



FY 2021-22 ANNUAL REPORT

All Youth Served

**San Francisco Wraparound
Collaborative**

Seneca Family of Agencies
Edgewood Center for Children and Families

Prepared by Seneca Family of Agencies
In Partnership with SFDPH, SFHSA, and SFJPD

Introduction

Goal of this document:

- Provide summary information on the referrals to, participants in, and services provided by the San Francisco (SF) Wraparound program.
- Spotlight program-wide information relevant to FY 2021-22, such as Wraparound Fidelity results, participant/community partner satisfaction information, and narrative case examples.

Sample for this document includes youth who were:

- Referred by HSA and/or JPD
- Served at any time during FY 2021-22 (regardless of enrollment/discharge date)
- Served by provider agencies: Seneca and Edgewood

Document Layout and Data Sources

Data for this report come from several different sources:

Report Section	Data Source(s)
Who Was Referred? (p. 3)	<ul style="list-style-type: none">• SF Multi-Agency Support Team (MAST)
Who Participated? (p. 7)	<ul style="list-style-type: none">• Seneca (and subcontractor) agency Electronic Health Records (EHRs)
What Services Were Provided? (p. 8)	<ul style="list-style-type: none">• Seneca (and subcontractor) EHRs• 2021-22 Wraparound Fidelity Index (WFI) survey data• 2022 Seneca client, caregiver, and partner satisfaction survey data
Discharge Outcomes (p. 13)	<ul style="list-style-type: none">• Seneca (and subcontractor) EHRs

What is Wraparound?

Wraparound is a collaborative approach to care that encourages coordination across agencies, disciplines, and communities to enhance outcomes for children and families. It provides children and youth who have complex needs with comprehensive and cost-effective intensive, coordinated, highly individualized interventions and linkage to services. The Wraparound model enhances prevention, safety, permanency, and well-being for youth and families, consistent with state and federal mandates.

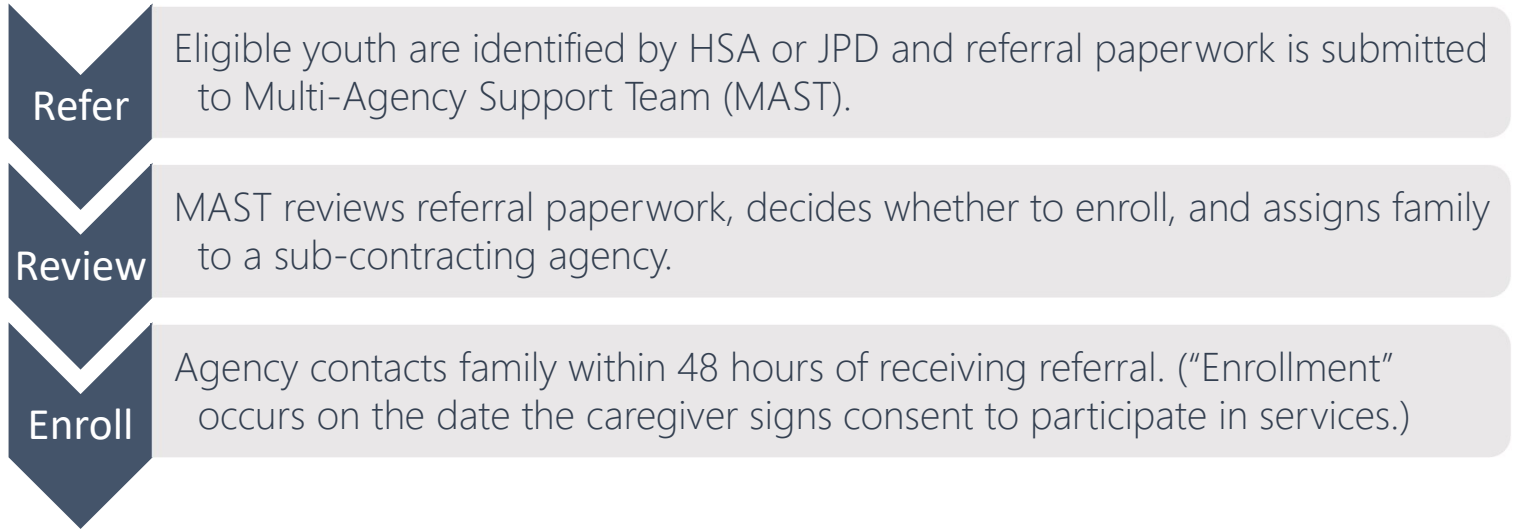
Note:

Additional data tables are available in the Appendix (pp. 19-24).



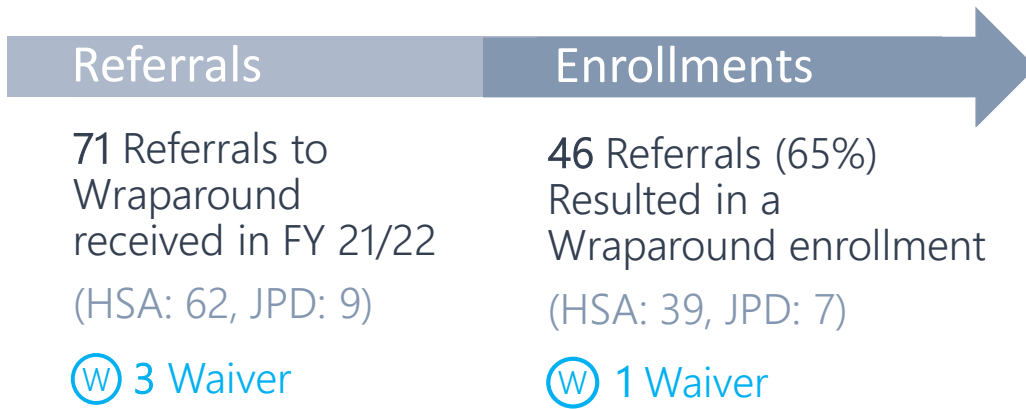
Who Was Referred?

SF Wraparound Referral Process

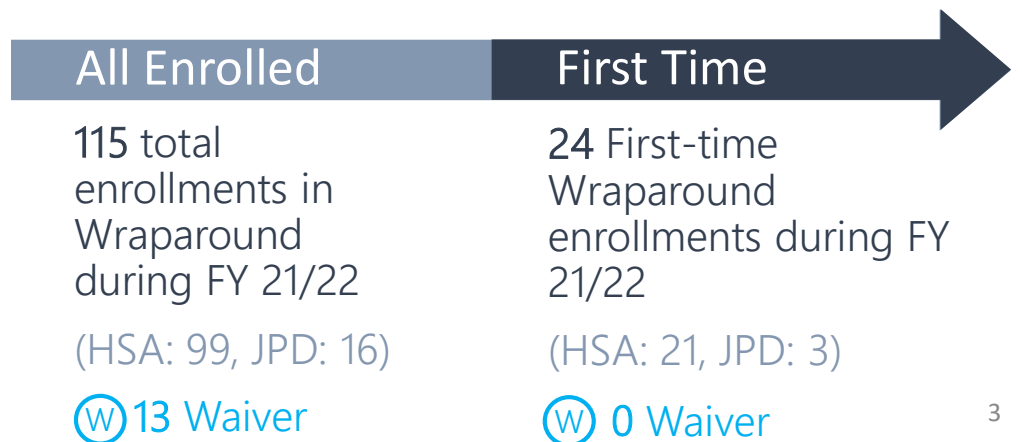


Referrals Received in FY 2021-22

(appendix tables 1 & 2)



Wraparound Enrollments in FY 2021-22





Who Was Referred?

Time from Referral to Enrollment in Wraparound* (table 3)

Days from referral to enrollment:

(date MAST team receives referral paperwork to date consent paperwork is signed)

FY 20-21 figures are in lighter blue for comparison.

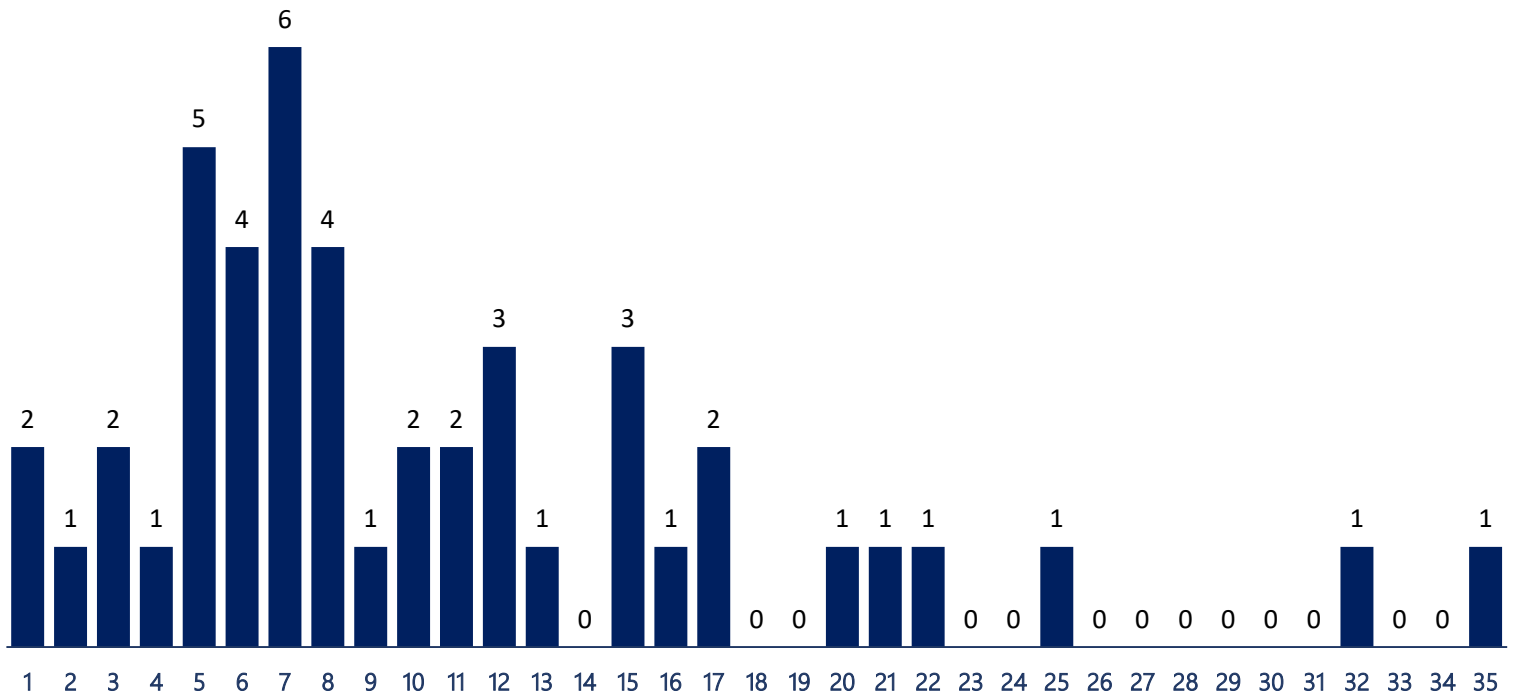
57 days (median)	(33 in 2020-21)	JPD: 43 (21)	HSA: 61 (34)
75 days (average)	(37)	JPD: 45 (28)	HSA: 80 (38)
6-244 days (range)	(0-118)	JPD: 9-83 (7-64)	HSA: 6-244 (0-118)

One-third of youth enrolled within 6 weeks of referral.

One-third of youth enrolled 7-11 weeks after referral.

One-third of youth enrolled 12-35 weeks after referral.

Number of Youth (Enrollments) by Weeks from Referral to Enrollment



*Sample is 46 referrals received in FY 21-22 that resulted in a Wraparound enrollment at any time afterward.



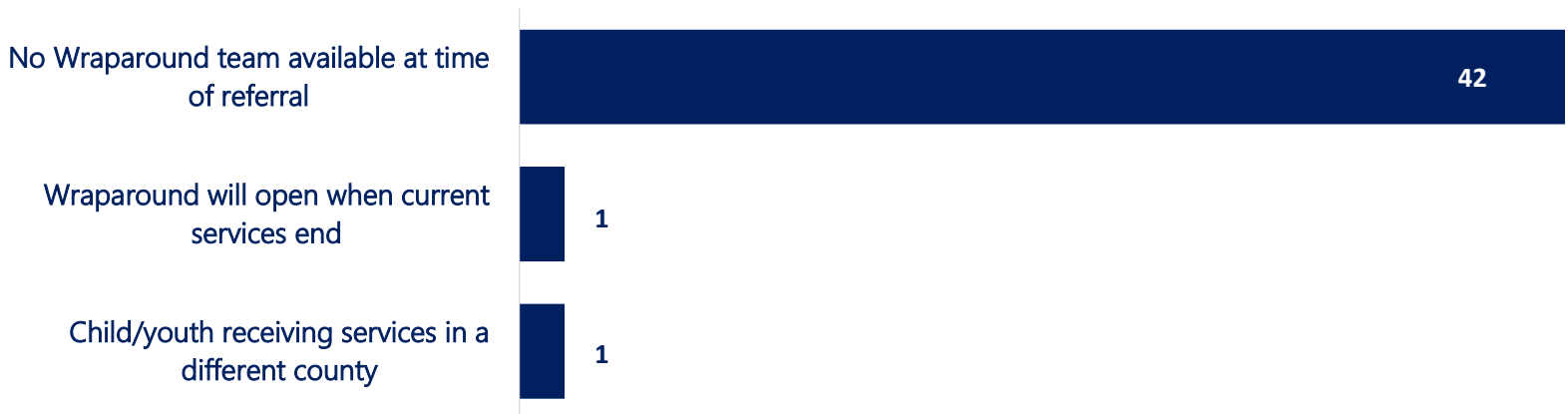
Who Was Referred?

Referrals Delayed, then Enrolled in Wraparound

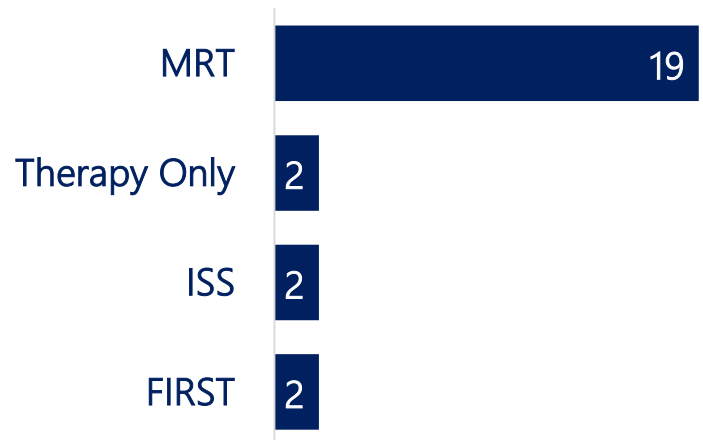
(table 4)

44 Referrals (62% of 71 referrals in FY 21/22) were delayed in enrollment (all were eventually enrolled).

Primary Reason Enrollment Was Delayed



25 Referrals (57% of 44 referrals with delayed enrollment) received other Seneca services.



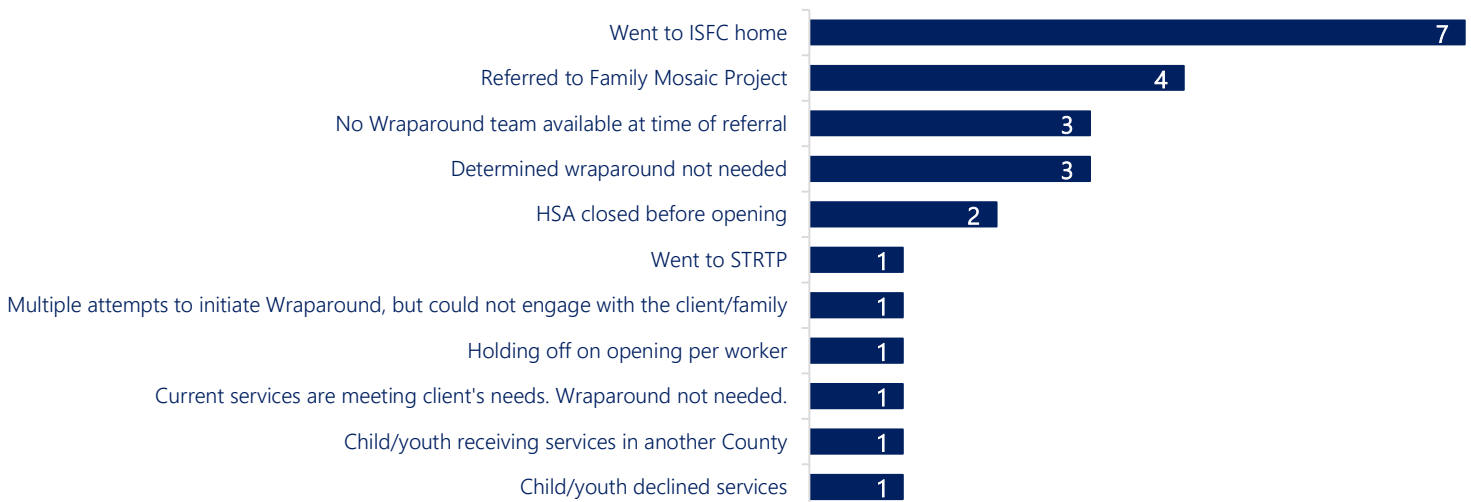


Who Was Referred?

Referrals Not Resulting in Wraparound Enrollment *(table 4)*

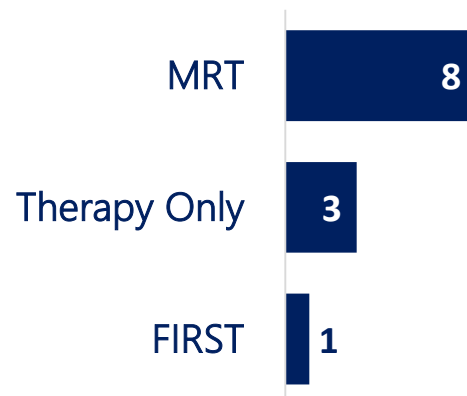
25 referrals (35% of 71 referred in FY 21/22) did not result in a Wraparound enrollment.

Primary Reason Not Enrolled



Other Seneca Services Received

12 Referrals (48% of 25 referrals which were not enrolled) received other Seneca services.



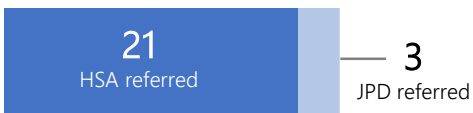
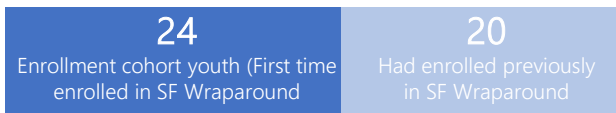


Who Participated?

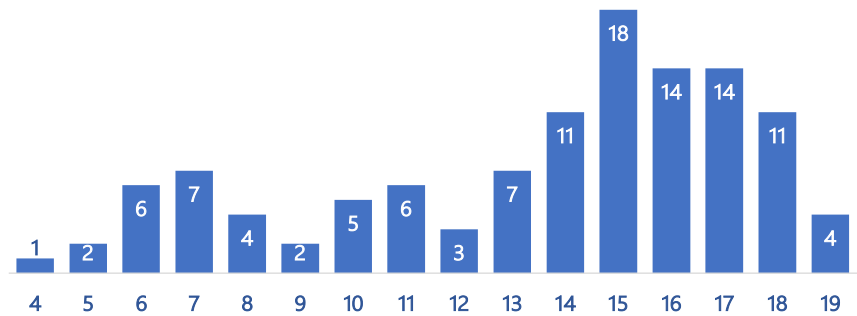
Enrollments Served in FY 2021-22

(tables 5-9)

115 Enrollments Served in SF Wraparound in FY 2021-22
113 Unique Youth 13 Waiver Youth



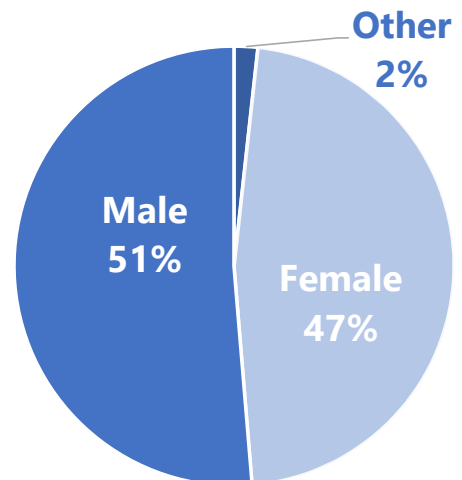
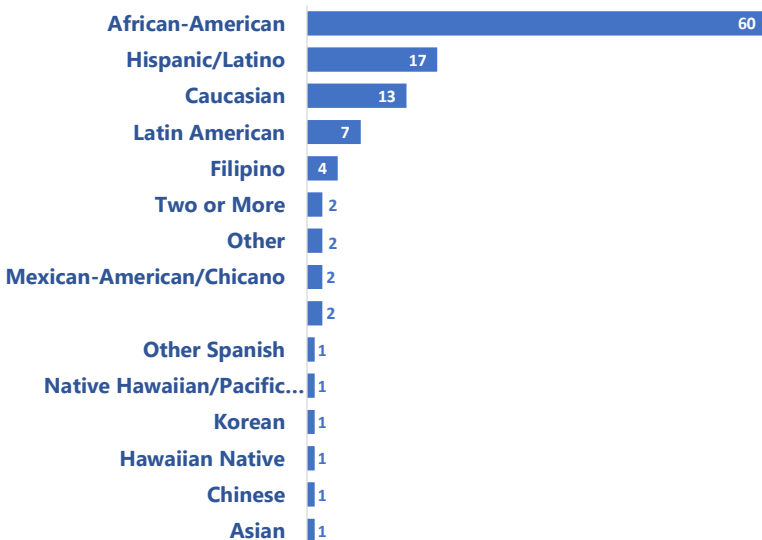
Client Age at Wraparound Intake



Median Age at Wraparound Intake:
15 years

Over half of youth identified as African-American.

Over half youth were assigned a sex of Male at birth.



Waiver youth demographics were similar across sex, race/ethnicity, and age.

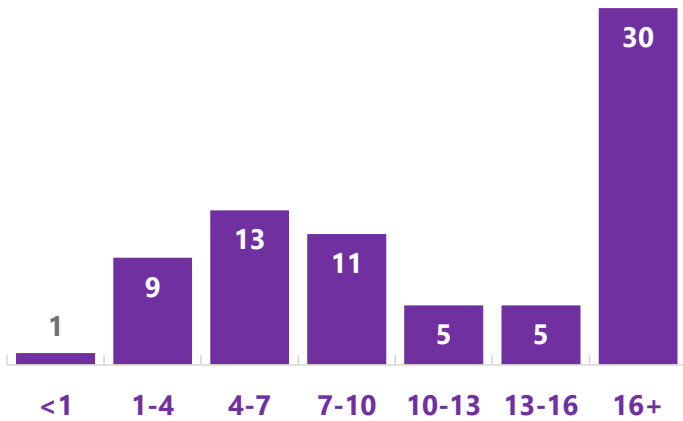


What Services Were Provided?

Duration of Enrollment

(table 10)

Number of Youth by Months Enrolled



62% (46) of 74 youth who discharged during FY 2021-22 did so within 18 months of enrollment.

Half of youth discharged within 12 months (median) of enrollment.

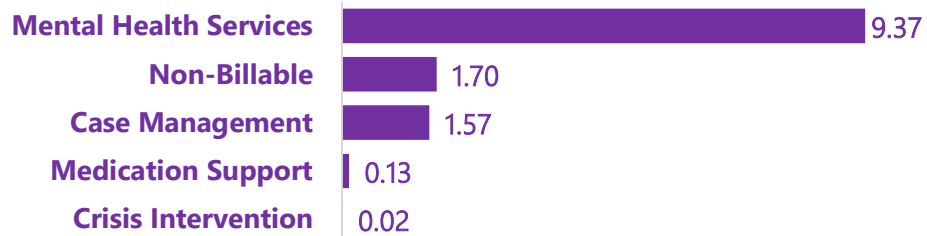
As of 6/30/22, 74 youth out of 115 youth (enrollments) served in FY 21/22 had discharged.

Services Documented

(table 11)

Average hours per client, per month

12.78 Total average hours of service per client, per month



Child and Family Team (CFT) Meetings

(table 12)

Background: Regular Child and Family Team (CFT) meetings that include the youth, family, Seneca Wraparound team, natural supports, and other professionals involved in the family's life are a foundation of Wraparound. Treatment is driven by the youth and family's needs and desired goals as discussed in CFT meetings, which are held in easily accessible locations chosen by the family.

0.56 Average # of CFTs per client, per month.

HSA: .60, JPD: .25

In FY20-21: .65 average, HSA: .70, JPD: .48



What Services Were Provided?

Fidelity to the Wraparound Model (FY20-21 WFI-EZ Data)

Background

WFI-EZ surveys are administered to youth over 11 years old, caregivers, facilitators, and team members around 6 months into enrollment. Each WFI-EZ takes about 10 minutes to complete and explores implementation of, satisfaction with, and outcomes of Wraparound.

Prior to FY19-20, the WFI-EZ administration occurred in May/June over a period of a few weeks to eligible current Wraparound clients.

WFI-EZ Administration in FY21-22

Beginning at the end of FY19-20, Seneca implemented a new method of administering the WFI in order to improve response rates, ease administrative stress on both families and staff, and more comprehensively and consistently sample Wraparound families.

Instead of administering the WFI-EZ once during the year (which means surveying families with varying durations of time in Wraparound and missing families who discharged prior to the survey window), the agency shifted on 7/1/2020 to administering the WFI at 6 months after enrollment for every family in Wraparound (a “rolling” administration), throughout the year, which are automatically loaded into Seneca’s data and reporting systems. If a family cannot be reached at that 6 month point they can be surveyed afterward when available.

Seneca collects data from its subcontractors (Edgewood only during FY20-21) once a year for WFI administration for simplicity. Seneca reached out in early June 2021 with a list of clients currently active who were enrolled over 3 months in their program and they administered to as many families as possible by the end of June 2021. The following results are a combination of both of the above administrations for FY20-21.

FY21-22 WFI-EZ Status*

During this year, Seneca continued with the “rolling” method as described above. Unfortunately, response rates remained low through this fiscal year. Seneca, as an agency, recognizes the importance of the WFI and the increasing importance it will have in the coming years. To this end SF Connections Wraparound and Seneca’s other Wraparound programs have been meeting to develop trainings, supports, and sharing ideas on how to increase WFI collection. In addition, Seneca as a provider participates in a monthly state-wide steering committee on Wraparound Outcomes and Fidelity with state/county administrators, providers and the WFI creators to stay up to date on best practices and guide fidelity implementation. As part of that effort, Seneca has volunteered to participate in the state’s Wraparound fidelity pilot program, which will involve coaching on Wraparound fidelity best practices, assessment administration and ways to improve response rates as well as allow us to collaborate on implementation guidelines at the state level.

The WFI-EZ creators advise caution in interpreting WFI data drawn from a small sample size or with a response rate of under 60% (which was approximately the response rate last year). The data collected in FY21-22 did not approach a volume necessary to support drawing conclusions, so the data is not included in this year’s report. The program is working to improve next year’s response rates with the hope that the results will be more representative of the entire Wraparound population served.

*Seneca is using the WFI-EZ to collect participant and caregiver satisfaction (as opposed to a direct survey in previous years) moving forward as the WFI-EZ contains similar satisfaction questions.



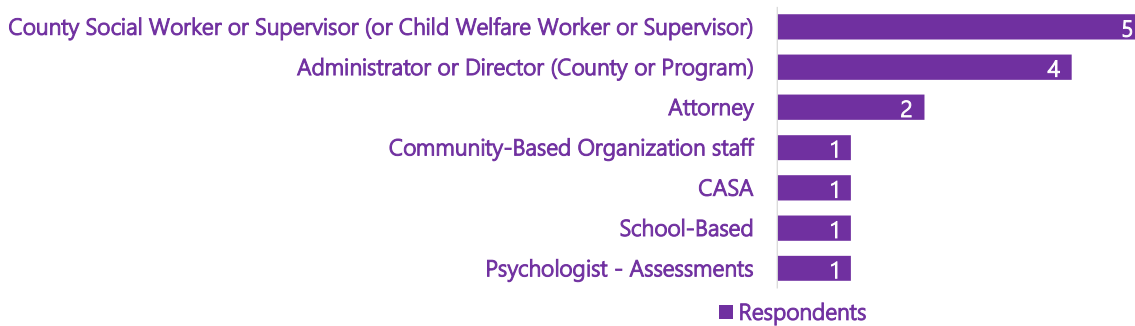
What Services Were Provided?

2022 Community Partner Feedback Survey

Background: Every spring, Seneca administers an internal, agency-wide feedback survey targeted at all youth and caregivers as well as community partners. This year, no surveys were collected from youth and caregivers in the Wraparound program, but separate feedback surveys were completed by 24 community partners. The data about these responses is provided below.

2022 Seneca Wraparound Survey Respondents

15 Survey Respondents from community partners. **Thirty-three percent** were County Social Workers/Welfare Workers and **twenty-seven percent** were administrators.



Survey Results for Seneca SF Wraparound

Feedback Survey Questions and Responses
(Scale: 1=Strongly Disagree, 5 = Strongly Agree)

Question	Average Response	% Positive Response
How collaborative have you experienced Seneca staff to be?	4.93	100%
How responsive have you experienced Seneca staff to be?	4.87	100%
If you refer clients to Seneca, how satisfied are you with the services the youth/family/individual has been provided by Seneca staff?	4.58	100%
If you refer clients to Seneca, how satisfied are you with the progress the youth/family/individual has made since they started working with Seneca?	4.55	91%
If a friend (or child of a friend) was in need of similar services, would you recommend Seneca to them?	4.27	100%
Compared to your experiences working with other service providers, how would you rank Seneca?	4.25	100%



What Services Were Provided?

Partner Focus Group Feedback

Background

In the fall of 2020, Seneca conducted focus groups with San Francisco's Human Services Agency and Juvenile Program. The focus groups reviewed the 2019-2020 Wraparound Annual report and general feedback between Seneca and the two SF County agencies. The main areas of feedback and discussion were services under shelter in place mandates and how Child and Family Team Meetings are facilitated. The focus groups developed action steps to address the feedback.

Action Steps

These focus groups were a helpful way to discuss the effectiveness of Wraparound and how to have better collaboration between Seneca, social services, and juvenile probation. The Wraparound team had hoped to conduct another round of focus groups during this period, but due to COVID and other scheduling issues it was difficult to find a time to put them together. The current plan is to perform these groups in the fall of 2023 to follow up on the previous focus group's feedback and discuss the current state of services.

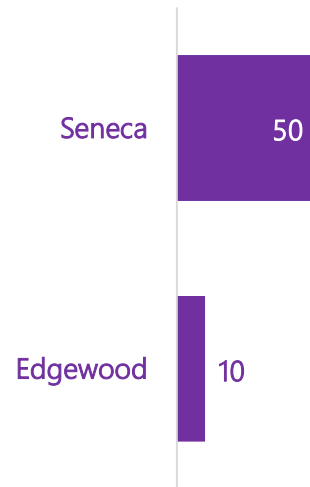


What Services Were Provided?

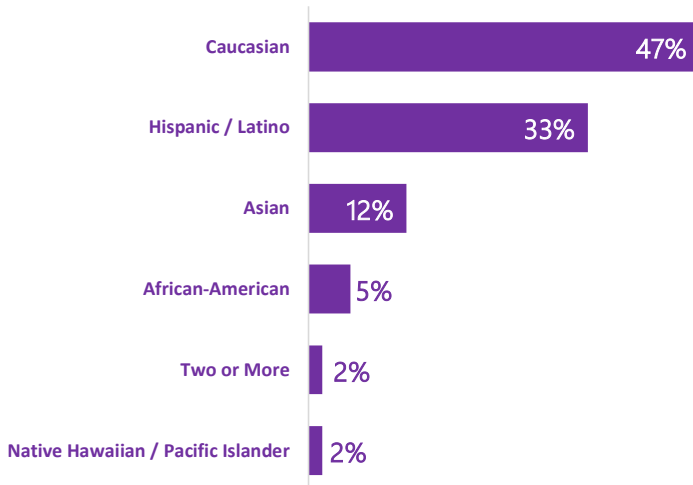
Staff Working in Wraparound in FY 2021-22

60 Staff worked in Wraparound during FY 2021-22.

Wraparound Staff by Agency

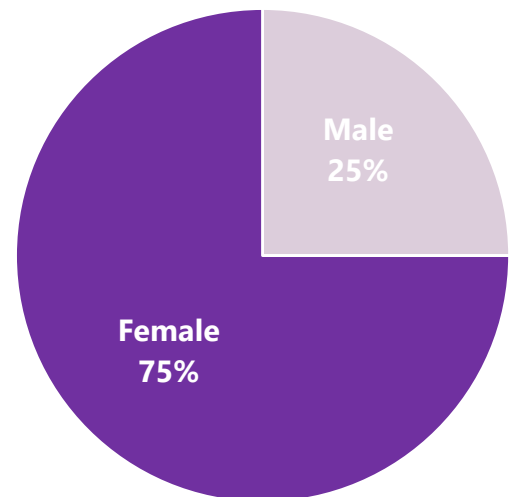


Almost half identify as Caucasian. About a third identify as Hispanic/Latino*.



**Compared with FY20-21, the percent of Asian (-6%), Two or More (-5%) staff reduced, while Caucasian (+9%), African-American (+2%), Hispanic/Latino (+1%), and Native Hawaiian / Pacific Islander (+1%) increased.*

Over three out of four staff were assigned a sex of Female at birth.





Discharge Outcomes

All Discharges in FY 2021-22

(table 13)

Background: When a youth discharges from Wraparound, the clinician completes a Discharge Summary form in the agency's EHR. The data on this page are pulled from the provider agencies' EHRs (not from the dataset provided by SF HSA).

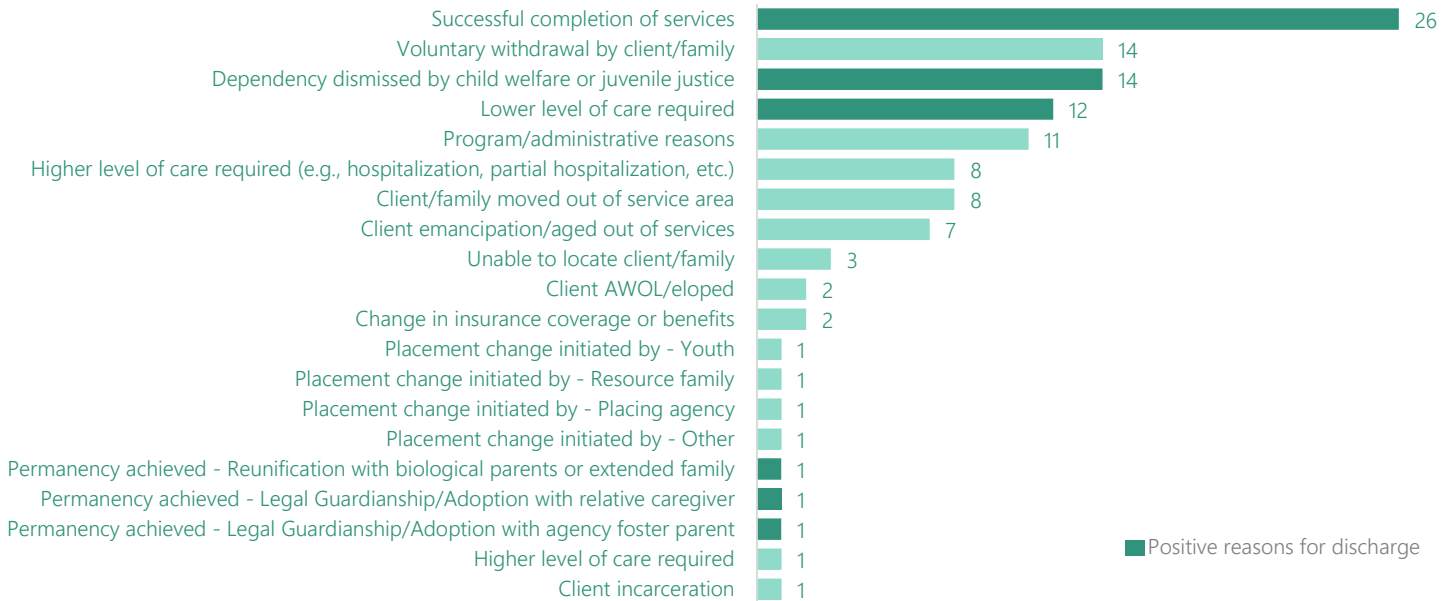
73 Discharges with discharge data collected (out of 74 total discharges and 115 total enrollments served, 64% discharged).

Duration of Wraparound Enrollment

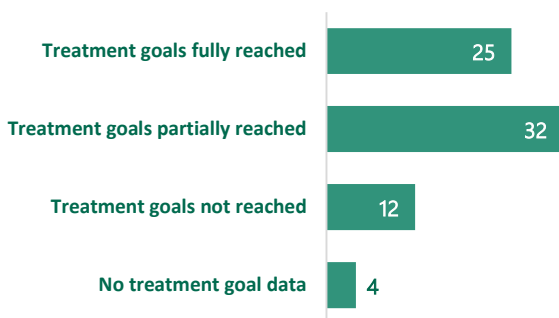
Average **15.6 Months**

Median **11.9 Months**

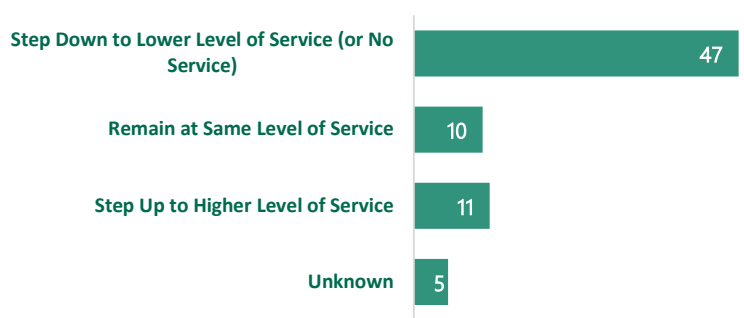
Reasons for Discharge (Multiple reasons may be selected)



Treatment Goal Progress at Discharge



Next Level of Service at Discharge



78% of discharges with data (57 of 73) fully reached or partially reached their treatment goals.

64% of discharges with data (47 of 73) stepped down to a lower level of service (or no service).



Discharge Outcomes

All Discharges in FY 2021-22

Background: When a youth discharges from Wraparound, the clinician completes a Discharge Summary form in the agency's EHR and can indicate which referrals were made during the youth's treatment. The data on this page are pulled from Seneca's EHR (not from the dataset provided by SF HSA).

Referrals Made During Treatment
(Multiple referrals can be chosen per enrollment)



Reflections from Program Leadership

The 2021-2022 fiscal year was a continuation of the previous year's successes and challenges. We were now fully providing services in person, except for Child and Family Team meetings which continued to be virtual. Being fully in person has made our services more robust and meaningful. Our biggest issue was right-sizing our program due to shifts in the overall child welfare population and probation population. In addition, our struggles with hiring continued to hamper our ability to meet client needs as quickly as we would have liked. Even with these challenges we continued to deliver quality services and provide support to the children and their families. We are proud of the work our staff members did and how they built trust with their families.

One welcome challenge was retraining our staff members on how to work in person with their clients. Many of our staff members started during the pandemic. This meant they needed support in transitioning to in-person work. With COVID playing less of a factor for direct service, we were better able to meet the needs of our clients and their families.

Often our successes are measured in small ways, from simply being able to see a client for the first time in a few weeks to bigger positives such as helping a family relocate to a safer neighborhood. This year we saw reductions in unsafe behaviors. For example, with a client who was living in a car for years moved into a THP, our staff members supported the parents in understanding the drivers for their child's behaviors and how to best support them. The small successes are the building blocks for change powered by hope. Small, but powerful changes such as talking with the family and having them decide they want more of a role in their child's life. These are some few ways of the many that our staff members helped facilitate positive outcomes for the children and their families.

As with last year we continued to train and coach our workforce on how to best support the families and clients. We continued to focus on improving our diversity, equity, and inclusion work with all our staff members. We believe this work will ultimately lead to better relationships between our direct-care staff members and management, improve our work culture, and positively impact our work with kids and their families.

The two biggest challenges to our program continued to be referral fluctuation coupled with hiring/right sizing our teams. The end of the 2021-2022 fiscal year brought about another downsizing of our program. We reduced our teams down to one and a half. We combined our Transitional Aged Youth team and our Probation Team. Our bilingual Spanish team combined with our general team. Hiring during the spring of 2022 continued to be a struggle as we had fewer applicants to fill opened positions left by staff members leaving. We also had two supervisors leave. These changes brought about some instability and impacted morale. Still, we were able to address these issues quickly and bring our teams forward despite the loss and change.

The fluctuation in referrals, coupled with staffing shortages, made it difficult to open cases as quickly as we wanted to, but were able to provide supplemental services such as the Mobile Response Team and other services. The mental health crisis being experienced in the Bay Area and across the nation is impacting the most vulnerable people the hardest. We are working to make sure we are competitive in our hiring to attract the most talented people who want to work in community based mental health and family team building.

While this year brought along similar challenges and some new ones, our staff members met them with hope, joy, and the skills to provide quality care for our clients.

Erica Kellenbach, LCSW
Interim Regional Executive Director
San Francisco
Seneca Family of Agencies

Shane Wallin, LCSW
Director, Community Based Services
San Francisco
Seneca Family of Agencies



Janice's* Story

HSA-Referred Youth, Non-Waiver, Service Provider: Seneca

Janice entered the Child Welfare system in early 2021 due to concerns about her mother's ability to care for her and her siblings. Janice unfortunately was separated from her siblings and sent to a foster home in SF. Nevertheless, Janice was very loving and kind and did her best to adjust. The Wraparound team, with support of the Protective Services Worker, engaged Mom and discussed with her the reality of the situation and what the Human Services Agency needed to see from her to reunify with her children and Janice. The Wraparound team learned as they worked with Mom about her own history of system involvement, trauma, loss, and grief. Over time, Mom built relationships based on respect, honesty, and genuine care with the Wraparound team and improved her relationships with other providers with their support. Through permanency work, the team was also able to support Mom to bring her own siblings and natural supports a little closer to strengthen her support network. These relationships had their own scars from past wounds, which the Wraparound team worked to support Mom in navigating. Mom was able to get clean, get housing, have visits with her children including visits with aunts and cousins, and connect her kids with various community programs that provide enrichment for them.

Mom leaned into the support provided by the Wraparound team and expressed in a meeting her desire to "never go back to the place I was before and take care of myself for my kids". After about 18 months in Wrap, the Protective Services Worker shared her recommendation that HSA close Janice's case with the county as Mom had met all of her goals. Mom was also able to name the longer-term supports she planned on utilizing in times of need so that she and the team could feel confident in the stability and security of the family and Janice. The closing was bittersweet; nevertheless, the Wraparound team felt privilege and pride in having worked with this family and their team in realizing the family's goals and leaving Janice back with her mother whom she expressed wanting to be with from the beginning.

Recently, an update was shared from a school community member that Janice earned the Honor Roll at her school and was celebrated in a big ceremony alongside her peers and family, which is the cherry on top!

**Name has been changed to protect confidentiality*



Marcus & Karla's* Story

HSA-Referred Youth, Non-Waiver, Service Provider: Edgewood

We received referrals for a set of siblings. Both siblings had cycled through numerous placements prior to the referral. The younger sibling was exhibiting frequent emotional dysregulation, disruptive behaviors, hitting and biting students and staff at school, difficulty following directives and unsafe decision-making and potential sexualized behaviors. The older sibling was exhibiting frequent emotional dysregulation, parentification, avoidance of strong/negative emotions and potential sexualized behaviors. Both siblings were quick to warm up to individual therapy and enjoyed meeting with providers.

A few months into services they were moved from their placement while enrolled in Wraparound due, in part, to that caregiver was experiencing difficulty navigating the potential sexualized behaviors they were exhibiting in the home and toward other kids in the home. Notice was given, however, it ended up being a positive change and they are now with a caregiver who has shown commitment and ability to change her views and deepen her understanding of the youth's trauma history and how it impacts them.

Through consistent engagement in Wraparound services, including weekly rehabilitation services / weekly individual therapy/collateral and case management, they each were successful in meeting their treatment goals. The younger sibling showed tremendous growth around self-regulation, ability to slow down her reactivity, and increase safe decision-making. She also stopped hitting and biting behaviors at school. The older sibling was able to increase her comfortability around expressing a full range of emotions and ability to discuss strong thoughts/feelings. At the end of services, she proudly shared how much she learned and how she was able to challenge her inner critic and fears that impacted previously challenging behaviors.

Throughout occasional joint sessions both clients were able to make improvements on their relationship with each other and problem solving without displaying tantrums or any type of aggression towards one another. They are currently living in a foster home with their younger brother and older sister. Their current foster mom is committed to keeping them in the home and has expressed strong interest in adoption of all siblings in her care.

**Names have been changed to protect confidentiality*



Jonny's* Story

JPD-Referred Youth, Non-Waiver Service Provider: Seneca

When we began working with Jonny, he was just leaving Juvenile Hall and entering an RFA placement. He had experienced an incredible amount of trauma throughout his life and was struggling to form healthy relationships with others, engage in positive and supportive activities like school or sports, and was suffering from significant symptoms of trauma, neglect, poverty, and systemic injustices. While he had received intensive behavioral services in the past, Jonny was reluctant to trust or engage with his new service providers, which the Wraparound team acknowledged and honored.

While Jonny was uncertain about creating relationships with his Wraparound team and confiding in them about his past, his worries, and his needs, he remained in touch and consistent with communication. We took it slow but were consistent, demonstrating unconditional care. Slowly, over several months, he began to share the things that were weighing on him and reach out for support. Jonny was at odds with his past every single day, struggling to stick with the terms of his probation but making considerable efforts to cope with his trauma in healthier ways than before. Eventually, the memories and patterns of his past became too loud and too powerful, resulting in the engagement of past patterns of behavior. The Wraparound team stuck with him as his placement deteriorated, and even as it did, Jonny was transparent and remained connected to his Wraparound team. Even as his life became unstable yet again, Jonny was developing a capacity for reflection and self-compassion. He began to see how his history and relational trauma impacted him daily and continued to repeat itself, and for the first time in his life, felt that he could rewrite his own story.

Jonny was ultimately placed into custody for a period of time in order to keep him safe and reassess placement, where he came to feel secure and supported. The Wraparound team continued to support him as he considered the option of moving out of state to finish high-school and work towards his goals. While it was an incredibly difficult decision for him, one that he considered with his clinician, family, and provider team, he decided to push out of his comfort zone and leave his long-time home in San Francisco to grow and evolve.

Throughout the entirety of his treatment period, Jonny experienced ongoing challenges that impacted his ability to connect to others, cultivate compassion for himself, and heal from his traumas. What stood out about Jonny, however, was his resilience. He never lost touch with his ability to try and try again, no matter how difficult things became.

**Name has been changed to protect confidentiality*



Appendix

Definitions:

Waiver Eligibility (HSA):

Families who have not previously qualified for Wraparound services, e.g. Non-court family maintenance cases; dependent children in home or foster care who are not at risk of residential placement but could benefit from the service; legal guardianship cases; children whose child welfare cases are closing but still need services.

Waiver Eligibility (JPD):

Juvenile probation youth who are pre-adjudicated or not found competent to stand trial may be eligible for Wraparound.

Table 1. # of referrals by referring agency and waiver status.

Referring agency	Non-waiver	Waiver	Total
HSA	60	2	62
JPD	8	1	9
Total	68	3	71

Table 2. Referrals that resulted in a Wraparound enrollment.

Referring agency	# of referrals	# of referrals that resulted in a Wraparound enrollment	% of referrals that resulted in a Wraparound enrollment
HSA	62	39	63%
JPD	9	7	78%
Total	71	46	65%

Table 3. Time from referral (DOR) to enrollment (DOE).

Referring agency	# of referrals	Median number of days from MAST DOR to DOE	Average number of days from MAST DOR to DOE	Range number of days from MAST DOR to DOE
AAP/HSA				0
HSA	62	61	80	6-244
JPD	9	43	45	9-83
Total	71	56.5	75	6-244



Appendix

Table 4. Primary reasons for referrals with delayed enrollment or without enrollment in Wraparound.

Primary reason for not enrolled or delayed enrollment	# of MAST referrals with delayed enrollment in Wraparound.	# of MAST referrals that did not result in a Wraparound enrollment
Multiple attempts to initiate Wraparound, but could not engage with the client/family		1
Child/youth declined services		1
Referred to Family Mosaic Project		4
Went to ISFC home		7
Child/youth receiving services in another County		1
No Wraparound team available at time of referral	42	3
child/youth receiving services in a different county	1	
Current services are meeting client's needs. Wraparound not needed.		1
Determined wraparound not needed		3
Holding off on opening per worker		1
HSA closed before opening		2
went to STRTP		1
Wraparound will open when current services end	1	
Total	44	25

Table 5. Enrollments by program.

Agency Name	Enrollments served in Wraparound in FY2021/22
Edgewood	31
Seneca	84
Total	115



Appendix

Table 6. Enrollments by referring agency, waiver status, and program.

Referring agency	Waiver Status	Agency Name	Enrollments served in Wraparound in FY2021/22	Unique youth served in FY2021/22	# of youth enrolled prior to FY2021/22	Enrollment cohort youth in Wraparound	Youth previously enrolled in Wraparound
HSA			99	97	62	21	16
	Non-waiver		91	89	55	21	15
		Edgewood	27	27	14	9	4
		Seneca	64	62	41	12	11
	Waiver		8	8	7		1
		Edgewood	3	3	3		
		Seneca	5	5	4		1
JPD			16	16	9	3	4
	Non-waiver		11	11	4	3	4
		Seneca	11	11	4	3	4
	Waiver		5	5	5		
		Edgewood	1	1	1		
		Seneca	4	4	4		
Total			115	113	71	24	20

Table 7. # of enrollments by gender.

Gender	# of enrollments
F	54
M	59
Other	2
Total	115



Appendix

Table 8. # of enrollments by primary ethnicity

Ethnicity	# of enrollments
African-American	60
Hispanic/Latino	17
Caucasian	13
Latin American	7
Filipino	4
Two or More	2
Mexican-American/Chicano	2
Other	2
	2
Asian	1
Hawaiian Native	1
Other Spanish	1
Chinese	1
Native Hawaiian/Pacific Islander	1
Korean	1
Total	115

Table 9. # of enrollments by age at intake.

Age at intake	# of enrollments
4	1
5	2
6	6
7	7
8	4
9	2
10	5
11	6
12	3
13	7
14	11
15	18
16	14
17	14
18	11
19	4
Total	115

Table 10. Duration of enrollment in Wraparound.

Agency	Median length of stay in months
Edgewood	9.1
Seneca	14.0
Total	11.9



Appendix

Table 11. Total service hours per month enrolled by Wraparound service category.

Agency	Case Management	Crisis Intervention	Educational Services	Medication Support	Mental Health Services	Non-Billable	Total
Edgewood	1.84	0.00	0.00	0.14	16.36	1.63	19.97
Seneca	1.46	0.02	0.00	0.13	6.52	1.72	9.85
Total	1.57	0.02	0.00	0.13	9.37	1.70	12.78

Table 12. Average number of Child/Family Team meetings per client, per month enrolled by Wraparound by agency.

Agency	# of Child/Family Team meetings
Edgewood	0.86
Seneca	0.43
Total	0.56



Appendix

Table 13. # of discharged youth from Wraparound

Agency	# of discharged youth
Edgewood	20
Seneca	54
Total	74