



DEPARTMENT OF
HOMELESSNESS AND
SUPPORTIVE HOUSING

FY24-26 OCOH Budget Proposal

OCOH Committee Meeting March 28, 2024



HSH FY24-25 & FY25-26 Spending Plan

- **Continues** investment plan approved as part of last year's budget
- **Includes cost-of-living increase** in line with regional inflation projections
- Addresses revenue shortfalls in Prevention and Shelter by using prior year fund balance to **maintain service levels and bed capacity** through FY26
- Incorporates **OCOH Committee's spending recommendations** for TAY and Family Housing using available fund balance

Total HSH OCOH Spending Plan

	Current Year	Budget Cycle		Out Years	
	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	296.69	283.88	256.00	248.86	245.58
SOURCES: Budgeted Revenue	179.60	178.62	178.47	204.99	209.33
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(117.08)	(105.26)	(77.53)	(43.87)	(36.25)
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	164.29	227.46	122.20	44.68	0.80
Projected Available Balance	160.21				
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses + Projected Underspend)	207.41	122.20	44.68	0.80	(35.45)

*Dollar amounts in millions

General Housing

	Budget Cycle		Out Years	
	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	93.93	96.08	87.49	83.26
SOURCES: Budgeted Revenue	65.49	65.44	75.16	76.76
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(28.44)	(30.64)	(12.32)	(6.51)
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	47.00	18.56	(12.08)	(24.40)
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	18.56	(12.08)	(24.40)	(30.91)

*Dollar amounts in millions

Continues strategic plan investments

Funds adopted FY25 investment plan with adjustment for updated costs and pace of implementation

General Housing

*Dollar amounts in millions

USES	FY24-25	FY25-26	FY26-27	FY27-28
PSH Acquisition	-	-	-	-
PSH Operations	17.20	19.68	20.08	20.48
Medium Term Housing Subsidies	16.40	16.25	6.06	0.21
Bayview Flex Pool	1.10	1.13	1.16	1.18
Adult and Senior Flexible Hsg Pool	36.35	37.58	38.33	39.09
Women Housing Subsidies (Flex Pool)	2.00	2.50	2.55	2.60
Emergency Housing Voucher Services	3.50	3.61	3.68	3.76
PSH Equity Services	7.24	7.46	7.60	7.76
PSH Rent Money Management (Rep Payee)	2.50	2.50	2.55	2.60
Shallow Subsidies	1.10	1.10	1.12	1.14
PSH Capital Upgrades	2.00	-	-	-
HSH Allocated Costs	4.54	4.71	4.80	4.90
TOTAL USES	93.93	96.08	87.49	83.26
SOURCES				
Projected Prop C Revenue	65.49	65.44	75.16	76.76
Interest Revenue	3.26	-	-	-
Prior Year Carryforward	43.74	18.56	(12.08)	(24.40)
TOTAL SOURCES	112.49	84.00	63.08	52.35
YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	18.56	(12.08)	(24.40)	(30.91)

General Housing

New Program Implementation Status

The proposed budget assumes complete implementation of the following programs that have not yet been fully executed:

- Adult Rapid Rehousing expansion: 235 slots
- Adult Shallow Subsidy program: 60 slots
- Flex Pool for Women: 50 slots
- Flex Pool for Transgender and Gender Non-Conforming clients: 112 slots
- Money management / representative payee program for PSH tenants

All other general housing programs are expected to be implemented by the end of the FY23-24

Transitional Age Youth (Under 30) Housing

	Budget Cycle		Out Years	
	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	35.58	27.27	27.74	26.44
SOURCES: Budgeted Revenue	23.82	23.80	27.33	27.91
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(11.77)	(3.47)	(0.41)	1.47
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	68.61	56.84	53.37	52.96
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	56.84	53.37	52.96	54.43

*Dollar amounts in millions

*Total surplus includes \$39M for acquisition

Continues Strategic Plan Investments

Funds OCOH Committee Spending Recommendation as follows:

- 50 TAY Permanent Flex Pool Subsidies (\$1.5M ongoing)
- 60 TAY 3-Year Rapid Rehousing Subsidies for Youth Exiting Transitional Housing (\$8M one-time over 4 years)
- 15 TAY 3-Year Rapid Rehousing Subsidies for Youth Affected by Violence (\$2.7M one-time over 4 years)

Transitional Age Youth (Under 30) Housing

USES	FY24-25	FY25-26	FY26-27	FY27-28
TAY Flexible Housing Subsidy Pool	4.65	4.79	4.89	4.99
TAY PSH Operations	11.93	8.02	8.18	8.34
TAY Rapid Rehousing Program	6.78	8.71	8.81	7.13
TAY Bridge Housing	8.00	2.06	2.10	2.14
TAY Emergency Housing Vouchers	0.68	0.70	0.72	0.73
TAY PSH Acquisition	0.66	-	-	-
PSH Equity - TAY Housing	1.03	1.06	1.08	1.10
HSH Allocated Costs	1.85	1.92	1.96	2.00
TOTAL USES	35.58	27.27	27.74	26.44
SOURCES				
Projected Prop C Revenue	23.82	23.80	27.33	27.91
Prior Year Carryforward	68.61	56.84	53.37	52.96
TOTAL SOURCES	92.42	80.70	80.70	80.87
YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	56.84	53.37	52.96	54.43

*Dollar amounts in millions

TAY Housing Spending Proposal Comparison

OCOH Committee Recommendation	HSH Budget Proposal	Difference
\$8 million one-time for 60 TAY Rapid Rehousing subsidies for TAY exiting transitional housing	\$8 million one-time for 60 TAY Rapid Rehousing subsidies for TAY exiting transitional housing	No Difference
\$2.7 million one-time for 15 TAY Rapid Rehousing subsidies for TAY impacted by violence	\$2.7 million one-time for 15 TAY Rapid Rehousing subsidies for TAY impacted by violence	No Difference
\$3.7 million ongoing for 50 TAY flex pool subsidies	\$1.5 million ongoing for 50 TAY flex pool subsidies	HSH's proposal is based on cost to administer 50 TAY flex pool subsidies annually
\$8.5 million for acquisition of a Permanent Supportive Housing site with capacity to serve 33 TAY clients	Not included in HSH budget proposal	TAY Housing fund does not have enough ongoing available balance to support operating and service costs at a new PSH site
\$3.7 million ongoing for services at new TAY housing site	Not included in HSH budget proposal	TAY Housing fund does not have enough ongoing available balance to support operating and service costs at a new PSH site

Family Housing

	Budget Cycle		Out Years	
	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	52.06	34.76	35.45	36.16
SOURCES: Budgeted Revenue	29.77	29.75	34.16	34.89
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(22.29)	(5.01)	(1.29)	(1.27)
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	30.69	8.40	3.39	2.10
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	8.40	3.39	2.10	0.83

*Dollar amounts in millions

Continues Strategic Plan Investments and Mayor's March Announcement

Includes part of OCOH Committee Spending Recommendation

- 80-100 Family 5-Year Rapid Rehousing Subsidies (\$20M one-time in FY24-25 budget)

Family Housing

USES	FY24-25	FY25-26	FY26-27	FY27-28
Family Flexible Housing Subsidy Pool	9.81	10.86	11.07	11.29
Family Emergency Housing Vouchers	1.35	1.39	1.42	1.44
Family PSH Operations	3.13	4.29	4.37	4.46
SRO/Doubled Up - Housing Subsidies	4.25	4.37	4.46	4.55
Family Housing Ladder	3.86	4.16	4.25	4.33
Family Rapid Rehousing	22.01	2.06	2.10	2.15
Family PSH Acquisition	-	-	-	-
PSH Equity Services - Family Housing	3.38	3.27	3.33	3.40
Committee Proposal Shallow Subsidies	2.06	2.06	2.10	2.14
HSH Allocated Costs	2.22	2.30	2.35	2.40
TOTAL USES	52.06	34.76	35.45	36.16
SOURCES				
Projected Prop C Revenue	52.06	34.76	35.45	36.16
Prior Year Carryforward	30.69	8.40	3.39	2.10
TOTAL SOURCES	60.46	38.14	37.55	36.99
YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	8.40	3.39	2.10	0.83

*Dollar amounts in millions

Family Housing Spending Proposal Comparison

OCOH Committee Recommendation	HSH Budget Proposal	Difference
\$25 million for 125 5-year family Rapid Rehousing subsidies (\$40,000 per family per year)	\$20 million for estimated 85 5-year family Rapid Rehousing subsidies (approximately \$47,000 per family per year)	HSH proposal allocates \$5 million less for family RRH (40 fewer subsidies based on estimated subsidy cost). HSH proposal is based on available one-time funding.
\$1 million for acquisition	HSH proposal does not include \$1 million for acquisition	

Prevention & Problem Solving

	Budget Cycle		Out Years	
	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	66.68	66.96	63.38	64.22
SOURCES: Budgeted Revenue	35.72	35.69	41.00	41.87
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(30.95)	(31.26)	(22.38)	(22.35)
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	62.21	31.26	-	(22.38)
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	31.26	-	(22.38)	(44.73)

*Dollar amounts in millions

Prevention & Problem Solving

USES	FY24-25	FY25-26	FY26-27	FY27-28
Homelessness Prevention & Fin Svcs	31.07	31.97	29.21	29.79
PSH Shallow Subsidies	6.62	6.82	6.95	7.09
Eviction Prevention	12.62	13.00	13.26	13.52
Problem Solving - Adults, Vets, Justice Involved	4.77	4.36	4.45	4.58
Problem Solving - Families	2.07	1.81	1.84	1.90
Problem Solving - TAY	3.58	3.47	3.54	3.64
Mental Health Svcs - DPH	2.40	1.90	1.40	0.90
HSH Allocated Costs	2.59	2.68	2.73	2.79
Prev Asst for Latine Youth	0.96	0.96	-	-
TOTAL USES	66.68	66.96	63.38	64.22
SOURCES				
Projected Prop C Revenue	35.72	35.69	41.00	41.87
Interest Revenue	9.13	-	-	-
Prior Year Carryforward	53.09	31.26	-	(22.38)
TOTAL SOURCES	97.94	66.96	41.00	19.49
YEAR-END SURPLUS / (SHORTFALL) (Total Sources -Total Uses)	31.26	-	(22.38)	(44.73)

*Dollar amounts in millions

Shelter & Hygiene

	Budget Cycle		Out Years	
	FY24-25	FY25-26	FY26-27	FY27-28
TOTAL USES	35.62	30.94	34.81	35.50
SOURCES: Budgeted Revenue	23.82	23.80	27.33	27.91
STRUCTURAL SURPLUS / (SHORTFALL) (Budgeted Revenue - Total Uses)	(11.81)	(7.14)	(7.47)	(7.59)
SOURCES: Other One-Time Revenue (Interest, Carryforward, or Reserve)	18.95	7.14	-	(7.47)
PROJECTED YEAR-END SURPLUS / (SHORTFALL) (Total Sources - Total Uses)	7.14	-	(7.47)	(15.07)

*Dollar amounts in millions

NOTES

This budget assumes San Francisco receives the Encampment Resolution Funding Round 3 (ERF-3) state grant for District 10 Cabins/Vehicle program. Without ERF 3 grant, the year-end shortfall would climb to (\$1.7M) in FY24-25 and (\$10.8M) in FY25-26

Shelter & Hygiene

*Dollar amounts in millions

USES	FY24-25	FY25-26	FY26-27	FY27-28
Navigation Centers	11.66	12.01	15.90	16.21
Navigation Services for Justice-involved Adults	1.55	1.60	1.63	1.66
Domestic Violence Survivors - Hotel Vouchers	0.31	0.32	0.32	0.33
Families/Pregnant People - Hotel Vouchers	1.24	1.28	1.30	1.33
TAY - Hotel Vouchers	0.62	0.64	0.65	0.66
Vehicle Triage Center	4.66	2.46	-	-
Family Shelter	2.57	2.65	2.70	2.76
Cabin Shelter Program	4.62	4.71	4.80	4.90
District 10 Shelter Program	5.74	2.53	4.70	4.79
HSH Allocated Costs	1.66	1.72	1.75	1.79
TOTAL USES	35.62	30.94	34.81	35.50
SOURCES				
Projected Prop C Revenue	23.82	23.80	27.33	27.91
Interest Revenue	7.66	-	-	-
Prior Year Carryforward	11.28	7.14	-	(7.47)
TOTAL SOURCES	42.76	30.94	27.33	20.44
YEAR-END SURPLUS / (SHORTFALL) (Total Sources -Total Uses)	7.14	-	(7.47)	(15.07)



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Questions?