	CalHome Mortgage Assistance	\$72,200	Shared Appreciation	70%	30 yrs
BMR-DALP	BMR Homeownership	12/11/2023	CalHome Mortgage Assistance	\$40,500	Shared Appreciation	12%	30 yrs
BMR-DALP	BMR Homeownership	12/26/2023	CalHome Mortgage Assistance	\$88,200	Shared Appreciation	19%	30 yrs
BMR-DALP	BMR Homeownership	12/20/2023	Housing Trust Fund & Multi-Family Housing Trust Fund	\$362,098	Shared Appreciation	41%	30 yrs
BMR-DALP	BMR Homeownership	12/20/2023	General Fund-Dream Keeper	\$386,798	Shared Appreciation	43%	30 yrs
BMR-DALP	BMR Homeownership	12/21/2023	Multi-Family Housing Trust Fund	\$183,436	Shared Appreciation	21%	30 yrs
BMR-DALP	BMR Homeownership	12/21/2023	General Fund-Dream Keeper	\$250,000	Shared Appreciation	78%	30 yrs
BMR-DALP	BMR Homeownership	12/20/2023	Housing Trust Fund	\$110,789	Shared Appreciation	14%	30 yrs
BMR-DALP	BMR Homeownership	12/21/2023	Multi-Family Housing Trust Fund	\$250,000	Shared Appreciation	28%	30 yrs
BMR-DALP	BMR Homeownership	12/21/2023	Multi-Family Housing Trust Fund	\$139,666	Shared Appreciation	14%	30 yrs
BMR-DALP	BMR Homeownership	12/20/2023	Housing Trust Fund	\$317,212	Shared Appreciation	40%	30 yrs
BMR-DALP	BMR Homeownership	1/2/2024	City Second	\$121,000	Shared Appreciation	18%	30 yrs
BMR-DALP	BMR Homeownership	12/29/2023	1996 GO Bond	\$42,000	Shared Appreciation	12%	30 yrs
BMR-DALP	BMR Homeownership	2/20/2024	CalHome Mortgage Assistance	\$64,000	Shared Appreciation	18%	30 yrs
BMR-DALP	BMR Homeownership	4/9/2024	CalHome Mortgage Assistance	\$10,800	Shared Appreciation	3%	30 yrs
BMR-DALP	BMR Homeownership	5/17/2024	CalHome Mortgage Assistance	\$45,000	Shared Appreciation	13%	30 yrs
BMR-DALP	BMR Homeownership	6/20/2024	CalHome Mortgage Assistance	\$66,000	Shared Appreciation	16%	30 yrs
Homeowner Emergency Loan Program	Homeowner Assistance	5/1/2024	Housing Trust Fund	\$62,510	Shared Appreciation	%9	30 yrs
Homeowner Emergency Loan Program	Homeowner Assistance	1/12/2024	Housing Trust Fund	\$58,626	Shared Appreciation	%6	30 yrs

			FY 2023-24 Loans Under Delegated Authority	rity			
Project	Project Type	Agreement Date	Funding Source	Funded Amount	Repayment Mechanism or Interest Type	Rate	Term
COVID-19 Homeowner Emergency Loan Program	Homeowner Assistance 8/18/2023	8/18/2023	Housing Trust Fund	\$44,512	Simple Interest	N/A	Until Sale
Senior Home Repair Program	Homeowner Assistance	5/3/2024	General Fund-Dream Keeper	\$59,233	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	4/4/2024	General Fund-Dream Keeper	\$30,635	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	3/19/2024	General Fund-Dream Keeper	\$29,305	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	3/19/2024	General Fund-Dream Keeper	\$20,305	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	2/2/2024	General Fund-Dream Keeper	\$45,337	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	10/30/2023	General Fund-Dream Keeper	\$68,446	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	10/17/2023	General Fund-Dream Keeper	\$69,947	Forgivable Grant	N/A	3 yrs
Senior Home Repair Program	Homeowner Assistance	8/30/2023	General Fund-Dream Keeper	\$21,290	Forgivable Grant	N/A	3 yrs
Teacher Next Door	Homeownership	5/20/2024	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	5/8/2024	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	5/7/2024	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	1/23/2024	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	1/19/2024	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	12/27/2023	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	11/30/2023	2019 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	9/22/2023	2015 GO Bond	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	7/14/2023	Housing Trust Fund	\$40,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	11/30/2023	2015 GO Bond	\$20,000	Forgivable Grant	N/A	10 yrs
Teacher Next Door	Homeownership	6/5/2024	Housing Trust Fund	\$20,000	Forgivable Grant	N/A	10 yrs