# Citywide Affordable Housing Loan Committee <br> Mayor's Office of Housing and Community Development Department of Homelessness and Supportive Housing Office of Community Investment and Infrastructure Controller's Office of Public Finance 

TO: Citywide Affordable Housing Loan Committee<br>FROM: Scott Madden, Senior Asset Manager, MOHCD<br>Wesley Ellison-LaBat, Asset Manager, MOHCD<br>RE: $\quad$ Request for Modification of MOHCD Loan Agreements St. Claire Residence and Clayton Hotel

DATE: April 5, 2024

## Summary of Request

Chinatown Community Development Center (CCDC) is requesting modifications to the City's existing loans for two multifamily rental housing developments: the St. Claire Residence and the Clayton Hotel. The requested modifications involve multiple loans to both projects and are categorized as follows:

- extend the terms of some loans to 2079 (55 years from 2024)
- consolidate several loans, including interest accrued to date, into single loan
- change of interest rate from $6 \%$ to $3 \%$, simple
- make existing deferred loans subject to repayment from cash flow
- assign all loans to new affiliated ownership entities

The specific loans and requested modifications will be described in detail below. This request is being made in connection with an upcoming refinancing and rehabilitation of both projects through new loans from the Portfolio Reinvestment Program (PRP) of the California Department of Housing and Community Development (HCD). No new City funds are proposed or available for this endeavor.

## Description and History of the Projects

## St. Claire Residence

The St. Claire Residence is a six-story, concrete apartment building located at 585 Geary Street near Jones Street. It was constructed in 1912 and contains 41 dwelling units, consisting of 21 Single Room Occupancy (SRO) units, six studios and 14 one-bedroom units. Chinese Community Housing Corporation, a predecessor and current affiliate of Chinatown Community Development Center, acquired and moderately rehabilitated the property in 1985 and 1986, with
$\$ 1.3$ million in financing from the City and $\$ 410,000$ from HCD's Special User Housing Rehabilitation Program (SUHRP). In 1995, the City provided an additional \$600,000 in financing for emergency repairs, waterproofing and improvements to the interior. The building serves single individuals, couples and small families who are extremely to very low-income. The City's financing agreements restrict the units at $50 \%$ of unadjusted Area Median Income (AMI).

## Clayton Hotel

The Clayton Hotel, a four-story concrete apartment building, stands at 651-659 Clay Street and 650-654 Commercial Street and was constructed in 1910. It houses 82 SRO units across three floors, with four commercial tenant spaces on the ground floor and basement. Acquired by CCDC in 1981 with \$662,000 in financing from the City, it underwent interior and exterior rehabilitation in stages from 1994 to 2001, funded by $\$ 1.8$ million from the City, $\$ 435,000$ from the State's Deferred Payment Rehabilitation Loan Program (DPRLP) and a first mortgage loan of $\$ 577,000$ from the United Methodist Church (now the Low-Income Investment Fund). In 2002, an additional $\$ 285,000$ was invested by the City to upgrade the sprinkler system. The building serves extremely low-income single adults, predominantly seniors. MOHCD restricts all units in the building at $30 \%$ of unadjusted AMI.

## Current MOHCD Financing

## St. Claire Residence

Total City financing to date is nearly $\$ 2$ million. This consists of two forgivable loans and one deferred payment loan. One of the forgivable loans matured in 2005 and has been forgiven, and the deed of trust has been reconveyed. The second forgivable loan will mature in 2050. The deferred payment loan matured in 2006, with accrued interest of nearly $\$ 618,000$, and remains outstanding. ${ }^{1}$

| Loan <br> Program | Date | Loan <br> Amount | Interest <br> Rate | Maturity <br> Date | Repayment <br> Terms | Outstanding <br> Principal <br> Balance | Accrued <br> Interest @ <br> Maturity/ To <br> Date |
| :--- | :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| CDBG | $11 / 12 / 1985$ | $\$ 857,725$ | $0 \%$ | $11 / 12 / 2005$ | Forgivable | $\$ 0$ | $\$ 0$ |
| CDBG | $10 / 8 / 1986$ | $\$ 510,000$ | $6 \%$ | $10 / 2 / 2006$ | Deferred | $\$ 510,000$ | $\$ 617,610$ |
| CDBG | $10 / 26 / 1995$ | $\$ 599,292$ | $0 \%$ | $10 / 26 / 2050$ | Forgivable | $\$ 478,167$ | $\$ 0$ |
|  |  | $\$ 1,967,017$ |  |  |  | $\$ 988,167$ | $\$ 617,610$ |

## Clayton Hotel

To date, the City's financing totals approximately $\$ 2.5$ million, comprising four forgivable loans, two deferred payment loans, and one residual receipts loan. One of the forgivable loans matured

[^0]in 2001 and has been forgiven, and the deed of trust has been reconveyed. The remaining three forgivable loans are set to mature in 2049, 2051 and 2073, respectively. Additionally, two deferred payment loans matured in 1991 and 1992, with accrued interest of $\$ 177,000$ and $\$ 21,000$, respectively, and they remain unpaid. The residual receipts loan is due for maturity in 2052 and has accrued interest of $\$ 139,000$ to date.

| Loan <br> Program | Date | Loan <br> Amount | Interest <br> Rate | Maturity <br> Date | Repayment Terms | Outstanding <br> Principal <br> Balance | Accrued <br> Interest @ <br> Maturity/ To <br> Date |
| :--- | :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| CDBG | $5 / 7 / 1981$ | $\$ 662,334$ | $0 \%$ | $5 / 7 / 2001$ | Forgivable | $\$ 0$ | $\$ 0$ |
| CDBG | $4 / 12 / 1982$ | $\$ 295,565$ | $6 \%$ | $6 / 16 / 1992$ | Deferred | $\$ 295,565$ | $\$ 177,485$ |
| CDBG | $2 / 11 / 1983$ | $\$ 39,039$ | $6 \%$ | $6 / 16 / 1999$ | Deferred | $\$ 39,039$ | $\$ 21,517$ |
| HOME | $2 / 9 / 1998$ | $\$ 469,963$ | $0 \%$ | $2 / 9 / 2073$ | Forgivable | $\$ 469,963$ | $\$ 0$ |
| CDBG | $12 / 28 / 1999$ | $\$ 673,600$ | $0 \%$ | $12 / 28 / 2049$ | Forgivable | $\$ 350,272$ | $\$ 0$ |
| CDBG | $2 / 13 / 2001$ | $\$ 60,000$ | $0 \%$ | $2 / 13 / 2051$ | Forgivable | $\$ 60,000$ | $\$ 0$ |
| CDBG | $10 / 22 / 2002$ | $\$ 284,743$ | $3 \%$ | $10 / 22 / 2052$ | Residual Receipts | $\$ 232,945$ | $\$ 139,456$ |
|  |  | $\$ 2,485,244$ |  |  |  | $\$ 1,447,784$ | $\$ 338,458$ |

## Proposed Development Program and Financing Plan

The original SUHRP and DPRLP loans to these projects from HCD have been paid off. With new loans of $\$ 9.9$ million each from HCD's Portfolio Reinvestment Program (PRP), the St. Claire Residence and Clayton Hotel will undergo significant rehabilitations, intended to address the most serious and urgent capital needs of each property, as identified by recent capital needs assessments. East West Bank will provide construction financing for both projects. Ownership of the projects will be transferred to two new limited liability companies, each with CCDC as the sole member and manager. The City's existing financing will be assigned to the new LLCs respectively and modified, as described below.

## St. Claire Residence - Scope of Rehabilitation \& Permanent Financing

A total of $\$ 5.6$ million is budgeted for rehabilitation, including contingency, which equates to approximately $\$ 136,000$ per unit of hard construction cost. Construction is expected to begin in July and last for 11 months. The scope of work entails

- elevator modernization;
- upgrades to electrical, communication and life/safety systems;
- upgrades and refinishing of shared bathrooms, kitchen and community room;
- refinishing and new appliances/fixtures in dwelling units;
- new vinyl windows and blinds;
- refinishing of hallways and stairs; and
- upgrades to ventilation system.
(See Attachment 1 for details of the scope of work.)

MOHCD staff seeks Loan Committee's approval of the following modifications to the existing City financing:

- assign the existing CDBG loan from 1986 to a new borrower, St. Claire Residence, LLC
- refinance the 1986 CDBG loan into a new loan of $\$ 1,127,610$ (comprising the original principal amount and all accrued interest to date) with the terms shown below, which includes a reduced interest rate from $6 \%$ to $3 \%$ and a change in the repayment requirements from "deferred until maturity" to "due annually from Residual Receipts". The proposed loan terms are consistent with current MOHCD underwriting guidelines.
- assign the existing, forgivable CDBG loan from 1995 to the new borrower, with no change in terms

| Proposed Permanent Sources | Amount | Terms | Status |
| :---: | :---: | :---: | :---: |
| HCD Portfolio Reinvestment Program | \$9,976,420 | $3 \%$ simple interest 55-year term annual payment of $\$ 39,798$ $\$ 9,475,818$ is repayable from cash flow. $\$ 500,602$ is forgivable at maturity. | Committed |
| MOHCD CDBG Loan - Residual Receipts | \$1,127,610 | $3 \%$ simple interest 55-year term repayable from Residual Receipts | Recast of Existing City financing: 1986 CDBG loan of $\$ 510,000$, plus $\$ 617,610$ of accrued interest |
| MOHCD CDBG Loan - Forgivable | \$478,167 | $0 \%$ interest, 55 -year term, forgivable at maturity in 2050 | Existing City <br> financing: this amt. is current bal. of 1995 CDBG loan of $\$ 599 \mathrm{~K}$ |
| Sub-Total MOHCD Financing | \$1,605,777 |  |  |
| Existing Project Reserves | \$400,845 | Existing operating and replacement reserves. Must be maintained in accordance with HCD and MOHCD requirements. | Funded; to be transferred to new owner |
| Bank of America Grant | \$50,000 | Must be used from "resiliency upgrades" | Funded |
| Total | \$12,033,042 |  |  |

## Clayton Hotel - - Scope of Rehabilitation \& Permanent Financing

A total of $\$ 4.5$ million is budgeted for rehabilitation, including contingency, which equates to approximately $\$ 55,000$ per unit of hard construction cost. Construction is scheduled to start in August and continue for 12 months. The scope of work entails

- Refinishing and installation of new appliances/fixtures in dwelling units.
- Upgrades and refinishing of shared bathrooms, kitchen, and community room.
- Refinishing of hallways and stairs.
- Installation of new wood and vinyl windows, complemented by the addition of new blinds.
- Upgrades to plumbing, electrical, communication, and life/safety systems.
- Improvements to the hydronic system.
- Enhancements to the leasing office.
(See Attachment 1 for details of the scope of work.)
MOHCD staff seeks Loan Committee's approval of the following modifications to the existing City financing:
- assign the existing deferred payments CDBG loans from 1982 and 1983, as well as the residual receipts CDBG loan from 2002, to a new borrower, Clayton Hotel, LLC
- consolidate these loans into a single new loan totaling $\$ 906,007$, featuring revised terms as outlined below. Notable adjustments include a reduced interest rate, lowered from 6\% to $3 \%$, and a modification in repayment terms from "deferred until maturity" to "due annually from Residual Receipts." The proposed loan terms are consistent with current MOHCD underwriting guidelines.
- assign the current forgivable CDBG loans from 1998, 1999, and 2001 to the new borrower, maintaining the existing terms unchanged.

| Proposed Permanent Sources | Amount | Terms | Status |
| :---: | :---: | :---: | :---: |
| HCD Portfolio Reinvestment Program | \$9,821,259 | $3 \%$ simple interest 55-year term annual payment of \$38,800 <br> $\$ 9,238,171$ is repayable from cash flow. $\$ 583,088$ is forgivable at maturity. | Committed |
| MOHCD CDBG Loan - Residual Receipts | \$906,007 | $3 \%$ simple interest, $55-$ year term, repayable from Residual Receipts | Consolidation of Existing City financing: <br> 1982 CDBG loan of \$295,565, plus <br> \$177,485 of accrued interest; <br> 1983 CDBG loan of \$39,039, plus \$21,517 interest; and 2002 CDBG loan current bal. of $\$ 232,945$, plus \$139,456 of interest. |

$\left.\left.\begin{array}{|l|r|l|l|}\hline \text { MOHCD HOME Loan - Forgivable } & \$ 469,963 & \begin{array}{l}0 \% \text { interest, 75-year term, } \\ \text { forgivable at maturity }\end{array} & \begin{array}{l}\text { Existing City } \\ \text { financing }\end{array} \\ \hline \text { MOHCD CDBG Loan - Forgivable } & \$ 673,600 & \begin{array}{l}0 \% \text { interest, } 50 \text {-year term, } \\ \text { forgivable at maturity }\end{array} & \begin{array}{l}\text { Existing City } \\ \text { financing: current } \\ \text { bal. is } \$ 673,449\end{array} \\ \hline \text { MOHCD CDBG Loan - Forgivable } & \$ 60,000 & \begin{array}{l}0 \% \text { interest, } 50 \text {-year term, } \\ \text { forgivable at maturity }\end{array} & \begin{array}{l}\text { Existing City } \\ \text { financing }\end{array} \\ \hline \text { Sub-Total MOHCD Financing: } & \$ 2,109,570 & \$ 43,902 & \begin{array}{c}\text { Existing operating and } \\ \text { replacement reserves. } \\ \text { Must be maintained in }\end{array}\end{array} \begin{array}{l}\text { Funded; to be } \\ \text { transferred to new } \\ \text { owner }\end{array}\right] \begin{array}{l}\text { Existing Project Reserves } \\ \text { accordance with HCD and } \\ \text { MOHCD requirements. }\end{array}\right]$

For both projects, the City's current affordability restrictions will remain unchanged but will be extended through the recordation of new declarations of restrictions at construction loan closing, each with compliance terms of 55 years. Along with HCD's regulatory agreement, the City's restrictions will be senior to the East West Bank's deed of trust during the construction period, but MOHCD's deeds of trust will be junior in lien position. Post construction, MOHCD's deeds of trust will be junior only to HCD's PRP deed of trust, due to the larger size of the HCD loan.

## Past and Projected Financial Performance

## St. Claire Residence

This property has been under CCDC's ownership and management for nearly 40 years. Over the last dozen years, it has operated with mixed, moderate success. From 2010-2018, the project generated modest, though decreasing, surpluses, starting at $\$ 42,057$ and ending at $\$ 2,465$. Deficits began in $2019(-\$ 7,775)$ and have worsened each year since, to a high of $-\$ 73 \mathrm{~K}$ in 2022. Operating expenses increased modestly from 2010-2018, with an average annual growth rate of $4.3 \%$. From 2019-2022, escalation of expenses doubled to an annual average of $8 \%$, while income remained flat. The contributors to this recent, poor performance are well known: COVID-19 (extended rent increase moratoria, outmigration and softening of rental market, supply chain disruptions), insurance market escalation, utility rate increases and inflation. Another factor on the expense side is that $50 \%$ of the units are SROs, which have comparable operating costs as studios but lower rents. In addition, a significant portion of the SRO units are occupied by two-person households ( $20 \%$ in 2020). Operating expenses per unit per annum (PUPA) are budgeted at $\$ 8.8 \mathrm{~K}$ in Year 1 (2023).

The project is constrained on the income side. Although MOHCD restricts all units at $50 \%$ unadjusted AMI, the tenant incomes and rents have been significantly lower. The current average household income is $28 \%$ AMI, and the average tenant rent is $27 \%$ AMI. From 2010 to 2020, CCDC income-qualified ten new tenants with an average household income of $21 \%$ AMI
and charged them monthly rent that averaged $31 \%$ AMI. Per CCDC, this was largely due to a 2012 marketing plan that advertised rents at lower AMI levels than the allowable maximum AMI rent levels. With the constrained project revenues and increased expenses, the project is anticipated to operate at a deficit for the next 20 years.

With an average rent burden of $32 \%$, this housing is affordable for most current tenants, but the income stream from rents is no longer sufficient. With historically low turnover - average of one unit per year from 2006-2020, the opportunities to mark up low rents to AMI maximum rents are infrequent. Going forward, CCDC is committed to increasing rental revenue by leasing vacant units at maximum allowable rents and by implementing annual rent increases consistently for all tenants by the maximum percentage allowed under current restrictions. After rehabilitation, CCDC will market the development through DAHLIA with rent levels set at maximum AMI.

HCD regulations include a requirement that the financial projections of a project demonstrate positive operations for the first ten years of the loan term. To this end, the PRP financing includes $\$ 453,010$ to fund a Capitalized Operating Subsidy Reserve (COSR), which will be available to support operations during Years $1-4 \frac{1}{2}$. To continue feasibility beyond this point, CCDC has committed to use its developer fee of just over $\$ 1,000,000$ to subsidize operations through Year 10. This structure is intended to fund break-even operations, with no surplus funds available for soft debt payments or asset management fees. CCDC's goal is to obtain projectbased rental subsidies for the property as soon as possible, not only to conserve as much of their developer fee as possible but also to ensure the long-term feasibility and sustainability of the project and avoid rent burdening residents.

## Clayton Hotel

Over nearly four decades, CCDC has stewarded the Clayton Hotel, facing considerable challenges in recent years. From 2010 to 2022, the project endured persistent budget shortfalls, except in 2013 and 2017. These deficits, escalating annually, peaked at $-\$ 175 \mathrm{~K}$ in 2021. This financial strain is driven by a $10.7 \%$ average yearly increase in expenses, contrasting with a minimal $0.4 \%$ average uptick in income from 2018-2022. Notable cost escalations, including utilities and insurance, echo trends across the City's affordable housing portfolio, exacerbated by COVID-19 impacts, escalating insurance costs, utility hikes, and inflation. Furthermore, since 1994, the project has been under the financial responsibility of a first mortgage loan from the Low-Income Investment Fund, a somewhat uncommon arrangement for SRO projects. This first mortgage obligation will be repaid at closing. Notably, operating expenses for Year 1 (2023) are budgeted at $\$ 5.2 \mathrm{~K}$ PUPA.

Income-wise, despite MOHCD's 30\% AMI restriction, current tenant incomes and rents fall below this threshold, with average household income at $15 \% \mathrm{AMI}$ and tenant rent at $19 \%$ AMI. Historically, CCDC has "underleased" units at this project, charging rents that were significantly less the gross potential value. Despite a 2014 marketing plan that advertised rents at $30 \%$ AMI, CCDC continued to lease units at rents closer to $15 \%$ AMI. However, starting in 2019, when the
project was inducted into MOHCD's DAHLIA system, CCDC began to charge rents for vacant units equal to $28 \%$ AMI.

With a manageable average rent burden of $28.5 \%$, this housing is well afforded by most current tenants. Nonetheless, the income derived from current rents proves insufficient. Despite the benefit of income from market rate commercial space, which has grown an average of $4 \%$ annually over the last five years, the project continues to struggle, and is projected to operate at a deficit over the next 20 years.

As with St. Claire Residence, the introduction of a Capitalized Operating Subsidy Reserve (COSR) under HCD's new financing package presents a vital stability opportunity. This forgivable loan, covering operating expenses from Years $1-4 \frac{1}{2}$, ensures financial resilience during the rehabilitation phase, extending financial security until 2026, reinforcing affordability initiatives and housing services. To ensure ongoing feasibility, CCDC has dedicated its developer fee, totaling just over $\$ 1.4$ million, to subsidize operations through Year 10. To continue feasibility beyond this point, CCDC must actively pursue all opportunities to secure projectbased rental subsidies and/or operating subsidies. In addition to increasing and maximizing revenue, CCDC must make best efforts to curb the escalation of operating expenses.

## Staff Recommendation

MOHCD staff recommend approval in full of the requested modifications to the City's current financing. The PRP financing for St. Claire Residence and the Clayton Hotel is an excellent and immediate opportunity for Chinatown Community Development Center to refinance, rehabilitate and reposition these two long-standing and vital affordable housing assets. The two loans will enhance building performance, increase habitability of the units and improve financial feasibility for at least the next ten years. The requested assignment and modifications to the City's existing financing are necessary for this endeavor to move forward.

## Loan Committee Modifications

## Loan Committee Recommendation

Approval indicates approval with modifications, when so determined by the Committee.
[ ] APPROVE. [ ] DISAPPROVE. [ ] TAKE NO ACTION.
Date: $\qquad$

Daniel Adams, Director
Mayor's Office of Housing and Community Development
[ ] APPROVE. [ ] DISAPPROVE. [ ] TAKE NO ACTION.
Date: $\qquad$
Salvador Menjivar, Director of Housing
Department of Homelessness and Supportive Housing
[ ] APPROVE. [ ] DISAPPROVE. [ ] TAKE NO ACTION.

Thor Kaslofsky, Executive Director
Office of Community Investment and Infrastructure
[ ] APPROVE. [ ] DISAPPROVE. [ ] TAKE NO ACTION.

Date: $\qquad$
Anna Van Degna, Director
Controller's Office of Public Finance

## Attachments

1. Scope of Work Details
2. Permanent Sources \& Uses
3. $1^{\text {st }}$ Year Operating Budget
4. 20-Year Cash Flow

## REQUEST FOR MODIFICATIONS TO EXISTING FINANCING FOR ST. CLAIRE RESIDENCE AND CLAYTON HOTEL

Adams, Dan (MYR) [Dan.Adams@sfgov.org](mailto:Dan.Adams@sfgov.org)

Tue 4/9/2024 6:46 PM
To:Amaya, Vanessa (MYR) [Vanessa.Amaya@sfgov.org](mailto:Vanessa.Amaya@sfgov.org)
Hi Vanessa - I vote yes to approve the above listed request.
Daniel Adams
Director
Mayor's Office of Housing and Community Development
City and County of San Francisco

## St. Claire Residence and the Clayton Hotel

Menjivar, Salvador (HOM) [salvador.menjivar1@sfgov.org](mailto:salvador.menjivar1@sfgov.org)
Tue 4/9/2024 2:39 PM
To:Amaya, Vanessa (MYR) [Vanessa.Amaya@sfgov.org](mailto:Vanessa.Amaya@sfgov.org)
I support Chinatown Community Development Center (CCDC) request for modifications to the City's existing loans
for two multifamily, rental housing developments: the St. Claire Residence and the Clayton Hotel. These modifications involve consolidating multiple loans, including accrued interest, into single, residual receipts loans with an adjusted interest rate from $6 \%$ to $3 \%$ simple. Additionally, the proposed changes involve extending the loan terms by 55 year to 2079.

Best,
salvador


Salvador Menjivar Director of Housing
Pronouns: He/Him
San Francisco Department of Homelessness and Supportive Housing salvador.menjivar1@sfgov.org | 415-308-2843

Learn: [dhsh.sfgov.org]hsh.sfgov.org | Follow: @SF_HSH | Like: @SanFranciscoHSH

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## Request for Modifications to Existing Financing for St. Claire Residence and Clayton Hotel

Slutzkin, Marc (CII) [marc.slutzkin@sfgov.org](mailto:marc.slutzkin@sfgov.org)
Fri 4/5/2024 11:58 AM
To:Amaya, Vanessa (MYR) [Vanessa.Amaya@sfgov.org](mailto:Vanessa.Amaya@sfgov.org)
Cc:Ely, Lydia (MYR) [lydia.ely@sfgov.org](mailto:lydia.ely@sfgov.org);Kaslofsky, Thor (CII) [Thor.Kaslofsky@sfgov.org](mailto:Thor.Kaslofsky@sfgov.org);Colomello, Elizabeth (CII) [elizabeth.colomello@sfgov.org](mailto:elizabeth.colomello@sfgov.org)

Hi Vanessa,

I approve the above request on behalf of OCII.

Thanks

Marc

office of
COMMUNITY INVESTMENT
and INFRASTRUCTURE
OCII

## Marc Slutzkin

Deputy Director

[^1]
## REQUEST FOR MODIFICATIONS TO EXISTING FINANCING FOR ST. CLAIRE RESIDENCE AND CLAYTON HOTEL

Katz, Bridget (CON) [bridget.katz@sfgov.org](mailto:bridget.katz@sfgov.org)
Fri 4/5/2024 11:58 AM
To:Amaya, Vanessa (MYR) [Vanessa.Amaya@sfgov.org](mailto:Vanessa.Amaya@sfgov.org)
Approve

## Bridget Katz

Deputy Director, Office of Public Finance
Controller's Office | City \& County of San Francisco
Office Phone: (415) 554-6240
Cell Phone: (858) 442-7059
E-mail: bridget.katz@sfgov.org


Total \# Units:
 Does Project have a MOHCD Residual Receipt Obligation? Residual Receipts splitit for all years. - Lender/Owner

## Dist. Soff Debt Loans

MOHCD RESIDUAL RECEIPTS DEBT SERVICE

| Proposed Mosidual Receiptst Amount Due |
| :--- |
| Proposed MOHCD Residual Receipts Amount to Loan Repayment |

Proposed MOHCD Residual Receipts Amount to Residual Ground
NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE

$\frac{\text { Lender } 5 \text { Residual Receipts Due }}{\text { Total Non-MOHCD Residual Receipts Debt Sernie }}$

|  |  |
| ---: | :--- |
|  |  |
| NG MOHCD |  |
| No |  |
| No | $\square$ |
| $0 \% / 100 \%$ | $\square$ |
|  |  |

REMAINDER (Should be zero unless there are distributions

| below) |
| :--- |
| Owner Distributions/lncentive Management Fee |
| Other Distributions/Uses |




REPLACEMENT RESERVE - RUNNING BALANCE

```
Replacement Reserve Depopsits
\begin{tabular}{l} 
Repacement Reserve Deposits \\
Replacement Reserve Withrawals (ideally tied to CNA) \\
\hline
\end{tabular}
Replacement Reserve Irerer RR Running Balance
```



OTHER REQUIRED RESERVE 1 - RUNNING BALANCE

| ther R Reserve 1 Starting galance |
| :--- | :--- |
| Other Reserve 1 Deposits |
| Other Peseve |

Other Reserve 1 Withdrawals
Other Reserve 1 Interest
Other Required Reserve 1 Running Balance
OTHER RESERVE 2 - RUNNING BALANCE

| Other Reserve 2 Deposits |
| :--- |
| Other Reserve 2 Withdrawals |



| Beginning Balance is 8326,537 | 326,537 | 347,037 | 367,537 | 388,037 | 408,537 | 429,037 | 449,537 | 470,037 | 490,537 | 511,037 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 | 20,500 |
|  |  |  |  |  |  |  |  |  |  |  |
|  | 347,037 | 367,537 | 388,037 | 408,537 |  |  | 470,037 |  |  |  |



 \begin{tabular}{|l|c|c|c|c|c|c|c|c|c|c|}
\hline COSR Account \& 453,010 \& 335,435 \& 213,032 \& 85,562 \& $\cdot$ \& $\cdot$ \& $\cdot$ \& $\cdot$ \& $\cdot$ \& - <br>
\hline \& 117,575 \& 122,403 \& 127,470 \& 85,562 \& \& $\cdot$ \& $\cdot$ \& $\cdot$ \& $\cdot$ \& - <br>
\hline \& 335,435 \& 213,032 \& 85,562 \& $\cdot$ \& - \& \& \& \& \& <br>
\hline

 

\hline Developer Costs: OR2 A Acount \& $1,022,079$ \& $1,022,079$ \& $1,022,079$ \& $1,022,079$ \& 974,854 \& 836,489 \& 692,276 \& 541,932 \& 385,162 \& 221,659 <br>
\hline \& - \& - \& - \& - \& - \& <br>
\hline
\end{tabular}

1


| Total \# Units: |  |  | Year 11 2033 | Year 12 <br> 2034 | Year 13 <br> 2035 | $\text { Year } 14$ $2036$ | Year 15 <br> 2037 | $\begin{gathered} \hline \text { Year } 16 \\ 2038 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Year } 17 \\ 2039 \end{gathered}$ | $\begin{gathered} \hline \text { Year } 18 \\ 2040 \end{gathered}$ | $\begin{gathered} \hline \text { Year } 19 \\ 2041 \end{gathered}$ | $\begin{gathered} \hline \text { Year } 20 \\ 2042 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| income | \% annual | Comments (related to annual inc assumptions) | Total | Total | Total | Total | Total | Total | Total | Total | Total | Total |
| Residential - Tenant Rents | 2.5\% |  | 380,769 | 390,288 | 400,045 | 410,046 | 420,298 | 430,805 | 441.575 | 452,614 | 463,930 | 475,528 |
| Residential - Tenant Assistance Payments (Non-LOSP) | n/a |  |  |  |  |  |  |  |  |  |  |  |
| Commercial Space | 2.5\% |  | . | - | . | - | - | - | . | . |  |  |
| Residential Parking | 2.5\% |  |  |  |  |  |  |  |  |  |  |  |
| Miscellaneous Rent Income | 2.5\% |  | 281 | 288 | 295 | 303 | 310 | 318 | 326 | 334 | 343 | 351 |
| Supportive Services Income | 2.5\% |  |  |  |  |  |  |  |  |  |  |  |
| interest Income - Project Operations | 2.5\% |  |  |  |  |  |  |  |  |  |  |  |
| Laundry and Vending | 2.5\% |  | 922 | 945 | 968 | 993 | 1.017 | 1.043 | 1.069 | 1.096 | ${ }^{1.123}$ | 1,151 |
| Tenant Charges | 2.5\% |  |  |  |  | - |  |  |  |  |  |  |
| Miscellaneous Residential Income | 2.5\% |  |  |  |  |  |  |  |  |  |  |  |
| Other Commercial Income | 2.5\% |  | . |  | - |  |  |  |  |  |  |  |
| Withrrawal from Capitalized Reserve (deposit to operating account) | n/a | Link from Reserve Section below, as applicable |  |  |  |  |  |  |  |  |  |  |
| Gross Potential Income |  | 381,972 |  | 391,521 | 401,309 | 411342 | ${ }^{421,625}$ | 432,166 | 442.970 | 454.044 | 465,395 | 477,030 |
| Vacancy Loss - Residential - Tenant Rents | n/a | $\begin{aligned} & \text { Enter formulas manually per relevant } \mathrm{MOH} \\ & \text { policy; annual incrementing usually not } \\ & \text { appropriate } \end{aligned}$ | (19,038) | (19,514) | (20,002) | (20,502) | (21,015) | (21,540) | (22,079) | (22,631) | (23,196) | (23,776) |
| Vacancy Loss - Residential - Tenant Assistance Payments | n/a |  |  |  |  |  |  |  |  |  |  |  |
| EFFECTIVE GROSS INCOME |  |  | ${ }^{362,933}$ | 372,006 | 381,307 | 390,839 | 400,610 | 410,626 | 420,891 | ${ }^{431,413}$ | 442,199 | 455,25 |

## OPERATING EXPENSE

## Mageme

Management Fee
Asset Management Fee


|  | 41,641 | 43,098 | 44,607 | 46,168 | 47,784 | 49,456 | 51,87 | 52,979 | 54,883 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| - | - | 56,752 |  |  |  |  |  |  |  |
| 41,641 | 43,098 | 44,607 | 46,168 | 47,784 | 49,456 | 51,187 | 52,979 | 54,833 | 56,752 | | Mance Sararins Salary |
| :--- |
| Heath Insurance and Other Benefits |


| Other Salaries/Benefits |  |
| :--- | :--- |
| Administrative Rent-Free Unit |  |




| Utilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Electricity | 3.5\% |  | 14,619 | 15,131 | 15.661 | 16,209 | 16,776 | 17,363 | 17,971 | 18,600 | 19,251 | 19,925 |
| Water | 3.5\% |  | 43,324 | 44,840 | 46,409 | 48,034 | 49,715 | 51,455 | 53,256 | 55.120 | 57,049 | 59.046 |
| Gas | 3.5\% |  | 9.838 | 10,182 | 10,538 | 10,907 | 11,289 | 11,684 | 12,093 | 12,516 | 12,954 | 13,408 |
| Sewer | 3.5\% |  | 59.651 | 61,739 | 63,900 | 66,137 | 68,451 | 70,847 | 73,327 | 75,893 | 78,550 | 81,299 |
| Sub-total Utilities |  |  | 127,432 | 131,892 | 136,508 | 141,286 | 146,231 | 151,349 | 156,647 | 162,129 | 167,804 | 173,677 |
| Taxes and Licenses | 2.0\% |  | ${ }^{956}$ | 975 | 994 | 1.014 | 1.034 | 1.055 | 1.076 | 1.098 | 1.120 | 1.142 |
| Payroll Taxes | 3.5\% |  | 7,157 | 7.408 | 7,667 | 7,936 | 8,213 | 8.501 | 8,798 | 9,106 | 9,425 | 9,755 |
| Miscellaneous Taxes, Licenses and Permits | 3.5\% |  | 2,184 | 2,260 | 2,339 | 2.421 | 2.506 | 2.593 | 2.684 | 2.778 | 2.875 | 2.976 |
| Sub-total Taxes and Licenses |  |  | 10,297 | 10,643 | 11,001 | 11,371 | 11,753 | 12,149 | 12,559 | 12,982 | 13,420 | 13,873 |





|  | iple cells. |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | - | - | - | - | . | . | - | . |  |
|  | 20.500 | 20.500 | 20.500 | 20.500 | 20.500 | 20.500 | 20.500 | 2050 | 20.50 |  |
|  | 20,500 800 | 20,500 | 2,.000 | 20,500 | 5,000 | 20,500 | 20,000 | $\frac{20,500}{5000}$ | $\frac{20,500}{5000}$ | $\frac{20.500}{5.000}$ |
|  |  |  |  |  |  |  |  |  |  |  |
| from 'Commercial Op. Budget' Worksheet;Commercial to Residential allocation: 100\% |  |  |  |  |  |  |  |  |  |  |
|  | - | - | - | - | - |  |  | - | - |  |
|  | 21,300 | 23,00 | 23,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 | 25,500 |
|  | 501,816 | 520,319 | 538,211 | 558,211 | 576,840 | 596,122 | 616,078 | 636,732 | 658,108 | 680,233 |
|  | $(138,882)$ | (148,313) | (156,904) | (167,371) | (176,230) | $(185,496)$ | (195,187) | (205,318) | (215,910) | (226,979) |
|  | iple colls. |  |  |  |  |  |  |  |  |  |
| Enter comments ere: annual increase, etc. |  |  |  |  |  |  |  |  |  |  |
| Enter comments re: a anual increase, etc. | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 |
| Enter comments re: anual increase, etc. |  |  |  |  |  |  |  |  |  |  |
| Enter comments re: anual increase, etc. | - | . | - | - | - | . | - | - | - | - |
| from 'Commercial Op. Budget' Worksheet;Commercial to Residential allocation: 100\% |  |  |  |  |  |  |  |  |  |  |
|  | 39,798 | 39,798 | 339798 | 39,798 | 339798 | 39,798 | 39,798 | 39,798 | 39,798 | 39,798 |
|  | (178,680) | (188,111) | (196,702) | (207,169) | (216,028) | (225,294) | $(234,985)$ | (245,116) | (255,708) | (266,77) |
| dscr | -3.49 | ${ }^{-3.727}$ | -3.943 | -4.206 | -4.428 | -4.661 | -4.904 | -5.159 | -5.425 | -5.703 |


| USES OF CASH FLOW BELOW (This row also shows DSCR.) |  | DSCR: | -3.49 | ${ }^{-3.727}$ | ${ }_{-3.943}$ | -4.206 | -4.428 | -4.661 | -4.904 | -5.159 | -5.425 | -5.703 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| USES THAT PRECEDE MOHCD DEBT SERVICE IN WATERFALL |  |  | le ceis |  |  |  |  |  |  |  |  |  |
| "Below-the-line" Asset Mgt fee (uncommon in new projects, see policy) | 3.5\% | per MOHCD policy |  |  |  |  |  |  |  |  |  |  |
| Partership Management Fee (see policy for linits) | 3.5\% | per MOHCD policy |  |  |  |  |  |  |  |  |  |  |
| Investor Serice Fee (aka "LP Asset Mgt Fee") (see policy for linits) |  | per MOHCD policy no annual increase |  |  |  |  |  |  |  |  |  |  |
| Other Payments |  |  |  |  |  |  |  |  |  |  |  |  |
| Non-amortizing Loan Pmit - Lender 1 |  | Enter comments e: e: anual increase, etc. |  |  |  |  |  |  |  |  |  |  |
| Non-amortizing Loan Pmmt-Lender 2 |  | Enter comments e: annual increase, etc. |  |  |  |  |  |  |  |  |  |  |
| Deferred Developer Fee (Enter amt <= Max Fee from row 131) |  |  |  |  |  |  |  |  |  |  |  |  |
| total payments preceding mohcd |  |  | - | $\cdot$ | - | . |  | . | - | $\cdot$ | $\cdot$ | . |
| RESIDUAL RECEIPTS (CASH FLOW minus PAYMENTS PRECEDIN | G монсD) |  | $(178,680)$ | (188,111) | (196,702) | (207,69) | (216,028) | (225,294) | (234,985) | (245,116) | (255,708) | (266,777) |
| Does Project have a MOHCD Residual Receipt Obligation? |  |  |  |  |  |  |  |  |  |  |  |  |
| Will Project Defer Developer Fee? |  |  |  |  |  |  |  |  |  |  |  |  |
| Residual Receipts split for all years. - Lender/Owner | \%\%/100\% |  |  |  |  |  |  |  |  |  |  |  |
|  | 隹 |  |  |  |  |  |  |  |  |  |  |  |

MOHCD RESIDUAL RECEIPTS DEBT SERVICE

| Proposesed MOHCD Receipts Amount Due |
| :--- |
| Residual Receipts Amount to Loan Repayment |

Proposed MOHCD Residual Receipts Amount to Residual Ground
NON-MOHCD RESIDUAL RECEIPTS DEBT SERVICE

| HCD Rescual Receipts Amount |
| :--- |
| Lender 4 Residual Receipts Due |
| Lender 5 Residual Receits Due |



## REMAINDER (Should be zero unless there are distributions

below)
Other Distributions/Uses
Final Balance (should be zero)

\section*{PEPLACEMENT RESERVE-RUNNING BALANCE <br> Keplacement Reserve Starting Balance <br> | Replacement Reserve Deposits |
| :--- |
| Replacement Reserve Withdrawals (ideally tied to CNA) | <br> RR Running Balance}

OPERATING RESERVE - RUNNING BALANCE

| Operating Reserene Stating Balance |
| :--- |
| Operaing Resere Deposits |
| Oeraitg Resere Withrawals |
| Operating Resevve Interest |

## OTHER REQUIRED RESERVE 1 - RUNNING BALANC

| Other Reserve 1 Starting Balance |
| :--- |
| Other Reseve 1 Deposits |
| Other Reserve 1 Wiopits |

Other Reserve 1 Withdrawals
Other Reserve 1 Interas
Other Required Reserve 1 Running Balance
OTHER RESERVE 2 -RUNNING BALANC

| Other Reserve 2 Starting Balal |
| :--- |
| Other Reserve 2 Deposit |
| Other Reserve 2 Withdrawals |




 | CosR Account | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ | $\cdot$ |  |  | $\cdot$ |  |  |



MOHCD Proforma- 20 Year Cash Fiow




Clayton Hotel




[^0]:    ${ }^{1}$ MOHCD's practice has been to defer action on such matured loans until opportunities for refinancing/resyndication/repositioning become available. This has allowed the department to deploy its limited staff resources to the highest priority and most beneficial transactions involving existing projects. Interest accrues on deferred loans only up to the maturity date.

[^1]:    Q One South Van Ness Avenue, 5th Floor San Francisco, CA 94103
    f www.sfocii.org

