# ZSFG HUMAN RESOURCE SERVICES REPORT Submitted to the Joint Conference Committee (MARCH 2024)

Report Contents:

- Vacancy Report
- Summary of Hiring Status
- Graphs: YTD vacancy rate, new hires, and separations
- 1) Total hospital vacancies decreased to 8.23% as of March 2024, compared to 9.18% in February 2024. We've hired a total of one hundred twenty-six (126) employees between March 1 and March 31, 2024, in various classifications including RNs and had twelve (12) separations during the same period of which six (6) were retirements.
- 2) RN vacancy rate decreased to 3.0%.

To mitigate challenges in hiring nurses:

- Two (2) P103 Per Diem nurses were hired last month to fill gaps in vacancies
- We hired fifty-one (51) nurses at ZSFG in March, including reassignments
- We anticipate onboarding twenty-seven (27) new hires at ZSFG on April 13, 2024
- A new process to backfill for reassignments has been implemented, which triggers a new selection process sooner
- The monthly hiring schedule allows managers to engage candidates and move to hire faster
- 3) HR conducts weekly/monthly vacancy meetings with the hospital executive team, or Program Managers, to review hiring plans.

### 4) RN hiring status update:

- Emergency Care Unit-
  - 7.9 FTE Vacancies (5.73% RNs in this specialty) with nineteen selections made with target start work dates on April 13, 2024, April 27, 2024, and May 25, 2024
- Critical Care Unit -
- 2.6 FTE Vacancies (1.53% of RNs in this specialty) with seven selections made with target start work dates on March 30, 2024, April 13, 2024, May 25, 2024, and June 29, 2024
- Med-Surgical Unit-
  - 6.65 FTE Vacancies (1.80% of RNs within this specialty) with twenty selections made with target start work dates on April 13, 2024, and April 27, 2024
- OR Unit-
  - 1 FTE Vacancies (1.83% of RNs within this specialty) with six selections made with target start work dates on April 13, 2024, April 27, 2024, and May 11, 2024

## 5) RN Training Update:

- Next Emergency Care Training Program is anticipated in April 27, 2024 with a cohort of up to ten (10) and August 2024 with a cohort of up to ten (10)
- Next Med/Surg Training Program is anticipated in the coming months, with staggered start dates in April with a cohort of up to thirty (30)

### 6) Highlights of ZSFG non-RN hiring:

- Two (2) 2305 Psychiatric Technicians
- Two (2) 2312 Licensed Vocational Nurse
- One (1) 2218 Physician Assistant
- Four (4) 2430 Medical Evaluations Assistants
- Three (3) 2903 Hospital Eligibility Workers





| Utilized<br>Class | Job Title                                                        | Budgeted<br>FTE | Utilized<br>FTE | Vacant<br>FTE | Vacancy<br>Rate |
|-------------------|------------------------------------------------------------------|-----------------|-----------------|---------------|-----------------|
| 0943              | Manager VIII                                                     | 2.0             | 0.0             | 2.0           | 100%            |
| 1230              | Instructional Designer                                           | 1.0             | 0.0             | 1.0           | 100%            |
| 1840              | Junior Management Assistant                                      | 1.0             | 0.0             | 1.0           | 100%            |
| 2408              | Senior Pharmacy Helper                                           | 1.0             | 0.0             | 1.0           | 100%            |
| 2591              | Health Program Coordinator II                                    | 2.0             | 0.0             | 2.0           | 100%            |
| 2620              | Food Service Mgr Administrator                                   | 1.0             | 0.0             | 1.0           | 100%            |
| 7236              | Locksmith Supervisor 1                                           | 1.0             | 0.0             | 1.0           | 100%            |
| 1824              | Principal Administrative Analyst                                 | 6.0             | 1.0             | 5.0           | 83%             |
| 2822              | Health Educator                                                  | 3.0             | 1.0             | 2.0           | 67%             |
| 3417              | Gardener                                                         | 2.5             | 1.0             | 1.5           | 60%             |
| 9910              | Health Worker II (Interpreter Trainee)                           | 12.0            | 5.0             | 7.0           | 58%             |
| 2540              | Audiologist                                                      | 2.1             | 1.0             | 1.1           | 52%             |
| 1408              | Principal Clerk                                                  | 4.0             | 2.0             | 2.0           | 50%             |
| 1634              | Principal Account Clerk                                          | 2.0             | 1.0             | 1.0           | 50%             |
| 1822              | Administrative Analyst                                           | 4.0             | 2.0             | 2.0           | 50%             |
| 2551              | MH Treatment Specialist                                          | 2.0             | 1.0             | 1.0           | 50%             |
| 5506              | Project Manager III                                              | 2.0             | 1.0             | 1.0           | 50%             |
| 0931              | Manager III                                                      | 10.0            | 6.0             | 4.0           | 40%             |
| 2119              | Health Care Analyst                                              | 19.0            | 12.0            | 7.0           | 37%             |
| 1406              | Senior Clerk                                                     | 41.8            | 27.4            | 14.5          | 35%             |
| 0933              | Manager V                                                        | 3.0             | 2.0             | 1.0           | 33%             |
| 0942              | Manager VII                                                      | 3.0             | 2.0             | 1.0           | 33%             |
| 2106              | Medical Staff Svcs-Specialist                                    | 3.0             | 2.0             | 1.0           | 33%             |
| 2589              | Health Program Coordinator I                                     | 3.0             | 2.0             | 1.0           | 33%             |
| 4320              | Cashier I                                                        | 3.0             | 2.0<br>14.9     | 1.0<br>7.1    | 33%<br>32%      |
| 2310<br>2593      | Surgical Procedures Technician<br>Health Program Coordinator III | 22.0            | 14.9            | 5.0           | 31%             |
| 2654              |                                                                  | 10.0            | 7.0             | 3.0           | 30%             |
| 2654              | Radiologic Technologist Supv                                     | 7.0             | 5.0             | 2.0           | 29%             |
| 2305              | Psychiatric Technician                                           | 43.4            | 31.7            | 11.7          | 29%             |
| 0941              | Manager VI                                                       | 4.0             | 3.0             | 1.0           | 25%             |
| 1934              | Storekeeper                                                      | 4.0             | 3.0             | 1.0           | 25%             |
| 2453              | Supervising Pharmacist                                           | 8.0             | 6.0             | 2.0           | 25%             |
| 2585              | Health Worker I                                                  | 4.0             | 3.0             | 1.0           | 25%             |
| 2930              | Behavioral Health Clinicn                                        | 20.5            | 16.1            | 4.4           | 21%             |
| 1635              | Health Care Billing Clerk I                                      | 5.0             | 4.0             | 1.0           | 20%             |
| 2586              | Health Worker II                                                 | 69.5            | 57.5            | 12.0          | 17%             |
| 2314              | Public Health Team Leader                                        | 23.8            | 19.8            | 4.0           | 17%             |
| 1632              | Senior Account Clerk                                             | 6.0             | 5.0             | 1.0           | 17%             |
| 1636              | Health Care Billing Clerk II                                     | 18.0            | 15.0            | 3.0           | 17%             |
| 1637              | Patient Accounts Clerk                                           | 27.0            | 23.0            | 4.0           | 15%             |
| 1654              | Accountant III                                                   | 7.0             | 6.0             | 1.0           | 14%             |
| 2406              | Pharmacy Helper                                                  | 7.0             | 6.0             | 1.0           | 14%             |
| 2105              | Patient Services Finance Tech                                    | 8.1             | 7.0             | 1.1           | 14%             |
| 2903              | Hospital Eligibility Worker                                      | 127.7           | 110.5           | 17.2          | 13%             |

| Utilized | Job Title                          | Budgeted | Utilized | Vacant | Vacancy |  |
|----------|------------------------------------|----------|----------|--------|---------|--|
| Class    | 000 1110                           | FTE      | FTE      | FTE    | Rate    |  |
| 2548     | Occupational Therapist             | 18.6     | 16.1     | 2.5    | 13%     |  |
| 2312     | Licensed Vocational Nurse          | 52.5     | 46.1     | 6.3    | 12%     |  |
| 2740     | Porter Supervisor I                | 9.0      | 8.0      | 1.0    | 11%     |  |
| 2604     | Food Service Worker                | 54.1     | 48.1     | 6.0    | 11%     |  |
| 2622     | Dietetic Technician                | 5.6      | 5.0      | 0.6    | 11%     |  |
| 1429     | Nurses Staffing Assistant          | 12.0     | 10.8     | 1.2    | 10%     |  |
| 1428     | Unit Clerk                         | 48.3     | 43.5     | 4.8    | 10%     |  |
| 2587     | Health Worker III                  | 28.0     | 25.5     | 2.5    | 9%      |  |
| 2328     | Nurse Practitioner                 | 82.8     | 75.5     | 7.3    | 9%      |  |
| 2467     | Diagnostic Imaging Tech I          | 23.0     | 21.0     | 2.0    | 9%      |  |
| 1708     | Senior Telephone Operator          | 12.0     | 11.0     | 1.0    | 9%      |  |
| 2920     | Medical Social Worker              | 32.7     | 29.9     | 2.8    | 9%      |  |
| 2454     | Clinical Pharmacist                | 35.5     | 32.5     | 3.0    | 8%      |  |
| 2909     | Hospital Eligibility Worker Supv   | 12.0     | 11.0     | 1.0    | 8%      |  |
| 2468     | Diagnostic Imaging Tech II         | 31.0     | 28.5     | 2.6    | 8%      |  |
| 2330     | Anesthetist                        | 13.4     | 12.3     | 1.1    | 8%      |  |
| 2409     | Pharmacy Technician                | 57.5     | 53.0     | 4.5    | 8%      |  |
| 2324     | Nursing Supervisor                 | 13.0     | 12.0     | 1.0    | 8%      |  |
| 2430     | Medical Evaluations Assistant      | 171.5    | 158.5    | 13.0   | 8%      |  |
| 2908     | Senior Hospital Eligibility Worker | 75.6     | 70.6     | 5.0    | 7%      |  |
| 2606     | Senior Food Service Worker         | 8.0      | 7.5      | 0.5    | 6%      |  |
| 1932     | Assistant Storekeeper              | 17.0     | 16.0     | 1.0    | 6%      |  |
| 2550     | Sr Occupational Therapist          | 2.0      | 1.9      | 0.1    | 5%      |  |
| 2322     | Nurse Manager                      | 41.0     | 39.0     | 2.0    | 5%      |  |
| 2736     | Porter                             | 196.5    | 188.9    | 7.6    | 4%      |  |
| 7334     | Stationary Engineer                | 26.0     | 25.0     | 1.0    | 4%      |  |
| 2303     | Patient Care Assistant             | 193.1    | 186.1    | 7.0    | 4%      |  |
| 2320     | Registered Nurse                   | 1021.9   | 992.4    | 29.5   | 3%      |  |



## Zuckerberg San Francisco General Hospital and Trauma Center Status of Vacancy Rates Over 10% (March 2024)



| Utilized<br>Class | Job Title                              | Vacancy<br>Rate | Utilized<br>FTE | Vacant<br>FTE | Notes                                         | Est.<br>Timeline<br>(days) |
|-------------------|----------------------------------------|-----------------|-----------------|---------------|-----------------------------------------------|----------------------------|
| 0943              | Manager VIII                           | 100%            | 0.0             | 2.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 1230              | Instructional Designer                 | 100%            | 0.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 1840              | Junior Management Assistant            | 100%            | 0.0             | 1.0           | Pending Requisition Request by Hiring Manager | 30 days                    |
| 2408              | Senior Pharmacy Helper                 | 100%            | 0.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 2591              | Health Program Coordinator II          | 100%            | 0.0             | 2.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2620              | Food Service Mgr Administrator         | 100%            | 0.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 7236              | Locksmith Supervisor 1                 | 100%            | 0.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 1824              | Principal Administrative Analyst       | 83%             | 1.0             | 5.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2822              | Health Educator                        | 67%             | 1.0             | 2.0           | Pending Requisition approval                  | 5-10 days                  |
| 3417              | Gardener                               | 60%             | 1.0             | 1.5           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 9910              | Health Worker II (Interpreter Trainee) | 58%             | 5.0             | 7.0           | Onboarding                                    | 10-20 days                 |
| 2540              | Audiologist                            | 52%             | 1.0             | 1.1           | Pending Requisition Request by Hiring Manager | 30 days                    |
|                   | Principal Clerk                        | 50%             | 2.0             | 2.0           | Pending Requisition approval                  | 5-10 days                  |
| 1634              | Principal Account Clerk                | 50%             | 1.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 1822              | Administrative Analyst                 | 50%             | 2.0             | 2.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2551              | MH Treatment Specialist (TX to 2587    | 50%             | 1.0             | 1.0           | Pending Requisition approval                  | 5-10 days                  |
| 5506              | Project Manager III                    | 50%             | 1.0             | 1.0           | Pending Requisition approval                  | 5-10 days                  |
| 0931              | Manager III                            | 40%             | 6.0             | 4.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 2119              | Health Care Analyst                    | 37%             | 12.0            | 7.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 1406              | Senior Clerk                           | 35%             | 27.4            | 14.5          | Interviews in progress/Pending Selection      | 30 days                    |
| 0933              | Manager V                              | 33%             | 2.0             | 1.0           | Pending Requisition Request by Hiring Manager | 30 days                    |
| 0942              | Manager VII                            | 33%             | 2.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 2106              | Medical Staff Svcs-Specialist          | 33%             | 2.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2589              | Health Program Coordinator I           | 33%             | 2.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 4320              | Cashier I                              | 33%             | 2.0             | 1.0           | Pending Requisition Approval                  | 5-10 days                  |
| 2310              | Surgical Procedures Technician         | 32%             | 14.9            | 7.1           | Pending Requisition approval                  | 5-10 days                  |
| 2593              | Health Program Coordinator III         | 31%             | 11.0            | 5.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2654              | Cook                                   | 30%             | 7.0             | 3.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 2496              | Radiologic Technologist Supv           | 29%             | 5.0             | 2.0           | Onboarding                                    | 10-20 days                 |
|                   | Psychiatric Technician                 | 27%             | 31.7            | 11.7          | Interviews in progress/Pending Selection      | 30 days                    |
|                   | Manager VI                             | 25%             | 3.0             | 1.0           | Pending Requisition approval                  | 5-10 days                  |
|                   | Storekeeper                            | 25%             | 3.0             | 1.0           | Onboarding                                    | 10-20 days                 |
|                   | Supervising Pharmacist                 | 25%             | 6.0             | 2.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 2585              | Health Worker I                        | 25%             | 3.0             | 1.0           | Pending Requisition approval                  | 5-10 days                  |
|                   | Behavioral Health Clinicn              | 21%             | 16.1            | 4.4           | Pending Requisition approval                  | 5-10 days                  |
|                   | Health Care Billing Clerk I            | 20%             | 4.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
|                   | Health Worker II                       | 17%             | 57.5            | 12.0          | Interviews in progress/Pending Selection      | 30 days                    |
|                   | Public Health Team Leader              | 17%             | 19.8            | 4.0           | Interviews in progress/Pending Selection      | 30 days                    |
|                   | Senior Account Clerk                   | 17%             | 5.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 1636              | Health Care Billing Clerk II           | 17%             | 15.0            | 3.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
| 1637              | Patient Accounts Clerk                 | 15%             | 23.0            | 4.0           | Interviews in progress/Pending Selection      | 30 days                    |
| 1654              | Accountant III                         | 14%             | 6.0             | 1.0           | Interviews in progress/Pending Selection      | 30 days                    |
|                   | Pharmacy Helper                        | 14%             | 6.0             | 1.0           | Pending Announcement/Exam Administration      | 60-90 days                 |
|                   | Patient Services Finance Tech          | 14%             | 7.0             | 1.1           | Onboarding                                    | 10-20 days                 |
| 2903              | Hospital Eligibility Worker            | 13%             | 110.5           | 17.2          | Onboarding                                    | 10-20 days                 |

| Utilized<br>Class | Job Title                 | Vacancy<br>Rate | Utilized<br>FTE | Vacant<br>FTE | Notes                                    | Est.<br>Timeline<br>(days) |
|-------------------|---------------------------|-----------------|-----------------|---------------|------------------------------------------|----------------------------|
| 2548              | Occupational Therapist    | 13%             | 16.1            | 2.5           | Interviews in progress/Pending Selection | 30 days                    |
| 2312              | Licensed Vocational Nurse | 12%             | 46.1            | 6.3           | Interviews in progress/Pending Selection | 30 days                    |
| 2740              | Porter Supervisor I       | 11%             | 8.0             | 1.0           | Pending Announcement/Exam Administration | 60-90 days                 |
| 2604              | Food Service Worker       | 11%             | 48.1            | 6.0           | Interviews in progress/Pending Selection | 30 days                    |
| 2622              | Dietetic Technician       | 11%             | 5.0             | 0.6           | Onboarding                               | 10-20 days                 |
| 1429              | Nurses Staffing Assistant | 10%             | 10.8            | 1.2           | Pending Requisition approval             | 5-10 days                  |
| 1428              | Unit Clerk                | 10%             | 43.5            | 4.8           | Interviews in progress/Pending Selection | 30 days                    |













