



London N. Breed,
Mayor

Jenny Louie,
Chief Financial Officer

MEMORANDUM

February 28, 2023

To: President Dan Bernal and Honorable Members of the Health Commission

Through: Dr. Grant Colfax, Director of Health
Greg Wagner, Chief Operating Officer

From: Jenny Louie, Chief Financial Officer

RE: Revenue and Expenditure Projection Report – Second Quarter FY 2022-23

This report presents the second quarter statement of revenues and expenditures for the Department of Public Health (DPH) for fiscal year 2022-23. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2022. Figures reported include projected balances based on actual revenues and expenditures as of December 30, 2022. At the end of the second quarter, the Department projects a net general fund deficit of \$14.8 million. The Department projects operating expenditures to be above budget by \$0.4 million, and revenues to be below budget by \$15.2 million.

Second Quarter Projected FY 2022-23 Surplus/(Deficit) (in Millions)

Second Quarter Report	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 1,107.7	\$ 1,123.2	\$ 15.5	\$ 1,109.4	\$ 1,130.3	\$ (20.9)	\$ (5.4)
HLH - Laguna Honda Hospital	\$ 214.5	\$ 188.9	\$ (25.6)	\$ 337.2	\$ 339.9	\$ (2.8)	\$ (28.4)
HBH - Behavioral Health	\$ 267.4	\$ 266.5	\$ (0.9)	\$ 415.9	\$ 404.8	\$ 11.0	\$ 10.2
HPC - Primary Care	\$ 20.2	\$ 20.6	\$ 0.4	\$ 153.1	\$ 151.1	\$ 1.9	\$ 2.3
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 42.3	\$ 41.5	\$ 0.8	\$ 0.8
HNS - Health Network including HAH	\$ 15.6	\$ 12.3	\$ (3.2)	\$ 189.8	\$ 187.2	\$ 2.5	\$ (0.7)
HPH - Public Health Division	\$ 25.7	\$ 24.2	\$ (1.5)	\$ 111.8	\$ 108.5	\$ 3.2	\$ 1.7
HAD - Central Administration	\$ 44.4	\$ 44.5	\$ 0.2	\$ 170.4	\$ 165.9	\$ 4.5	\$ 4.7
Total Operating	1,695.7	1,680.6	(15.2)	2,529.7	2,529.4	0.4	(14.8)

Key highlights:

- Following the approved Management Reserve policy, if the projected \$14.8 million shortfall materializes, it would likely be offset with a withdrawal of \$14.8 million from DPH's management reserve. Balances of the reserve are shown at the end of this memo.
- The deficit is primarily driven by an estimated \$25.6 million revenue shortfall at Laguna Honda Hospital and continues an assumption of lower census due to the current pause on new admissions. This projection will be updated in subsequent financials as the recertification process continues. This revenue shortfall is partly offset by a net \$15.5 million revenue surplus at Zuckerberg San Francisco General, which is driven primarily by initial implementation of a change in payment model from capitation to fee for service for Medi-Cal patients covered by the San Francisco Health Plan.

- The two hospitals project expenditure deficits driven by non-personnel costs that will be offset by savings within their own operation budgets as well as the rest of the department.
 - Laguna Honda Hospital projects a \$2.8 million deficit due to recertification efforts. These projections reflect a mid-year transfer of \$10 million of salary and fringe savings into non-personnel costs for additional consulting support for recertification efforts.
 - Zuckerberg San Francisco General projects a \$20.9 million deficit primarily due to increased spending in professional services and material and supplies resulting from increased inflationary costs, increased census, and reduced patient flow, including registry costs to support the high census levels in the hospital. On average, daily census in the current year is approximately 6% higher than FY 2021-22.
- The current projection reflects an expected \$25.4 million (1.9%) positive salary variance by year end due to delay in hiring new positions. As part of the FY 2022-23 and FY 2023-24 budget process, the Department added over 400 full-time equivalents (FTE) across all divisions. Because of this large increase in budgeted FTEs, in combination with a significant number of vacant positions and challenges in the City hiring processes. DPH has increased human resource staffing and the City is making process changes to improve the efficiency of its hiring processes. The results of these efforts for the remainder of the year will impact the projections.

Zuckerberg San Francisco General Hospital: ZSFG projects a \$5.4 million deficit compared to budget comprised of:

Revenue surplus of \$15.5 million as follows:

- \$49.0 million surplus in patient revenues largely due to a change in payment model from capitation to fee for service for Medi-Cal patients covered by the San Francisco Health Plan
\$21.8 million lower than budgeted Global Payment Program Revenue
- \$11.1 million shortfall in supplemental Medi-Cal Managed Care revenue mainly due to lower than budgeted Enhanced Payment Program revenue as result of the shift to the fee for service payment model
- \$3.4 million in other Medi-Cal because of better than budgeted Medicaid GME program revenues
- \$10.3 million better than budgeted rates for the Healthy Worker's members
- \$13.9 million lower than expected in the 340b program revenue as the program is pending accreditation and expanded contract authority for special pharmacies.

Expenditure shortfall of \$20.9 million as follows:

- \$0.8 million savings in salary and fringe costs as a result of hiring delays
- \$16.9 million shortfall in non-personnel costs due to increased registry cost and usage, cost of interpretation contracts, and cost of ambulance transportation
- \$5.5 million shortfall in materials and supplies attributed to inflation and increased costs related to COVID-19 including continued testing

- \$0.7 million in interdepartmental workorder savings, primarily in workers' compensation

Laguna Honda Hospital (LHH): LHH projects a \$28.4 million net deficit due to the ongoing recertification effort.

- The deficit includes a \$25.6 million Medi-Cal revenue shortfall attributed to reduced census since the beginning of the year as noted earlier.
- In addition, the Department projects a \$2.8 million expenditure shortfall due to a \$4.5 million overage in unbudgeted, non-labor recertification expenses, which are partially offset by \$1.7 million of workorder savings from other City departments, most notably workers' compensation.

Behavioral Health Services (BHS): BHS projects a net surplus of \$10.2 million comprised of:

A \$0.9 million revenue shortfall which is a combination of:

- \$14.0 million deficit in BHS Short-Doyle Medi-Cal in Drug Medi-Cal programs due to a slower than expected recovery to pre-COVID-19 and current volume of approved adjudicated claims for Medi-Cal services. As the State has been slower than normal in adjudicating services and this revenue projection and volumes could change over the course of the remaining two quarters.
- \$14.0 million surplus in 2011 realignment revenue, due to increased prior year State sales tax growth for FY 21-22 that will be distributed in FY 2022-23 partially offset by
- A surplus of \$700,000 for revenue related to prior year claiming through the San Francisco Unified School District

An \$11 million expenditure savings which is a combination of:

- \$7.1 million in savings in salary and fringes due to hiring delays
- \$3.8 million savings in contracts due to prior year contract savings

Primary Care: This division projects a \$2.3 million surplus comprised of:

- \$0.4 million surplus in revenue due to slightly better than budgeted patient revenue
- \$1.9 million savings in salary and fringe costs

Jail Health Services: Jail Health projects an overall surplus of \$0.8 million in expenditure savings comprised of:

- \$2.2 million in salaries and fringe savings as a result of hiring delays
- \$1.8 million shortfall in non-personnel costs due to registry use
- \$0.3 million in interdepartmental workorder savings, primarily in workers' compensation

Health Network Services: The Health Network Division projects an overall net deficit of \$0.7 million comprised of:

A \$3.2 million revenue deficit as follows:

- \$0.6 million surplus in Patient Revenues in Health At Home due to better than budgeted Medicare and Medi-Cal revenues.
- \$2 million deficit in CalAIM Enhanced Case Management revenue due to lower than expected enrollment in the program in the first half of the year. Due to a change in the payment structure and expected increased enrollment and increased capacity for the second half of the year, this shortfall is currently not expected to persist beyond this fiscal year.
- \$1.7 million deficit in Healthy San Francisco (HSF) revenues ongoing reductions in HSF enrollments as more people enroll in SF Covered MRA and SFMRA options with extended eligibility.
- \$0.2 million in lower than expected Health Care Accountability Ordinance fees. The reduction in HSF revenues reflects

A \$2.5 million expenditure savings as follows:

- \$5.5 million in salary and fringe cost savings due to hiring delays; offset by
- \$3.0 million deficit in contracts due to unexpected increased spending in as-needed beds to support patient flow within the SFHN.

Population Health Division: Population Health Division projects a \$1.7 million net surplus comprised of \$3.2 million in expenditure savings partially offset by \$1.5 million in revenue shortfall.

- The \$1.5 million revenue deficit in Population Health is due to lower billing primarily in the Adult and Immunization and Travel Clinic (AITC) and the Public Health Lab. This is a result of a mix a lower level of services and a shift of demand for services from travel to immunizations at AITC and lower claims in Public Health Lab billing due to a conversion to Epic. Population Health, IT and finance staff are reviewing the current operations and service models to determine ways to maximize revenues.
- The \$3.2 million in expenditure savings are salaries and fringes savings due to hiring delays and unexpected staff turnovers.

Public Health Administration: The Central Operations Division projects a net surplus of \$4.7 million comprised of:

- \$0.2 million revenue surplus from Vital Records fees reflecting a rate increase effective January 2022
- \$4.5 million salary and fringe benefit savings due to delays in hiring new staff

COVID Projections:

The COVID-19 Response project projects a net surplus of \$5.0 million overall compared to the \$73.8 million budget. The majority of these savings are due to the closeout of prior year encumbrances after final invoicing and payment. This projection assumes continued baseline activities for the second half of the year and does not reflect any changes in service levels as a result of surges.

<u>Branch</u>	<u>Revised Budget</u>	<u>Projection</u>	<u>Surplus/ (Deficit)</u>
CoVid OPS DOC	9.5	9.7	(0.2)
CoVid OPS SIP & I&Q	5.1	4.4	0.7
CoVid CDRU	4.0	4.0	(0.0)
CoVid OPS Community	19.7	18.0	1.7
CoVid PLN Epi & Surveillance	2.0	1.6	0.4
CoVid OPS Testing	16.3	15.5	0.8
CoVid OPS Vaccination	17.3	15.6	1.7
Total	73.8	68.8	5.0

Major sources of expenditure savings result from:

- \$0.7 million projected surplus in the Shelter in Place (SIP) and Isolation and Quarantine Hotels (I&Q) from close out of FY 2021-22 encumbrances for operations
- \$1.7 million projected savings in the community response project from a reduction in projected expenditures.
- \$1.7 million projected savings in vaccination based on current vaccination trends.
- \$0.8 million projected savings in testing based on current testing trends.

Comments

- As in previous fiscal years, this report assumes no variance from budget in 1991 State Realignment revenues. As these revenues affect multiple departments, they are monitored and projected centrally by the City Controller's Office and reported separately in the Controller's 6-Month Report.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements.

With the estimated withdrawal of \$14.8 million to balance current year shortfalls, a \$109.1 million balance would remain at year end, representing 4.4% of the two-year budgeted revenues.

DPH Revenue Management Reserve as of Q2 2022-23					
Budgeted Revenues	Medi-Cal	Medicare	Patient Revenues	Less IGT	Annual total
FY 2022-23	1,061,266,522	191,432,968	122,869,166	(114,034,233)	1,262,120,134
FY 2023-24	1,019,131,750	188,379,336	123,446,637	(116,148,435)	1,215,506,998
			Total Revenues Over Two Years		2,477,627,132
			Starting Reserve Balance as of Q4 FY 22-23		123,881,357
			Estimated Withdrawal at Year End		(14,800,000)
			Remaining Balance		109,081,357
Reserve balance as a percentage of Two year Medi-Cal, Medicare and Patient Revenues					4.40%

Department of Public Health
STATEMENT OF REVENUE AND EXPENSES
12/31/2022
(In Millions of Dollars)

CURRENT YEAR						
Fav/(Unfav)						
Original						
Projection	Revised Budget	Budget	Variance	% Var		
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	519.55	535.99	535.99	(16.43)	-3.1%	1
2 Medicare Revenue	201.94	191.43	191.43	10.51	5.5%	2
3 Prior Year Settlement	8.34	2.48	2.48	5.86	236.0%	3
4 Other Patient Revenue	132.82	123.45	123.45	9.36	7.6%	4
5 TOTAL PATIENT SERVICE REVENUE	862.65	853.36	853.36	9.30	1.1%	5
6						6
OTHER OPERATING REVENUE:						
8 Medi-Cal Waiver	169.90	191.70	191.70	(21.80)	-11.4%	8
9 Medi-Cal Managed Care Supplemental	182.76	194.01	194.01	(11.25)	-5.8%	9
10 Other Medi-Cal	51.25	47.87	47.87	3.37	7.0%	10
11 Healthy San Francisco Fees	0.74	2.39	2.39	(1.65)	-69.0%	11
12 SAPT	8.94	8.94	8.94	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	91.58	83.69	83.69	7.89	9.4%	13
14 2011 Realignment	69.43	55.40	55.40	14.03	25.3%	14
15 1991 Health & Welfare Realignment	176.29	176.29	176.29	-	0.0%	15
16 Fees/Fines/Licenses	23.43	23.45	23.45	(0.02)	-0.1%	16
17 Other State/Misc	34.68	49.71	49.71	(15.03)	-30.2%	17
18 Revenues from Other Departments	8.93	8.93	8.00	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	817.93	842.38	841.45	(24.45)	-2.9%	20
21						21
22 TOTAL OPERATING REVENUE	1,680.58	1,695.74	1,694.81	(15.16)	-0.9%	22
23						23
OPERATING EXPENSES:						
25 Salaries	940.04	953.24	958.75	13.20	1.4%	25
26 Mandatory Fringe Benefits	358.20	370.37	374.94	12.18	3.3%	26
27 Non-Personnel Services	743.37	720.97	673.29	(22.40)	-3.1%	27
28 Materials & Supplies	205.45	199.95	171.93	(5.50)	-2.8%	28
29 Capital Outlay	6.90	6.90	1.72	-	0.0%	29
30 Debt Service	2.92	2.92	2.92	-	0.0%	30
31 Services Of Other Depts	123.01	125.89	120.58	2.89	2.3%	31
32 Annual Projects	149.48	149.48	124.73	-	0.0%	32
34 TOTAL OPERATING EXPENSES	2,529.35	2,529.72	2,428.87	0.37	0.0%	34
35						35
36 TOTAL NET OPERATING	(848.77)	(833.98)	(734.06)	(14.79)	1.8%	36

Department of Public Health - Zuckerberg San Francisco General Hospital Division

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR						
			<u>Original</u>	<u>Fav/(Unfav)</u>		
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	226.81	204.92	204.92	21.89	10.7%
2	Medicare Revenue	185.53	175.65	175.65	9.89	5.6%
3	Prior Year Settlement	7.55	-	-	7.55	0.0%
4	Other Patient Revenue	130.04	120.34	120.34	9.70	8.1%
5	TOTAL PATIENT SERVICE REVENUE	549.94	500.91	500.91	49.03	9.8%
OTHER OPERATING REVENUE:						
8	Medi-Cal Waiver	169.90	191.70	191.70	(21.80)	-11.4%
9	Medi-Cal Managed Care Supplemental	180.84	191.92	191.92	(11.09)	-5.8%
10	Other Medi-Cal	47.25	43.87	43.87	3.37	7.7%
11	Healthy San Francisco Fees	-	-	-	-	0.0%
12	SAPT	-	-	-	-	0.0%
13	Capitation Fees / Health Plan Settlements	83.51	73.19	73.19	10.32	14.1%
14	2011 Realignment	-	-	-	-	0.0%
15	1991 Health & Welfare Realignment	64.91	64.91	64.91	-	0.0%
16	Fees/Fines/Licenses	-	-	-	-	0.0%
17	Other State/Misc	19.09	33.44	33.44	(14.35)	-42.9%
18	Revenues from Other Departments	7.76	7.76	6.83	-	0.0%
19	Use of Fund Balance	-	-	-	-	0.0%
20	TOTAL OTHER OPERATING REVENUE	573.26	606.80	605.86	(33.54)	-5.5%
22	TOTAL OPERATING REVENUE	1,123.19	1,107.70	1,106.77	15.49	1.4%
OPERATING EXPENSES:						
25	Salaries	465.55	459.15	459.16	(6.40)	-1.4%
26	Mandatory Fringe Benefits	174.56	181.76	181.76	7.20	4.0%
27	Non-Personnel Services	273.91	257.01	282.75	(16.90)	-6.6%
28	Materials & Supplies	134.62	129.12	120.01	(5.50)	-4.3%
29	Capital Outlay	4.26	4.26	0.81	-	0.0%
30	Debt Service	2.92	2.92	2.92	-	0.0%
31	Services Of Other Depts	71.36	72.10	70.44	0.73	1.0%
32	Annual Projects	3.10	3.10	1.79	-	0.0%
34	TOTAL OPERATING EXPENSES	1,130.29	1,109.42	1,119.64	(20.87)	-1.9%
36	TOTAL NET OPERATING	(7.09)	(1.72)	(12.87)	(5.38)	313.1%

Department of Public Health - Laguna Honda

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR						
				Fav/(Unfav)		
	Projection	Revised Budget	Original Budget	Variance	% Var	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	180.11	203.58	203.58	(23.47)	-11.5%	1
2 Medicare Revenue	8.83	9.52	9.52	(0.69)	-7.3%	2
3 Prior Year Settlement	(1.11)	-	-	(1.11)	0.0%	3
4 Other Patient Revenue	0.26	0.56	0.56	(0.31)	-54.4%	4
5 TOTAL PATIENT SERVICE REVENUE	188.09	213.66	213.66	(25.58)	-12.0%	5
6						6
7 OTHER OPERATING REVENUE:						
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.84	0.84	0.84	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	0.84	0.84	0.84	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	188.93	214.51	214.51	(25.58)	-11.9%	22
23						23
24 OPERATING EXPENSES:						
25 Salaries	170.40	170.40	175.91	-	0.0%	25
26 Mandatory Fringe Benefits	70.27	70.27	74.84	-	0.0%	26
27 Non-Personnel Services	41.63	37.13	14.15	(4.50)	-12.1%	27
28 Materials & Supplies	31.12	31.12	25.83	0.00	0.0%	28
29 Capital Outlay	1.71	1.71	0.39	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	22.88	24.60	23.32	1.72	7.0%	31
32 Annual Projects	1.94	1.94	1.55	-	0.0%	32
34 TOTAL OPERATING EXPENSES	339.94	337.17	315.98	(2.78)	-0.8%	34
35						35
36 TOTAL NET OPERATING	(151.01)	(122.66)	(101.47)	(28.35)	23.1%	36

Department of Public Health - Behavioral Health Division

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR						
			<u>Original</u>	<u>Fav/(Unfav)</u>		
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	101.80	115.99	115.99	(14.19)	-12.2%	1
2 Medicare Revenue	2.64	2.48	2.48	0.16	6.5%	2
3 Prior Year Settlement	2.48	2.48	2.48	-	0.0%	3
4 Other Patient Revenue	0.62	0.62	0.62	-	0.0%	4
5 TOTAL PATIENT SERVICE REVENUE	107.54	121.57	121.57	(14.03)	-11.5%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	1.92	2.08	2.08	(0.16)	-7.7%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	8.94	8.94	8.94	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	1.00	1.00	1.00	-	0.0%	13
14 2011 Realignment	69.43	55.40	55.40	14.03	25.3%	14
15 1991 Health & Welfare Realignment	68.75	68.75	68.75	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	8.92	9.62	9.62	(0.70)	-7.2%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	158.97	145.80	145.80	13.17	9.0%	20
21						21
22 TOTAL OPERATING REVENUE	266.51	267.37	267.37	(0.86)	-0.3%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	82.66	87.94	87.94	5.28	6.0%	25
26 Mandatory Fringe Benefits	28.46	30.30	30.30	1.84	6.1%	26
27 Non-Personnel Services	273.23	276.98	271.49	3.75	1.4%	27
28 Materials & Supplies	17.07	17.07	10.65	-	0.0%	28
29 Capital Outlay	0.00	0.00	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	3.42	3.57	3.24	0.15	4.2%	31
32 Annual Projects	-	-	-	-	0.0%	32
34 TOTAL OPERATING EXPENSES	404.84	415.86	403.62	11.02	2.7%	34
35						35
36 TOTAL NET OPERATING	(138.33)	(148.49)	(136.25)	10.16	-6.8%	36

Department of Public Health - Primary Care Clinics

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR						
			<u>Original</u>	<u>Fav/(Unfav)</u>		
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	10.15	10.66	10.66	(0.51)	-4.8%	1
2 Medicare Revenue	2.89	1.89	1.89	0.99	52.3%	2
3 Prior Year Settlement	(0.59)	-	-	(0.59)	0.0%	3
4 Other Patient Revenue	0.88	(0.07)	(0.07)	0.95	-1389.1%	4
5 TOTAL PATIENT SERVICE REVENUE	13.33	12.49	12.49	0.84	6.7%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	6.55	7.00	7.00	(0.45)	-6.5%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.15	0.15	0.15	-	0.0%	17
18 Revenues from Other Departments	0.54	0.54	0.54	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	7.24	7.69	7.69	(0.45)	-5.9%	20
21						21
22 TOTAL OPERATING REVENUE	20.57	20.18	20.18	0.39	1.9%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	69.27	71.18	71.17	1.92	2.7%	25
26 Mandatory Fringe Benefits	27.14	27.14	27.14	(0.00)	0.0%	26
27 Non-Personnel Services	41.96	41.96	6.60	-	0.0%	27
28 Materials & Supplies	7.60	7.60	4.85	-	0.0%	28
29 Capital Outlay	0.61	0.61	0.35	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	3.71	3.73	3.63	0.02	0.6%	31
32 Annual Projects	0.84	0.84	0.36	-	0.0%	32
34 TOTAL OPERATING EXPENSES	151.13	153.06	114.09	1.94	1.3%	34
35						35
36 TOTAL NET OPERATING	(130.56)	(132.88)	(93.91)	2.32	-1.7%	36

Department of Public Health - Jail Health Division

STATEMENT OF REVENUE AND EXPENSES

Department of Public Health

(In Millions of Dollars)

CURRENT YEAR					
			<u>Original</u>	<u>Fav/(Unfav)</u>	
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:					
1	Medi-Cal Revenue	-	-	-	0.0%
2	Medicare Revenue	-	-	-	0.0%
3	Prior Year Settlement	-	-	-	0.0%
4	Other Patient Revenue	-	-	-	0.0%
5	TOTAL PATIENT SERVICE REVENUE	-	-	-	0.0%
6					
OTHER OPERATING REVENUE:					
8	Medi-Cal Waiver	-	-	-	0.0%
9	Medi-Cal Managed Care Supplemental	-	-	-	0.0%
10	Other Medi-Cal	-	-	-	0.0%
11	Healthy San Francisco Fees	-	-	-	0.0%
12	SAPT	-	-	-	0.0%
13	Capitation Fees / Health Plan Settlements	-	-	-	0.0%
14	2011 Realignment	-	-	-	0.0%
15	1991 Health & Welfare Realignment	-	-	-	0.0%
16	Fees/Fines/Licenses	0.03	0.03	0.03	-
17	Other State/Misc	-	-	-	0.0%
18	Revenues from Other Departments	0.36	0.36	0.36	-
19	Use of Fund Balance	-	-	-	0.0%
20	TOTAL OTHER OPERATING REVENUE	0.39	0.39	0.39	-
21					
22	TOTAL OPERATING REVENUE	0.39	0.39	0.39	-
23					
OPERATING EXPENSES:					
25	Salaries	23.04	24.44	24.44	1.41
26	Mandatory Fringe Benefits	7.55	8.34	8.34	0.79
27	Non-Personnel Services	4.73	2.98	2.32	(1.75)
28	Materials & Supplies	5.71	5.71	5.08	-
29	Capital Outlay	0.21	0.21	0.17	-
30	Debt Service	-	-	-	0.0%
31	Services Of Other Depts	0.24	0.58	0.40	0.34
32	Annual Projects	-	-	-	0.0%
34	TOTAL OPERATING EXPENSES	41.47	42.26	40.76	0.79
35					
36	TOTAL NET OPERATING	(41.08)	(41.87)	(40.37)	0.79

Department of Public Health - Health Network Division

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

		CURRENT YEAR				
				Fav/(Unfav)		
		<u>Projection</u>	<u>Revised Budget</u>	<u>Original Budget</u>	<u>Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:						
1	Medi-Cal Revenue	0.49	0.17	0.17	0.32	194.1%
2	Medicare Revenue	1.96	1.74	1.74	0.22	12.5%
3	Prior Year Settlement	-	-	-	-	0.0%
4	Other Patient Revenue	0.01	0.00	0.00	0.00	77.3%
5	TOTAL PATIENT SERVICE REVENUE	2.46	1.91	1.91	0.55	28.5%
6						
7	OTHER OPERATING REVENUE:					
8	Medi-Cal Waiver	-	-	-	-	0.0%
9	Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%
10	Other Medi-Cal	1.61	1.61	1.61	-	0.0%
11	Healthy San Francisco Fees	0.74	2.39	2.39	(1.65)	-69.0%
12	SAPT	-	-	-	-	0.0%
13	Capitation Fees / Health Plan Settlements	0.52	2.50	2.50	(1.98)	-79.3%
14	2011 Realignment	-	-	-	-	0.0%
15	1991 Health & Welfare Realignment	1.26	1.26	1.26	-	0.0%
16	Fees/Fines/Licenses	0.96	1.12	1.12	(0.16)	-13.9%
17	Other State/Misc	4.50	4.50	4.50	-	0.0%
18	Revenues from Other Departments	0.27	0.27	0.27	-	0.0%
19	Use of Fund Balance	-	-	-	-	0.0%
20	TOTAL OTHER OPERATING REVENUE	9.86	13.65	13.65	(3.79)	-27.7%
21						
22	TOTAL OPERATING REVENUE	12.32	15.56	15.56	(3.24)	-20.8%
23						
24	OPERATING EXPENSES:					
25	Salaries	55.61	59.36	59.36	3.76	6.3%
26	Mandatory Fringe Benefits	18.35	20.13	20.13	1.78	8.8%
27	Non-Personnel Services	70.50	67.50	63.59	(3.00)	-4.4%
28	Materials & Supplies	1.13	1.13	0.91	-	0.0%
29	Capital Outlay	-	-	-	-	0.0%
30	Debt Service	-	-	-	-	0.0%
31	Services Of Other Depts	1.36	1.36	0.54	-	0.0%
32	Annual Projects	40.28	40.28	35.17	-	0.0%
34	TOTAL OPERATING EXPENSES	187.22	189.75	179.70	2.53	1.3%
35						
36	TOTAL NET OPERATING	(174.90)	(174.19)	(164.14)	(0.71)	0.4%

Department of Public Health - Population Health Division

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR						
			<u>Original</u>	<u>Fav/(Unfav)</u>		
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
NET PATIENT SERVICE REVENUE:						
1 Medi-Cal Revenue	0.19	0.67	0.67	(0.48)	-71.3%	1
2 Medicare Revenue	0.10	0.16	0.16	(0.06)	-36.1%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	1.01	1.99	1.99	(0.99)	-49.4%	4
5 TOTAL PATIENT SERVICE REVENUE	1.30	2.82	2.82	(1.52)	-53.8%	5
6						6
7 OTHER OPERATING REVENUE:						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.29	0.29	0.29	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	21.56	21.56	21.56	-	0.0%	16
17 Other State/Misc	1.01	1.01	1.01	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
20 TOTAL OTHER OPERATING REVENUE	22.86	22.86	22.86	-	0.0%	20
21						21
22 TOTAL OPERATING REVENUE	24.16	25.68	25.68	(1.52)	-5.9%	22
23						23
24 OPERATING EXPENSES:						24
25 Salaries	35.85	38.50	38.50	2.66	6.9%	25
26 Mandatory Fringe Benefits	13.94	14.51	14.51	0.57	3.9%	26
27 Non-Personnel Services	33.29	33.29	28.82	-	0.0%	27
28 Materials & Supplies	7.34	7.34	3.92	-	0.0%	28
29 Capital Outlay	0.10	0.10	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	6.87	6.87	6.69	-	0.0%	31
32 Annual Projects	11.15	11.15	5.14	-	0.0%	32
34 TOTAL OPERATING EXPENSES	108.55	111.77	97.59	3.23	2.9%	34
35						35
36 TOTAL NET OPERATING	(84.38)	(86.09)	(71.91)	1.71	-2.0%	36

Department of Public Health - Administration

STATEMENT OF REVENUE AND EXPENSES

12/31/2022

(In Millions of Dollars)

CURRENT YEAR					
			<u>Original</u>	<u>Fav/(Unfav)</u>	
	<u>Projection</u>	<u>Revised Budget</u>	<u>Budget</u>	<u>Variance</u>	<u>% Var</u>
NET PATIENT SERVICE REVENUE:					
1 Medi-Cal Revenue	-	-	-	-	0.0%
2 Medicare Revenue	-	-	-	-	0.0%
3 Prior Year Settlement	-	-	-	-	0.0%
4 Other Patient Revenue	-	-	-	-	0.0%
5 TOTAL PATIENT SERVICE REVENUE	-	-	-	-	0.0%
OTHER OPERATING REVENUE:					
8 Medi-Cal Waiver	-	-	-	-	0.0%
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%
10 Other Medi-Cal	2.10	2.10	2.10	-	0.0%
11 Healthy San Francisco Fees	-	-	-	-	0.0%
12 SAPT	-	-	-	-	0.0%
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%
14 2011 Realignment	-	-	-	-	0.0%
15 1991 Health & Welfare Realignment	41.37	41.37	41.37	-	0.0%
16 Fees/Fines/Licenses	0.88	0.74	0.74	0.14	18.3%
17 Other State/Misc	0.16	0.14	0.14	0.02	13.9%
18 Revenues from Other Departments	-	-	-	-	0.0%
19 Use of Fund Balance	-	-	-	-	0.0%
20 TOTAL OTHER OPERATING REVENUE	44.51	44.35	44.35	0.16	0.3%
22 TOTAL OPERATING REVENUE	44.51	44.35	44.35	0.16	0.3%
OPERATING EXPENSES:					
25 Salaries	37.68	42.26	42.26	4.58	10.8%
26 Mandatory Fringe Benefits	17.92	17.92	17.92	(0.00)	0.0%
27 Non-Personnel Services	4.11	4.11	3.57	-	0.0%
28 Materials & Supplies	0.86	0.86	0.68	-	0.0%
29 Capital Outlay	0.01	0.01	-	-	0.0%
30 Debt Service	-	-	-	-	0.0%
31 Services Of Other Depts	13.15	13.08	12.33	(0.07)	-0.6%
32 Annual Projects	92.18	92.18	80.73	-	0.0%
34 TOTAL OPERATING EXPENSES	165.92	170.42	157.49	4.50	2.6%
36 TOTAL NET OPERATING	(121.41)	(126.07)	(113.14)	4.66	-3.7%