

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.1 [for F1]	By October 1, 2024, the Mayor's Office shall create an Illegal Fireworks Working Group.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	The working group is duplicative to other efforts; the City believes that the existing efforts are sufficient for both communications and operational planning.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.3 [for F1]	The Working Group shall be chaired and led by the representative from DEM.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. DEM currently coordinates the existing meeting structure.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. The coordinated Departments will conduct a post-mortem meeting to review challenges and successes after July 4, New Years Eve, and other relevant occasions. Any updates to operational protocol may be shared out at relevant public meetings. The staff time required for an official Annual Report would likely detract from the operational focus of these departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.5 [for F1]	The Working Group shall hold a public meeting on the report on illegal fireworks no earlier than 10 days and no later than 30 days after the report is published. This meeting shall discuss the results of the report and gather input from the public.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.6 [for F1]	Commencing in 2025, the Working Group shall meet at least three times per calendar year, preferably two to three months prior to the major holidays of 4th of July and New Year's day plus a meeting to plan and prepare its annual report.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. Departments will continue to meet as necessary in advance of those major events, but not as a formal Working Group. They will not prepare an annual report.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.7 [for F1]	The Working Group shall aid in the coordination and implementation of any recommendations and training that arise from CA Assembly Bill 1403.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	DEM and partner departments will aid in said coordination, outside of the working group structure.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.1. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.3 [for F1]	The Working Group shall be chaired and led by the representative from DEM.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. DEM currently coordinates the existing meeting structure.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. The coordinated Departments will conduct a post-mortem meeting to review challenges and successes after July 4, New Years Eve, and other relevant occasions. Any updates to operational protocol may be shared out at relevant public meetings. The staff time required for an official Annual Report would likely detract from the operational focus of these departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.5 [for F1]	The Working Group shall hold a public meeting on the report on illegal fireworks no earlier than 10 days and no later than 30 days after the report is published. This meeting shall discuss the results of the report and gather input from the public.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.6 [for F1]	Commencing in 2025, the Working Group shall meet at least three times per calendar year, preferably two to three months prior to the major holidays of 4th of July and New Year's day plus a meeting to plan and prepare its annual report.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. Departments will continue to meet as necessary in advance of those major events, but not as a formal Working Group. They will not prepare an annual report.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.7 [for F1]	The Working Group shall aid in the coordination and implementation of any recommendations and training that arise from CA Assembly Bill 1403.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	DEM and partner departments will aid in said coordination, outside of the working group structure.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	San Francisco Fire Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.1. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	San Francisco Fire Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See above. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	San Francisco Police Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.1. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	San Francisco Police Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.3. The coordinated Departments will conduct a post-mortem meeting to review challenges and successes after July 4, New Years Eve, and other relevant occasions. Any updates to operational protocol may be shared out at relevant public meetings. The staff time required for an official Annual Report would likely detract from the operational focus of these departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	311 Customer Service Center [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.1. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	311 Customer Service Center [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.3. The coordinated Departments will conduct a post-mortem meeting to review challenges and successes after July 4, New Years Eve, and other relevant occasions. Any updates to operational protocol may be shared out at relevant public meetings. The staff time required for an official Annual Report would likely detract from the operational focus of these departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.2 [for F1]	The Working Group shall include representatives from the SF Fire Department (SFFD), the SF Police Department (SFPD), the Division of Emergency Communication in the Department of Emergency Management (DEM), the Performance Program Team in the Controller's Office, and the 311 Customer Service Center (311) in the City Administrator's Office. In addition, representatives from other departments impacted by illegal fireworks such as, but not limited to, the Department of Public Works, Department of Public Health, Recreation and Park Department, Department of Animal Care and Control, Environment Department and the District Attorney, may be invited to join as well.	Office of the Controller [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.1. The named departments will continue to convene as they have, and will include additional departments as appropriate on an ad-hoc basis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R1.4 [for F1]	The Working Group shall publish a report on illegal fireworks to the Mayor's Office and the heads of the principally impacted departments including SFPD, SFFD, DEM, the City Administrator's Office (311) and the Controller's Office (Performance Program team) no later than two months after each July 4th which contains data from the identified metrics, reports on educational efforts and community engagements, identifies any improvements made by departments, and makes recommendations for improving the city's efforts to address the illegal fireworks problem.	Office of the Controller [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	See R1.3. The coordinated Departments will conduct a post-mortem meeting to review challenges and successes after July 4, New Years Eve, and other relevant occasions. Any updates to operational protocol may be shared out at relevant public meetings. The staff time required for an official Annual Report would likely detract from the operational focus of these departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R2 [for F2]	The Working Group, or if the City fails to implement such Group then another separate collaboration between the DEM, 311, Fire, and Police departments, shall develop and aid in the implementation of public messaging that provides robust, consistent and clear instructions to the public on the preferred way to contact the city about reporting of illegal fireworks the issues and the information to be provided when making reports. Such public messaging shall be designed and published by March 31, 2025.	Mayor [July 27, 2024]	Has been implemented	After the release of this CGJ report, the relevant departments met to improve and streamline messaging and public education in advance of July 4, 2024. The City will continue to iterate on those findings. Please see attached materials.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R2 [for F2]	The Working Group, or if the City fails to implement such Group then another separate collaboration between the DEM, 311, Fire, and Police departments, shall develop and aid in the implementation of public messaging that provides robust, consistent and clear instructions to the public on the preferred way to contact the city about reporting of illegal fireworks the issues and the information to be provided when making reports. Such public messaging shall be designed and published by March 31, 2025.	Department of Emergency Management [July 27, 2024]	Has been implemented	After the release of this CGJ report, the relevant departments met to improve and streamline messaging and public education in advance of July 4, 2024. The City will continue to iterate on those findings. Please see attached materials.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R2 [for F2]	The Working Group, or if the City fails to implement such Group then another separate collaboration between the DEM, 311, Fire, and Police departments, shall develop and aid in the implementation of public messaging that provides robust, consistent and clear instructions to the public on the preferred way to contact the city about reporting of illegal fireworks the issues and the information to be provided when making reports. Such public messaging shall be designed and published by March 31, 2025.	San Francisco Fire Department [July 27, 2024]	Has been implemented	After the release of this CGJ report, the relevant departments met to improve and streamline messaging and public education in advance of July 4, 2024. The City will continue to iterate on those findings. Please see attached materials.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R2 [for F2]	The Working Group, or if the City fails to implement such Group then another separate collaboration between the DEM, 311, Fire, and Police departments, shall develop and aid in the implementation of public messaging that provides robust, consistent and clear instructions to the public on the preferred way to contact the city about reporting of illegal fireworks the issues and the information to be provided when making reports. Such public messaging shall be designed and published by March 31, 2025.	San Francisco Police Department [July 27, 2024]	Has been implemented	After the release of this CGJ report, the relevant departments met to improve and streamline messaging and public education in advance of July 4, 2024. The City will continue to iterate on those findings. Please see attached materials.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R2 [for F2]	The Working Group, or if the City fails to implement such Group then another separate collaboration between the DEM, 311, Fire, and Police departments, shall develop and aid in the implementation of public messaging that provides robust, consistent and clear instructions to the public on the preferred way to contact the city about reporting of illegal fireworks the issues and the information to be provided when making reports. Such public messaging shall be designed and published by March 31, 2025.	311 Customer Service Center [July 27, 2024]	Has been implemented	After the release of this CGJ report, the relevant departments met to improve and streamline messaging and public education in advance of July 4, 2024. The City will continue to iterate on those findings. Please see attached materials.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.1 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall develop and facilitate the publication and distribution of educational materials on the dangers to self, harms to others and the environment, and the laws and penalties associated with illegal fireworks. Such information shall be designed and published by May 1, 2025.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	This has partly already been implemented; additional materials are in development and will be distributed by May 2025.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.2 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement public engagement opportunities with community leaders to enlist their aid in educating their fellow residents about the illegal fireworks issue and encouraging them to “say something when they see something”.	Mayor [July 27, 2024]	Requires further analysis	DEM will spearhead the work to develop a community-based public engagement strategy. However, this engagement will give more nuanced guidance than “if you see something, say something,” as this conflicts with operational strategy and contributes to public confusion.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.1 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall develop and facilitate the publication and distribution of educational materials on the dangers to self, harms to others and the environment, and the laws and penalties associated with illegal fireworks. Such information shall be designed and published by May 1, 2025.	Department of Emergency Management [July 27, 2024]	Has not yet been implemented but will be implemented in the future	This has partly already been implemented; additional materials are in development and will be distributed by May 2025.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.2 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement public engagement opportunities with community leaders to enlist their aid in educating their fellow residents about the illegal fireworks issue and encouraging them to “say something when they see something”.	Department of Emergency Management [July 27, 2024]	Has not yet been implemented but will be implemented in the future	DEM will spearhead the work to develop a community-based public engagement strategy. However, this engagement will give more nuanced guidance than “if you see something, say something,” as this conflicts with operational strategy and contributes to public confusion.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.1 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall develop and facilitate the publication and distribution of educational materials on the dangers to self, harms to others and the environment, and the laws and penalties associated with illegal fireworks. Such information shall be designed and published by May 1, 2025.	San Francisco Fire Department [July 27, 2024]	Has not yet been implemented but will be implemented in the future	This has partly already been implemented; additional materials are in development and will be distributed by May 2025.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.2 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement public engagement opportunities with community leaders to enlist their aid in educating their fellow residents about the illegal fireworks issue and encouraging them to "say something when they see something".	San Francisco Fire Department [July 27, 2024]	Requires further analysis	DEM will spearhead the work to develop a community-based public engagement strategy. However, this engagement will give more nuanced guidance than "if you see something, say something," as this conflicts with operational strategy and contributes to public confusion.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.1 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall develop and facilitate the publication and distribution of educational materials on the dangers to self, harms to others and the environment, and the laws and penalties associated with illegal fireworks. Such information shall be designed and published by May 1, 2025.	San Francisco Police Department [July 27, 2024]	Has not yet been implemented but will be implemented in the future	This has partly already been implemented; additional materials are in development and will be distributed by May 2025.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R3.2 [for F3]	The Working Group, or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement public engagement opportunities with community leaders to enlist their aid in educating their fellow residents about the illegal fireworks issue and encouraging them to "say something when they see something".	San Francisco Police Department [July 27, 2024]	Requires further analysis	DEM will spearhead the work to develop a community-based public engagement strategy. However, this engagement will give more nuanced guidance than "if you see something, say something," as this conflicts with operational strategy and contributes to public confusion.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.1 [for F4]	The Working Group or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement strategies to prevent large gatherings at known hotspots where illegal fireworks are deployed around known problematic holidays and events. Information concerning what strategies have been employed shall be included in the Working Group's annual report.	Mayor [July 27, 2024]	Requires further analysis	To the extent possible, the City shall continue to use a data-driven approach to deploy visible law enforcement and public safety presence to deter large gatherings. Given logistical, safety, and civil liberties considerations, the City is unlikely to preemptively disband or block large gatherings in known activity areas.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.2 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall research and monitor solutions implemented by other municipalities and analyze past efforts within the city, such as Operation Kaboom.	Mayor [July 27, 2024]	Has been implemented	Departments have and continuously reevaluate efforts and determined that San Francisco has such a different set of circumstances that implementation of other efforts would not be effective.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.3 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall publish recommendations in its Annual Report based on its research of other municipalities to determine what approaches would likely be effective to reduce illegal fireworks usage in the city's hotspots as well as the neighborhoods.	Mayor [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the City will continuously monitor surrounding municipalities for effective approaches, and incorporate those findings into City operations, the staff time required for an official Annual Report would likely detract from the operational focus of these departments. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.1 [for F4]	The Working Group or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement strategies to prevent large gatherings at known hotspots where illegal fireworks are deployed around known problematic holidays and events. Information concerning what strategies have been employed shall be included in the Working Group's annual report.	Department of Emergency Management [July 27, 2024]	Requires further analysis	To the extent possible, the City shall continue to use a data-driven approach to deploy visible law enforcement and public safety presence to deter large gatherings. Given logistical, safety, and civil liberties considerations, the City is unlikely to preemptively disband or block large gatherings in known activity areas.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.2 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall research and monitor solutions implemented by other municipalities and analyze past efforts within the city, such as Operation Kaboom.	Department of Emergency Management [July 27, 2024]	Has been implemented	Departments have and continuously reevaluate efforts and determined that San Francisco has such a different set of circumstances that implementation of other efforts would not be effective.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.3 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall publish recommendations in its Annual Report based on its research of other municipalities to determine what approaches would likely be effective to reduce illegal fireworks usage in the city's hotspots as well as the neighborhoods.	Department of Emergency Management [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the City will continuously monitor surrounding municipalities for effective approaches, and incorporate those findings into City operations, the staff time required for an official Annual Report would likely detract from the operational focus of these departments. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.1 [for F4]	The Working Group or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement strategies to prevent large gatherings at known hotspots where illegal fireworks are deployed around known problematic holidays and events. Information concerning what strategies have been employed shall be included in the Working Group's annual report.	San Francisco Fire Department [July 27, 2024]	Requires further analysis	To the extent possible, the City shall continue to use a data-driven approach to deploy visible law enforcement and public safety presence to deter large gatherings. Given logistical, safety, and civil liberties considerations, the City is unlikely to preemptively disband or block large gatherings in known activity areas.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.2 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall research and monitor solutions implemented by other municipalities and analyze past efforts within the city, such as Operation Kaboom.	San Francisco Fire Department [July 27, 2024]	Has been implemented	Departments have and continuously reevaluate efforts and determined that San Francisco has such a different set of circumstances that implementation of other efforts would not be effective.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.3 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall publish recommendations in its Annual Report based on its research of other municipalities to determine what approaches would likely be effective to reduce illegal fireworks usage in the city's hotspots as well as the neighborhoods.	San Francisco Fire Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the City will continuously monitor surrounding municipalities for effective approaches, and incorporate those findings into City operations, the staff time required for an official Annual Report would likely detract from the operational focus of these departments. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.1 [for F4]	The Working Group or if the City fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall identify and implement strategies to prevent large gatherings at known hotspots where illegal fireworks are deployed around known problematic holidays and events. Information concerning what strategies have been employed shall be included in the Working Group's annual report.	San Francisco Police Department [July 27, 2024]	Requires further analysis	To the extent possible, the City shall continue to use a data-driven approach to deploy visible law enforcement and public safety presence to deter large gatherings. Given logistical, safety, and civil liberties considerations, the City is unlikely to preemptively disband or block large gatherings in known activity areas.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.2 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall research and monitor solutions implemented by other municipalities and analyze past efforts within the city, such as Operation Kaboom.	San Francisco Police Department [July 27, 2024]	Has been implemented	Departments have and continuously reevaluate efforts and determined that San Francisco has such a different set of circumstances that implementation of other efforts would not be effective.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R4.3 [for F4]	The Working Group, or if the city fails to implement such Group then another separate collaboration between at least the DEM, Fire, and Police departments, shall publish recommendations in its Annual Report based on its research of other municipalities to determine what approaches would likely be effective to reduce illegal fireworks usage in the city's hotspots as well as the neighborhoods.	San Francisco Police Department [July 27, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the City will continuously monitor surrounding municipalities for effective approaches, and incorporate those findings into City operations, the staff time required for an official Annual Report would likely detract from the operational focus of these departments. Departments are always available to attend an individual hearing based on the findings and work of our departments, as requested by the Board of Supervisors or other oversight bodies.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.1 [for F5]	By December 1, 2024, the Controller's Office shall instruct its Performance Program Team to identify meaningful illegal fireworks data and require impacted departments in public health and public safety to collect it. "Meaningful data" would include such items as the number and types of injuries caused by fireworks, the number of calls for fires started by fireworks, the number of fires started by fireworks, the number of calls for firework specific noise complaints, the number of calls for police to stop active deployments of fireworks, the number of citations issued, the number of fines issued, the number of arrests made, the number of prosecutions and convictions, the number of community meetings held on the topic, the number of educational talks given on the topic, the amount (in pounds) of illegal fireworks confiscated, the amount (in dollars) in fines collected, and the amount (in dollars) of property damage caused by illegal fireworks, and the amount (in dollars) of content loss caused by illegal fireworks.	Mayor [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, Fire Department, and Police as requested based on existing datasets. The City shall work to incorporate information about 911 and 311 calls, as well as personal injuries or property damage resulting from illegal fireworks. Some of the proposed metrics may impose an undue logistical burden on the departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.2 [for F5]	The Performance Program Team shall collaborate with the relevant departments to identify and collect those metrics which matter most to the public and which can reasonably be collected.	Mayor [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, FIR & POL as requested based on existing datasets. Additional data will be considered through this analysis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.3 [for F5]	The Performance Program team shall include those metrics which provide citizens and policymakers with information relevant to illegal fireworks in their Annual Performance Report.	Mayor [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, FIR & POL as requested based on existing datasets. CON will include any relevant and helpful information in their Annual Performance Report, to the extent that the Departments do not find the data to be misleading or incomplete.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.1 [for F5]	By December 1, 2024, the Controller's Office shall instruct its Performance Program Team to identify meaningful illegal fireworks data and require impacted departments in public health and public safety to collect it. "Meaningful data" would include such items as the number and types of injuries caused by fireworks, the number of calls for fires started by fireworks, the number of fires started by fireworks, the number of calls for firework specific noise complaints, the number of calls for police to stop active deployments of fireworks, the number of citations issued, the number of fines issued, the number of arrests made, the number of prosecutions and convictions, the number of community meetings held on the topic, the number of educational talks given on the topic, the amount (in pounds) of illegal fireworks confiscated, the amount (in dollars) in fines collected, and the amount (in dollars) of property damage caused by illegal fireworks, and the amount (in dollars) of content loss caused by illegal fireworks.	Office of the Controller [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, Fire Department, and Police as requested based on existing datasets. The City shall work to incorporate information about 911 and 311 calls, as well as personal injuries or property damage resulting from illegal fireworks. Some of the proposed metrics may impose an undue logistical burden on the departments.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.2 [for F5]	The Performance Program Team shall collaborate with the relevant departments to identify and collect those metrics which matter most to the public and which can reasonably be collected.	Office of the Controller [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, FIR & POL as requested based on existing datasets. Additional data will be considered through this analysis.
2023-24	Uncontrolled Burn: Dimming the Spark of Illegal Fireworks in San Francisco [May 28, 2024]	R5.3 [for F5]	The Performance Program team shall include those metrics which provide citizens and policymakers with information relevant to illegal fireworks in their Annual Performance Report.	Office of the Controller [July 27, 2024]	Requires further analysis	The Controller's Office City Performance team is available to provide support to DEM, FIR & POL as requested based on existing datasets. CON will include any relevant and helpful information in their Annual Performance Report, to the extent that the Departments do not find the data to be misleading or incomplete.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.1 [for F1]	Henceforth, the quarterly Director level meetings of ClimateSF shall be included as part of the monthly Capital Planning Committee meeting agenda.	Mayor [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	ClimateSF will continue to seek ways to improve Director level engagement in its activities, particularly through more effective interdepartmental governance structures. While the Capital Planning Committee (CPC) will continue to play an important role in interdepartmental coordination and governance, adding a new standing monthly CPC agenda item or developing a CPC sub-committee would not be effective for providing Director-level support to ClimateSF. Many ClimateSF initiatives, such as those related to joint planning, interdepartmental workflows, and communications, do not relate to the CPC's purpose. Secondly, not all ClimateSF Directors are on the CPC. Additionally, it would not be an efficient use of administrative resources to support a monthly meeting interval as capital planning initiatives require significant time to develop. As currently configured, many interdepartmental resilience initiatives are presented to the CPC (e.g., the Waterfront Resilience Program) as they achieve the appropriate level of maturity. The City anticipates that future capital investments in resilience will continue to be presented to the CPC as appropriate and as they are developed rather than through a new standing agenda item or an additional sub-committee.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.4 [for F1]	If Recommendation 1.3 is not implemented administratively, the Board of Supervisors shall enact an ordinance making the annual report a legal requirement.	Board of Supervisors [September 9, 2024]	Requires further analysis	Any future action will be dependent upon analysis that the City Administrator's office has committed to complete; upon receipt of that analysis, the Board of Supervisors will consider whether further action is needed; this shall be determined within one year from the date of adoption of this resolution.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.1 [for F1]	Henceforth, the quarterly Director level meetings of ClimateSF shall be included as part of the monthly Capital Planning Committee meeting agenda.	City Administrator [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	ClimateSF will continue to seek ways to improve Director level engagement in its activities, particularly through more effective interdepartmental governance structures. While the Capital Planning Committee (CPC) will continue to play an important role in interdepartmental coordination and governance, adding a new standing monthly CPC agenda item or developing a CPC sub-committee would not be effective for providing Director-level support to ClimateSF. Many ClimateSF initiatives, such as those related to joint planning, interdepartmental workflows, and communications, do not relate to the CPC's purpose. Secondly, not all ClimateSF Directors are on the CPC. Additionally, it would not be an efficient use of administrative resources to support a monthly meeting interval as capital planning initiatives require significant time to develop. As currently configured, many interdepartmental resilience initiatives are presented to the CPC (e.g., the Waterfront Resilience Program) as they achieve the appropriate level of maturity. The City anticipates that future capital investments in resilience will continue to be presented to the CPC as appropriate and as they are developed rather than through a new standing agenda item or an additional sub-committee.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.2 [for F1]	Henceforth, the monthly Capital Planning Committee meetings shall include a permanent agenda item with an update on the status of resilience plans.	City Administrator [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	As stated in the Finding 1 Response Text, the City will continue to seek ways to improve Director level engagement in its activities, including interdepartmental resilience planning. While the City agrees that Directors play an important role in the planning process, including a permanent agenda item on the status of resilience plans would not be the best means for providing Director-level support to ClimateSF for several reasons. Many ClimateSF initiatives, such as those related to joint planning, interdepartmental workflows, and communications, do not relate to the CPC's purpose. Secondly, not all ClimateSF Directors are on the CPC. Finally, it would not be an efficient use of administrative resources to support a monthly meeting interval as resilience plans are typically developed and implemented over multiple years. Directors are regularly updated on coordinated plan development through other communication channels and provide direction when requested. The City anticipates that future resilience plans will continue to be presented to the CPC as appropriate and as they are developed rather than through a new standing agenda item or an additional sub-committee.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.3 [for F1]	Beginning 2025, ClimateSF shall prepare an annual report for the public, summarizing the status of the ongoing climate resilience projects, using standardized metrics, including a description of the project, the Core agency in charge, the intended climate resilience measures, a projected cost, budget status and project timeline. This recommendation may and should be implemented administratively.	City Administrator [August 10, 2024]	Requires further analysis	The City agrees that it could provide more clarity on the status of projects that support its resilience goals and that doing so could facilitate better climate change governance. However, ClimateSF is not currently resourced to implement this recommendation as stated within the recommended timeframe. Additionally, inserting ClimateSF into the City's project tracking and reporting structure may not be the most efficient workflow. ClimateSF is currently in the process of identifying alternate approaches for tracking resilience projects through existing budget and capital planning structures and processes. Resilience strategies are primarily developed and tracked through the Hazards and Climate Resilience Plan (by the Office of Resilience and Capital Planning) and the Climate Action Plan (by the Department of Environment). As projects are developed to support planned resilience strategies, they are formally incorporated into the budget and Capital Planning processes. Ideally, a robust tracking process would serve to connect resilience projects both 'backwards' to resilience plans and 'forwards' to the budget and the Capital Plan. ClimateSF will investigate the most efficient process changes necessary to build this in this connectivity and enable staff to track and report on the status of ongoing climate resilience projects.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.1 [for F1]	Henceforth, the quarterly Director level meetings of ClimateSF shall be included as part of the monthly Capital Planning Committee meeting agenda.	Office of Resilience and Capital Planning [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	ClimateSF will continue to seek ways to improve Director level engagement in its activities, particularly through more effective interdepartmental governance structures. While the Capital Planning Committee (CPC) will continue to play an important role in interdepartmental coordination and governance, adding a new standing monthly CPC agenda item or developing a CPC sub-committee would not be effective for providing Director-level support to ClimateSF. Many ClimateSF initiatives, such as those related to joint planning, interdepartmental workflows, and communications, do not relate to the CPC's purpose. Secondly, not all ClimateSF Directors are on the CPC. Additionally, it would not be an efficient use of administrative resources to support a monthly meeting interval as capital planning initiatives require significant time to develop. As currently configured, many interdepartmental resilience initiatives are presented to the CPC (e.g., the Waterfront Resilience Program) as they achieve the appropriate level of maturity. The City anticipates that future capital investments in resilience will continue to be presented to the CPC as appropriate and as they are developed rather than through a new standing agenda item or an additional sub-committee.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R1.3 [for F1]	Beginning 2025, ClimateSF shall prepare an annual report for the public, summarizing the status of the ongoing climate resilience projects, using standardized metrics, including a description of the project, the Core agency in charge, the intended climate resilience measures, a projected cost, budget status and project timeline. This recommendation may and should be implemented administratively.	Office of Resilience and Capital Planning [August 10, 2024]	Requires further analysis	The City agrees that it could provide more clarity on the status of projects that support its resilience goals and that doing so could facilitate better climate change governance. However, ClimateSF is not currently resourced to implement this recommendation as stated within the recommended timeframe. Additionally, inserting ClimateSF into the City's project tracking and reporting structure may not be the most efficient workflow. ClimateSF is currently in the process of identifying alternate approaches for tracking resilience projects through existing budget and capital planning structures and processes. Resilience strategies are primarily developed and tracked through the Hazards and Climate Resilience Plan (by the Office of Resilience and Capital Planning) and the Climate Action Plan (by the Department of Environment). As projects are developed to support planned resilience strategies, they are formally incorporated into the budget and Capital Planning processes. Ideally, a robust tracking process would serve to connect resilience projects both 'backwards' to resilience plans and 'forwards' to the budget and the Capital Plan. ClimateSF will investigate the most efficient process changes necessary to build this in this connectivity and enable staff to track and report on the status of ongoing climate resilience projects.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R2.1 [for F2]	By April 30, 2025, the Controller shall aggregate and publish departmental expenditures that address climate change adaptation and mitigation. This information shall be given consistent search tags describing resilience projects that allow for efficient tracking of expenditures.	Controller [August 10, 2024]	Requires further analysis	CON will work with the Capital Planning Committee (CPC) to conduct further analysis.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.1 [for F3]	By December 31, 2024, the Mayor and/or City Administrator shall develop and publish a cross-department financial plan to respond to the anticipated costs of climate change resilience and potential sources of funding.	Mayor [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	Significant resources, funding, and time are needed to develop robust cost estimates for the resilience projects that are developed to support the city's climate resilience plans. The cost estimate for the Waterfront Flood Study Draft Plan is just one example of one strategy in the Hazards and Climate Resilience Plan that has taken several years, hundreds of person-hours, and millions of dollars to develop. Therefore, the City currently lacks all the information and resources to accurately implement this recommendation, due in part to the uncertainty described in the Finding 3 Response. The City will continue to develop interdepartmental funding strategies for projects as cost estimates are developed over time (e.g. the Waterfront Flood Study Draft Plan) and incorporate these costs into the 10-Year Capital Planning Plan, which is updated on a 2-year basis. However, the City agrees it should continue to find ways to improve its ability to make informed resilience finance decisions. The City will also continue to seek opportunities to track its anticipated costs and ability to fund its resilience investments through the 10-year Capital Plan.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.4 [for F3]	By December 31, 2024, the City Administrator shall direct the Capital Planning Committee to include in the 10-Year Capital Plan the likely property tax and enterprise service division rate increases that will be necessary to fund emerging climate resilience measures.	Mayor [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	The city agrees that increased clarity on its anticipated resilience costs could better equip it to evaluate its various funding options, including the expanded use of general obligation bonds. The City has a constantly evolving understanding of its projected resilience needs and estimated costs at any point in time. Second, the potential sources of funding that may be applied towards these needs are also constantly evolving. Finally, there are several other unfunded and emerging needs aside from climate resilience identified during each 10-year Capital Planning cycle. As a result, the City maintains that it is impractical to estimate the likely property tax and enterprise service division rate increases that would be necessary to specifically fund emerging climate resilience measures. As previously stated, The City prefers to develop interdepartmental funding strategies for projects as cost estimates are developed over time (e.g., the Waterfront Flood Study Draft Plan) and incorporate these costs into the 10-Year Capital Planning Plan. The City will continue to find ways to better understand its overall resilience financial strategy across its different plans and strategies so that it can continue to better right-size the funding options available to it.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.2 [for F3]	By December 31, 2024, the Board of Supervisors shall direct their Budget and Legislative Analyst to do an analysis of the impact on the city's General Fund of increasing the current limit for General Obligation Bonds.	Board of Supervisors [September 9, 2024]	Will not be implemented because it is not warranted or is not reasonable	General Obligation bonds are paid for by special property taxes, not the General Fund.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.1 [for F3]	By December 31, 2024, the Mayor and/or City Administrator shall develop and publish a cross-department financial plan to respond to the anticipated costs of climate change resilience and potential sources of funding.	City Administrator [August 10, 2024]		Significant resources, funding, and time are needed to develop robust cost estimates for the resilience projects that are developed to support the city's climate resilience plans. The cost estimate for the Waterfront Flood Study Draft Plan is just one example of one strategy in the Hazards and Climate Resilience Plan that has taken several years, hundreds of person-hours, and millions of dollars to develop. Therefore, the City currently lacks all the information and resources to accurately implement this recommendation, due in part to the uncertainty described in the Finding 3 Response. The City will continue to develop interdepartmental funding strategies for projects as cost estimates are developed over time (e.g. the Waterfront Flood Study Draft Plan) and incorporate these costs into the 10-Year Capital Planning Plan, which is updated on a 2-year basis. However, the City agrees it should continue to find ways to improve its ability to make informed resilience finance decisions. The City will also continue to seek opportunities to track its anticipated costs and ability to fund its resilience investments through the 10-year Capital Plan.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.4 [for F3]	By December 31, 2024, the City Administrator shall direct the Capital Planning Committee to include in the 10-Year Capital Plan the likely property tax and enterprise service division rate increases that will be necessary to fund emerging climate resilience measures.	City Administrator [August 10, 2024]	Will not be implemented because it is not warranted or is not reasonable	The city agrees that increased clarity on its anticipated resilience costs could better equip it to evaluate its various funding options, including the expanded use of general obligation bonds. The City has a constantly evolving understanding of its projected resilience needs and estimated costs at any point in time. Second, the potential sources of funding that may be applied towards these needs are also constantly evolving. Finally, there are several other unfunded and emerging needs aside from climate resilience identified during each 10-year Capital Planning cycle. As a result, the City maintains that it is impractical to estimate the likely property tax and enterprise service division rate increases that would be necessary to specifically fund emerging climate resilience measures. As previously stated, The City prefers to develop interdepartmental funding strategies for projects as cost estimates are developed over time (e.g., the Waterfront Flood Study Draft Plan) and incorporate these costs into the 10-Year Capital Planning Plan. The City will continue to find ways to better understand its overall resilience financial strategy across its different plans and strategies so that it can continue to better right-size the funding options available to it.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R3.3 [for F3]	By December 31, 2024, the Controller's Office of Public Finance shall add a disclosure of the property tax limit to the Debt Policy of the City and County of San Francisco, Section VII Debt Limitations Section A General Obligation Bonds.	Controller [August 10, 2024]	Has not yet been implemented but will be implemented in the future	This recommendation will be added to the City's Debt Policy by the end of the calendar year of 2024.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.1 [for F4]	By December 31, 2024, the Mayor and the Board of Supervisors shall request a report from the City Administrator, as Floodplain Administrator, on the optimal governance structure (for example, CPC, Deputy City Administrator, Floodplain Administrator) to implement interdepartmental flood adaptation procedures.	Mayor [August 10, 2024]	Requires further analysis	The City recognizes that climate change and the types of resilience investments currently under consideration may require changes to the way it manages flood risk and the governance structure that support effective interdepartmental collaboration. It also agrees that more formal structures are needed to effectively coordinate the implementation of flood resilience projects and initiatives. In addition to the Sea Level Risk and Flood Hazards Coordinating Committee, which currently coordinates flood management, the City is currently investigating additional flood resilience policy and governance options that enhance interdepartmental coordination. Before committing to structural governance changes, we intend to complete this investigation to determine what, if any, changes are needed. Upon completion of this analysis, staff will consider how potential changes should connect with shoreline resilience implementation structures being developed through the Waterfront Resilience Program and other coastal resilience efforts. This investigation will not be completed by the requested due date of this recommendation.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.2 [for F4]	By December 31, 2025, the Mayor, the City Administrator, and all city agencies that interface with flood management planning shall sign a Memorandum of Understanding that specifies governance, budget, and priorities for Flood Management planning, and that clearly describes the responsibilities of core agencies and ancillary agencies.	Mayor [August 10, 2024]	Requires further analysis	Establishing a Memorandum of Understanding between agencies and departments with a role in flood management is one option that the City will consider implementing. Per the Finding 4 and Recommendation 4.1 Response Text, the City is currently in the process of evaluating different potential formal governance structures. Before responding to this finding, it intends to complete its investigation of flood resiliency policy and governance options to determine if a Memorandum of Understanding or a different option provides the most beneficial structure for interdepartmental flood adaptation management.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.1 [for F4]	By December 31, 2024, the Mayor and the Board of Supervisors shall request a report from the City Administrator, as Floodplain Administrator, on the optimal governance structure (for example, CPC, Deputy City Administrator, Floodplain Administrator) to implement interdepartmental flood adaptation procedures.	Board of Supervisors [September 9, 2024]	Will not be implemented because it is not warranted or is not reasonable	City Departments are in the process of developing a governance structure for flood management.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.1 [for F4]	By December 31, 2024, the Mayor and the Board of Supervisors shall request a report from the City Administrator, as Floodplain Administrator, on the optimal governance structure (for example, CPC, Deputy City Administrator, Floodplain Administrator) to implement interdepartmental flood adaptation procedures.	City Administrator [August 10, 2024]	Requires further analysis	The City recognizes that climate change and the types of resilience investments currently under consideration may require changes to the way it manages flood risk and the governance structure that support effective interdepartmental collaboration. It also agrees that more formal structures are needed to effectively coordinate the implementation of flood resilience projects and initiatives. In addition to the Sea Level Risk and Flood Hazards Coordinating Committee, which currently coordinates flood management, the City is currently investigating additional flood resilience policy and governance options that enhance interdepartmental coordination. Before committing to structural governance changes, we intend to complete this investigation to determine what, if any, changes are needed. Upon completion of this analysis, staff will consider how potential changes should connect with shoreline resilience implementation structures being developed through the Waterfront Resilience Program and other coastal resilience efforts. This investigation will not be completed by the requested due date of this recommendation.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.2 [for F4]	By December 31, 2025, the Mayor, the City Administrator, and all city agencies that interface with flood management planning shall sign a Memorandum of Understanding that specifies governance, budget, and priorities for Flood Management planning, and that clearly describes the responsibilities of core agencies and ancillary agencies.	City Administrator [August 10, 2024]	Requires further analysis	Establishing a Memorandum of Understanding between agencies and departments with a role in flood management is one option that the City will consider implementing. The City is currently in the process of evaluating different potential formal governance structures. Before responding to this finding, it intends to complete its investigation of flood resiliency policy and governance options to determine if a Memorandum of Understanding or a different option provides the most beneficial structure for interdepartmental flood adaptation management.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.2 [for F4]	By December 31, 2025, the Mayor, the City Administrator, and all city agencies that interface with flood management planning shall sign a Memorandum of Understanding that specifies governance, budget, and priorities for Flood Management planning, and that clearly describes the responsibilities of core agencies and ancillary agencies.	Port of San Francisco [August 10, 2024]	Requires further analysis	Establishing a Memorandum of Understanding between agencies and departments with a role in flood management is one option that the City will consider implementing. The City is currently in the process of evaluating different potential formal governance structures. Before responding to this finding, it intends to complete its investigation of flood resiliency policy and governance options to determine if a Memorandum of Understanding or a different option provides the most beneficial structure for interdepartmental flood adaptation management.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R4.2 [for F4]	By December 31, 2025, the Mayor, the City Administrator, and all city agencies that interface with flood management planning shall sign a Memorandum of Understanding that specifies governance, budget, and priorities for Flood Management planning, and that clearly describes the responsibilities of core agencies and ancillary agencies.	San Francisco Public Utilities Commission [August 10, 2024]	Requires further analysis	Establishing a Memorandum of Understanding between agencies and departments with a role in flood management is one option that the City will consider implementing. The City is currently in the process of evaluating different potential formal governance structures. Before responding to this finding, it intends to complete its investigation of flood resiliency policy and governance options to determine if a Memorandum of Understanding or a different option provides the most beneficial structure for interdepartmental flood adaptation management.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R5.1 [for F5]	By December 31, 2024, the Board of Supervisors shall request a Budget and Legislative Analyst report on the advisability of a Board resolution urging modification of the federal mandate to purchase flood insurance beyond that which is currently required in the FEMA designated floodplain.	Board of Supervisors [September 9, 2024]	Will not be implemented because it is not warranted or is not reasonable	It is unwarranted as the Board of Supervisors cannot require FEMA to adjust its flood policies.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R5.2 [for F5]	By December 31, 2024, the City Administrator, as Floodplain Administrator in coordination with the City Attorney and the Mayor, shall develop procedures to inform and encourage property owners to voluntarily purchase flood insurance.	City Attorney [August 10, 2024]	Has been implemented	<p>Because there are no natural riverine flood sources within the county limits, San Francisco's Flood Insurance Rate Map (FIRM) only includes coastal flood hazard data. The City is a participant in the National Flood Insurance Program (NFIP). There are approximately 200 parcels (~1,400 people) located within FEMA FIRM Special Flood Hazard Areas of San Francisco. According to the NFIP Redacted Claims Dataset, there are no repetitively flooded properties within San Francisco. However, since 2017, 15 claims have been reported in San Francisco according to the NFIP Redacted Claims Dataset. The City is actively seeking to further reduce risk in these hazard zones, including through the WRP and other shoreline resilience initiatives.</p> <p>The SFPUC, along with city agency partners, has also been working to educate residents about their flood risk and raise awareness of tools available to reduce flood risk. The 100-year storm flood risk map was published in 2019 along with the Flood Risk Disclosure Ordinance, which requires sellers and lessors to disclose to buyers and tenants if they are in the flood risk zone. The 100-year storm flood risk map shows potential flooding from stormwater runoff only. There are approximately 2,000 parcels (~24,000 people) in the 100-year flood risk zone. To increase resilience in this zone, the SFPUC sends RainReadySF postcards to residents in the 100-year flood risk zone annually, before each rainy season, to remind them of their risk and responsibilities. These mailers reach 4,000 units and encourage recipients to purchase flood insurance and learn about the City's Floodwater Grant Program. The SFPUC has also previously engaged with local insurance brokers to increase the sale of NFIP insurance products within the 100-year storm flood risk zone. Additionally, the SFPUC has promoted the voluntary purchase of flood insurance through its website, press events, workshops, public meetings, one-on-one interactions, collateral for homeowners and brokers, and booths at resource fairs and neighborhood events.</p>

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R5.2 [for F5]	By December 31, 2024, the City Administrator, as Floodplain Administrator in coordination with the City Attorney and the Mayor, shall develop procedures to inform and encourage property owners to voluntarily purchase flood insurance.	City Administrator [August 10, 2024]	Has been implemented	<p>Because there are no natural riverine flood sources within the county limits, San Francisco's Flood Insurance Rate Map (FIRM) only includes coastal flood hazard data. The City is a participant in the National Flood Insurance Program (NFIP). There are approximately 200 parcels (~1,400 people) located within FEMA FIRM Special Flood Hazard Areas of San Francisco. According to the NFIP Redacted Claims Dataset, there are no repetitively flooded properties within San Francisco. However, since 2017, 15 claims have been reported in San Francisco according to the NFIP Redacted Claims Dataset. The City is actively seeking to further reduce risk in these hazard zones, including through the WRP and other shoreline resilience initiatives.</p> <p>The SFPUC, along with city agency partners, has also been working to educate residents about their flood risk and raise awareness of tools available to reduce flood risk. The 100-year storm flood risk map was published in 2019 along with the Flood Risk Disclosure Ordinance, which requires sellers and lessors to disclose to buyers and tenants if they are in the flood risk zone. The 100-year storm flood risk map shows potential flooding from stormwater runoff only. There are approximately 2,000 parcels (~24,000 people) in the 100-year flood risk zone. To increase resilience in this zone, the SFPUC sends RainReadySF postcards to residents in the 100-year flood risk zone annually, before each rainy season, to remind them of their risk and responsibilities. These mailers reach 4,000 units and encourage recipients to purchase flood insurance and learn about the City's Floodwater Grant Program. The SFPUC has also previously engaged with local insurance brokers to increase the sale of NFIP insurance products within the 100-year storm flood risk zone. Additionally, the SFPUC has promoted the voluntary purchase of flood insurance through its website, press events, workshops, public meetings, one-on-one interactions, collateral for homeowners and brokers, and booths at resource fairs and neighborhood events.</p>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.1 [for F6]	Starting October 1, 2024, ClimateSF shall coordinate the communication of the projected impacts of climate change and the city's mitigation and adaptation efforts.	Mayor [August 10, 2024]	Requires further analysis	A significant amount of material regarding projected impacts of climate change, including to those who will be most affected has been developed and disseminated in association with recent planning initiatives. ClimateSF is in the process of reviewing its communications strategy. To the extent that available resources allow, ClimateSF will assess opportunities to enhance its coordination role with agency communications teams and augment the distribution of information through its web presence and other available communications methods.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.2 [for F6]	By December 31, 2024, the Board of Supervisors shall direct their Budget and Legislative Analyst to prepare a financial analysis of the possible differential harms of climate change resilience projects within marginalized communities.	Board of Supervisors [September 9, 2024]	Will not be implemented because it is not warranted or is not reasonable	That work is already being undertaken by the Planning Department, Port, San Francisco Public Utilities Commission, and other City Departments.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.3 [for F6]	By December 31, 2025, the Board of Supervisors shall hold annual public hearings on the differential harms of climate change resilience projects within the impacted communities with testimony from the Department of the Environment and the Human Rights Commission.	Board of Supervisors [September 9, 2024]	Will not be implemented because it is not warranted or is not reasonable	This Board of Supervisors cannot commit to future hearing actions of the body.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.1 [for F6]	Starting October 1, 2024, ClimateSF shall coordinate the communication of the projected impacts of climate change and the city's mitigation and adaptation efforts.	City Administrator [August 10, 2024]	Requires further analysis	A significant amount of material regarding projected impacts of climate change, including to those who will be most affected has been developed and disseminated in association with recent planning initiatives. ClimateSF is in the process of reviewing its communications strategy. To the extent that available resources allow, ClimateSF will assess opportunities to enhance its coordination role with agency communications teams and augment the distribution of information through its web presence and other available communications methods.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.1 [for F6]	Starting October 1, 2024, ClimateSF shall coordinate the communication of the projected impacts of climate change and the city's mitigation and adaptation efforts.	Office of Resilience and Capital Planning [August 10, 2024]	Requires further analysis	A significant amount of material regarding projected impacts of climate change, including to those who will be most affected has been developed and disseminated in association with recent planning initiatives. ClimateSF is in the process of reviewing its communications strategy. To the extent that available resources allow, ClimateSF will assess opportunities to enhance its coordination role with agency communications teams and augment the distribution of information through its web presence and other available communications methods.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.5 [for F6]	By December 31, 2025, the Human Rights Commission shall hold annual public hearings on the differential harms of climate change resilience projects within the impacted communities. The annual public hearing may, but need not, occur in conjunction with the annual public hearing of the Commission on the Environment referenced in Recommendation 6.4.	Human Rights Commission [August 10, 2024]	Has not yet been implemented but will be implemented in the future	The Human Rights Commission will hold at least one annual hearing on the differential harms of climate change resilience projects with the City's impacted communities, in conjunction and coordination with other City and County of San Francisco agencies and departments as appropriate, and will report out as to outcomes as requested.
2023-24	Come Hell or High Water Flood Management in a Changing Climate [June 11, 2024]	R6.4 [for F6]	By December 31, 2025, the Commission on the Environment shall hold annual public hearings on the differential harms of climate change resilience projects within the impacted communities. The annual public hearing may, but need not, occur in conjunction with the annual public hearing of the Human Rights Commission referenced in Recommendation 6.5.	Commission on the Environment [August 10, 2024]	Has not yet been implemented but will be implemented in the future	The Commission on the Environment will hold an annual hearing on the differential harms of climate change resilience projects within the impacted communities.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.2 [for F1]	By December 17, 2024 if feasible, or by January 31, 2025 if not feasible, the Board of Supervisors shall pass an ordinance requiring the City Attorney's Office by January 31 of each year to prepare and make available to the public an up-to-date, accurate list of active commissions and other appointed bodies, as described in Recommendation 1.1.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Additional legislation is not warranted, as the City Attorney's Office currently maintains a list of City boards and commissions and posts it on its website to the best of its ability. There is nothing to suggest that the City Attorney's office does not strive to accurately and completely list those boards and commissions, and the list has been updated to include commissions identified by the Grand Jury.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.3 [for F1]	The report referenced in Recommendation 1.1 shall be posted not only on the City Attorney's website, but also on a new Commissions Oversight Body (COB) website (see Recommendation 2.1) or on a city website that is used more frequently by the public to obtain information about city programs and services. Good examples include Los Angeles County and San Diego County.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Mayor and the City Attorney will work with the City Administrator to determine any appropriate additional website on which to post the City Attorney's online list of policy bodies. Reflecting the response in R2.1 below, the Mayor does not plan to legislate a Commissions Oversight Body.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.2 [for F1]	By December 17, 2024 if feasible, or by January 31, 2025 if not feasible, the Board of Supervisors shall pass an ordinance requiring the City Attorney's Office by January 31 of each year to prepare and make available to the public an up-to-date, accurate list of active commissions and other appointed bodies, as described in Recommendation 1.1.	Board of Supervisors [September 18, 2024]	Requires further analysis	Section 1.57 of the SF Administrative Code, which requires an online database on appointments and commissions, is already on the books; in addition, the City Administrator already maintains a database with much of the information required; however, within six (6) months, the Board of Supervisors intends to work with the Mayor's Office, City Attorney's office, City administrator's office, Clerk of the Board, and other relevant departments/bodies to improve on the existing ordinance to ensure that the database reflects active appointed policy bodies with the following information about each body: (a) Statement of purpose; (b) Effective date; (c) Sunset date (if any); (d) Body's classification as decision-making or advisory, quasi-judicial, associated with state or federal law; (e) Legal authorization, whether by charter, ordinance, resolution, or by other means; (f) Link to the body's most recent annual report, if applicable; (h) Link to the body's website; (i) Number of members; and U) Whether they have met in the last year

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.3 [for F1]	The report referenced in Recommendation 1.1 shall be posted not only on the City Attorney's website, but also on a new Commissions Oversight Body (COB) website (see Recommendation 2.1) or on a city website that is used more frequently by the public to obtain information about city programs and services. Good examples include Los Angeles County and San Diego County.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	As explained in more detail below, any discussion about adding a new body, including a Commission Oversight Body, should be part of the process that takes place after the November 2024 election; however, while the Board of Supervisors will not create a new body, it will partially incorporate this recommendation into the ordinance described in its response to R1 .2, and intends to require that a link to the commissions database be posted on the websites of any appointing authorities, including the City Attorney's Office, Mayor's office, and Board of Supervisors.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.1 [for F1]	By October 1, 2024, the City Attorney's Office shall prepare and publish an up-to-date, accurate list of active commissions and other appointed bodies each year. In preparing the list, the City Attorney's Office should consult this report, including especially the list created by this Civil Grand Jury as shown in Appendix A: San Francisco Commissions and Boards, and the list of inactive bodies shown in Appendix C: Inactive Bodies.	Office of the City Attorney [August 19, 2024]	Has been implemented	As discussed in response to Finding 1, the City Attorney's Office has already implemented this recommendation.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.3 [for F1]	The report referenced in Recommendation 1.1 shall be posted not only on the City Attorney's website, but also on a new Commissions Oversight Body (COB) website (see Recommendation 2.1) or on a city website that is used more frequently by the public to obtain information about city programs and services. Good examples include Los Angeles County and San Diego County.	Office of the City Attorney [August 19, 2024]	Has not yet been implemented but will be implemented in the future	Since a new Commissions Oversight Body does not yet exist, the City Attorney's Office will work with the City Administrator to determine an appropriate additional website on which to post the City Attorney's online list of policy bodies.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R1.4 [for F1]	In the event the ordinance referenced in Recommendation 1.2 is not enacted in time to take effect by January 31, 2025, the City Attorney shall prepare and make available to the public by January 31, 2025 an up-to-date, accurate list of appointed bodies.	Office of the City Attorney [August 19, 2024]	Has been implemented	As discussed in response to Finding 1, the City Attorney's Office has already implemented this recommendation.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.1 [for F2]	By May 1, 2025, the City shall enact an ordinance to create the Commissions Oversight Body (COB), or a body by another name as the Board of Supervisors deems appropriate. This ordinance shall set forth the membership requirements and the duties of the COB.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the Mayor agrees that the Commission structure requires some restructuring and streamlining to improve efficacy, a specific Commissions Oversight Body is not warranted. The Mayor has issued Executive Directive 24-03, convening a working group to include the City Attorney, City Administrator, City Controller, and Board of Supervisors in order to study, recommend, and implement good government Charter reform to increase the efficacy government and improve delivery of services. These will include an overhaul in commission structures.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.2 [for F2]	The ordinance described in Recommendation 2.1 shall set forth the membership requirements of the COB as follows: a) One representative from the Controller's Office, who will chair the COB. The Controller's Office shall provide the professional expertise and administrative assistance necessary to support the COB's duties. b) One representative from the Mayor's Office. c) One representative from the Office of the Clerk of the Board of Supervisors. d) Four residents of San Francisco who do not work in city government, who are not members of any commission or board, and whose professional experience or civic participation qualify them for this role. The Controller, Mayor, Board of Supervisors and City Attorney shall each appoint one of these residents, with no confirmation requirement.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	As reflected in response to R2.1, the Mayor does not plan to legislate a COB. However, the process laid out in ED 24-03 is similar in that it the mandated Working Group will include City Attorney, City Administrator, City Controller, Board of Supervisors, and other relevant departments.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.3 [for F2]	The ordinance described in Recommendation 2.1 shall require the COB, by June 30 each year, to i) evaluate all appointed bodies on the list that will be issued by the City Attorney per Recommendation 1.1, and ii) produce an annual report containing the COB's evaluations and recommendations pertaining to all commissions (COB Annual Report) that shall be forwarded to the Board of Supervisors and the Mayor for further action.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	As reflected in response R2.1, the Mayor does not plan to legislate a COB. The process mandated by ED 24-03 will evaluate and make recommendations for improvement, and may recommend a process for ongoing oversight. However, ongoing reporting as proposed will require considerable time and cost, as evaluation rubrics should be tailored to each commission given the considerable variability of the City's commissions structures, responsibilities, and authority.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.4 [for F2]	For each appointed body to be evaluated per Recommendation 2.3, the ordinance described in Recommendation 2.1 shall require the COB to collect and include the following information in the annual report: a) Statement of purpose b) Effective date c) Sunset date (if any) d) Body's classification as decision-making or advisory, quasi-judicial, associated with state or federal law e) Legal authorization, whether by charter, ordinance, resolution, or by other means f) Appointing authority g) Summary of the body's key actions and accomplishments h) Link to the body's most recent annual report, if applicable i) Link to the body's website j) Number of members k) Number of required meetings per year l) Number of actual meetings m) Number of canceled meetings n) The number of board or commission member self- and peer-reviews completed o) Number of vacancies p) Number of expired terms with holdover members	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	As reflected in response to R2.1, the Mayor will not convene the COB as described, and will not issue an annual report on commissions. The proposed information is available through the Maddy Act report, issued by the Clerk of the Board, and through the minutes of individual Commissions. Centralized evaluation of Commission "metadata" does not clearly lead to improved oversight of the overall system.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.5 [for F2]	For each appointed body to be evaluated per Recommendation 2.3 and 2.4, the ordinance that is described in Recommendation 2.1 shall require the COB to recommend changes (if any) regarding the appointed body, to the Board of Supervisors and the Mayor, and to other entities as necessary to implement these recommendations. These recommendations can include, but are not limited to, a recommendation to remove members of a body, abolish the body, or retain the body with changes to its composition, duties, authority, meeting requirements, and sunset date.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R2.1 above.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.6 [for F2]	The ordinance described in Recommendation 2.1 shall require the COB to evaluate advisory bodies annually, and to evaluate all other bodies every three years, with the option to do so on a rotating basis (evaluating about one-third of such bodies in year 1, one-third in year 2, and one-third in year 3).	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R2.1 above.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.7 [for F2]	The Mayor's Office shall include funding in the fiscal 2025 budget for additional staff or other resources, as needed, for the Controller's Office to perform the duties required by the COB as described in Recommendation 2.2	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R2.1 above.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.1 [for F2]	By May 1, 2025, the City shall enact an ordinance to create the Commissions Oversight Body (COB), or a body by another name as the Board of Supervisors deems appropriate. This ordinance shall set forth the membership requirements and the duties of the COB	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	There is currently a citywide conversation about how we want to approach the oversight and reduction in city commissions; any proposals to add additional bodies should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.2 [for F2]	The ordinance described in Recommendation 2.1 shall set forth the membership requirements of the COB as follows: a) One representative from the Controller's Office, who will chair the COB. The Controller's Office shall provide the professional expertise and administrative assistance necessary to support the COB's duties. b) One representative from the Mayor's Office. c) One representative from the Office of the Clerk of the Board of Supervisors. d) Four residents of San Francisco who do not work in city government, who are not members of any commission or board, and whose professional experience or civic participation qualify them for this role. The Controller, Mayor, Board of Supervisors and City Attorney shall each appoint one of these residents, with no confirmation requirement.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.3 [for F2]	The ordinance described in Recommendation 2.1 shall require the COB, by June 30 each year, to i) evaluate all appointed bodies on the list that will be issued by the City Attorney per Recommendation 1.1, and ii) produce an annual report containing the COB's evaluations and recommendations pertaining to all commissions (COB Annual Report) that shall be forwarded to the Board of Supervisors and the Mayor for further action.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.4 [for F2]	For each appointed body to be evaluated per Recommendation 2.3, the ordinance described in Recommendation 2.1 shall require the COB to collect and include the following information in the annual report: a) Statement of purpose b) Effective date c) Sunset date (if any) d) Body's classification as decision-making or advisory, quasi-judicial, associated with state or federal law e) Legal authorization, whether by charter, ordinance, resolution, or by other means f) Appointing authority g) Summary of the body's key actions and accomplishments h) Link to the body's most recent annual report, if applicable i) Link to the body's website j) Number of members k) Number of required meetings per year l) Number of actual meetings m) Number of canceled meetings n) The number of board or commission member self- and peer-reviews completed o) Number of vacancies p) Number of expired terms with holdover members	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.5 [for F2]	For each appointed body to be evaluated per Recommendation 2.3 and 2.4, the ordinance that is described in Recommendation 2.1 shall require the COB to recommend changes (if any) regarding the appointed body, to the Board of Supervisors and the Mayor, and to other entities as necessary to implement these recommendations. These recommendations can include, but are not limited to, a recommendation to remove members of a body, abolish the body, or retain the body with changes to its composition, duties, authority, meeting requirements, and sunset date.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.6 [for F2]	The ordinance described in Recommendation 2.1 shall require the COB to evaluate advisory bodies annually, and to evaluate all other bodies every three years, with the option to do so on a rotating basis (evaluating about one-third of such bodies in year 1, one-third in year 2, and one-third in year 3).	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.7 [for F2]	The Mayor's Office shall include funding in the fiscal 2025 budget for additional staff or other resources, as needed, for the Controller's Office to perform the duties required by the COB as described in Recommendation 2.2	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Board cannot conduct a meaningful analysis of whether additional funding is necessary until it understands the full extent of the changes to commissions that will be proposed and adopted following the processes resulting from the November 2024 election.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R2.7 [for F2]	The Mayor's Office shall include funding in the fiscal 2025 budget for additional staff or other resources, as needed, for the Controller's Office to perform the duties required by the COB as described in Recommendation 2.2	Office of the Controller [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R2.1 from Mayor's Office.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R3.1 [for F3]	The ordinance described in Recommendation 2.1 shall require that for each appointed body, the COB recommend retaining, abolishing, or merging with another appointed body, as part of the evaluation process described in Recommendations 2.3, 2.4, and 2.5. To aid in making its initial recommendations, the COB shall review Appendix B: Abolish or Retain.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R2.1 above.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R3.1 [for F3]	The ordinance described in Recommendation 2.1 shall require that for each appointed body, the COB recommend retaining, abolishing, or merging with another appointed body, as part of the evaluation process described in Recommendations 2.3, 2.4, and 2.5. To aid in making its initial recommendations, the COB shall review Appendix B: Abolish or Retain.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.1 [for F4]	The City shall enact an ordinance limiting the membership of new decision-making bodies to 7 members or fewer and limiting the membership of new advisory boards to 11 members or fewer.	Mayor [August 19, 2024]	Requires further analysis	This recommendation will be considered as part of the the Charter Reform process laid out in ED 24-03 and associated study of commission structures.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.2 [for F4]	The ordinance described in Recommendation 2.1 shall require the COB to recommend reducing the size of all existing commissions and boards according to Recommendation 4.1.	Mayor [August 19, 2024]	Requires further analysis	This recommendation will be considered as part of the the Charter Reform process laid out in ED 24-03 and associated study of commission structures.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.3 [for F4]	The ordinance described in Recommendation 2.1 shall require the COB to develop guidelines for simplifying and streamlining the criteria for who can serve on commissions and boards.	Mayor [August 19, 2024]	Requires further analysis	This recommendation will be considered as part of the the Charter Reform process laid out in ED 24-03 and associated study of commission structures.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.1 [for F4]	The City shall enact an ordinance limiting the membership of new decision-making bodies to 7 members or fewer and limiting the membership of new advisory boards to 11 members or fewer.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	There is currently a citywide conversation about how we want to approach the oversight and reduction of city commissions; any proposals to reduce the size of all commissions should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.2 [for F4]	The ordinance described in Recommendation 2.1 shall require the COB to recommend reducing the size of all existing commissions and boards according to Recommendation 4.1.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R4.3 [for F4]	The ordinance described in Recommendation 2.1 shall require the COB to develop guidelines for simplifying and streamlining the criteria for who can serve on commissions and boards.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The COB will not be created for the reasons outlined in R2.1, so this recommendation will not be implemented.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R5.1 [for F5]	By May 1, 2025, the City shall enact an ordinance or propose a ballot measure to codify a sunset date that does not exceed three years for all advisory bodies for which it has the authority to pass such an ordinance or propose such a ballot measure. If passed, this law shall apply immediately to advisory bodies that currently have no sunset date. For advisory bodies with a sunset date, this law shall apply if or when the body is reauthorized.	Mayor [August 19, 2024]	Requires further analysis	This recommendation will be considered as part of the the Charter Reform process laid out in ED 24-03 and associated study of commission structures.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R5.1 [for F5]	By May 1, 2025, the City shall enact an ordinance or propose a ballot measure to codify a sunset date that does not exceed three years for all advisory bodies for which it has the authority to pass such an ordinance or propose such a ballot measure. If passed, this law shall apply immediately to advisory bodies that currently have no sunset date. For advisory bodies with a sunset date, this law shall apply if or when the body is reauthorized.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	There is currently a citywide conversation about how we want to approach the oversight and reduction of city commissions; any proposals for additional ballot measures or ordinances regarding sunset dates should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R5.2 [for F5]	The Clerk of the Board shall notify the City Attorney six months before a body is scheduled to sunset so that the City Attorney can remove the body from the code if it is sunsetted.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	While the Clerk of the Board already notifies commissions and the City Attorney's office about commissions and advisory bodies that are close to sunset as a courtesy, the authorizing authority for several commissions already directs the City Attorney to remove the commission on its designated sunset date.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R5.2 [for F5]	The Clerk of the Board shall notify the City Attorney six months before a body is scheduled to sunset so that the City Attorney can remove the body from the code if it is sunsetted.	Office of the City Attorney [August 19, 2024]	Requires further analysis	The City Attorney's Office currently works with the publisher of the Municipal Codes to track when various provisions sunset, and we will continue to do so. The City Attorney's Office will discuss this recommendation with the Clerk of the Board within the next 90 days to determine whether the recommendation is feasible or necessary in light of the system that the City Attorney's Office currently uses to track sunset dates.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R6.1 [for F6]	By May 1, 2025, the City shall enact an ordinance or policy to standardize the names of future commissions and other appointed bodies. The Jury recommends the following naming conventions and recommends that the Board of Supervisors present the text of the ordinance or policy to the COB for approval: a) Commission or Board for a decision-making body, for example, Film Commission or Assessment Appeals Board. b) Advisory Committee or Task Force for an advisory body. For example, Advisory Committee for bodies with a broad scope that have a longer duration (Bicycle Advisory Committee) and Task Force for bodies with a narrow scope and shorter duration (Permit Prioritization Task Force).	Mayor [August 19, 2024]	Has not yet been implemented but will be implemented in the future	The City shall develop such a policy in coordination with the process laid out in ED 24-03.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R6.1 [for F6]	By May 1, 2025, the City shall enact an ordinance or policy to standardize the names of future commissions and other appointed bodies. The Jury recommends the following naming conventions and recommends that the Board of Supervisors present the text of the ordinance or policy to the COB for approval: a) Commission or Board for a decision-making body, for example, Film Commission or Assessment Appeals Board. b) Advisory Committee or Task Force for an advisory body. For example, Advisory Committee for bodies with a broad scope that have a longer duration (Bicycle Advisory Committee) and Task Force for bodies with a narrow scope and shorter duration (Permit Prioritization Task Force).	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	There is currently a citywide conversation about how we want to approach the oversight and reduction of city commissions; any proposals to reduce the size of future commissions should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R7.1 [for F7]	By May 1, 2025, the Board of Supervisors shall amend Administrative Code Section 1.56 requiring appointed bodies to submit annual reports as follows: a) Annual reports shall be submitted to the COB for its review by March 31 of the following year. b) Annual reports shall include the information specified in Appendix D: Annual Report Requirements.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	As reflected in response R2.1, the Mayor will not convene the COB as described. Specific standardized information recommended for annual reports will be considered through the process laid out in ED 24-03.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R7.2 [for F7]	If the COB is not enacted, the Board of Supervisors shall amend Administrative Code Section 1.56 requiring appointed bodies to submit annual reports as follows: a) Annual reports shall be submitted to the COB for its review by March 31 of the following year. b) Annual reports shall include the information specified in Appendix D: Annual Report Requirements.	Mayor [August 19, 2024]	Requires further analysis	As reflected in response R2.1, the Mayor will not convene the COB as described. Specific standardized information recommended for annual reports will be considered through the process laid out in ED 24-03.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R7.1 [for F7]	By May 1, 2025, the Board of Supervisors shall amend Administrative Code Section 1.56 requiring appointed bodies to submit annual reports as follows: a) Annual reports shall be submitted to the COB for its review by March 31 of the following year. b) Annual reports shall include the information specified in Appendix D: Annual Report Requirements.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	Many commissions and advisory bodies already have legal deadlines for their annual reports that sometimes vary depending on the type of work they do; changes to existing deadlines for their annual reports should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R7.2 [for F7]	If the COB is not enacted, the Board of Supervisors shall amend Administrative Code Section 1.56 requiring appointed bodies to submit annual reports as follows: a) Annual reports shall be submitted to the COB for its review by March 31 of the following year. b) Annual reports shall include the information specified in Appendix D: Annual Report Requirements.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Board of Supervisors will incorporate portions of Appendix D into its legislation in response to R1 .2, including requiring the following information to be posted: statement of purpose, list of commission members, vacant seats, commission clerk/staff contact information, and information about when the commission meets.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R8.1 [for F8]	By May 1, 2025 the City shall enact an ordinance requiring appointee Notice of Appointment statements for an appointed body to include the following information: a) Previous service as a member of a commission or board; b) Political activity, including service as an officer, employee, consultant, or volunteer for a political party or campaign committee; c) Lobbying activity, including contacting any legislative member, legislative staff, or government employee to influence the support or opposition to specific legislation; d) Local political campaign contributions in excess of \$500 per campaign; e) Relevant work or life experience that qualifies the appointee for the commission and reasons for wanting to serve.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Compiling this information, much of which is already publicly available, will increase the difficulty and time necessary for making appointments and nominations, ultimately slowing deliberative processes and potentially leading to longer vacancies.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R8.1 [for F8]	By May 1, 2025 the City shall enact an ordinance requiring appointee Notice of Appointment statements for an appointed body to include the following information: a) Previous service as a member of a commission or board; b) Political activity, including service as an officer, employee, consultant, or volunteer for a political party or campaign committee; c) Lobbying activity, including contacting any legislative member, legislative staff, or government employee to influence the support or opposition to specific legislation; d) Local political campaign contributions in excess of \$500 per campaign; e) Relevant work or life experience that qualifies the appointee for the commission and reasons for wanting to serve.	Board of Supervisors [September 18, 2024]	Requires further analysis	Requires further analysis to be completed within six (6) months for the following reasons: the Board of Supervisors intends to implement this requirement but will need to perform further analysis within six (6) months to determine how this will be implemented legally and logistically in light of the various departments involved in running the city's commissions and the need to expand existing ethics requirements for all commissioners/appointees.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.1 [for F9]	By May 1, 2025 the City shall enact an ordinance requiring that within three months of an individual's initial appointment to a commission or board (including advisory bodies), the individual must undergo training to serve with excellence in the role. This training would be in addition to any other training required by law.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The City agrees that improved baseline training and onboarding protocols would benefit both commissioners and the City. The Mayor's office is willing to coordinate with relevant Commission Secretaries on training and any identified gaps therein. However, an ordinance is not necessary.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.2 [for F9]	The Jury recommends that the training required by the ordinance described in Recommendation 9.1 be no less than two hours and no more than four hours in length. The ordinance shall designate one or more city departments as responsible for developing and administering the training program. The ordinance could but need not specify components of the training program. In addition to its being required for new commissioners, the program would be available on an optional basis to all commissioners.	Mayor [August 19, 2024]	Has not yet been implemented but will be implemented in the future	See Response to R9.1 above.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.3 [for F9]	By May 1, 2025 the city shall enact an ordinance requiring that commissioners (including advisory body members) participate in an annual performance review program that includes self- and peer-reviews. This ordinance shall designate one or more city departments as responsible for this performance review program.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See Response to R9.1 above. No ordinance is necessary. The added cost in time and money that would be implicated by annual performance reviews outweighs the possible benefits, and other important commission business could be delayed because of the time necessary to complete this process.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.1 [for F9]	By May 1, 2025 the City shall enact an ordinance requiring that within three months of an individual's initial appointment to a commission or board (including advisory bodies), the individual must undergo training to serve with excellence in the role. This training would be in addition to any other training required by law.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	There is currently a citywide conversation about how we want to approach the oversight and reduction in city commissions; any proposals to add additional training requirements should be folded into whichever process is created following the November 2024 election, which includes two ballot measures on the subject.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.2 [for F9]	The Jury recommends that the training required by the ordinance described in Recommendation 9.1 be no less than two hours and no more than four hours in length. The ordinance shall designate one or more city departments as responsible for developing and administering the training program. The ordinance could but need not specify components of the training program. In addition to its being required for new commissioners, the program would be available on an optional basis to all commissioners.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	While training requirements may be implemented in the future, the nature and length of the required training should be discussed and adopted as part of the process that takes place following the November 2024 election.
2023-24	Commission Impossible? Getting the Most from San Francisco's Commissions [June 20, 2024]	R9.3 [for F9]	By May 1, 2025 the city shall enact an ordinance requiring that commissioners (including advisory body members) participate in an annual performance review program that includes self- and peer-reviews. This ordinance shall designate one or more city departments as responsible for this performance review program.	Board of Supervisors [September 18, 2024]	Will not be implemented because it is not warranted or is not reasonable	While performance reviews may be formalized in the future, the nature of performance metrics should be discussed and adopted as part of the process that takes place following the November 2024 election.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.5 [F1]	If recommendation 1.4 is not implemented administratively, the Board of Supervisors shall pass an ordinance making the bi-annual reporting on degraded assets a legal requirement.	San Francisco Board of Supervisors [September 18, 2024]	Requires further analysis	As action on this recommendation is contingent upon analysis to be completed by the Office of Resilience and Capital Planning; upon receipt of that analysis and a determination as to whether or not Recommendation No. R 1.4 has been implemented, the Board of Supervisors shall consider whether or not to legally require biannual reporting on degraded assets; this shall be determined within one year from the date of the adoption of this Resolution.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.2 [F1]	By June 30, 2025, Department of Public Works shall issue a report to the Public Works Commission detailing all instances starting on January 1, 2021 to the present day where maintenance work of material cost and scope has on at least 3 occasions been required for essentially the same issue in which a root cause of the issue is that the asset has been allowed to degrade or otherwise has not been properly maintained. Material cost and scope shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Responsibility for asset maintenance lies with the Department of Real Estate (RED) and/or the department that owns the asset. At times, RED or client departments seek out the services and expertise of Public Works to repair and maintain infrastructure. Public Works professionals are capable of everything from an emergency repair, to an intensive planning process to fully replace or renovate infrastructure. RED/departments decide how to engage Public Works based on their budget, vision and needs (See, e.g., 850 Bryant jail).
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.3 [F1]	By June 30, 2025, Department of Public Works shall issue a report to the Public Works Commission detailing all instances starting on January 1, 2021 to present day where degraded assets left unrepaired materially impacted the operations of the facility or city employees. Materially impacted shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	See the response to recommendation 1.2. And, client departments are the experts on their operations and do not necessarily share maintenance history with Public Works. Impacts to operations would be observed and documented by client departments. As those departments identify their needs and plan for new construction, renovation, repairs and maintenance, Public Works will provide expertise to help clients navigate planning, design and construction. PW works closely with clients and private contractors to ensure that facilities meet the operational needs of departments, all within their own staffing and budget constraints.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.1 [F1]	By March 31, 2025, the Controller shall conduct a financial analysis of the additional cost to the city entailed by delaying full repair of "degraded facilities assets" and issue the report to the Mayor, the Board of Supervisors, and publish the report to the public.	Office of the Controller [August 19, 2024]		
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.4 [F1]	Included in the publication in 2025 of the 2026-2035 10 Year Capital Plan and each future biennial 10 year capital plan, the Capital Planning Committee shall add and update in future plans a subsection discussing only "degraded assets" to each relevant section of the Plan (Sections 6 -13 in the 2024-2033 10 Year Capital Plan). Each subsection shall describe: (1) the types of degraded assets, (2) the total cost to repair them to baseline, (3) the risks to the city by not repairing them, and (4) the 10 year plan to get degraded assets back to baseline and do so at the equivalent level of granularity as is in the report in Section 3: Accomplishments (relevant pages 29, 31, 33, 35, 37, 39, 41, and 43 in the 2024-2033 10 Year Capital Plan).	Office of the City Administrator [August 19, 2024]	Requires further analysis	"The Capital Plan does discuss degraded assets in the ""Renewal Program"" section of each chapter. Besides the current Facilities Resource Renewal Model (which provides rough estimates of timing and cost of facilities needs), the City does not currently have a system that can more accurately quantify facilities needs on a consistent basis and at a granular level citywide. In 2024, ORCP will explore an upgrade to the current FRRM system - but even an upgraded system will still rely on an annual data update by departments which will limit it's accuracy at a granular level. ORCP could explore further highlighting some of the the most degraded assets in each service area based on the current FRRM data - but a detailed analysis such as the one proposed would require coordination with contractors and Public Works - coming at a high cost and requiring significant staff time. While such an analysis would certainly be illuminating, uncertainty around the City's ability to fund these needs may result in a costly, time-consuming effort that does not materially change the state of degraded assets."
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R1.4 [F1]	Included in the publication in 2025 of the 2026-2035 10 Year Capital Plan and each future biennial 10 year capital plan, the Capital Planning Committee shall add and update in future plans a subsection discussing only "degraded assets" to each relevant section of the Plan (Sections 6 -13 in the 2024-2033 10 Year Capital Plan). Each subsection shall describe: (1) the types of degraded assets, (2) the total cost to repair them to baseline, (3) the risks to the city by not repairing them, and (4) the 10 year plan to get degraded assets back to baseline and do so at the equivalent level of granularity as is in the report in Section 3: Accomplishments (relevant pages 29, 31, 33, 35, 37, 39, 41, and 43 in the 2024-2033 10 Year Capital Plan).	Office of Resilience and Capital Planning [August 19, 2024]	Requires further analysis	"The Capital Plan does discuss degraded assets in the ""Renewal Program"" section of each chapter. Besides the current Facilities Resource Renewal Model (which provides rough estimates of timing and cost of facilities needs), the City does not currently have a system that can more accurately quantify facilities needs on a consistent basis and at a granular level citywide. In 2024, ORCP will explore an upgrade to the current FRRM system - but even an upgraded system will still rely on an annual data update by departments which will limit it's accuracy at a granular level. ORCP could explore further highlighting some of the the most degraded assets in each service area based on the current FRRM data - but a detailed analysis such as the one proposed would require coordination with contractors and Public Works - coming at a high cost and requiring significant staff time. While such an analysis would certainly be illuminating, uncertainty around the City's ability to fund these needs may result in a costly, time-consuming effort that does not materially change the state of degraded assets."
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.1 [F2]	Budget Reporting: By March 31, 2025, DPW shall issue a report to the Public Works Commission, updated quarterly for all currently active and planned bond-funded capital facilities projects to include end-to-end performance information detailing budget accuracy and timeline planning accuracy from initial design to contracting to construction to completion with explanations for material deviations. Material deviations shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	From pre-design through construction, Public Works abides by established standards for accountability, fiscal responsibility and transparency. In planning, there are comprehensive oversight processes (e.g., BOS, CON, CPC numerous public hearings). During construction, for example, Public Works Stat is both a forum for problem solving and accountability, and a robust reporting system for planned and active projects. Stat dashboards capture numerous project metrics including delivery method, schedule, budget, change order dollar amount, nature of change order and more. Project managers present their projects, especially their challenges, to their colleagues, encouraging accountability and providing a regular forum to share expertise and find solutions. Commissioners are welcome to attend Stat. Public Works weighs any increase in oversight/reporting against the resulting increased expense and whether such additions duplicate existing oversight/reporting.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.2 [F2]	Capital Project Facility Design Reporting: By March 31, 2025 DPW shall issue a report to the Public Works Commission, which shall be updated quarterly, for all ongoing bond-funded capital facilities projects, of any material changes to the project design once the project budget has been approved by the Commission through the end of construction, detailing the reasons for the changes, the financial impact of the changes, and the impacts to project timelines. Material changes shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Public Works uses a wide range of contract delivery methods to deliver a wide range of projects. Design is driven primarily by client departments and external factors like budget, schedule and respective regulatory regimes. For example, fiscal responsibility and efficiency might dictate that a project be delivered through a design-build process, where a single entity is responsible for design and construction within external constraints such as materials prices. (e.g., Traffic Company and Forensic Services Division, FS 25, Ambulance Deployment Facility) In most cases, design changes are client-driven. Public Works makes every effort to minimize change orders--client-driven or otherwise--through existing processes, partnering, and communication with clients. And change orders that result from material changes, when they exceed contingency, already require Commission approval. This recommendation would duplicate existing reporting and controls.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.3 [F2]	Capital Project Facility Construction Reporting: By March 31, 2025 DPW shall issue a report to the Public Works Commission, updated quarterly, on all ongoing bond-funded capital facilities projects, detailing material issues regarding construction quality from the beginning of construction through the end of construction, where construction work had to be re-done including the reason(s) for the re-work, the impact on the project financially, on project timelines, and any legal disputes. Material issues regarding construction quality shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Public Works professionals deliver construction projects. To do so, they use all available tools to manage and mitigate risks--assorted contract delivery methods, strategic planning with client departments, continuous updating of laws and procedures to align with best practices, industry innovation and partnering. Together with Stat, these processes combine to focus on project delivery with as few change orders or disputes as possible. Quarterly reporting is too frequent to yield actionable information.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.4 [F2]	Capital Project Facility Post-Construction Reporting: By March 31, 2025 DPW shall issue a report to the Public Works Commission, updated quarterly, on all ongoing bond-funded capital facilities projects detailing material issues regarding construction quality for the period from the issuance of the certificate of occupancy until 2 years after the facility has been in use by the client department detailing the reasons for the problem(s) with the facility, estimate of the cost to repair or replace, timeline to repair or replace, and the impact on functionality of the facility until issues are repaired or replaced. Material issues regarding construction quality shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The management of the facility post-occupancy, including any warranty period, is the responsibility of the operating department in conjunction with the Department of Real Estate. Public Works is always available to work our client departments in an advisory role, providing additional information and advice upon request. Additionally, on request of the operating department, Public Works has taken on management of the warranty phase. Public Works typically initiates a post-occupancy survey, in conjunction with LEED certification, to solicit feedback on any post-occupancy issues. Our new project and construction management software system could be used capture reported issues.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.5 [F2]	Within 1 week of the quarterly reports in Recommendations 2.1, 2.2, 2.3, and 2.4 all the information presented in those recommendations shall be published prominently on DPW's website and available to the public.	Department of Public Works [August 19, 2024]		"Construction in San Francisco is inherently interdepartmental. Public Works works for client departments who own projects and often take the lead on publishing information about their projects. Accountability measures are also interdepartmental with a partial list of overseeing bodies including the Public Works Commission, Office of Public Finance, Board of Supervisors, Controller, Capital Planning Committee, department commissions and GOBOC. Thus, publication of project details sometimes spans the websites of those departments (plus SFGTV). However, Public Works has long published project information on its website. One purpose is to update the public on in-process projects. A person could, for example, see real-time updates on the the paving of a street. The site has comprehensive information. For example, the Fireboat Station No. 35 page includes basic descriptors, nearly an hour of in-depth video presentations by PW and SFFD and designers, as well as links to detailed Earthquake Safety and Emergency Response (ESER) Bond reports with even more detailed information."

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.8 [F2]	By December 31, 2024, Department of Public Works shall update its website for completed capital facilities projects to include original budget information, original timeline information, and material changes to the project budget and timelines including explanations for the changes. Material changes shall be defined by the Public Works Commission.	Department of Public Works [August 19, 2024]	Has been implemented	Public Works has long published project information on its website. One purpose is to update the public on in-process projects. A person could, for example, see real-time updates on the the paving of a street. The site has comprehensive information. For example, the Fireboat Station No. 35 page includes basic descriptors, nearly an hour of in-depth descriptions of the project from SFFD and designers, and links to detailed Earthquake Safety and Emergency Response (ESER) Bond reports. Additionally, this information is already on the Public Works website through our Commission website pages.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.6 [F2]	Within 1 month of DPW submitting the reporting specified in Recommendations 2.1, 2.2, 2.3, and 2.4, the Public Works Commission shall hold a public hearing with the Department of Public Works to discuss the information in the reports.	Public Works Commission [August 19, 2024]	Has not yet been implemented but will be implemented in the future	An annual reporting protocol is currently being developed by the Commission and Public Works leadership to allow the PWC to provide sufficient oversight of the department's execution of capital projects for City agencies. The report will provide an accounting of scope, budget, and schedule for each project of a material size, beginning from voter approval (for bond-funded projects), or from City department client request, through closeout, and will include disclosure and discussion of material changes, if any, in each area. The first such report of performance metrics will be available late this year, and will be followed up by a public presentation to and discussion with the Commission. The Commission feels post-completion asset performance evaluations should be undertaken at the staff level by Public Works and its City clients.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.7 [F2]	The Public Works Commission shall include in the forthcoming Annual Statement of Purpose between the Department of Public Works and the Public Works Commission that the Commission is tasked with assisting the Department with determining and implementing changes to the Department's processes and procedures regarding capital facilities project design and construction to improve Department performance.	Public Works Commission [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	Based on its reading of the City Charter, the Commission does not view its role as determining processes and procedures for capital facilities design and construction. Rather, its role is to ensure that projects approved by voters in which Public Works is involved are constructed on time and on budget as initially approved by the City client department, to understand the reasons for deviations from project expectations and projections, and to evaluate Public Works's performance in executing each project based on agreed-upon, standard metrics. We are currently working to define those metrics as part of the department's annual reporting to the Commission and to the public.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.9 [F2]	By December 31, 2024, the Public Works Commission shall physically visit and inspect the capital projects mentioned above, and the Jury further recommends that for future capital facilities projects, the Commission and a representative from CGOBOC should visit and inspect each new capital facilities project at the time when the project is deemed to be "substantially completed."	Public Works Commission [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	On a quarterly basis, the Commission visits select capital projects of a material cost to taxpayers that are either recently completed or are under construction and for which the Commission will be approving contracts. While the Commission enjoys capital project site visits and finds them useful and informative, time constraints preclude more frequent reviews.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R2.10 [F2]	By March 31, 2025, the Public Works Commission shall initiate a process for obtaining and reviewing feedback from client departments of DPW regarding concerns or unresolved issues about clients' capital facilities projects.	Public Works Commission [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Commission does not feel its role is to ferret out concerns or unresolved issues about Public Works clients' capital facilities projects. The Commission requests that department staff invite clients to speak at Commission meetings about their capital projects, and to share their views on their partnership with Public Works, lessons learned along the way, and anything they feel would be of value to the Commission, the public, and department staff.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R3.1 [F3]	By March 31, 2025 the City Services Auditor shall audit a minimum of 5 completed or nearly-completed bond-funded capital facilities projects, excluding Fireboat Station 35, over the past 5 years and assess end-to-end performance on budget accuracy and management, timeline forecast accuracy, and quality of design and construction and shall report the findings of the audit and recommendations for improvement to the Board of Supervisors and the Mayor's office.	Office of the Controller [August 19, 2024]		

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R3.2 [F3]	By March 31, 2025, the Controller's office shall analyze the use of the Capital Planning Fund to evaluate if additional funding is required such that all planned capital facilities projects over \$10M will have sufficient available funds to cover a minimum of 50% of the planning costs for those projects.	Office of the Controller [August 19, 2024]		
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R3.3 [F3]	By March 31, 2025, should the Controller determine that the current budgeted funding for the Capital Planning Fund is insufficient, the Controller shall make recommendations to the BoS and the Mayor on the appropriate amount the Fund should be and options for including that additional funding in the next budget.	Office of the Controller [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Controller's Office City Services Auditor has established its Annual Workplan for FY25. Our team would require expanded resources to implement this item by the deadline. This function exists within the department's project management team. It is the department's responsibility to evaluate if additional funding is required. For more information on the FY25 City Services Auditor Annual Workplan, please use this link: https://openbook.sfgov.org/webreports/details3.aspx?id=3401 .
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R3.4 [F3]	By March 31, 2025, the Controller shall report to the Board of Supervisors and the Mayor detailing the financial impact of change orders to capital facility budgets that were caused by imprecise or incorrect pre-planning and design.	Office of the Controller [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Controller's Office City Services Auditor has established its Annual Workplan for FY25. The current workplan for City Performance already includes change order analysis. For more information on the FY25 City Services Auditor Annual Workplan, please use this link: https://openbook.sfgov.org/webreports/details3.aspx?id=3401 .
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R3.5 [F3]	By March 31, 2025, the Controller shall report to the Board of Supervisors and the Mayor's Office detailing the impact of change orders on timeliness of the bond-funded capital facilities projects design and construction that were caused by imprecise or incorrect pre-planning.	Office of the Controller [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Controller's Office City Services Auditor has established its Annual Workplan for FY25. The current workplan for City Performance already includes change order analysis. For more information on the FY25 City Services Auditor Annual Workplan, please use this link: https://openbook.sfgov.org/webreports/details3.aspx?id=3401 .
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R4 [F4]	The Mayor shall direct the Department of Public Works to create a report by December 31, 2024 for client departments detailing how the hourly rates are calculated including explanations regarding the allocation of DPW indirect costs and the allocation of central services of city government to explain in layman's terms how DPW billing works, and how the number of projects impacts those rates.	Mayor [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The creation of a report is not needed, as the requested details on labor costs including salary costs, fringe benefits, and the overhead rate are available. If requested, the Department of Public Works provides the analytical supporting documents of overhead rates. The Mayor's Budget Office will work with departments to understand these cost bases, where appropriate.
2023-24	Building San Francisco: Designing, Constructing, and Maintaining City Infrastructure [June 20, 2024]	R4 [F4]	The Mayor shall direct the Department of Public Works to create a report by December 31, 2024 for client departments detailing how the hourly rates are calculated including explanations regarding the allocation of DPW indirect costs and the allocation of central services of city government to explain in layman's terms how DPW billing works, and how the number of projects impacts those rates.	Department of Public Works [August 19, 2024]	Will not be implemented because it is not warranted or is not reasonable	The creation of a report is not needed, as the requested details on labor costs including salary costs, fringe benefits, and the overhead rate are available. If requested, the Department of Public Works provides the analytical supporting documents of overhead rates. The Mayor's Budget Office will work with departments to understand these cost bases, where appropriate.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25, 2024]	R1.1 [for F1]	The Office of the Mayor shall establish a task force to examine how to improve budget oversight and manage the executive branch more effectively by December 31, 2024.	Mayor [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	As the size, scope, and complexity of the annual budget has grown, oversight has become increasingly challenging. However, on review of Recommendations 1.1, 1.2, and 1.3, a task force to examine budget oversight and Executive branch management would likely add administrative burden without impactful or feasible recommendations to address these oversight constraints. Instead, the Mayor plans to explore a larger, more comprehensive reform process to streamline operational structure and, with that, associated budget complexity. Executive Directive 24-03 directs the Controller's Office and the City Administrator's Office to undertake a comprehensive, data-focused review of many of these processes. The resulting analysis will be used to inform a Charter Reform proposal that will appear on the November 2026 ballot, allowing voters to decide on a path forward instead of a politically-driven task force.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R1.2 [for F1]	The task force referenced in R 1.1 shall consist of individuals well qualified in budget processes and shall include present and/or former controllers, budget directors, BOS presidents and a BOS budget committee chairperson.	Mayor [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	The response to Recommendation 1.2 reflects the above response to Recommendation 1.1. Such a process would be duplicative to that laid out in Executive Directive 24-03 will unnecessarily complicate the path forward. The Controller's Office and City Administrator's Office are well-equipped to handle this task, will approach comprehensive Charter Reform in an impartial way, and ultimately put forward to voters of San Francisco recommendations that will address the root causes and findings contained in the CGJ report.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R1.3 [for F1]	The findings of the task force shall result in the publication of a public report for the Mayor and the Board of Supervisors, to be completed by December 31, 2025.	Mayor [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	The response to Recommendation 1.3 is a reflection to the above response to Recommendation 1.1.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R1.4 [for F1]	By March 31, 2026, the Board of Supervisors shall review the findings presented in the report cited in R:1.3 and, if needed, propose amendments to the City Charter that support the findings of the report.	Board of Supervisors [September 23, 2024]	Will not be implemented because it is not warranted or is not reasonable	Will not be implemented because this action is contingent upon the completion of R 1.3, which the Mayor's office has already responded will not be implemented because it is not warranted or is not reasonable.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R2.1 [for F2]	By June 30, 2025, the Board of Supervisors shall introduce an ordinance that clarifies the description of the City Administrator's role, along with reporting relationships between the Mayor, the Board of Supervisors, and other city entities with consideration for budget oversight responsibilities.	Board of Supervisors [September 23, 2024]	Will not be implemented because it is not warranted or is not reasonable	Will not be implemented because this requires a Charter Amendment, not an ordinance.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R3.1 [for F3]	By December 17, 2024, the Mayor, in consultation with the Controller and the City Administrator, shall introduce an ordinance requiring a disclosure of expected costs and benefits associated with all legislative proposals that exceeds a minimum cost threshold. This disclosure shall take place prior to seeking first passage by the Board of Supervisors.	Mayor [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	On the City's review of Recommendation 3.1, the functions described in the proposed ordinance are already performed by the Board of Supervisor's Budget and Legislative Analyst (BLA). The BLA's responsibilities are defined in charter and already include independent analysis and reporting on all fiscal matters in legislation referred to the Board of Supervisors' Committees. A parallel or duplicative process, or one that usurps the current role of the BLA in assessing fiscal matters before the Board, would provide neither more clarity into expected costs than currently exists, nor a meaningful avenue to explore the benefits (or lack thereof) of legislative proposals. While it is possible that legislation before the Board of Supervisors could have measurable and tangible outcomes, an analysis of "benefits" is necessarily subjective. The Board of Supervisors, through their legislative process, is the appropriate venue to assess the merits of new legislation and policy, including perceived benefits.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R3.1 [for F3]	By December 17, 2024, the Mayor, in consultation with the Controller and the City Administrator, shall introduce an ordinance requiring a disclosure of expected costs and benefits associated with all legislative proposals that exceeds a minimum cost threshold. This disclosure shall take place prior to seeking first passage by the Board of Supervisors.	City Administrator [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	On the City's review of Recommendation 3.1, the functions described in the proposed ordinance are already performed by the Board of Supervisor's Budget and Legislative Analyst (BLA). The BLA's responsibilities are defined in charter and already include independent analysis and reporting on all fiscal matters in legislation referred to the Board of Supervisors' Committees. A parallel or duplicative process, or one that usurps the current role of the BLA in assessing fiscal matters before the Board, would provide neither more clarity into expected costs than currently exists, nor a meaningful avenue to explore the benefits (or lack thereof) of legislative proposals. While it is possible that legislation before the Board of Supervisors could have measurable and tangible outcomes, an analysis of "benefits" is necessarily subjective. The Board of Supervisors, through their legislative process, is the appropriate venue to assess the merits of new legislation and policy, including perceived benefits.

**Fiscal Year 2023-24 Civil Grand Jury Report Recommendations
and Original Department Responses**

CGJ Year	Report Title [Publication Date]	Recommendation Number [for Finding Number]	Recommendation	Response Required	Original 2024 Response	Original 2024 Response Text <i>(provided by the Civil Grand Jury)</i>
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R3.1 [for F3]	By December 17, 2024, the Mayor, in consultation with the Controller and the City Administrator, shall introduce an ordinance requiring a disclosure of expected costs and benefits associated with all legislative proposals that exceeds a minimum cost threshold. This disclosure shall take place prior to seeking first passage by the Board of Supervisors.	Office of the Controller [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	On the City's review of Recommendation 3.1, the functions described in the proposed ordinance are already performed by the Board of Supervisor's Budget and Legislative Analyst (BLA). The BLA's responsibilities are defined in charter and already include independent analysis and reporting on all fiscal matters in legislation referred to the Board of Supervisors' Committees. A parallel or duplicative process, or one that usurps the current role of the BLA in assessing fiscal matters before the Board, would provide neither more clarity into expected costs than currently exists, nor a meaningful avenue to explore the benefits (or lack thereof) of legislative proposals. While it is possible that legislation before the Board of Supervisors could have measurable and tangible outcomes, an analysis of ""benefits"" is necessarily subjective. The Board of Supervisors, through their legislative process, is the appropriate venue to assess the merits of new legislation and policy, including perceived benefits.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R4.2 [for F4]	Based on the findings presented in the assessment report, cited in R:4.1, by December 31, 2025, the Mayor and the Board of Supervisors shall introduce legislation to optimize the city's governance structure that increases interdepartmental coordination and improves the delivery of City services.	Mayor [August 24, 2024]	Requires further analysis	Under the Mayor's ED 24-03, the Mayor anticipates a proposal for a Charter Reform ballot measure to be submitted to the Board of Supervisors and, subsequently, the voters of San Francisco. The deadline to place such a Charter amendment on the ballot for next scheduled citywide election, November 2026, would be the end of July, 2026.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R4.2 [for F4]	Based on the findings presented in the assessment report cited in R:4.1, by December 31, 2025, the Mayor and the Board of Supervisors shall introduce legislation to optimize the city's governance structure that increases interdepartmental coordination and improves the delivery of city services.	Board of Supervisors [September 23, 2024]	Will not be implemented because it is not warranted or is not reasonable	Will not be implemented because the Mayor has already issued an Executive Directive 24-03, which anticipates legislative action in 2026.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R4.1 [for F4]	By December 31, 2024, the Controller, in their role as City Services Auditor, shall request information from the top ten funded city departments (as presented in Figure 1) to determine 1) how their operating structures and funding requirements constrain the city in its delivery of programs, activities, and services and 2) approaches for better coordination among other components of city government. The assessment shall address with specificity opportunities for 1) organizational reform, 2) cooperative funding models and 3) information sharing approaches that will incentivize these departments to work more collaboratively and effectively with each other and with other parts of city government. This process shall result in the publication of a public report for the Mayor and the Board of Supervisors, to be completed by June 30, 2025.	Office of the Controller [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	Under the Mayor's ED 24-03, the Controller's Office will play an integral role in leading Charter Reform and any associated recommendations for re-evaluating the operating structures of San Francisco City government. If appropriate, the Controller's office will evaluate changes to funding models as part of that work, with final implementation plans working on the timeline of a potential November 2026 Charter ballot measure.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R5.1 [for F5]	By December 31, 2024, the Controller, in consultation with the Mayor and the City Administrator, shall provide a comprehensive and up-to-date city organization chart for inclusion in the Annual Comprehensive Financial Report that presents and shows the relationship between Charter commissions, key governing boards, city departments, and operating entities.	Office of the Controller [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	No explanation needed
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R5.2 [for F5]	The Controller shall assure that the up-to-date version of the organization chart is included in the Annual Comprehensive Financial Report (beginning 2025).	Office of the Controller [August 24, 2024]	Has not yet been implemented but will be implemented in the future	This will be published in the next Annual Comprehensive Financial Report.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R5.3 [for F5]	The Controller shall assure that city publications periodically update the organization chart to reflect the city's operations (ongoing).	Office of the Controller [August 24, 2024]	Will not be implemented because it is not warranted or is not reasonable	The Controller's Office does not have authority over all city publications.
2023-24	Lifting the Fog: On Budgets, Innovation, Silos and More [June 25,2024]	R5.4 [for F5]	The Jury recommends that the Department of Technology fix the website link to the official organization chart at https://sfgov.org/org-chart within 90 days of the release of this report.	Department of Technology [August 24, 2024]	Has been implemented	The website link (https://sfgov.org/org-chart) has been updated and it now points to the official San Francisco org chart presented in the Mayor's Proposed Budget document for the Fiscal Years 2023-2024 & 2024-2025.