City and County of San Francisco

2022-2023
Action Plan

Mayor's Office of Housing and Community Development
Office of Economic and Workforce Development
Department of Homelessness and Supportive Housing
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OMB Control No: 2506-0117 (exp. 09/30/2021)

Executive Summary

AP-05 Executive Summary – 24 CFR 91.200(c), 91.220(b)

1. Introduction

The Office of Community Planning and Development (CPD) of the U.S. Department of Housing and Urban Development (HUD) requires that jurisdictions consolidate goals for all CPD programs into one strategic plan, called the Consolidated Plan. The four federal grant programs included in this Plan are 1) the Community Development Block Grant (CDBG) program; 2) the Emergency Solutions Grant (ESG) program; 3) the HOME Investment Partnerships program (HOME); and 4) the Housing Opportunities for Persons With AIDS (HOPWA) program. San Francisco's current Consolidated Plan is a five-year strategic plan that covers the time period of July 1, 2020 through June 30, 2025.

The 2022-2023 Action Plan addresses the goals established in the 2020-2024 Consolidated Plan and represents the annual implementation plan for the third year of the 2020-2024 Consolidated Plan. The Action Plan identifies specific programs and projects that have been recommended for funding for the 2022-2023 program year with CDBG, ESG, HOME and HOPWA funds, as well as projects that are supported by resources other than the four federal funding sources. These additional projects are included because they are directly related to the needs that were identified in the 2020-2024 Consolidated Plan.

The Action Plan is submitted to HUD annually and constitutes an application for funds under the four federal funding sources. Please refer to the 2020-2024 Consolidated Plan for background information, including a demographic profile of San Francisco, an analysis of community development and housing needs, and San Francisco's strategic plan for community development and housing.

2. Summarize the objectives and outcomes identified in the Plan

This five-year Consolidated Plan focuses on the following five overarching objectives:

1. Families and individuals are stably housed;
2. Families and individuals are resilient and economically self-sufficient;
3. Communities have healthy physical, social and business infrastructure;
4. Communities at risk of displacement are stabilized; and
5. The City works to eliminate the causes of racial disparities.

3. Evaluation of past performance

In general, the community development and affordable housing activities that were implemented during the current Consolidated Plan time period served the identified needs. The five-year performance measures matrix in each of the City's Consolidated Annual Performance and Evaluation Reports (CAPERs) show how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

4. Summary of citizen participation process and consultation process

As part of the strategic planning process for the 2020-2024 Consolidated Plan, MOHCD, OEWD and HSH conducted a thorough needs assessment, collecting data from a variety of city stakeholders. In addition to providing forums, focus groups and online surveys for residents to comment on housing and community needs for the next five years, MOHCD, OEWD and HSH consulted with public and private agencies.

During the development of the 2022-2023 Action Plan, MOHCD, OEWD and HSH convened public hearings to receive public input. MOHCD, OEWD and HSH continue to meet and consult with City departments and community-based organizations in an effort to better coordinate and deliver services.

5. Summary of public comments

In preparation for the 2022-2023 program year, the CCCD, MOHCD, OEWD and HSH conducted public meetings to solicit feedback and ideas from residents and the community at large concerning the five-year Consolidated Plan. MOHCD conducted three simultaneous online public meetings in different languages (English-Filipino, Cantonese, and Spanish) on February 2, 2022 to collect input on needs. Notes from the February 2, 2022 community needs meetings, and a summary of written comments received can be found in the Citizen Participation Comments Attachment.

The Draft 2022-2023 Action Plan, which included the preliminary funding recommendations for 2022-2023, was available to the public for review and comment between March 28, 2022 to April 26, 2022. The City posted a notice on the MOHCD, OEWD and HSH websites informing the public of the availability of the draft document for review and comment. The notice was also emailed to MOHCD's list of interested parties. The draft document was available electronically on the MOHCD, OEWD and HSH websites.

MOHCD, OEWD and HSH held three simultaneous virtual public meetings in English-Filipino, Cantonese, and Spanish, on April 7, 2022 to receive comments on the preliminary funding recommendations and Draft Action Plan for program year 2022-2023. Persons who could not attend the public meetings or who did not want to speak at the public meetings were encouraged to provide written comments to MOHCD. Notes from the April 7, 2022 public meetings, and a summary of written comments received can be found in the Citizen Participation Comments Attachment.

6. Summary of comments or views not accepted and the reasons for not accepting them

Not applicable

7. Summary

As part of the strategic planning process, the needs assessment data was reviewed. Other strategic planning components included developing a Theory of Change for MOHCD; leveraging the expertise of MOHCD staff and their understanding of City concerns, service delivery, and programmatic operations; and analyzing the funding available from MOHCD as well as other City agencies. This information was synthesized to inform the objectives, priority needs, goals and activities for the Consolidated Plan.

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PR-05 Lead & Responsible Agencies – 24 CFR 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Table 1 – Responsible Agencies

Agency Role	Name	Department/Agency
CDBG Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
HOPWA Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
HOME Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development
ESG Administrator	SAN FRANCISCO	Department of Homelessness and Supportive Housing
HOPWA-C Administrator	SAN FRANCISCO	Mayor's Office of Housing and Community Development

Narrative

In San Francisco, MOHCD is the lead agency responsible for the consolidated planning process and for submitting the Consolidated Plan, annual Action Plans and Consolidated Annual Performance Evaluation Reports to HUD. MOHCD administers all HOME and HOPWA activities as well as the CDBG housing, public facility, non-workforce development public service and organizational planning/capacity building activities. OEWD is responsible for economic development and workforce development activities of the CDBG program. HSH administers ESG activities and oversees the Homeless Management Information System (HMIS) reporting.

MOHCD serves as the lead agency for the HOPWA program for the San Francisco Eligible Metropolitan Statistical Area (EMSA), which consists of San Francisco and San Mateo Counties.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

As part of the strategic planning process for the 2020-2024 Consolidated Plan, MOHCD, OEWD and HSH conducted a thorough needs assessment, collecting data from a variety of city stakeholders. In addition to providing forums, focus groups and online surveys for residents to comment on housing and community needs for the next five years, MOHCD, OEWD and HSH consulted with public and private agencies.

During the development of the 2022-2023 Action Plan, MOHCD, OEWD and HSH convened public hearings to receive public input. MOHCD, OEWD and HSH continue to meet and consult with City departments and community-based organizations in an effort to better coordinate and deliver services.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

The Director of MOHCD meets weekly to discuss affordable and market-rate housing development issues citywide with the Director of Planning, the Director of Building Inspection, the Mayor's Director of Housing Delivery, the Port of San Francisco's senior staff, the San Francisco Housing Authority, Mayor's Housing Advisor, the Office of Community Investment and Infrastructure's (OCII) Executive Director and the Director of Development for OEWD.

MOHCD is a housing delivery agency, working with the Mayor's Director of Housing Delivery and the Housing Delivery Team and other housing delivery agencies (OEWD, OCII, Treasure Island Development Authority and the Port of San Francisco) to streamline the production of housing development in San Francisco. The Housing Delivery Team meets with housing coordinators, designated representatives of each City department involved in housing production (DBI, San Francisco Fire Department, Planning, and other permitting agencies), to coordinate and expedite each department's efforts to approve and permit new housing development. The Director of Housing Delivery, in collaboration with the housing delivery agencies, identifies and implements major process improvements, such as common master schedule review, permit tracking, electronic plan review and staffing planning.

The City agencies also coordinate in decision-making at the project level on affordable housing developments in the City, including at the level of individual project funding decisions. The Citywide Affordable Housing Loan Committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. Committee members consist of the directors or the director's representative from MOHCD, HSH, the Controller's Office of Public Finance, the San Francisco Housing Authority (when appropriate) and OCII as successor to the San Francisco Redevelopment Agency (SFRA). MOHCD works closely with OCII and HSH to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis for particular types of developments. NOFAs are generally issued for projects that serve specific populations (family renters, adults, seniors, people requiring supportive services, etc.), while

RFQs or RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations for the Loan Committee.

The directors of MOHCD and HSH meet every other month to discuss permanent supportive housing issues. Staff from MOHCD, OCII, and HSH also meet monthly to coordinate the development and operation of the City's permanent supportive housing pipeline and portfolio. These regular convenings provide a consistent forum to discuss issues of services coordination, policy, new initiatives, funding opportunities and emerging needs specific for permanent supportive housing funded by these departments.

MOHCD also coordinates with other City agencies around other affordable housing initiatives such as the City's Public Lands Initiative led by the San Francisco Municipal Transportation Agency (SFMTA), as the owner of much of the public land in San Francisco that can be developed for affordable housing. MOHCD participates in monthly meetings or calls with SFMTA along with staff from the Planning Department to coordinate the development of Public Land as affordable housing. Additionally, MOHCD works with other City agencies, such as the San Francisco Unified School District and the Port of San Francisco, about development of housing on their sites as opportunities arise.

MOHCD takes a coordinating role in bringing transit funding from the State to housing projects. To that end MOHCD meets regularly with SFMTA, the Department of Public Works (DPW), the regional transportation agency Bay Area Rapid Transit (BART), and other agencies responsible for implementing transit improvements that support residents of affordable housing.

MOHCD is also a member of San Francisco's Long Term Care Coordinating Council (LTCCC). LTCCC advises the Mayor and City on policy, planning and service delivery issues for older adults and people with disabilities to promote an integrated and accessible long-term care system. LTCCC has membership slots that represent a variety of consumers, advocates and service providers (non-profit and public) as well as City departments, and meets bi-monthly.

Affordable housing developers in San Francisco have formed a council that meets on a monthly basis to assist in the coordinated development of affordable housing throughout the City. Staff from MOHCD participates in these monthly meetings to provide a two-way channel of communication between these community-based organizations and the City representatives who are responsible for overseeing City-financed affordable housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

The San Francisco Local Homeless Coordinating Board (LHCB) is the Continuum of Care (CoC) governing body for the San Francisco CoC. LHCB is staffed by HSH, the Homeless Management Information System (HMIS) lead and CoC Collaborative applicant in San Francisco. Through the provision of coordinated, compassionate and high-quality services, HSH strives to make homelessness in San Francisco rare, brief, and one time.

Through Executive Order, HSH was created and launched on July 1, 2016 to combine key homeless serving programs and contracts from the Department of Public Health (DPH), the Human Services

Agency (HSA), MOHCD, and the Department of Children, Youth and Their Families (DCYF).
This consolidated department has a singular focus on preventing and ending homelessness for people in San Francisco. HSH staff has informed and updated the LHCB about the recent changes to the ESG program as a result of the HEARTH Act. HSH, the lead agency for the City's ESG program, has been working closely with the LHCB to align the city's ESG program with the intent of the Act. MOHCD and HSH staff consulted with the LHCB during the creation of the Consolidated Plan to get specific feedback on housing and homeless issues, the LHCB's priorities, and how the City's ESG programs and homeless housing programs can align with the City's CoC.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

HSH has developed its HMIS system to capture standards and outcomes of ESG grantees. In previous years when MOHCD was the lead agency for the ESG program, MOHCD helped design the in-person and video training programs for ESG sub-recipients about the requirements of HMIS required data fields, and developed coordinated data collection systems that align HMIS, HSH contracting systems, MOHCD's internal contract monitoring system and sub-recipient data management systems to ensure the capture of all relevant and required outcomes and outputs. Additionally, MOHCD met with HSH senior management during the creation of the Consolidated Plan to solicit input into homeless and homeless prevention objectives and strategies and convened regular meetings of homeless prevention and rapid rehousing providers in conjunction with HSH to coordinate strategies, review policy initiatives, review systems of service, and discuss funding allocations to coordinate ESG, McKinney, and City General Funds as they support these program areas. Locally, San Francisco refers to the HMIS system as the Online Navigation and Entry (ONE) System. All agencies with access to the ONE System are expected to participate in monthly agency lead meetings and comply with the San Francisco Continuous Data Quality Improvement plan as documented by the San Francisco user agreement. HSH manages all ESG programs in the ONE System and partners with them to ensure that data standards are clearly understood and met in preparation for annual reporting.

2. Describe agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	**Agency/Group/Organization**	API Council
	Agency/Group/Organization Type	Housing Services – Broadband Internet Service Providers Services – Children Services – Education Services – Elderly Persons Services – Employment Services – Fair Housing Services – Health Services – Homeless Services – Housing Services – Narrowing the Digital Divide Services – Persons with Disabilities Services – Persons with HIV/AIDS Services – Victims Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
2	**Agency/Group/Organization**	Arab Resource and Organizing Center
	Agency/Group/Organization Type	Housing Services – Broadband Internet Service Providers Services – Children Services – Education Services – Elderly Persons Services – Employment Services – Fair Housing Services – Health Services – Homeless Services – Housing Services – Narrowing the Digital Divide Services – Persons with Disabilities Services – Persons with HIV/AIDS Services – Victims Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
3	**Agency/Group/Organization**	Council of Community Housing Organizations
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development

4	**Agency/Group/Organization**	Eviction Prevention & Tenant Empowerment Working Group
	Agency/Group/Organization Type	Services – Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
5	**Agency/Group/Organization**	HIV Housing Providers
	Agency/Group/Organization Type	Housing Services – Housing Services – Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Non-Housing Community Development
6	**Agency/Group/Organization**	Housing Action Coalition
	Agency/Group/Organization Type	Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
7	**Agency/Group/Organization**	Human Services Network
	Agency/Group/Organization Type	Services – Housing Services – Children Services – Education Services – Elderly Persons Services – Employment Services – Fair Housing Services – Health Services – Homeless Services – Persons with Disabilities Services – Persons with HIV/AIDS Services – Victims Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
8	**Agency/Group/Organization**	Local Homeless Coordinating Board
	Agency/Group/Organization Type	Housing Services – Homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs – Chronically Homeless Homeless Needs – Families with Children Homelessness Needs – Unaccompanied Youth Homelessness Needs – Veterans Market Analysis Non-Housing Community Development

9	**Agency/Group/Organization**	Long Term Care Coordinating Council
	Agency/Group/Organization Type	Housing Services – Elderly Persons Services – Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
10	**Agency/Group/Organization**	Mayor's Disability Council
	Agency/Group/Organization Type	Services – Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
11	**Agency/Group/Organization**	San Francisco Immigrant Legal and Education Network
	Agency/Group/Organization Type	Services – Immigrants
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
12	**Agency/Group/Organization**	San Francisco Latino Parity & Equity Coalition
	Agency/Group/Organization Type	Housing Services – Broadband Internet Service Providers Services – Children Services – Education Services – Elderly Persons Services – Employment Services – Fair Housing Services – Health Services – Homeless Services – Housing Services – Narrowing the Digital Divide Services – Persons with Disabilities Services – Persons with HIV/AIDS Services – Victims Services – Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development
13	**Agency/Group/Organization**	Senior Disability Action
	Agency/Group/Organization Type	Housing Services – Elderly Persons Services – Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Non-Housing Community Development

Identify any Agency Types not consulted and provide rationale for not consulting

MOHCD, OEWD and DHSH staff consulted with all agency types that are involved in the housing and community development activities that are included in this Consolidated Plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Table 3 – Other local/regional/state/federal planning efforts

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care: Local Homeless Coordinating Board Strategic Plan Framework, 2014–2019	HSH/LHCB	This plan focuses on homelessness, which overlaps with Consolidated Plan goals.
HSH Strategic Framework and Youth Addendum	HSH	This plan focuses on homelessness, which overlaps with Consolidated Plan goals.
Larkin Street Youth Services Report on Youth Homelessness, 2018	HSH	This plan focuses on homelessness, which overlaps with Consolidated Plan goals.
Youth Homelessness Demonstration Project Plan	HSH	This plan focuses on homelessness, which overlaps with Consolidated Plan goals.
2013–2018 Analysis of Impediments to Fair Housing Choice	MOHCD	This plan focuses on fair housing, which overlaps with Consolidated Plan goals.
Economic Recovery Task Force Report	Mayor, Board of Supervisors	This plan focuses on economic recovery, which overlaps with Consolidated Plan goals.
2015–2019 Consolidated Plan	MOHCD	The 2015-2019 Consolidated Plan was reviewed during the development of the 2020–2024 Consolidated Plan.
Annual Progress Report, 2016/2017	MOHCD	This is MOHCD's 2016–2017 Annual Report, which is aligned with Consolidated Plan goals.
Examining Housing Equity for African Americans in San Francisco	MOHCD	This plan focuses on housing equity, which overlaps with Consolidated Plan goals.
Five-Year Strategic Plan	MOHCD	This is MOHCD's strategic plan, which is aligned with Consolidated Plan goals.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Digital Equity Strategic Plan 2019 - 2024	MOHCD	This plan focuses on digital equity for low-income communities, which is aligned with Consolidated Plan goals.
HIV Housing Five-Year Plan, 2020 - 2025	MOHCD	This plan focuses on housing for the HIV community, which overlaps with Consolidated Plan goals.
HIV Housing Five-Year Plan, 2016–2020	MOHCD	This plan focuses on housing for the HIV community, which overlaps with Consolidated Plan goals.
Economic Strategic Plan 2014 Update	OEWD	This plan focuses on economic development strategies, which overlap with Consolidated Plan goals.
Workforce Alignment 2016 Update	OEWD	This plan focuses on workforce development strategies, which overlap with Consolidated Plan goals.
Department of Aging and Adult Services (DAAS) Dignity Fund Community Needs Assessment (DFCNA), 2018	DAAS	This plan focuses on the needs of seniors and persons with disabilities, which overlap with Consolidated Plan goals.
Community Needs Assessment, 2016	DCYF	This plan focuses on the needs of children, youth and their families, which overlap with Consolidated Plan goals.
Service Allocation Plan, 2018–2023	DCYF	This plan focuses on the needs of children, youth and their families, which overlap with Consolidated Plan goals.
2017–2021 Integrated HIV Prevention and Care Plan	DPH	This plan focuses on HIV prevention and care, which overlaps with Consolidated Plan goals.
AOT Annual Report, 2017	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Community Health Needs Assessment	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
Mental Health Services Act (MHSA) 3-year integrated Plan, 2017–2020	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
MHSA Annual Update, 2018/2019	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
MHSA Community Program Planning Report, 2017	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
Whole Person Care DHCS application, 2016	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
Whole Person Care Update, 2018	DPH	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.
Housing Authority Annual Administrative Plan	San Francisco Housing Authority (SFHA)	This plan focuses on public housing, which overlaps with Consolidated Plan goals.
Our Children Our Families (OCOF) Five-Year Plan, Year One Report 2016	OCOF Commission	This plan focuses on the needs of children, youth and their families, which overlap with Consolidated Plan goals.
2009 Report of the SF Mayor's Task Force on African-American Out-Migration	SF Mayor’s Task Force on African-American Out-Migration	This plan focuses on the needs of the African American community, which overlap with Consolidated Plan goals.
Annual Eviction Reports	SF Planning Department	This report focuses on eviction prevention, which overlaps with Consolidated Plan goals.
Central SOMA Plan	SF Planning Department	This plan focuses on the needs of the South of Market neighborhood, which overlap with Consolidated Plan goals.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Central Waterfront/Dogpatch Public Realm	SF Planning Department	This plan focuses on the needs of the Central Waterfront/Dogpatch neighborhood, which overlap with Consolidated Plan goals.
Citywide Planning Division Five-Year Work Program, 2014–2019	SF Planning Department	This plan focuses on citywide needs, which overlap with Consolidated Plan goals.
Civic Center Public Realm Plan	SF Planning Department	This plan focuses on the needs of the Civic Center/Tenderloin neighborhood, which overlap with Consolidated Plan goals.
General Plan 2014 Housing Element	SF Planning Department	This plan focuses on housing needs, which overlap with Consolidated Plan goals.
Housing Balance Reports	SF Planning Department	This plan focuses on housing needs, which overlap with Consolidated Plan goals.
Housing for Families with Children (Family Friend Housing White Paper)	SF Planning Department	This plan focuses on housing needs, which overlap with Consolidated Plan goals.
Hub Area Plan update	SF Planning Department	This plan focuses on the needs of the Market and Octavia Area, which overlap with Consolidated Plan goals.
Mission Action Plan 2020	SF Planning Department	This plan focuses on the needs of the Mission District, which overlap with Consolidated Plan goals.
Southeast Framework	SF Planning Department	This plan focuses on the needs of the Southeast sector of the City, which overlap with Consolidated Plan goals.
Sustainable Chinatown	SF Planning Department	This plan focuses on the needs of Chinatown, which overlap with Consolidated Plan goals.
San Francisco Right to Civil Counsel Pilot Program Documentation Report	Stanford Law School John and Terry Levin Center for Public Service and Public Interest	This report focuses on eviction prevention, which overlaps with Consolidated Plan goals.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Assessment of Housing Needs and Barriers Experienced by Black, Latino/a and Pacific Islander Communities, Seniors, Persons with Disabilities, and Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ+) households	Homeownership SF	This plan focuses on housing needs, which overlap with Consolidated Plan goals.
AIDS Housing Needs Assessment, 2014	Alameda County	This plan focuses on housing for the HIV community, which overlaps with Consolidated Plan goals.
Standards of Care	LA County Commission on HIV	This plan includes healthcare for the HIV community, which overlaps with Consolidated Plan goals.

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

In preparation for the 2022-2023 program year, the CCCD, MOHCD, OEWD and HSH conducted public meetings to solicit feedback and ideas from residents and the community at large concerning the five-year Consolidated Plan. MOHCD conducted three simultaneous online public meetings in different languages (English-Filipino, Cantonese, and Spanish) on February 2, 2022 to collect input on needs. Notes from the February 2, 2022 community needs meetings, and a summary of written comments received can be found in the Citizen Participation Comments Attachment.

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MOHCD, OEWD and HSH held three simultaneous virtual public meetings in English-Filipino, Cantonese, and Spanish, on April 7, 2022 to receive comments on the preliminary funding recommendations and Draft Action Plan for program year 2022-2023. Persons who could not attend the public meetings or who did not want to speak at the public meetings were encouraged to provide written comments to MOHCD. Notes from the April 7, 2022 public meetings, and a summary of written comments received can be found in the Citizen Participation Comments Attachment.

Citizen Participation Outreach

Table 4 – Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Community Needs Public Meetings 2/2/2022	Non-targeted/ broad community outreach	See narrative above and Citizen Participation Comments Attachment in Appendix A	See Citizen Participation Comments Attachment in Appendix A	n/a	n/a

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Sort Order	Mode of Outreach	Target of Outreach	Summary of response/ attendance	Summary of Comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meetings on Draft Action Plan and Preliminary Funding Recommendations for 2022-2023 4/7/2022	Non-targeted/ broad community outreach	See narrative above and Citizen Participation Comments Attachment in Appendix A	See Citizen Participation Comments Attachment in Appendix A	n/a	n/a

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

For the 2020–2024 Consolidated Plan five-year time period, San Francisco anticipates the use of federal CDBG, HOME, ESG and HOPWA funds as well as local funds for the housing and community development activities described in this Plan. Local funding sources include General Fund, Housing Trust Fund, housing impact fees, revenue from former San Francisco Redevelopment Agency housing assets, a general obligation bond for affordable housing and OCII (Office of Community Investment and Infrastructure) housing development funds.

Anticipated Resources

Table 5 – Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available in Year 3					Narrative Description
			2022-2023 Annual Allocation	2022-2023 Program Income	2022-2023 Prior Year Resources	2022-2023 Total	Remaining 2-year Total	
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Services	$18,232,150	$5,850,000	$120,000	$24,202,150	$37,600,000	Assumes flat funding and no additional program income in future years.
ESG	public - federal	Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance	$1,587,675	$0	$0	$1,587,675	$3,000,000	Assumes flat funding and no additional program income in future years.

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Program	Source of Funds	Uses of Funds	Expected Amount Available in Year 3					Narrative Description
			2022-2023 Annual Allocation	2022-2023 Program Income	2022-2023 Prior Year Resources	2022-2023 Total	Remaining 2-year Total	
		Services Transitional housing						
HOME	public - federal	Acquisition Multifamily rental new construction Multifamily rental rehab	$5,571,635	$2,000,000	$0	$7,571,635	$10,200,000	Assumes flat funding and no additional program income in future years.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	$7,019,425	$352,000	$2,607,062	$9,978,487	$13,586,626	Assumes HOPWA Modernization Projection Scenario 2 for San Francisco and no additional program income in future years.
HOME ARP	public - federal	Production of new homeless-serving affordable housing	$0	$0	$18,707,742	$18,707,742	$0	HOME American Rescue Plan (ARP) (March 2021 Stimulus) allocation
Treasury Rental Assistance, Round 1	public - federal	Residential rental assistance to households economically impacted by COVID pandemic	$0	$0	$26,209,982	$26,209,982	$0	Treasury Emergency Rental Assistance program via CARES

Program	Source of Funds	Uses of Funds	Expected Amount Available in Year 3					Narrative Description
			2022-2023 Annual Allocation	2022-2023 Program Income	2022-2023 Prior Year Resources	2022-2023 Total	Remaining 2-year Total	
General Fund	public - local	$53.6M grants to CBOs for services and rental assistance predominantly serving low and moderate income residents.	$53,607,615	$0	$0	$53,607,615	$104,000,000	General Fund grants to CBOs, not including project-based rental subsidies
Local Housing Trust Fund	public - local	Affordable housing related services and loans	$45,200,000	$0	$0	$45,200,000	$91,760,000	Full HTF allocation, including portion spent on administration. Excludes repayment of FY21-22 advance
LMI Housing Asset Fund	public - local	Affordable housing related and loans	$3,000,000	$0	$17,600,000	$20,600,000	$8,000,000	Assumes flat revenue rate each year.
Housing Impact Fees	public - local	Affordable housing related loans	$74,724,000	$0	$81,500,000	$156,224,000	$187,000,000	Housing impact fees based on projections tied to actual projects which have been assessed fees.
GO Bond	public - local	Affordable housing related capital expenditures	$0	$0	$23,000,000	$23,000,000	$250,000,000	$600M 2019 Affordable Housing

Program	Source of Funds	Uses of Funds	Expected Amount Available in Year 3					Narrative Description
			2022-2023 Annual Allocation	2022-2023 Program Income	2022-2023 Prior Year Resources	2022-2023 Total	Remaining 2-year Total	
								GO Bond less $13M in cost of issuance.
OCII	public - local	Affordable housing related capital expenditures	$212,048,881	$0	$0	$212,048,881	$7,000,000	Based on OCII housing pipeline budgeting worksheet

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

San Francisco leverages local and state dollars to support its affordable housing and community development activities in various ways.

The City's General Fund supports additional services coordinated through MOHCD, primarily focusing on legal services for residents facing eviction and for immigrants; revitalization efforts in public housing, including HOPE SF and the City's RAD public housing conversion projects; increased support for neighborhood-based services; support for general civil legal services; increased support for immigrant and other low-income communities seeking additional training in foundational life skills and transitions to self-sufficiency; digital equity programming, including digital skills training and broadband adoption; and community planning efforts with residents in low-income communities. The City's Capital Budget supports the expansion and maintenance of the facilities necessary for Fiber to Housing. In addition, General Fund is used to fund affordable housing loans for acquisition/preservation and new construction

The City's Housing Trust Fund provides funding for affordable housing development, homeownership counseling, eviction prevention, access to rental housing, downpayment assistance, neighborhood infrastructure, and homeowner home rehabilitation.

The South of Market Community Stabilization Fund provides resources to assist vulnerable South of Market residents and support affordable housing, economic development and community cohesion through a residential impact fee imposed on residential developers in that specific neighborhood.

In addition to CDBG workforce dollars, OEWD leverages WIOA and local funds to execute local workforce development strategies. WIOA funds a comprehensive range of workforce development activities to benefit job seekers, laid off workers, youth, incumbent workers, new entrants to the workforce, veterans, persons with disabilities, and employers. The purpose of these activities is to promote an increase in the employment, job retention, earnings, and occupational skills improvement by participants.

The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. San Francisco will comply with this requirement by using General Fund and other local sources to support HSH's emergency shelter programs that receive ESG funding. In its programming, HSH braids ESG funding with dollars from other sources to ensure the delivery of comprehensive services to program participants.

HOME regulations require that participating jurisdictions match federal HOME funds that are used for housing development, rental assistance or down payment assistance with local sources at a rate of 25%. The City intends to satisfy this requirement by allocating sufficient funds from the Affordable Housing Fund for this purpose.

OEWD leverages General Funds to enhance small business technical assistance and financing programs. Additionally, General Funds are used to support façade & tenant improvements, activate public spaces, and drive commercial district programming, all of which have a direct impact and benefits for commercial corridors and businesses. Finally, OEWD leverages General Funds to provide ADA compliance assistance, support Legacy Businesses, and make mini-grants available for women-owned businesses.

Invest in Neighborhoods receives funds from the Small Business Administration (SBA) and the Governor's Office of Business and Economic Development to fund the San Francisco Small Business Development Center, a program developed to help existing and aspiring entrepreneurs start and expand businesses.

San Francisco expects to leverage remaining HUD CARES Act funding with local General Fund, Our City, Our Home funds, local philanthropic funds, and federal funds from FEMA.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

San Francisco currently leverages publicly owned land to strategically deliver essential services when possible.

For example, the City directly owns three emergency congregate shelters and a Navigation Center serving transitional aged youth. As part of its COVID pandemic response, the City opened several Safe Sleep sanctioned tent sites on publicly owned land. HSH also operates a trailer park on for people experiencing homelessness and a Navigation Center on Port of San Francisco property, and in early 2022 the department opened an RV park for vehicularly housed persons on State Park land.

In addition, a number of social service hubs are operated out of City-owned buildings that are master-leased to community-based organizations. Many youth services are located within elementary, middle, or high schools within the public school system as part of San Francisco's "Beacon" program. Visitacion Valley, a HUD-approved NRSA, is an excellent example of this leveraging, as it has two different multi-tenant buildings owned by the City and leased to nonprofits to provide a range of childcare, youth, family resource, and senior services, in addition to a public-school base youth services Beacon Center.

In 2002, the City of San Francisco passed an ordinance requiring the transfer of underutilized or surplus property to the Mayor's Office of Housing for the development of affordable housing, particularly housing for the homeless.

Properties that are suitable for housing development are to be sold or leased to a non-profit for the development of affordable housing for the homeless and households earning less than 20 percent of Area Median Income or the property is sold and those proceeds are used to develop affordable housing for the homeless, or affordable housing for households earning less than 60 percent of AMI. Additionally, MOHCD works with other agencies not subject to the Surplus Property Ordinance to acquire properties they deem surplus and develop the sites into affordable housing such as land from the SFUSD, the San Francisco Municipal Transportation Agency, the Port of San Francisco and the Public Utilities Commission. This took the form of the Public Lands for Housing initiative launched in 2014 and led by the Planning Department and the Office of Economic and Workforce Development in partnership with MOHCD.

Discussion

San Francisco will continue to leverage local, state, federal and private philanthropic dollars to maximize the effectiveness of HUD funds. The City strategically seek out other governmental funding opportunities such as Choice Neighborhood, Byrne, Promise Neighborhood, and other sources that support its integrated inter-departmental strategies of community revitalization. The City also utilizes its own property as appropriate to support the needs of the Consolidated Plan. In particular, the City has prioritized all appropriate surplus property to be dedicated first to affordable housing development, demonstrating the strong commitment the City has towards providing housing for its neediest residents.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table 4– 2020-2024 Five-Year Funding and Indicators of Success Table

Objective 1: Families and Individuals are Stably Housed													
Priority Need 1A: Develop and maintain accessible and affordable housing													
Goal 1Ai: Create more affordable housing													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
HOME	**$34,543,934**	$150,000		$3,361,920	$3,361,920	$8,962,352	$18,707,742						$3,361,920
General Fund	**$48,422,449**	$47,561,458	$29,805,965		$860,991								$860,991
Housing Trust Fund	**$49,306,308**			$5,100,000	$13,000,000	$28,100,000	$3,106,308						
Housing Impact Fees	**$336,908,115**	$45,990,000	$18,936,797	$76,221,754	$11,000,000	$159,696,361	$44,000,000						
Low-Mod Income Housing Asset Fund	**$21,910,059**	$200,000	$1,623,014	$5,310,059	$10,000,000	$2,000,000	$4,400,000						
OCII	**$379,334,029**	$47,680,000		$227,894,928	$103,759,101	$0							
Other	**$859,534,905**	$169,677,971	$90,974,746	$124,787,012	$179,216,942	$149,380,429	$236,472,551				$12,000,000		$30,633,701
Total	**$1,729,959,799**	**$311,259,429**	**$141,340,522**	**$442,675,673**	**$321,198,954**	**$348,139,142**	**$306,686,601**	**$0**	**$0**	**$0**	**$12,000,000**	**$0**	**$34,856,612**

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Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal	Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
# of new HOPE SF units developed	**409**	64	0	83	0	167	95						159
# of HIV+ dedicated housing units developed	**0**	0	0										
# of Plus Housing applicant placements	**83**	5	33	16	30	16	16						
# of dedicated housing units for families developed	**4,215**	1,300	559	885	913	737	380						
# of dedicated housing units for seniors developed	**619**		298		390	229							
# of mobility/ADA units developed	**4**			4									
Goal 1Aii: Preserve affordable housing													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$6,604,310**	$2,548,910				$4,055,400							
General Fund	**$44,263,822**	$37,956,000	$43,809,817	$1,771,000	$3,512,274	$512,274	$512,274	$130,682					$104,546
Housing Trust Fund	**$93,947,754**	$11,079,000	$3,617,200	$35,176,127	$5,113,000	$5,605,500	$36,974,127						

Housing Impact Fees	**$4,318,670**	$840,180		$2,536,560	$851,930	$0	$90,000							
Low-Mod Income Housing Asset Fund	**$12,363,305**	$12,363,305	$5,678,590											
Other	**$64,917,000**	$2,500,000	$16,507,000	$44,589,000	$17,828,000									
Total	**$226,414,861**	**$67,287,395**	**$69,612,607**	**$84,072,687**	**$27,305,204**	**$10,173,174**	**$37,576,401**		**$130,682**	**$0**	**$0**	**$0**	**$0**	**$104,546**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of Small Sites units preserved/made permanently affordable	**895**	171	109	171	144	400	9							
# of units made code compliant (for example, seismic, fire) or received health and safety improvements	**113**	113	88											
# of low-income homeowners who have assessments completed and home modifications installed that increase safety, accessibility and health outcomes	**295**	5	68	5	95	95	95		24					19
# of low-income homeowners who have solar assessments	**17**	8	0	0	3	3	3		1					1

completed and solar modifications installed														
Decrease in number of out of compliance (with Planning or MOHCD program requirements) homeowners and property owners	**150**	30		30	30	30	30							
# of HOPE SF public housing units replaced or # of HOPE VI units rehabilitated	**317**	121	194	63	133									133
# of RAD-like conversion units rehabilitated	**224**	154	0	70										
Goal 1Aiii: Improve data and analytics on affordable housing inventory and placements														
Funding Source														
No funding to sub-recipients														
Indicators of Success														
No Indicators of Success														
Priority Need 1B: Make housing more affordable														
Goal 1Bi: Reduce development costs to help leverage local housing resources and serve lower income households														
Funding Source														
No funding to sub-recipients														
Indicators of Success														
No indicators														

Goal 1Bii: Increase affordability of rental housing													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG-CV	**$0**		$1,597,222										
HOPWA	**$17,333,535**	$3,466,707	$3,155,915	$3,466,707	$3,466,707	$3,466,707	$3,466,707	$1,162,135	$768,191	$0	$768,191	$0	$768,191
HOPWA-CV	**$0**		$66,667										
HOPWA Competitive	**$0**		$463,667										
HOPWA Competitive-CV	**$0**		$53,153										
General Fund	**$142,210,384**	$13,532,934	$19,610,989	$26,324,596	$33,059,740	$32,934,225	$36,358,889	$200,697	$530,413	$1,089,497	$917,471	$1,978,298	$0
Housing Trust Fund	**$0**		$336,849										
Treasury Rental Assistance	**$0**		$2,941,176										
Other	**$30,300,000**	$3,800,000	$6,666,667	$4,000,000	$11,250,000	$11,250,000		$337,259	$891,328	$1,830,835	$1,541,756	$3,324,411	$0
Total	**$189,843,919**	**$20,799,641**	**$34,892,305**	**$33,791,303**	**$47,776,447**	**$47,650,932**	**$39,825,596**	**$1,700,091**	**$2,189,932**	**$2,920,332**	**$3,227,418**	**$5,302,709**	**$768,191**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of residents receiving rental subsidies	**1,841**	220		220	467	467	467	14	37	76	64	138	

# of housing subsidies and vouchers for HIV+ households	**898**	187	184	183	176	176	176	59	39		39		39
# of LOSP units funded	**14,831**	2,713	1,342	2,871	2,876	3,118	3,253						
Goal 1Biii: Increase opportunities for sustainable homeownership													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$1,422,120**	$334,520	$397,720	$271,900	$271,900	$271,900	$271,900	$25,992	$8,059	$24,830	$12,851	$6,099	$11,544
General Fund	**$5,518,364**	$970,480	$992,984	$1,136,971	$1,136,971	$1,136,971	$1,136,971	$108,688	$33,699	$103,830	$53,737	$25,502	$48,272
Housing Trust Fund	**$0**		$105,916										
Other	**$200,000**				$200,000			$19,119	$5,928	$18,264	$9,453	$4,486	$8,491
Total	**$7,140,484**	**$1,305,000**	**$1,496,620**	**$1,408,871**	**$1,608,871**	**$1,408,871**	**$1,408,871**	**$153,799**	**$47,686**	**$146,925**	**$76,040**	**$36,087**	**$68,307**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of residents receiving homeownership education and counseling	**16,006**	3,200	3,564	3,200	3,202	3,202	3,202	290	95	253	157	80	135
# of residents receiving homeownership counseling services who successfully become homeowners	**1,125**	345	29	345	145	145	145	7	2	9	5	2	3

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# of homeowners who receive post-purchase education and counseling	**1,514**	250	362	250	338	338	338	51	14	63	15	2	16
# of homeowners who receive legal representation to avoid foreclosure	**220**	20	170	20	60	60	60	10		17			5
# of higher-income households, including first responders and educators, who receive DALP	**75**	30	2	30	5	5	5						
# of homebuyers served from previously underserved select demographic populations	**45**	5	8	10	10	10	10						
Goal 1Biv: Increase access to rental and homeownership housing													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$0**		$42,091										
General Fund	**$5,998,268**	$873,624	$1,251,629	$1,131,161	$1,331,161	$1,331,161	$1,331,161	$209,408	$72,174	$253,627	$71,158	$143,841	$62,009
Housing Trust Fund	**$5,398,888**	$1,336,376	$1,347,298	$1,015,628	$1,015,628	$1,015,628	$1,015,628	$159,770	$55,067	$193,508	$54,291	$109,745	$47,311
Other	**$0**		$37,500										
Total	**$11,397,156**	**$2,210,000**	**$2,678,518**	**$2,146,789**	**$2,346,789**	**$2,346,789**	**$2,346,789**	**$369,178**	**$127,241**	**$447,135**	**$125,449**	**$253,586**	**$109,320**

Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal		Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
# of residents receiving rental housing education and counseling	**15,057**	3,600	3,914	3,600	2,619	2,619	2,619		412	142	499	140	283	122
# of residents submitting at least one application for a rental housing opportunity	**1,000,000**	200,000	217,000	200,000	200,000	200,000	200,000							
# of residents who successfully move into MOHCD-sponsored affordable housing	**3,500**	750	485	750	500	750	750							
# of new DAHLIA accounts created	**120,000**	20,000	16,000	25,000	25,000	25,000	25,000							
# of leasing agents, lenders and housing counselors who receive training on MOHCD housing programs	**1,390**	235	440	235	450	235	235							
# of housing education opportunities for HIV+ persons	**25**	5	5	5	5	5	5							
# of HIV+ residents receiving rental housing counseling services who successfully move into MOHCD-sponsored affordable housing	**43**	5	5	6	20	6	6							

Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal		Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
# of households receiving rental housing at HOPE SF sites via the HOPE SF Right to Return legislation	**65**	25		10	10	10	10							
Priority Need 1C: Prevent and reduce homelessness														
Goal 1Ci: Improve systems to help each person find the right path to permanent housing														
Funding Source														
See Goal 1CVi for funding														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
% of successful exits from Coordinated Entry	**85%**	75%	86%	75%	80%	80%	85%							
Goal 1Cii: Reduce homelessness for adults, youth and families														
Funding Source														
See Goal 1Ai for funding for PSH units														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of permanent supportive housing units for adults developed	**522**	29		305	59	45	84							

# of permanent supportive housing units for youth developed	**32**			32									
# of permanent supportive housing units for families developed	**381**	110		91	134	46							
Ratio of homeless families to 6 months average housing placement rate	**8**		6.18	5	1	1	1						
# of chronic homeless adults	**7,288**	2,050	2,754	2,050	1,069	1,069	1,050						
# of homeless youth	**3,846**	900	1,178	900	682	682	682						
Goal 1Ciii: Ensure no families with children are unsheltered													
Funding Source													
See Goal 1CVi for Funding													
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of unsheltered families	**0**	0	12	0	0	0	0						
Goal 1Civ: Improve the City's response to street homelessness and end large, long-term encampments													
Funding Source													
See Goal 1CVi for funding													

Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal		Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
# of large, long-term encampments	**0**	0	0	0	0	0	0							
Goal 1Cv: Further align MOHCD's work with Department of Homelessness and Supportive Housing														
Funding Source														
No funds to sub-recipient														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of MOHCD placements to HOPWA units	**25**	5	6	5	5	5	5							
Goal 1Cvi: Expand services to prevent homelessness and stabilize housing for formerly homeless households and those at risk of homelessness														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
ESG	**$7,045,090**	$1,386,971	$1,595,423	$1,386,971	$1,423,716	$1,423,716	$1,423,716							

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General Fund	**$1,200,000,000**	$240,000,000	$284,175,569	$240,000,000	$240,000,000	$240,000,000	$240,000,000						
Total	**$1,207,045,090**	**$241,386,971**	**$285,770,992**	**$241,386,971**	**$241,423,716**	**$241,423,716**	**$241,423,716**						
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of households who reached a problem solving resolution or were diverted from homelessness	**9,000**	2,000	841	2,500	1,500	1,500	1,500						
Priority Need 1D: Provide services to maintain housing stability													
Goal 1Di: Reduce rate of evictions													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$15,094,155**	$3,704,618	$3,714,618	$3,129,373	$2,753,388	$2,753,388	$2,753,388	$122,513	$81,465	$267,761	$210,293	$248,815	$68,203
CDBG-CV	**$0**		$125,294										
General Fund	**$21,454,562**	$3,557,685	$7,492,602	$4,806,551	$4,363,442	$4,363,442	$4,363,442	$194,153	$129,102	$424,335	$333,263	$394,311	$108,085
Housing Trust Fund	**$29,216,395**	$4,860,808	$5,213,053	$5,491,908	$6,287,893	$6,287,893	$6,287,893	$279,782	$186,041	$611,483	$480,245	$568,218	$155,755
Treasury Rental Assistance	**$0**		$63,529										
Other	**$27,300,000**				$9,100,000	$9,100,000	$9,100,000	$404,908	$269,243	$884,954	$695,023	$822,339	$225,413
Total	**$93,065,112**	**$12,123,111**	**$16,609,096**	**$13,427,832**	**$22,504,723**	**$22,504,723**	**$22,504,723**	**$1,001,357**	**$665,851**	**$2,188,533**	**$1,718,824**	**$2,033,684**	**$557,456**

Indicators of Success	5-year Goal	Year 1 Goal	Year 1 ACTUAL	Year 2 Goal	Year 3 Goal	Year 4 Goal	Year 5 Goal	Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
# of tenants facing eviction who receive full legal representation	**8,354**	1,800	1,298	2,000	1,518	1,518	1,518	80	60	92	154	117	47
# of tenants facing eviction who were able to stay in their current unit	**3,634**	900	376	1,300	478	478	478	24	12	29	56	41	19
# of tenants receiving emergency rental assistance to stabilize their housing	**6,937**	730	1,366	4,500	569	569	569	14	40	82	68	165	
# of tenants receiving Alternative Dispute Resolution (ADR) services	**2,030**	600	458	800	210	210	210	15		35		39	
# of residents receiving tenants' rights counseling/education	**6,855**	900	1,435	1,200	1,585	1,585	1,585	61	17	186	55	32	42
Goal 1Dii: Increase access to services for residents of public and publicly subsidized housing, RAD projects, HOPWA subsidized housing, and single room occupancy hotels													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$3,786,563**	$923,047	$906,047	$790,879	$690,879	$690,879	$690,879						

General Fund	**$21,238,021**	$3,598,559	$5,706,096	$4,424,369	$4,405,031	$4,405,031	$4,405,031							
HOPWA	**$0**		$100,000											
HOPWA-CV	**$0**		$170,304											
Housing Trust Fund	**$1,450,000**	$150,000	$467,030	$100,000	$400,000	$400,000	$400,000							
Other	**$0**		$160,000											
Total	**$26,474,584**	**$4,671,606**	**$7,509,477**	**$5,315,248**	**$5,495,910**	**$5,495,910**	**$5,495,910**							
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of HOPE SF and RAD residents participating in community building activities that increase cohesion and trust, provide leadership opportunities, and lead to healthier outcomes for residents	**20,000**	4,000	16,806	4,000	4,000	4,000	4,000							
# of resident leaders who successfully support or lead the implementation of programming at their site	**200**	40	95	40	40	40	40							
# of clients receiving information and referral, service connection and case coordination services	**6,500**	1,300	2,384	1,300	1,300	1,300	1,300							

# of clients engaged in case management, including development of Individual Service Plan	**1,500**	300	324	300	300	300	300							
# of clients who complete at least 50% of the goals from their Individual Service Plan	**750**	150	224	150	150	150	150							
# of clients receiving housing retention services residing in new and existing HOPWA units	**901**	187	183	178	180	178	178							
Goal 1Diii: Provide support for other affordable housing residents to ensure success in their housing placement														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
No funds to sub-recipient														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of welcome packets received by new tenants in MOHCD-sponsored affordable housing projects	**400**	100		0	100	100	100							
# of MOHCD affordable housing tenants at risk of eviction that receive	**9,172**	1,024	54	1,548	2,200	2,200	2,200							

notification of eviction support services														
Goal 1Div: Increase collaboration between healthcare and housing systems by increasing mobility between levels of care (high to low acuity) in residential settings for HIV+ households														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
HOPWA	**$24,279,676**	$2,504,336	$2,979,712	$5,197,727	$5,525,871	$5,525,871	$5,525,871							
HOPWA-CV	**$0**		$422,667											
General Fund	**$2,996,572**	$1,586,608	$1,254,249	$1,377,465	$10,833	$10,833	$10,833							
Total	**$27,276,248**	**$4,090,944**	**$4,656,628**	**$6,575,192**	**$5,536,704**	**$5,536,704**	**$5,536,704**							
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of acuity-based assessments for housing placements	**484**	5	118	118	50	118	118							
Objective 2: Families and Individuals are Resilient and Economically Self-Sufficient														
Priority Need 2A: Promote workforce development														
Goal 2Ai: Provide access to employment opportunities across multiple sectors for unemployed and underemployed populations														

Funding Source	Expected 5-year $ Amount	Expected Year 1 (2020-2021) $ Amount	ACTUAL Year 1 (2020-2021) $ Amount	Expected Year 2 (2021-2022) $ Amount	Expected Year 3 (2022-2023) $ Amount	Expected Year 4 (2023-2024) $ Amount	Expected Year 5 (2024-2025) $ Amount	Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
CDBG	**$7,325,145**	$1,465,029	$1,405,029	$1,465,029	$1,465,029	$1,465,029	$1,465,029	$200,000	$0	$50,000	$200,000	$450,000	$33,000
General Fund	**$325,000**	$65,000	$65,000	$65,000	$65,000	$65,000	$65,000						
Total	**$7,650,145**	**$1,530,029**	**$1,470,029**	**$1,530,029**	**$1,530,029**	**$1,530,029**	**$1,530,029**	**$200,000**	**$0**	**$50,000**	**$200,000**	**$450,000**	**$33,000**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of unemployed and underemployed residents that successfully enroll into workforce services in aim of securing employment	**3,980**	1200	1,667	695	695	695	695	130	0	25	107	228	22
Priority Need 2B: Increase opportunities through improved language access and core skills development													
Goal 2Bi: Improve access to MOHCD programs and services through translation of paper and digital resources													
Funding Source													
No funds to sub-recipients													
Indicators of Success													
No Indicators of Success													
Goal 2Bii: Provide skill development and training resources													

Funding Source	Expected 5-year $ Amount	Expected Year 1 (2020-2021) $ Amount	ACTUAL Year 1 (2020-2021) $ Amount	Expected Year 2 (2021-2022) $ Amount	Expected Year 3 (2022-2023) $ Amount	Expected Year 4 (2023-2024) $ Amount	Expected Year 5 (2024-2025) $ Amount		Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
CDBG	**$2,215,640**	$358,000	$616,927	$430,660	$475,660	$475,660	$475,660		$46,948	$33,261	$47,978	$12,951	$28,993	$32,967
General Fund	**$19,476,816**	$3,418,500	$4,763,321	$3,109,776	$4,316,180	$4,316,180	$4,316,180		$426,009	$301,812	$435,357	$117,520	$263,084	$299,141
Other	**$0**		$16,667											
Total	**$21,692,456**	**$3,776,500**	**$5,396,915**	**$3,540,436**	**$4,791,840**	**$4,791,840**	**$4,791,840**		**$472,957**	**$335,073**	**$483,335**	**$130,471**	**$292,077**	**$332,108**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of clients who receive training in life skills/personal effectiveness, educational skills, ESL, and workplace readiness	**16,093**	3,800	1,824	3,800	2,831	2,831	2,831		239	201	269	77	168	194
# of clients who achieve a high school diploma or GED or enroll in post-secondary education programs	**656**	175	49	175	102	102	102		30	3	33	1	1	7
# of clients who enroll in a sector-specific job training program	**1,597**	350	122	350	299	299	299		50	22	24	10	28	23
Goal 2Biii: Improve financial literacy and personal finance management														

Funding Source	Expected 5-year $ Amount	Expected Year 1 (2020-2021) $ Amount	ACTUAL Year 1 (2020-2021) $ Amount	Expected Year 2 (2021-2022) $ Amount	Expected Year 3 (2022-2023) $ Amount	Expected Year 4 (2023-2024) $ Amount	Expected Year 5 (2024-2025) $ Amount	Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
CDBG	**$260,000**	$52,000	$115,000	$52,000	$52,000	$52,000	$52,000	$9,475	$661	$9,821	$2,329	$9,600	$3,651
General Fund	**$2,374,304**	$488,000	$391,207	$471,576	$471,576	$471,576	$471,576	$85,923	$5,995	$89,063	$21,124	$87,065	$33,113
Total	**$2,634,304**	**$540,000**	**$506,207**	**$523,576**	**$523,576**	**$523,576**	**$523,576**	**$95,397**	**$6,656**	**$98,884**	**$23,453**	**$96,665**	**$36,764**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of clients receiving financial counseling	**6,832**	2,000	867	2,000	944	944	944	174	15	168	44	184	63
# of clients who increase savings by at least one week of income	**1,481**	415	50	415	217	217	217	41	1	49	8	24	17
# of clients who decrease debt by at least 10%	**1,050**	225	33	225	200	200	200	34	2	42	9	31	17
# of clients who increase their credit score by at least 35 points	**1,031**	250	39	250	177	177	177	38	2	38	10	20	15
# of clients who open safe and affordable bank accounts	**742**	200	62	200	114	114	114	14	1	15	3	46	4
# of programs being implemented on-site at RAD	**30**	6	17	6	6	6	6						

and HOPE SF housing developments														
Goal 2Biv: Improve digital literacy														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
General Fund	**$1,753,109**	$175,000	$145,634	$70,000	$502,703	$502,703	$502,703							
Total	**$1,753,109**	**$175,000**	**$145,634**	**$70,000**	**$502,703**	**$502,703**	**$502,703**							
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of clients who receive free or low-cost digital devices	**1,350**	150	366	300	300	300	300							
# of clients who receive training in digital skills, including basic digital literacy, online safety, privacy, information literacy, and advanced education or employment related skills	**2,250**	250	297	500	500	500	500							
# of clients in affordable housing with increased access to high-speed internet	**13,500**	2,700	2,540	2,700	2,700	2,700	2,700							

Priority Need 2C: Provide equitable access to civil legal services for immigration and other critical issues												
Goal 2Ci: Increase access to civil legal services												
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$197,433**		$199,765		$65,811	$65,811	$65,811	$12,063	$1,363	$12,125	$3,690	$5,893	$3,372
CDBG-CV	**$0**		$17,500										
General Fund	**$62,668,578**	$11,598,742	$12,235,540	$11,843,498	$13,075,446	$13,075,446	$13,075,446	$2,396,792	$270,835	$2,409,010	$733,088	$1,170,905	$669,961
Housing Trust Fund	**$2,568,832**	$650,000	$420,525	$479,708	$479,708	$479,708	$479,708	$87,933	$9,936	$88,381	$26,895	$42,958	$24,579
Total	**$65,434,843**	**$12,248,742**	**$12,873,330**	**$12,323,206**	**$13,620,965**	**$13,620,965**	**$13,620,965**	**$2,496,788**	**$282,135**	**$2,509,516**	**$763,673**	**$1,219,756**	**$697,913**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of clients receiving a limited legal service	**16,740**	4,200	2,433	4,200	2,780	2,780	2,780	453	75	467	201	167	113
# of clients receiving an extended legal service	**13,487**	2,500	3,112	2,500	2,829	2,829	2,829	527	41	565	116	335	207
# of clients who have their civil legal issue successfully resolved	**6,436**	2,000	723	2,000	812	812	812	197	17	151	43	73	9
Priority Need 2D: Help households connect to services													

Goal 2Di: Increase access to community-based services														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$1,702,000**	$358,000	$393,667	$336,000	$336,000	$336,000	$336,000		$53,091	$32,840	$42,692	$17,210	$28,157	$12,832
General Fund	**$23,672,269**	$3,418,500	$4,183,967	$5,219,656	$5,011,371	$5,011,371	$5,011,371		$791,842	$489,799	$636,739	$256,691	$419,957	$191,384
Total	**$25,374,269**	**$3,776,500**	**$4,577,634**	**$5,555,656**	**$5,347,371**	**$5,347,371**	**$5,347,371**		**$844,933**	**$522,639**	**$679,431**	**$273,902**	**$448,115**	**$204,216**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of clients receiving information and referral, service connection and case coordination services	**19,349**	4,000	4,165	4,000	3,783	3,783	3,783		727	271	544	138	352	174
# of clients engaged in case management, including development of Individual Service Plan	**6,000**	1,500	1,120	1,500	1,000	1,000	1,000		93	151	94	87	66	22
# of clients who complete at least 50% of the goals from their Individual Service Plan	**4,226**	1,000	606	1,000	742	742	742		53	118	64	58	45	15
Objective 3: Communities Have Healthy Physical, Social, and Business Infrastructure														
Priority Need 3A: Enhance community facilities and spaces														

Goal 3Ai: Ensure nonprofit service providers have high quality, stable facilities														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$3,815,042**	$196,780	$91,134	$481,201	$1,045,687	$1,045,687	$1,045,687							
General Fund	**$1,114,501**	$0	$0	$43,501	$357,000	$357,000	$357,000							
Other	**$0**		$700,000											
Total	**$4,929,543**	**$196,780**	**$791,134**	**$524,702**	**$1,402,687**	**$1,402,687**	**$1,402,687**							
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of facilities receiving capital improvements	**48**	0	2	12	12	12	12							
# of facilities receiving capital needs assessments	**5**	1	3	1	1	1	1							
Goal 3Aii: Enhance public spaces														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
Housing Trust Fund	**$1,000,000**	$0	$0	$0	$0	$500,000	$500,000							

Total	**$1,000,000**	**$0**	**$0**	**$0**	**$0**	**$500,000**	**$500,000**						
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of communities facing increased housing density receiving community amenities	**8**	0	0	0	0	4	4						
Priority Need 3B: Strengthen small businesses and commercial corridors													
Goal 3Bi: Encourage the development and sustainability of thriving locally owned businesses													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$5,207,915**	$1,088,869	$1,711,869	$1,092,439	$1,008,869	$1,008,869	$1,008,869	$155,000	$69,000	$165,000	$88,000	$55,000	$50,000
General Fund	**$10,476,860**	$3,182,230	$3,309,300	$3,182,230	$1,370,800	$1,370,800	$1,370,800	$598,000	$305,000	$282,800	$100,000	$85,000	$0
Total	**$15,684,775**	**$4,271,099**	**$5,021,169**	**$4,274,669**	**$2,379,669**	**$2,379,669**	**$2,379,669**	**$753,000**	**$374,000**	**$447,800**	**$188,000**	**$140,000**	**$50,000**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of startup businesses assisted	**579**	160	85	161	86	86	86	13	6	14	7	5	4

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# of existing businesses assisted	**1,870**	490	491	492	296	296	296		45	20	48	26	16	15
# of businesses engaged in a language other than English	**367**	50	108	50	89	89	89		14	6	14	8	5	4
Total dollar amount value of loans accessed	**$25,011,000**	$3,500,000	$14,316,084	$3,511,000	$6,000,000	$6,000,000	$6,000,000		$100,000	$100,000	$100,000	$100,000	$100,000	$50,000
# of loans funded	**584**	55	473	55	158	158	158		4	4	30	10	10	5
Total dollar amount value of equity invested	**$17,906,000**	$1,750,000	$7,623,122	$1,756,000	$4,800,000	$4,800,000	$4,800,000		$100,000	$100,000	$100,000	$100,000	$100,000	$50,000
# of jobs retained via business technical assistance	**1,463**	350	342	351	254	254	254		39	17	41	22	14	13
# of jobs created via business technical assistance	**1,325**	350	202	351	208	208	208		32	14	34	18	11	10
# of new businesses established via technical assistance provided	**334**	50	58	50	78	78	78		12	5	13	7	4	4
# of leases strengthened and businesses stabilized	**276**	45	63	45	62	62	62		9	4	10	5	3	3
Goal 3Bii: Support the development and sustainability of robust commercial corridors in low-income neighborhoods														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$1,888,570**	$428,570	$487,005	$365,000	$365,000	$365,000	$365,000		$78,000	$17,000	$44,000	$9,000	$86,000	$17,000

General Fund	**$3,899,000**	$749,500	$1,600,000	$749,500	$800,000	$800,000	$800,000		$100,000	$100,000	$100,000	$50,000	$50,000	$15,000
Total	**$5,787,570**	**$1,178,070**	**$2,087,005**	**$1,114,500**	**$1,165,000**	**$1,165,000**	**$1,165,000**		**$178,000**	**$117,000**	**$144,000**	**$59,000**	**$136,000**	**$32,000**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of SF Shines façade applications completed	**344**	6	82	5	111	111	111		15	15	15	7	7	2
# tenant improvements completed	**344**	6	7	5	111	111	111		15	15	15	7	7	2
# of jobs created via business technical assistance	**310**	75	32	64	57	57	57		12	3	7	1	13	13
# of training workshops offered via business technical assistance	**697**	300	161	256	47	47	47		10	2	6	1	11	1
Priority Need 3C: Support community-driven comprehensive strategies														
Goal 3Ci: Support neighborhood-based planning efforts														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$1,576,089**	$180,000		$240,000	$385,363	$385,363	$385,363		$14,536	$4,845	$4,845	$14,536	$0	$24,227
General Fund	**$9,765,000**	$750,000		$750,000	$2,755,000	$2,755,000	$2,755,000		$100,000	$33,333	$33,333	$100,000	$0	$166,667

Other	**$3,660,000**				$1,220,000	$1,220,000	$1,220,000	$122,000	$40,667	$40,667	$122,000	$0	$203,333
Total	**$15,001,089**	**$930,000**	**$0**	**$990,000**	**$4,360,363**	**$4,360,363**	**$4,360,363**	**$236,536**	**$78,845**	**$78,845**	**$236,536**	**$0**	**$394,227**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of community-generated planning processes that lead to measurable benefits for the neighborhood	**58**	8	5	11	11	14	14		1	1	2		4
# of cultural events, arts, cultural activities, and public place keeping projects	**98**	23	17	18	19	19	19	3			1		1
# of businesses assisted as part of a community-driven comprehensive strategy (Cultural Districts, neighborhood strategy)	**390**	35	87	46	103	103	103						
# of jobs created via business technical assistance as part of a community-driven comprehensive strategy	**160**	30	57	40	30	30	30						
# of jobs retained via business technical assistance as part of a community-driven comprehensive strategy	**157**	30	27	40	29	29	29						

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Goal 3Cii: Support locally-based community building													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
General Fund	**$10,325,536**	$1,154,000	$4,085,480	$1,789,409	$2,460,709	$2,460,709	$2,460,709						
Other	**$10,200,000**	$3,000,000	$541,367	$0	$2,400,000	$2,400,000	$2,400,000						
Total	**$20,525,536**	**$4,154,000**	**$4,626,847**	**$1,789,409**	**$4,860,709**	**$4,860,709**	**$4,860,709**						
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of community-driven reports completed	**50**	10		10	10	10	10						
Priority Need 3D: Support capacity needs of community-based organizations and professional partners													
Goal 3Di: Increase capacity of community-based organizations													
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$154,497**		$40,070		$51,499	$51,499	$51,499						
General Fund	**$7,276,603**	$975,886	$205,534	$1,526,691	$1,591,342	$1,591,342	$1,591,342						
Housing Trust Fund	**$0**		$84,118										

Other	**$0**		$124,533											
Total	**$7,431,100**	**$975,886**	**$454,255**	**$1,526,691**	**$1,642,841**	**$1,642,841**	**$1,642,841**							
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of organizations receiving capacity building and technical assistance	**400**	80	155	80	80	80	80							
# of organizations who successfully achieved at least one of their capacity building goals, as measured by pre- and post-assessment	**75**	15		15	15	15	15							
Objective 4: Communities At Risk of Displacement Are Stabilized														
Priority Need 4A: Address inequitable impacts of economic growth through anti-displacement measures for residents and businesses														
Goal 4Ai: Implement policies and programs that prioritize current residents														
Funding Source														
No funding to sub-recipients														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**

# of residents who accessed affordable housing through the COP, DTHP and NRHP lottery preference programs	**1,250**	250	175	250	250	250	250							
# of "Mixed Status Families" stabilized via support services and subsidies	**715**	130	165	140	145	150	150							
Goal 4Aii: Encourage commercial tenants to locate on ground-floor spaces of MOHCD's affordable housing developments														
Funding Source														
No funding to sub-recipients														
Indicators of Success														
No Indicators of Success														
Goal 4Aiii: Reduce displacement of residents and businesses														
Funding Source	**Expected 5-year $ Amount**	**Expected Year 1 (2020-2021) $ Amount**	**ACTUAL Year 1 (2020-2021) $ Amount**	**Expected Year 2 (2021-2022) $ Amount**	**Expected Year 3 (2022-2023) $ Amount**	**Expected Year 4 (2023-2024) $ Amount**	**Expected Year 5 (2024-2025) $ Amount**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
CDBG	**$742,271**	$100,000	$30,000	$100,000	$180,757	$180,757	$180,757		$12,785	$10,000	$31,000	$15,785	$6,000	$6,785
General Fund	**$6,714,177**	$975,000	$543,032	$302,751	$1,812,142	$1,812,142	$1,812,142		$69,634	$12,000	$37,200	$58,234	$7,200	$47,434
Other	**$600,000**	$300,000	$0	$0	$300,000	$0	$0		$10,345			$10,345		$10,345
Total	**$8,056,448**	**$1,375,000**	**$573,032**	**$402,751**	**$2,292,899**	**$1,992,899**	**$1,992,899**		**$92,764**	**$22,000**	**$68,200**	**$84,364**	**$13,200**	**$64,564**
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3**	**Expected Year 3 Tenderloin**	**Expected Year 3**

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									Hunters Point			South of Market		Visitacion Valley
# of tenants receiving emergency rental assistance to stabilize their housing (also in 1Di)	**6,937**	730	1,366	4,500	569	569	569		14	40	82	68	165	
# of tenants facing eviction able to stay in their current unit (also in 1Di)	**3,634**	900	376	1,300	478	478	478		24	12	29	56	41	19
# of households receiving tenant education and counseling (also in 1Di)	**6,855**	900	1,435	1,200	1,585	1,585	1,585		61	17	186	55	32	42
# of households receiving full-scope eviction defense (also in 1Di)	**8,354**	1,800	1,298	2,000	1,518	1,518	1,518		80	60	92	154	117	47
# of households receiving other eviction defense services	**6,427**	1,000	1,054	1,200	1,409	1,409	1,409		97	57	145	77	167	12
# of existing businesses assisted	**240**	45	52	45	50	50	50		5	5	15	6	3	2
# of eligible Legacy Businesses assisted	**35**	10	3	10	5	5	5		1	1	2	1	0	0
# existing leases strengthened and businesses stabilized	**110**	25	39	25	20	20	20		2	2	6	3	1	1
# of activities or projects completed that sustained a neighborhood’s art, culture,	**145**	31	25	27	29	29	29		1			1		1

tradition, way of life, history or overall ecosystem													
Priority Need 4B: Ensure economic growth offers benefits to existing communities													
Goal 4Bi: Require local hiring to the greatest extent possible in MOHCD's projects and programs													
Funding Source													
See funding under 1Dii													
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**	**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of participants who receive job readiness services in HOPE SF and RAD sites	**250**	50	45	50	50	50	50						
# of participants who are placed in jobs at HOPE SF and RAD sites	**125**	25	19	25	25	25	25						
Goal 4Bii: Ensure adequate City services in neighborhoods where MOHCD's affordable housing is located													
Funding Source													
No funding to sub-recipients													
Indicators of Success													
No Indicators of Success													
Goal 4Biii: Implement programs that provide direct benefits resulting from neighborhood-based economic growth to local communities													

Funding Source	Expected 5-year $ Amount	Expected Year 1 (2020-2021) $ Amount	ACTUAL Year 1 (2020-2021) $ Amount	Expected Year 2 (2021-2022) $ Amount	Expected Year 3 (2022-2023) $ Amount	Expected Year 4 (2023-2024) $ Amount	Expected Year 5 (2024-2025) $ Amount		Expected Year 3 Bayview Hunters Point	Expected Year 3 Chinatown	Expected Year 3 Mission	Expected Year 3 South of Market	Expected Year 3 Tenderloin	Expected Year 3 Visitacion Valley
See funding under 3Cii														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of plans developed to address stabilization and economic growth needs in communities and neighborhoods	**24**	5	4	4	5	5	5		1					
Objective 5: The City Works to Eliminate the Causes of Racial Disparities														
Priority Need 5A: Ensure racially equitable access to programs and services, in coordination with other City departments														
Goal 5Ai: Develop specific funding, policies and practices to ensure equitable access to MOHCD and OEWD programs														
Funding Source														
No funding to sub-recipients														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of City staff who attend GARE training workshops	**14**	7	0	7										

# of staff trained in trauma informed systems and self-care activities	**100**	50	0	50										
Execution of racial equity analysis in MOHCD RFQ/RFP selection criteria	**1**	1	1											
Creation of MOHCD community outreach strategies that address racial disparities, historically underserved populations, cultural competency, and cultural humility	**5**	1	1	1	1	1	1							
Priority Need 5B: Instill racial equity and trauma-informed values and practices in the work of MOHCD and its partners														
Goal 5Bi: Incorporate cultural competency, trauma-informed systems, and other equity training and resources for MOHCD's partners														
Funding Source														
No funding to sub-recipients														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
# of partner staff trained in implicit bias, cultural competency, trauma informed systems and equity trainings	**60**	10	12	10	20	10	10							

# of HIV-specific education seminars and trainings	**5**	1	0	1	1	1	1							
# of trainings for community partners hosted by MOHCD and OEWD	**55**	1	55	1	51	1	1							
Goal 5Bii: Incorporate racial equity principles in MOHCD's hiring and promotion practices														
Funding Source														
No funding to sub-recipients														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
Execute MOHCD Racial Equity plan	**3**	1	1	1	1									
Goal 5Bii: Incorporate racial equity principles in MOHCD's hiring and promotion practices														
Funding Source														
No funding to sub-recipients														
Indicators of Success	**5-year Goal**	**Year 1 Goal**	**Year 1 ACTUAL**	**Year 2 Goal**	**Year 3 Goal**	**Year 4 Goal**	**Year 5 Goal**		**Expected Year 3 Bayview Hunters Point**	**Expected Year 3 Chinatown**	**Expected Year 3 Mission**	**Expected Year 3 South of Market**	**Expected Year 3 Tenderloin**	**Expected Year 3 Visitacion Valley**
Execute MOHCD Racial Equity plan	**3**	1	1	1	1									

Implement changes to MOHCD internal policies	**5**	1	3	1	1	1	1							
Inclusion of Trauma Champions, Catalysts, and Leaders in MOHCD's Racial Equity Working group	**15**	3	3	3	3	3	3							

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2) –

MOHCD estimates approximately 89 extremely low-income, low-income, and moderate-income families will be provided affordable housing rental housing during 2022–2023 time period using HOME funds and an additional approximately 1,241 affordable rental units will be built during this same time period using non-HOME sources.

Projects

AP-35 Projects – 91.220(d)

Introduction

The proposed projects are listed by funding source (i.e., CDBG, ESG, HOPWA, HOME, General Fund, Housing Trust Fund, Other Local Funds, State Funds).

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
HSH	Homeless Services	Homeless Services	Catholic Charities CYO of the Archdiocese of San Francisco	Homelessness Prevention	Prevention for individuals	$0	$212,943	$0	$0	$0	$0	$0	$212,943
HSH	Homeless Services	Homeless Services	Compass Family Services	Homelessness Prevention	Prevention and rapid rehousing for families	$0	$53,944	$0	$0	$0	$0	$0	$53,944
HSH	Homeless Services	Homeless Services	Compass Family Services	Compass Family Shelter	Emergency shelter services and case management	$0	$96,000	$0	$0	$0	$0	$0	$96,000
HSH	Admin/PD	Admin/PD	Department of Homelessness and Supportive Housing	HMIS	HMIS	$0	$44,844	$0	$0	$0	$0	$0	$44,844
HSH	Admin/PD	Admin/PD	Department of Homelessness and Supportive Housing	General ESG administration pool	General ESG administration pool	$0	$89,306	$0	$0	$0	$0	$0	$89,306
HSH	Homeless Services	Homeless Services	Dolores Street Community Services, Inc.	Dolores Shelter Program	Case management for shelter residents	$0	$55,000	$0	$0	$0	$0	$0	$55,000
HSH	Homeless Services	Homeless Services	Episcopal Community Services of San Francisco	Rapid Rehousing	Rapid rehousing for adults	$0	$53,943	$0	$0	$0	$0	$0	$53,943
HSH	Homeless Services	Homeless Services	Episcopal Community Services of San Francisco	Episcopal Community Services of SF	Emergency Shelter Services	$0	$217,000	$0	$0	$0	$0	$0	$217,000
HSH	Homeless Services	Homeless Services	Hamilton Families	Hamilton Family Residences and Emergency Center	Emergency shelter services and case management	$0	$55,000	$0	$0	$0	$0	$0	$55,000
HSH	Homeless Services	Homeless Services	Hamilton Families	Rapid Rehousing	Rapid rehousing for families	$0	$191,943	$0	$0	$0	$0	$0	$191,943
HSH	Homeless Services	Homeless Services	Homeless Children's Network	Case Management for Homeless Families and Individuals	Case management for shelter residents	$0	$55,000	$0	$0	$0	$0	$0	$55,000
HSH	Homeless Services	Homeless Services	La Casa de las Madres	Domestic Violence Shelter & Drop In Center	Emergency shelter services and case management	$0	$165,000	$0	$0	$0	$0	$0	$165,000
HSH	Homeless Services	Homeless Services	Larkin Street Youth Services	Lark-Inn for Youth	Emergency shelter services and case management	$0	$112,000	$0	$0	$0	$0	$0	$112,000
HSH	Homeless Services	Homeless Services	Mission Area Health Associates	Mission Neighborhood Health Center/Mission Neighborhood Resource Center	Prevention for individuals	$0	$55,943	$0	$0	$0	$0	$0	$55,943
HSH	Homeless Services	Homeless Services	Providence Foundation of San Francisco	Homeless Services	Emergency shelter services and case management	$0	$50,000	$0	$0	$0	$0	$0	$50,000
HSH	Homeless Services	Homeless Services	The San Francisco Particular Council of the Society of St. Vincent de Paul, dba St. Vincent de Paul Society of San Francisco	Emergency Shelter - Shelter Operations	Emergency shelter services and case management	$0	$50,000	$0	$0	$0	$0	$0	$50,000
					HSH Total	**$0**	**$1,557,866**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,557,866**

OMB Control No: 2506-0117 (exp. 09/30/2021)

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Housing Place-Based Services	Bayview Hunters Point Multipurpose Senior Services, Inc.	HOPE SF Housing Retention and Case Management	Housing stabilization services and short-term case management, primarily for residents of Alice Griffith	$102,000	$0	$0	$0	$200,000	$0	$0	$302,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Causa Justa :: Just Cause	Citywide and Mission District Eviction Prevention through Tenant Counseling and Education	Tenant counseling and education, primarily for Latinx residents citywide	$558,450	$0	$0	$0	$118,550	$0	$0	$677,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Chinatown Community Development Center, Inc.	Service Connection to Residents of SRO Hotels	Service connection, primarily for API residents of single room occupancy hotels (SROs) in Chinatown	$148,750	$0	$0	$0	$26,250	$0	$0	$175,000
MOHCD	Access to Opportunity	Community-Based Services	Episcopal Community Services of San Francisco	Next Steps Center (NSC)	Skill building, primarily for homeless residents of District 6	$64,000	$0	$0	$0	$16,000	$0	$0	$80,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Eviction Defense Collaborative, Inc.	Tenant Right to Counsel Lead Partner	Tenant Right to Counsel partners providing full-scope legal representation for residents facing eviction	$638,184	$0	$0	$0	$705,854	$3,579,332	$0	$4,923,370
MOHCD	Access to Opportunity	Community-Based Services	Good Samaritan Family Resource Center of San Francisco	2-Gen Education Program	ESL training, primarily for Latinx immigrant residents of the Mission	$52,000	$0	$0	$0	$13,000	$0	$0	$65,000
MOHCD	Access to Opportunity	Community-Based Services Housing Place-Based Services	Gum Moon Residence Hall	Skill-building and Service Connection in Richmond and Sunset Neighborhoods	Skill-building and service connection, primarily for residents of the Richmond and Sunset neighborhoods	$27,255	$0	$0	$0	$65,907	$0	$0	$93,162
MOHCD	Access to Opportunity	Community-Based Services Housing Place-Based Services	Gum Moon Residence Hall	Skill-building and Service Connection for Gum Moon SRO Residents	Skill-building and service connection, primarily for Gum Moon SRO residents	$29,256	$0	$0	$0	$70,744	$0	$0	$100,000
MOHCD	Access to Opportunity	Community-Based Services Housing Place-Based Services	Gum Moon Residence Hall	Employment Training for API Survivors of Domestic Violence, Sexual Assault and Human Trafficking	Employment training for primarily API survivors of domestic violence, sexual assault and human trafficking	$23,405	$0	$0	$0	$96,595	$0	$0	$120,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	PS IT program delivery for direct services pool	PS IT program delivery for direct services pool	$45,000	$0	$0	$0	$0	$0	$0	$45,000
MOHCD	Housing Development	Rehabilitation	Mayor's Office of Housing and Community Development	Housing development pool (Single-Family)	Housing development pool (Single-Family)	$500,000	$0	$0	$0	$0	$0	$0	$500,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	Housing program delivery pool	Housing program delivery pool	$675,000	$0	$0	$0	$0	$0	$0	$675,000
MOHCD	Capital Projects	Rehabilitation	Mayor's Office of Housing and Community Development	Capital grant pool	Capital grant pool	$1,000,000	$0	$0	$0	$0	$0	$0	$1,000,000
MOHCD	Housing Development	Rehabilitation	Mayor's Office of Housing and Community Development	Housing development pool (Multi-Family)	Housing development pool (Multi-Family)	$10,466,184	$0	$0	$0	$0	$0	$0	$10,466,184

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MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development/Office of Economic and Workforce Development	General CDBG administration and planning pool	General CDBG administration and planning pool	$3,646,430	$0	$0	$0	$0	$0	$0	$3,646,430
MOHCD	Financial Capability	Financial Capability Services	Mission Economic Development Agency	Financial Capability Coaching Program for San Francisco's LMI, Latino and Immigrant Families	Financial capability services, primarily for Latinx residents of the Mission	$52,000	$0	$0	$0	$13,000	$0	$0	$65,000
MOHCD	Access to Housing	Homeownership Pre-Purchase	Mission Economic Development Agency	Pre- and Post-Purchase Workshop and Counseling Services for San Francisco's LMI and Latino residents	Homeownership Workshop and Counseling Services for San Francisco's LMI and Latino residents	$114,005	$0	$0	$0	$85,995	$0	$0	$200,000
MOHCD	Access to Opportunity	Community-Based Services	Mission Neighborhood Centers, Inc.	Educational Support Services	Academic skill building and GED preparation, primarily for Latinx residents citywide	$52,000	$0	$0	$0	$13,000	$0	$0	$65,000
MOHCD	Access to Housing	Homeownership Post-Purchase	San Francisco Housing Development Corporation	Homeownership Pre- and Post-Purchase	Homeownership education and counseling citywide	$31,579	$0	$0	$0	$18,421	$0	$0	$50,000
MOHCD	Access to Housing	Homeownership Pre-Purchase	Mayor's Office of Housing and Community Development	Homeownership Pre- and Post-Purchase	Homeownership education and counseling citywide	$126,316	$0	$0	$0	$73,684	$0	$0	$200,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Francisco	Tenant Outreach Education and Counseling and Anti-Displacement Coalition	Tenant counseling and education citywide	$564,034	$0	$0	$0	$345,966	$0	$0	$910,000
MOHCD	Access to Civil Justice	Benefits Advocacy	Swords to Plowshares: Veterans Rights Organization	Securing VA Benefits for Low-Income and Homeless Veterans	Legal representation and advocacy for VA benefits, primarily for homeless and low-income veterans	$65,811	$0	$0	$0	$16,189	$0	$0	$82,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Tenderloin Housing Clinic, Inc.	Tenant Right to Counsel	Tenant Right to Counsel partner providing full-scope legal representation for residents facing eviction	$992,720	$0	$0	$0	$314,981	$220,715	$0	$1,528,416
MOHCD	Access to Opportunity	Community-Based Services	Wu Yee Children's Services	Service Connection for the API Community	Service connection, primarily for API residents citywide	$96,000	$0	$0	$0	$24,000	$0	$0	$120,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Young Community Developers, Inc.	100% College Prep - Alice Griffith Education Liaison Project	Academic skill building and short-term case management, primarily for Alice Griffith youth	$50,000	$0	$0	$0	$50,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Young Men's Christian Association of San Francisco (Bayview Branch)	Services for Hunters View and Sunnydale Housing Developments	Community engagement and service connection, primarily for residents of Hunters View and Sunnydale-Velasco	$313,521	$0	$0	$0	$206,479	$0	$0	$520,000

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MOHCD	Access to Opportunity	Housing Place-Based Services	Young Men's Christian Association of San Francisco (Chinatown Branch)	Community Center for SRO Families in Chinatown	Community engagement and service connection, primarily for API families in single room occupancy hotels (SROs) in Chinatown	$47,352	$0	$0	$0	$84,240	$0	$0	$131,592
MOHCD	Access to Opportunity	Community-Based Services	Young Men's Christian Association of San Francisco (Chinatown Branch)	Comprehensive Service Connection and Core Skills Development	Skill building, ESL training and service connection, primarily for API residents of Chinatown	$212,000	$0	$0	$0	$53,000	$0	$0	$265,000
MOHCD	Access to Opportunity	Community-Based Services	Young Men's Christian Association of San Francisco (Urban Services Branch)	Service Connectors - API Citywide	Service connection, primarily for API residents citywide	$120,000	$0	$0	$0	$30,000	$0	$0	$150,000
MOHCD	Access to Opportunity	Community-Based Services	Young Men's Christian Association of San Francisco (Urban Services Branch)	Service Connectors - District 11	Service connection, primarily for residents of District 11	$120,000	$0	$0	$0	$30,000	$0	$0	$150,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	General ESG administration pool	General ESG administration pool	$0	$29,769	$0	$0	$0	$0	$0	$29,769
MOHCD	HIV Supportive Housing	Rental Subsidies and Supportive Services	Catholic Charities CYO of the Archdiocese of San Francisco	Assisted Housing and Health - Tenant Based Rental Subsidies	Housing stability services for long-term rental subsidy households	$0	$0	$313,541	$0	$0	$0	$0	$313,541
MOHCD	HIV Supportive Housing	RCFCI Operating Costs and Supportive Services	Catholic Charities CYO of the Archdiocese of San Francisco	Peter Claver Community RCFCI	Residential care facility for persons with HIV/AIDS	$0	$0	$762,114	$0	$4,968	$0	$0	$767,082
MOHCD	HIV Supportive Housing	RCFCI Operating Costs and Supportive Services	Dolores Street Community Services, Inc.	Richard M. Cohen Residence	Residential care facility for persons with HIV/AIDS	$0	$0	$399,481	$0	$0	$0	$0	$399,481
MOHCD	HIV Supportive Housing	RCFCI Operating Costs and Supportive Services	Larkin Street Youth Services	Assisted Care	Residential care facility for persons with HIV/AIDS	$0	$0	$197,044	$0	$0	$0	$0	$197,044
MOHCD	HIV Supportive Housing	RCFCI Operating Costs and Supportive Services	Maitri Compassionate Care	Maitri Compassionate Care	Residential care facility for persons with HIV/AIDS	$0	$0	$492,167	$0	$5,865	$0	$0	$498,032
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	Housing info and referral pool	Housing info and referral pool	$0	$0	$48,000	$0	$0	$0	$0	$48,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	General HOPWA administration	General HOPWA administration pool	$0	$0	$185,619	$0	$0	$0	$0	$185,619
MOHCD	Capital Projects	Rehabilitation	Mayor's Office of Housing and Community Development	Capital grant pool - HOPWA	Capital grant pool - HOPWA	$0	$0	$2,687,724	$0	$0	$0	$0	$2,687,724
MOHCD	HIV Supportive Housing	Rental Subsidies and Supportive Services	Mayor's Office of Housing and Community Development	Long term rental subsidy and housing advocacy program for persons with HIV/AIDS	Long term rental subsidy and housing advocacy program for persons with HIV/AIDS	$0	$0	$3,153,166	$0	$0	$0	$0	$3,153,166

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City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	HIV Supportive Housing	Transitional Housing	Mercy Housing California XVII, A California Limited Partnership	Derek Silva	Transitional housing facility for persons with HIV/AIDS	$0	$0	$50,000	$0	$0	$0	$0	$50,000
MOHCD	HIV Supportive Housing	RCFCI Operating Costs and Supportive Services	PRC	Leland House	Residential care facility for persons with HIV/AIDS	$0	$0	$707,515	$0	$1,357,485	$0	$0	$2,065,000
MOHCD	HIV Supportive Housing	Transitional Housing	Rafiki Coalition for Health and Wellness	Brandy Moore House	Transitional housing facility for persons with HIV/AIDS	$0	$0	$150,000	$0	$0	$0	$0	$150,000
MOHCD	HIV Supportive Housing	San Mateo HOPWA Program	San Mateo: Mental Health Association of San Mateo	San Mateo HOPWA Program	Project sponsor administrative expenses - shouldn't be more than 7% of total	$0	$0	$47,601	$0	$0	$0	$0	$47,601
MOHCD	HIV Supportive Housing	San Mateo HOPWA Program	San Mateo: Mental Health Association of San Mateo	San Mateo HOPWA Program	Housing information referrals and assistance with locating affordable/appropriate housing units for very low-income persons living with HIV/AIDS	$0	$0	$298,640	$0	$0	$0	$0	$298,640
MOHCD	HIV Supportive Housing	San Mateo HOPWA Program	San Mateo: Mental Health Association of San Mateo	San Mateo HOPWA Program	Permanent Housing HUD-defined move-in costs (e.g. deposits) for very low-income persons living with HIV/AIDS	$0	$0	$33,023	$0	$0	$0	$0	$33,023
MOHCD	HIV Supportive Housing	San Mateo HOPWA Program	San Mateo: Mental Health Association of San Mateo	San Mateo HOPWA Program	STRMU Short-term housing subsidies, including pre- and post-placement housing advocacy services for very low-income persons living with HIV/AIDS	$0	$0	$348,352	$0	$0	$0	$0	$348,352
MOHCD	HIV Supportive Housing	San Mateo HOPWA Program	San Mateo: San Mateo County STD/HIV Program	San Mateo HOPWA Program	Comprehensive case management and community-based services for very low-income persons with HIV/AIDS	$0	$0	$104,500	$0	$0	$0	$0	$104,500
MOHCD	Housing Development	Construction/Rehabilitation	Mayor's Office of Housing and Community Development	Housing development grants pool for CHDOs	Housing development grants pool for CHDOs	$0	$0	$0	$150,000	$0	$0	$0	$150,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	General HOME administration pool	General HOME administration pool	$0	$0	$0	$557,163	$0	$0	$0	$557,163
MOHCD	Housing Development	Construction/Rehabilitation	Mayor's Office of Housing and Community Development	Housing development pool (Multi-Family)	Housing development pool (Multi-Family)	$0	$0	$0	$6,864,472	$0	$0	$0	$6,864,472
MOHCD	Community Building	Convening and Collaboration	3rd Street Youth Center & Clinic	Southeast Sector Convening Group	Coalition building between black-led, black-serving organizations serving the southeast sector of San Francisco	$0	$0	$0	$0	$79,000	$0	$0	$79,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Digital Equity	A. Philip Randolph Institute San Francisco	Tech Hub	Technology equipment and services access point in Bayview Hunters Point	$0	$0	$0	$0	$72,100	$0		$72,100
MOHCD	Community Building	Convening and Collaboration	African Advocacy Network	African and Afro-Caribbean Community Building/Organizing Project	Build a strong network of service providers and stakeholders working with the African and Afro-Caribbean immigrant communities.	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Civil Justice	Immigrant Justice	African Advocacy Network	Legal Services Program	Immigrant legal services, primarily for African immigrants	$0	$0	$0	$0	$206,000	$0	$0	$206,000
MOHCD	Access to Opportunity	Community-Based Services	African American Art & Culture Complex	Ubuntu Resource and Eban Programs	Skill building and service connection, primarily for Black artists and creatives	$0	$0	$0	$0	$201,740	$0	$0	$201,740
MOHCD	Access to Civil Justice	Worker Justice	AIDS Legal Referral Panel of the SF Bay Area	Civil Legal Services	Civil legal services, primarily for residents of District 6	$0	$0	$0	$0	$14,157	$0	$0	$14,157
MOHCD	Access to Civil Justice	Consumer Justice	AIDS Legal Referral Panel of the SF Bay Area	Civil Legal Services	Civil legal services, primarily for residents of District 6	$0	$0	$0	$0	$14,157	$0	$0	$14,157
MOHCD	Access to Civil Justice	Housing Justice	AIDS Legal Referral Panel of the SF Bay Area	Civil Legal Services	Civil legal services, primarily for residents of District 6	$0	$0	$0	$0	$61,069	$0	$0	$61,069
MOHCD	Access to Civil Justice	Immigrant Justice	AIDS Legal Referral Panel of the SF Bay Area	Immigrant Legal Services	Immigrant legal services, primarily for Latinx residents of District 6	$0	$0	$0	$0	$82,200	$0	$0	$82,200
MOHCD	Access to Opportunity	Community-Based Services	APA Family Support Services	Family Economic Success	Job readiness services and ESL training, primarily for API immigrant residents of Chinatown	$0	$0	$0	$0	$137,151	$0	$0	$137,151
MOHCD	Access to Civil Justice	Housing Justice	Asian Americans Advancing Justice - Asian Law Caucus	Legal Services for Low-Income Residents, Primarily Immigrants	Housing legal services, primarily for API immigrant residents citywide	$0	$0	$0	$0	$73,074	$0	$0	$73,074
MOHCD	Access to Civil Justice	Immigrant Justice	Asian Americans Advancing Justice - Asian Law Caucus	Legal Services for Individuals with Mental Health Issues	Immigrant legal services, primarily for residents of District 6 with mental health issues	$0	$0	$0	$0	$143,465	$0	$0	$143,465
MOHCD	Access to Opportunity	Community-Based Services	Asian and Pacific Islander Wellness Center, Inc. (dba San Francisco Community Health Center)	House of Thrive (HOT)	Skill building, short-term case management and service connection, primarily for transgender residents of the Tenderloin	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Community-Based Services	Asian Pacific American Community Center	Visitacion Valley Service Connection	Service connection, primarily for API residents of Visitacion Valley	$0	$0	$0	$0	$143,212	$0	$0	$143,212

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MOHCD	Access to Opportunity	Community-Based Services	Asian Women's Shelter	Access to Services and Skills-Building for Immigrant Survivors of Trauma (ASSIST)	Skill building and service connection, primarily for API immigrant survivors of domestic violence	$0	$0	$0	$0	$125,000	$0	$0	$125,000
MOHCD	Access to Housing	Homeownership Post-Purchase	ASIAN, Inc.	Pre-Purchase Homebuyer Education and Counseling Services for First-Time Homebuyers	Pre-purchase and post-purchase homeownership education and counseling, primarily for API residents citywide	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Housing	Homeownership Pre-Purchase	ASIAN, Inc.	Pre-Purchase Homebuyer Education and Counseling Services for First-Time Homebuyers	Pre-purchase and post-purchase homeownership education and counseling, primarily for API residents citywide	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Community-Based Services	Asociacion Mayab	Light Case Management Services for Maya Families	Short-term case management, primarily for Mayan and American Indian residents	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Civil Justice	Benefits Advocacy	Bay Area Legal Aid	Beyond Eviction: Housing Stabilization Advocacy	Civil legal services for low-income residents citywide	$0	$0	$0	$0	$57,185	$0	$0	$57,185
MOHCD	Access to Civil Justice	Family Justice	Bay Area Legal Aid	Beyond Eviction: Housing Stabilization Advocacy	Civil legal services for low-income residents citywide	$0	$0	$0	$0	$125,000	$0	$0	$125,000
MOHCD	Access to Civil Justice	Housing Justice	Bay Area Legal Aid	Beyond Eviction: Housing Stabilization Advocacy	Civil legal services for low-income residents citywide	$0	$0	$0	$0	$128,000	$0	$0	$128,000
MOHCD	Access to Civil Justice	Consumer Justice	Bay Area Legal Aid	Consumer Rights Clinic	Consumer legal services for low-income residents citywide	$0	$0	$0	$0	$240,470	$0	$0	$240,470
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Bay Area Legal Aid	BayLegal HAP LAE Tenant Right to Counsel Expansion	For Tenant Right to Counsel program expansion.	$0	$0	$0	$0	$1,975,000	$0	$0	$1,975,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Bay Area Legal Aid	Eviction Representation Collaborative	Tenant Right to Counsel partners providing full-scope legal representation for residents facing eviction	$0	$0	$0	$0	$560,782	$2,487,846	$0	$3,048,628
MOHCD	Access to Housing	Rental Housing Counseling	Bayview Hunters Point Multipurpose Senior Services, Inc.	Housing Matters	Rental housing education and counseling, primarily for residents of Bayview Hunters Point	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Access to Opportunity	Community-Based Services	Bernal Heights Neighborhood Center	Service Connection and Skills Training	Skill building and service connection, primarily for residents of the Excelsior	$0	$0	$0	$0	$125,000	$0	$0	$125,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Bernal Heights Neighborhood Center	RAD Family Services at Alemany and at Holly Courts	Tenant engagement, community building and service connection for	$0	$0	$0	$0	$197,945	$0	$0	$197,945

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					Alemany and Holly Courts residents								
MOHCD	Access to Opportunity	Community-Based Services	Booker T. Washington Community Service Center	Family Sustainability Center	Life, academic and digital literacy skill building, primarily for black youth of the Western Addition	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Community Building	Convening and Collaboration	Boys & Girls Clubs of San Francisco	Learning with Community - Sunnydale	Collaborative cohort of CBOs and community members in Sunnydale addressing youth academic needs and implementing annual Vis Valley community events	$0	$0	$0	$0	$66,950	$0	$0	$66,950
MOHCD	Access to Opportunity	Housing Place-Based Services	BRIDGE Regional Partners, Inc.	Rebuild Potrero: Building Community Leadership	Community engagement, primarily for residents of Potrero Terrace and Annex	$0	$0	$0	$0	$155,000	$0	$0	$155,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Catholic Charities CYO of the Archdiocese of San Francisco	CC Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$2,400,000	$0	$0	$2,400,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Causa Justa :: Just Cause	CJJC Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$465,000	$0	$0	$465,000
MOHCD	Access to Civil Justice	Immigrant Justice	Center for Immigrant Protection dba The LGBT Asylum Project	LGBTQ Immigrant Legal Services	Immigrant legal services, primarily for LGBTQ residents of District 8	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Community Building	Convening and Collaboration	Centers for Equity and Success, Inc.	Community Action Grantmaking	Administration of a community action grants program in District 5	$0	$0	$0	$0	$62,400	$0	$0	$62,400
MOHCD	Access to Opportunity	Community-Based Services	Centers for Equity and Success, Inc.	Access to Opportunity Career Center	Job readiness services, primarily for residents of the Western Addition	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Centers for Equity and Success, Inc.	RAD Workforce Development Services at Plaza-Scattered Sites	Workforce development services at Plaza East and Scattered Sites	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Access to Opportunity	Community-Based Services	Centers for Equity and Success, Inc., fiscal sponsor of San Francisco Black Leadership Academy	San Francisco Black Leadership Academy	Case management and other services provided through a black-led coalition of organizations for adults and Transitional Aged Youth	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Access to Civil Justice	Immigrant Justice	Central American Resource Center - CARECEN - of Northern California	Immigrant Justice and Integration Support Initiative	Immigrant legal services citywide	$0	$0	$0	$0	$152,975	$0	$0	$152,975

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Civil Justice	Immigrant Justice	Central American Resource Center - CARECEN - of Northern California	San Francisco Immigrant Legal Defense Collaborative	Immigrant legal services citywide	$0	$0	$0	$0	$5,536,564	$0	$0	$5,536,564
MOHCD	Access to Opportunity	Community-Based Services	Chinatown Community Development Center, Inc.	Service Connection for API Community	Youth leadership development through virtual tours in Chinatown	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Digital Equity	Chinatown Community Development Center, Inc.	Intergenerational Digital Hub	Digital literacy skill building, primarily for limited English proficient API adults in Chinatown	$0	$0	$0	$0	$100,603	$0	$0	$100,603
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Chinatown Community Development Center, Inc.	CCDC Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$110,000	$0	$0	$110,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Chinatown Community Development Center, Inc.	Tenant Counseling and Education	Tenant counseling and education, primarily for API residents citywide	$0	$0	$0	$0	$136,084	$0	$0	$136,084
MOHCD	Access to Opportunity	Housing Place-Based Services	Chinatown Community Development Center, Inc.	Resident Services at 937 Clay	Tenant engagement, community building and service connection for 937 Clay residents	$0	$0	$0	$0	$147,825	$0	$0	$147,825
MOHCD	Eviction Prevention and Housing Stabilization	Housing Stabilization Services and Shared Housing	Chinatown Community Development Center, Inc.	SRO Families Access to Safe and Stabilized Housing	Service connection, short-term case management and housing subsidies, primarily for API residents of single room occupancy hotels (SROs) in Chinatown	$0	$0	$0	$0	$205,751	$0	$0	$205,751
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Chinatown Community Development Center, Inc.	SRO Families Access to Safe and Stabilized Housing Expansion	For housing stability case management and move-in assistance for SRO families.	$0	$0	$0	$0	$250,000	$0	$0	$250,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Chinatown Community Development Center, Inc.	RAD Family Services at Ping Yuen and at Ping Yuen North	Tenant engagement, community building and service connection for Ping Yuen and Ping Yuen North residents	$0	$0	$0	$0	$409,880	$0	$0	$409,880
MOHCD	Community Building	Convening and Collaboration	Chinese for Affirmative Action	CUHJ Coordination and Workforce Action Team	Community engagement, primarily for Latinx residents of the Excelsior	$0	$0	$0	$0	$135,000	$0	$0	$135,000
MOHCD	Access to Opportunity	Community-Based Services	Chinese Newcomers Service Center	Service Connection in Chinatown	Service connection, primarily for API residents of Chinatown	$0	$0	$0	$0	$45,035	$0	$0	$45,035

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MOHCD	Access to Opportunity	Community-Based Services	Chinese Progressive Association, Inc., fiscal sponsor of Excelsior Works!	Access to Opportunity for Low-Income Immigrant Communities	Job readiness services, skill building, short-term case management and service connection, primarily for immigrant residents of the Excelsior	$0	$0	$0	$0	$316,500	$0	$0	$316,500
MOHCD	Access to Opportunity	Community-Based Services	Collective Impact, DBA Mo' Magic	Mo'MAGIC's Western Addition Community Stability Project	Community-based services for the Western Addition	$0	$0	$0	$0	$128,750	$0	$0	$128,750
MOHCD	Access to Opportunity	Housing Place-Based Services	Community Awareness Resources Entity	C.A.R.E. African American Targeted Outreach	Tenant engagement, community building and service connection for Potrero Terrace and Annex residents	$0	$0	$0	$0	$51,535	$0	$0	$51,535
MOHCD	Access to Opportunity	Community-Based Services	Community Forward SF, Inc.	A Woman's Place Drop In Center Gender Inclusive Re-Entry Program	Short-term case management, skill building and service connection, primarily for transgender women and genderqueer residents of District 6	$0	$0	$0	$0	$180,000	$0	$0	$180,000
MOHCD	Access to Opportunity	Community-Based Services	Community Youth Center of San Francisco	Digital Literacy Program for Non-English Speaking Residents in Chinatown, Bayview and Richmond Districts	Digital literacy program for non-English speaking residents in Chinatown, Bayview and Richmond Districts	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Community Building	Convening and Collaboration	Community Youth Center of San Francisco	API Council	Coalition building between API organizations	$0	$0	$0	$0	$71,925	$0	$0	$71,925
MOHCD	Community Building	Convening and Collaboration	Community Youth Center of San Francisco	API Youth Leadership Council	API Youth Leadership Council for Civic Engagement	$0	$0	$0	$0	$120,000	$0	$0	$120,000
MOHCD	Access to Opportunity	Community-Based Services	Community Youth Center of San Francisco	Transition Opportunities and programs for Success (TOPS)	Life skills, educational skills and case managements services for Transitional Aged Youth	$0	$0	$0	$0	$155,000	$0	$0	$155,000
MOHCD	Access to Opportunity	Community-Based Services	Community Youth Center of San Francisco	Bayview Service Connection & Multicultural Engagement Program	Bayview service connection and multicultural engagement program	$0	$0	$0	$0	$215,000	$0	$0	$215,000
MOHCD	Access to Housing	Homeownership Post-Purchase	Consumer Credit Counseling Service of San Francisco dba BALANCE	Homeownership Pre- and Post-Purchase Counseling	Homeownership education and counseling citywide	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Housing	Rental Housing Counseling	Consumer Credit Counseling Service of San Francisco dba BALANCE	Rental Housing Counseling	Rental housing education and counseling citywide	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Financial Capability	Financial Capability Services	Consumer Credit Counseling Service of San Francisco dba BALANCE	Financial Capability	Financial capability services citywide	$0	$0	$0	$0	$150,000	$0	$0	$150,000

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MOHCD	Access to Housing	Homeownership Pre-Purchase	Consumer Credit Counseling Service of San Francisco dba BALANCE	Homeownership Pre- and Post-Purchase Counseling	Homeownership education and counseling citywide	$0	$0	$0	$0	$192,083	$0	$0	$192,083
MOHCD	Access to Housing	Homeownership Pre-Purchase	Consumer Credit Counseling Service of San Francisco dba BALANCE	BALANCE A2H Homeownership Counseling	Dream Keeper Homeownership Education and Counseling	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Eviction Prevention and Housing Stabilization	Housing Stabilization Services and Shared Housing	Covia Foundation	Home Match San Francisco Shared Housing Program	Shared housing program leveraging existing housing stock to create affordable housing opportunities	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Civil Justice	Immigrant Justice	Dolores Street Community Services, Inc.	Immigrant Legal Services Partnership	Immigrant legal services citywide	$0	$0	$0	$0	$248,075	$0	$0	$248,075
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Dolores Street Community Services, Inc.	DSCS Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$270,000	$0	$0	$270,000
MOHCD	Access to Civil Justice	Immigrant Justice	Dolores Street Community Services, Inc.	RRN Hotline	Immigrant legal services hotline	$0	$0	$0	$0	$1,382,000	$0	$0	$1,382,000
MOHCD	Access to Civil Justice	Immigrant Justice	Dolores Street Community Services, Inc.	San Francisco Immigrant Legal and Education Network	Immigrant legal services citywide	$0	$0	$0	$0	$1,722,209	$0	$0	$1,722,209
MOHCD	Access to Opportunity	Community-Based Services	Donaldina Cameron House	Community Resources and Adult Education Program	Skill building and service connection, primarily for API senior residents citywide	$0	$0	$0	$0	$116,051	$0	$0	$116,051
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Eviction Defense Collaborative, Inc.	EDC Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$2,400,000	$0	$0	$2,400,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Eviction Defense Collaborative, Inc.	EDC ALC ALRP ODL Tenant Right to Counsel Expansion	For Tenant Right to Counsel program expansion.	$0	$0	$0	$0	$4,400,000	$0	$0	$4,400,000
MOHCD	Access to Opportunity	Community-Based Services	Filipino-American Development Foundation, fiscal sponsor of Filipino Community Center	Immigrants and Transition Aged Youth (ITAY)	Life skills building and short-term case management, primarily for Filipino TAY citywide	$0	$0	$0	$0	$102,751	$0	$0	$102,751
MOHCD	Access to Opportunity	Community-Based Services	Filipino-American Development Foundation, fiscal sponsor of Filipino Community Center	TULAY SF: Bridging Filipino Families to Services and Resources in San Francisco	Service connection, job readiness services and short-term case management, primarily for Filipino families citywide	$0	$0	$0	$0	$401,157	$0	$0	$401,157
MOHCD	Access to Opportunity	Community-Based Services	Filipino-American Development Foundation,	Pin@y Educational Partnerships (PEP)	Community engagement and academic skill building,	$0	$0	$0	$0	$77,063	$0	$0	$77,063

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
			fiscal sponsor of Pin@y Educational Partnerships (PEP)		primarily for Filipino youth of the Excelsior								
MOHCD	Community Building	Convening and Collaboration	Filipino-American Development Foundation, fiscal sponsor of SoMa Pilipinas	SoMa Pilipinas	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Filipino-American Development Foundation, fiscal sponsor of South of Market Community Action Network	Tenant Counseling Program	Tenant counseling and education, primarily for Filipino residents in SoMa	$0	$0	$0	$0	$131,875	$0	$0	$131,875
MOHCD	Access to Opportunity	Community-Based Services	Filipino-American Development Foundation, fiscal sponsor South of Market Community Action Network	Case Management Program	Short-term case management, primarily for newcomers and Filipinos in SoMa and the Tenderloin	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Filipino-American Development Foundation, fiscal sponsor South of Market Community Action Network	SOMCAN Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$105,000	$0	$0	$105,000
MOHCD	Organizational Capacity Building	Organizational Capacity Building	Fiscal Management Associates, LLC	Financial Management Technical Assistance and Capacity Building Services	Consulting services, workshops, hotline, evaluation, and special projects supporting financial systems and fiscal infrastructure for community-based organizations serving low-income communities	$0	$0	$0	$0	$60,000	$0	$0	$60,000
MOHCD	Access to Opportunity	Community-Based Services	Five Keys Schools and Programs	Self Determination Project	Job readiness services and skill building at RAD and HOPE SF sites	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Community Building	Convening and Collaboration	Friendship House Association of American Indians	The Village: An American Indian Services Hub	Multi-services hub for the Native American community.	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Opportunity	Community-Based Services	Friendship House Association of American Indians	Service Connection for American Indians Residing in San Francisco	Service connection, primarily for American Indian residents citywide	$0	$0	$0	$0	$261,751	$0	$0	$261,751
MOHCD	Community Building	Convening and Collaboration	Gay, Lesbian, Bisexual, Transgender Historical Society	LGBTQ+ History and Culture: Convening and Collaborating	Capacity building project for museum and archives on GLBTQ+ history and culture	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	Good Samaritan Family Resource Center of San Francisco	Wraparound Services for Newcomer Families	Service connection to newcomer Latinx immigrant families	$0	$0	$0	$0	$164,251	$0	$0	$164,251

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Community-Based Services	Goodwill Industries of San Francisco, San Mateo, and Marin Counties	Digital Essentials PLUS	Digital literacy skill building, primarily for black residents citywide	$0	$0	$0	$0	$80,000	$0	$0	$80,000
MOHCD	Access to Opportunity	Community-Based Services	Homeless Children's Network	Ma'at Youth Leadership Initiative	Skill building and leadership development for Black youth citywide	$0	$0	$0	$0	$97,850	$0	$0	$97,850
MOHCD	Access to Civil Justice	Community Legal Navigators	Homeless Prenatal Program, Inc.	Community Legal Navigator Program	Legal education, referral and embedded support within a pilot cohort of nonprofit organizations	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Access to Housing	Rental Housing Counseling	Homeless Prenatal Program, Inc.	Housing Case Management, Clinics and Workshops	Rental housing education and counseling, primarily for families citywide	$0	$0	$0	$0	$51,587	$198,413	$0	$250,000
MOHCD	Access to Housing	Homeownership Post-Purchase	Homeownership San Francisco	Pre- and Post-Purchase Coordination	Coordination and support of a citywide homeownership counseling provider network	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Housing	Homeownership Pre-Purchase	Homeownership San Francisco	Pre- and Post-Purchase Coordination	Coordination and support of a citywide homeownership counseling provider network	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Housing	Rental Housing Counseling	Homeownership San Francisco	Rental Coordination	Coordination and support of a citywide rental housing counseling provider network	$0	$0	$0	$0	$41,706	$158,294	$0	$200,000
MOHCD	Access to Opportunity	Community-Based Services	Homies Organizing the Mission to Empower Youth (HOMEY)	HOMEY HUB	Life and academic skills building, primarily for Latinx and African American youth and residents re-entering from the correctional system	$0	$0	$0	$0	$182,797	$0	$0	$182,797
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Homies Organizing the Mission to Empower Youth (HOMEY)	HOMEY Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$800,000	$0	$0	$800,000
MOHCD	Access to Housing	Homeownership Post-Purchase	Housing and Economic Rights Advocates	Homeownership Post-Purchase Legal Help	Foreclosure intervention services through legal counseling and representation	$0	$0	$0	$0	$66,788	$0	$0	$66,788
MOHCD	Access to Civil Justice	Worker Justice	Instituto Laboral de la Raza	Expanded Support for the Working Poor	Employment legal services, primarily for Latinx immigrants	$0	$0	$0	$0	$102,751	$0	$0	$102,751
MOHCD	Community Building	Convening and Collaboration	International Indian Treaty Council	IITC Capacity-building and Communications for Indigenous Peoples, Tribes and Communities	To enhance IITC's work on its Strategic Implementation Plan focused on internal capacity-building, internal and external communications to enhance our services for Indigenous	$0	$0	$0	$0	$45,000	$0	$0	$45,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
					Peoples, Tribes and Communities.								
MOHCD	Community Building	Convening and Collaboration	Intersection for The Arts, fiscal sponsor of American Indian Cultural Center (AICC)	American Indian Cultural Center's (AICC's) Return to the Land Project	Creating access to land with outdoor programing to strengthen the AIAN community's relationship to Indigenous food and plant knowledge for wellness and healing.	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Community Building	Convening and Collaboration	Japanese Community Youth Council, fiscal sponsor of Japantown Cultural District	Japantown Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Access to Civil Justice	Family Justice	Justice & Diversity Center of the Bar Association of San Francisco	Family Law Project	Family legal services citywide	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Civil Justice	Immigrant Justice	La Raza Centro Legal	La Raza Centro Legal SF-Immigrant Justice	Immigration legal services for low-income Latinx and monolingual Spanish speaking residents	$0	$0	$0	$0	$70,000	$0	$0	$70,000
MOHCD	Access to Civil Justice	Worker Justice	La Raza Centro Legal	La Raza Centro Legal	Employment legal services, primarily for Latinx immigrants	$0	$0	$0	$0	$77,063	$0	$0	$77,063
MOHCD	Access to Civil Justice	Immigrant Justice	La Raza Community Resource Center, Inc.	Familia Adelante	Immigrant legal services, primarily for Latinx immigrants citywide	$0	$0	$0	$0	$102,751	$0	$0	$102,751
MOHCD	Access to Opportunity	Community-Based Services	La Raza Community Resource Center, Inc.	Rapid Response Social Services to Latino Families	Enhanced information and referral, short-term case management and emergency financial assistance, primarily for Latinx immigrants	$0	$0	$0	$0	$143,186	$0	$0	$143,186
MOHCD	Access to Opportunity	Community-Based Services	La Raza Community Resource Center, Inc.	Immigrant Parent Support Project	Enhanced information and referral, short-term case management and emergency financial assistance, primarily for Latinx immigrants	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Access to Opportunity	Community-Based Services	La Raza Community Resource Center, Inc.	Service Connection Emergency Fund	Enhanced information and referral, short-term case management and emergency financial assistance, primarily for Latinx immigrants	$0	$0	$0	$0	$306,814	$0	$0	$306,814
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	La Raza Community Resource Center, Inc.	LRCRC Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$1,600,000	$0	$0	$1,600,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Larkin Street Youth Services	Trans Home SF & TAY Flexible Subsidies	TAY housing vouchers and tenant-based rental subsidies for transgender and gender nonconforming residents citywide	$0	$0	$0	$0	$1,185,683	$0	$0	$1,185,683
MOHCD	Access to Opportunity	Community-Based Services	Lavender Youth Recreation and Information Center, Inc.	LGBTQQ+ TAY Youth Advocacy	Youth advocacy and short-term case management, primarily for LGBTQQ TAY citywide	$0	$0	$0	$0	$65,000	$0	$0	$65,000
MOHCD	Access to Civil Justice	Worker Justice	Legal Assistance to the Elderly, Inc.	District 11 Civil Legal Services	Civil legal services, primarily for seniors and adults with disabilities in District 11	$0	$0	$0	$0	$11,713	$0	$0	$11,713
MOHCD	Access to Civil Justice	Immigrant Justice	Legal Assistance to the Elderly, Inc.	District 11 Civil Legal Services	Civil legal services, primarily for seniors and adults with disabilities in District 11	$0	$0	$0	$0	$151,860	$0	$0	$151,860
MOHCD	Access to Civil Justice	Housing Justice	Legal Assistance to the Elderly, Inc.	District 11 Civil Legal Services	Civil legal services, primarily for seniors and adults with disabilities in District 11	$0	$0	$0	$0	$208,844	$0	$0	$208,844
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Legal Assistance to the Elderly, Inc.	Tenant Right to Counsel	Tenant Right to Counsel partner providing full-scope legal representation, primarily for seniors and adults with disabilities facing eviction	$0	$0	$0	$0	$363,096	$0	$0	$363,096
MOHCD	Access to Civil Justice	Immigrant Justice	Legal Services For Children, Inc.	Immigration Legal Services for Children	Immigrant legal services, primarily for immigrant youth citywide	$0	$0	$0	$0	$102,751	$0	$0	$102,751
MOHCD	Access to Opportunity	Community-Based Services	LightHouse for the Blind and Visually Impaired	LightHouse Language Connections: Outreach and Training for Limited English Proficiency Blind and Low Vision San Franciscans	Life skills training and service connection for Limited English Proficiency Blind and Low Vision San Franciscans	$0	$0	$0	$0	$70,000	$0	$0	$70,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant and Landlord Assistance	Lower Polk Community Benefit District	Lower Polk Tenant Landlord Clinic (TLC)	Conflict resolution services for tenants and landlords of Lower Polk	$0	$0	$0	$0	$83,355	$0	$0	$83,355
MOHCD	Eviction Prevention and Housing Stabilization	Tenant and Landlord Assistance	Lower Polk Community Benefit District, fiscal sponsor of the San Francisco Apartment Association	San Francisco Apartment Management Support Network (SF AMSN)	Conflict resolution services for tenants and landlords of Lower Polk	$0	$0	$0	$0	$20,000	$0	$0	$20,000
MOHCD	Access to Opportunity	Digital Equity	Mayor's Office of Housing and Community Development	Digital Equity grant pool	Digital Equity grant pool	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Eviction Prevention	Rental Subsidies and Supportive Services	Mayor's Office of Housing and Community Development	SOS for SRO Families	"SOS for SRO Families" Project based-operating subsidies to access affordable housing	$0	$0	$0	$0	$250,000	$0	$0	$250,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
	and Housing Stabilization												
MOHCD	Organizational Capacity Building	Organizational Capacity Building	Mayor's Office of Housing and Community Development	Community Development capacity building grant pool	Organizational capacity building pool	$0	$0	$0	$0	$331,429	$0	$0	$331,429
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	Capital program delivery pool	Capital program delivery pool	$0	$0	$0	$0	$357,000	$0	$0	$357,000
MOHCD	Community Building	Convening and Collaboration	Mayor's Office of Housing and Community Development	Cultural Districts grant pool	Cultural Districts grant pool	$0	$0	$0	$0	$560,000	$0	$0	$560,000
MOHCD	Admin/PD	Admin/PD	Mayor's Office of Housing and Community Development	PS program delivery and evaluation pool	PS program delivery and evaluation pool	$0	$0	$0	$0	$598,000	$0	$0	$598,000
MOHCD	Organizational Capacity Building	Organizational Capacity Building	Mayor's Office of Housing and Community Development	African American Community Stabilization capacity building grant pool	Organizational capacity building pool	$0	$0	$0	$0	$1,000,000	$0	$0	$1,000,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Mayor's Office of Housing and Community Development	Displaced tenants housing subsidy program	Displaced tenants housing subsidy program	$0	$0	$0	$0	$1,000,000	$0	$0	$1,000,000
MOHCD	TBD	TBD	Mayor's Office of Housing and Community Development	Public Services Pool	Funding pool for public services projects	$0	$0	$0	$0	$295,609	$0	$0	$295,609
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	Mayor's Office of Housing and Community Development	Addback FY21/22 for Organizers for tenant outreach	Tenant outreach in HUD buildings and other publicly financed residential developments, independent from the operator	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Housing	Rental Housing Counseling	Mayor's Office of Housing and Community Development	Addback FY21/22 for affordable housing on the Westside	Funding to increase affordable housing on the Westside in Districts 1, 4 and 7	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Mercy Housing California	Sunnydale Housing Stabilization and Case Management	Housing stabilization and short-term case management, primarily for residents of Sunnydale-Velasco	$0	$0	$0	$0	$135,000	$0	$0	$135,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Mercy Housing California	Sunnydale Community Engagement and Services	Community engagement and services, primarily for residents of Sunnydale-Velasco and greater Visitacion Valley	$0	$0	$0	$0	$164,000	$0	$0	$164,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Mercy Housing California	Sunnydale Youth Center	Skill building, service connection and short-term case management, primarily for youth of Sunnydale-Velasco and greater Visitacion Valley	$0	$0	$0	$0	$486,000	$0	$0	$486,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Financial Capability	Financial Capability Services	Mission Asset Fund	Ongoing One-on-One Financial Coaching Services, Primarily for Latinx Residents	Financial capability services, primarily for Latinx immigrants citywide	$0	$0	$0	$0	$65,000	$0	$0	$65,000
MOHCD	Access to Housing	Homeownership Post-Purchase	Mission Economic Development Agency	Pre- and Post-Purchase Workshop and Counseling Services for San Francisco's LMI and Latino residents	Homeownership Workshop and Counseling Services for San Francisco's LMI and Latino residents	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	Mission Economic Development Agency	Mission Promise Neighborhood's Parent Service Connection Model for Accessing Opportunity in the Mission District	Service connection, primarily for Latinx parents of the Mission	$0	$0	$0	$0	$102,751	$0	$0	$102,751
MOHCD	Access to Housing	Rental Housing Counseling	Mission Economic Development Agency	Affordable Rental Counseling and Latino Housing Collaborative	Rental housing education and counseling, primarily for Latinx residents of the Mission	$0	$0	$0	$0	$245,030	$179,884	$0	$424,914
MOHCD	Access to Opportunity	Housing Place-Based Services	Mission Housing Development Corporation	RAD Family Services at Scattered Sites	Tenant engagement, community building and service connection for scattered site residents	$0	$0	$0	$0	$33,553	$0	$0	$33,553
MOHCD	Access to Opportunity	Housing Place-Based Services	Mission Housing Development Corporation	Mission District Tenant Empowerment	Tenant engagement, community building and service connection for Valencia Gardens residents	$0	$0	$0	$0	$80,964	$0	$0	$80,964
MOHCD	Access to Opportunity	Community-Based Services	Mission Neighborhood Centers Inc	Bayview Family Support Services	Family Resource Services, primarily for Latino residents of the Bayview	$0	$0	$0	$0	$515,000	$0	$0	$515,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Mission Neighborhood Centers, Inc.	MNC Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$1,600,000	$0	$0	$1,600,000
MOHCD	Access to Opportunity	Community-Based Services	Mission Neighborhood Centers, Inc., fiscal sponsor of Mission Language and Vocational School	Vocational Preparation	Academic skills building and job readiness services	$0	$0	$0	$0	$60,000	$0	$0	$60,000
MOHCD	Access to Opportunity	Community-Based Services	MOCHD - Work Order to Office of the Treasurer	Guaranteed Income Program for Transgender People	Guaranteed Income Program for Transgender People	$0	$0	$0	$0	$800,000	$0	$0	$800,000
MOHCD	Organizational Capacity Building	Organizational Capacity Building	MOHCD - Work Order	Support to San Francisco historical education through increased museum education and capacity building.	Support to San Francisco historical education through increased museum education and capacity building.	$0	$0	$0	$0	$50,000	$0	$0	$50,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Civil Justice	Worker Justice	Mujeres Unidas y Activas	Access to Worker Justice	Employment legal services, primarily for female Latinx domestic workers	$0	$0	$0	$0	$252,990	$0	$0	$252,990
MOHCD	Financial Capability	Financial Capability Services	MyPath	My Financial Mentor: Expansion of MyPath Credit and Young Adult Financial Mentoring Services	Financial capability services, primarily for TAY citywide	$0	$0	$0	$0	$66,788	$0	$0	$66,788
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Native American Health Center, Inc.	NAHC Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Opportunity	Community-Based Services	Native American Health Center, Inc.	Native Health Community Development	Skill building, short-term case management and service connection, primarily for American Indians citywide	$0	$0	$0	$0	$208,000	$0	$0	$208,000
MOHCD	Access to Civil Justice	Community Legal Navigators	Nihonmachi Legal Outreach (dba Asian Pacific Islander Legal Outreach)	Anti-API Hate Violence Legal Clinic	Legal services, service navigation, training and capacity building related to anti-Asian hate crime	$0	$0	$0	$0	$90,000	$0	$0	$90,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Nihonmachi Legal Outreach (dba Asian Pacific Islander Legal Outreach)	APILO Tenant Right to Counsel Expansion	For Tenant Right to Counsel program expansion.	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Access to Civil Justice	Benefits Advocacy Consumer Justice Family Justice Housing Justice Immigrant Justice Worker Justice	Nihonmachi Legal Outreach (dba Asian Pacific Islander Legal Outreach)	API Civil Legal Services	Civil legal services, primarily for female API domestic violence survivors and at-risk API residents citywide	$0	$0	$0	$0	$211,625	$0	$0	$211,625
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Nihonmachi Legal Outreach (dba Asian Pacific Islander Legal Outreach)	API Tenant Right to Counsel	Tenant Right to Counsel partner providing full-scope legal representation, primarily for API residents facing eviction	$0	$0	$0	$0	$426,899	$0	$0	$426,899
MOHCD	Financial Capability	Financial Capability Services	Northeast Community Federal Credit Union	Road to Financial Stability	Financial capability services citywide	$0	$0	$0	$0	$60,000	$0	$0	$60,000
MOHCD	Community Building	Convening and Collaboration	One Treasure Island	Building One Treasure Island Program	Convening a Treasure Island community advisory committee and hosting community events	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	One Treasure Island	Advancing Economic Equity Program	Skill building and enhanced information and referral	$0	$0	$0	$0	$150,000	$0	$0	$150,000

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City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
					services for residents of Treasure Island								
MOHCD	Access to Civil Justice	Benefits Advocacy	Open Door Legal	Civil Legal Services in Bayview Hunters Point, D2, D5, and D11	Housing law services, primarily for residents of Bayview Hunters Point, District 5 and District 11	$0	$0	$0	$0	$41,069	$22,279	$0	$63,348
MOHCD	Access to Civil Justice	Worker Justice	Open Door Legal	Civil Legal Services in Bayview Hunters Point, D2, D5, and D11	Housing law services, primarily for residents of Bayview Hunters Point, District 5 and District 11	$0	$0	$0	$0	$51,336	$27,849	$0	$79,185
MOHCD	Access to Civil Justice	Consumer Justice	Open Door Legal	Civil Legal Services in Bayview Hunters Point, D2, D5, and D11	Housing law services, primarily for residents of Bayview Hunters Point, District 5 and District 11	$0	$0	$0	$0	$244,303	$132,528	$0	$376,831
MOHCD	Access to Civil Justice	Family Justice	Open Door Legal	Civil Legal Services in Bayview Hunters Point, D2, D5, and D11	Housing law services, primarily for residents of Bayview Hunters Point, District 5 and District 11	$0	$0	$0	$0	$273,796	$148,527	$0	$422,323
MOHCD	Access to Civil Justice	Housing Justice	Open Door Legal	Civil Legal Services in Bayview Hunters Point, D2, D5, and D11	Housing law services, primarily for residents of Bayview Hunters Point, District 5 and District 11	$0	$0	$0	$0	$301,699	$148,527	$0	$450,226
MOHCD	Access to Housing	Rental Housing Counseling	Openhouse	LGBTQ Access to Housing	Rental housing education and counseling, primarily for LGBTQ seniors	$0	$0	$0	$0	$131,875	$0	$0	$131,875
MOHCD	Access to Opportunity	Community-Based Services	Pomeroy Recreation & Rehabilitation Center	Discovery, Soft Skills, and Educational Attainment	Vocational skill development, life skills and job readiness services for adults with developmental disabilities.	$0	$0	$0	$0	$65,000	$0	$0	$65,000
MOHCD	Access to Opportunity	Community-Based Services	Portola Family Connection Center, Inc.	Service Connection in the Excelsior and Portola	Service connection, primarily for residents of the Excelsior and Portola	$0	$0	$0	$0	$92,475	$0	$0	$92,475
MOHCD	Access to Opportunity	Housing Place-Based Services	Potrero Hill Neighborhood House	Potrero Hill TAY	Community outreach, engagement and service connection for residents of Potrero Terrace and Annex and greater Potrero Hill	$0	$0	$0	$0	$83,267	$0	$0	$83,267
MOHCD	Access to Civil Justice	Benefits Advocacy	PRC	SSI For Families	Legal representation and advocacy for SSI benefits	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	PRC	Pre-Employment Program	Workplace and academic skill building, primarily for persons with HIV/AIDS or mental health disabilities	$0	$0	$0	$0	$50,000	$0	$0	$50,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Community-Based Services	Public Health Foundation Enterprises, Inc. (dba Heluna Health), fiscal sponsor of SisterWeb	SisterWeb	Short-term case management, primarily for Latina o/x and Pacific Islander mothers and doulas	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	Public Health Foundation Enterprises, Inc. (dba Heluna Health), fiscal sponsor of SisterWeb	SisterWeb	Short-term case management, primarily for pregnant African American women	$0	$0	$0	$0	$154,543	$0	$0	$154,543
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Q Foundation (dba AIDS Housing Alliance)	Q:PLUS	Tenant-based rental subsidies for persons with HIV/AIDS	$0	$0	$0	$0	$1,613,500	$0	$0	$1,613,500
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Q Foundation (dba AIDS Housing Alliance)	Q Tenant-Based Rental Subsidies for Vulnerable Populations	Tenant-based rental subsidies for homeless residents or those at risk of housing instability	$0	$0	$0	$0	$1,657,991	$0	$1,000,000	$2,657,991
MOHCD	Community Building	Convening and Collaboration	Rafiki Coalition for Health and Wellness	Ujamaa Collaborative: Black-Led Organizations	Coalition building between black-led, black-serving organizations citywide	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Acccess to Housing	Home Modifications	Rebuilding Together San Francisco	Dream Keeper Senior Home Repair	Dream Keeper Home Repairs and Modifications Citywide	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Access to Housing	Home Modifications	Rebuilding Together San Francisco	Home Modifications	Home repairs and modifications, primarily for seniors and adults with disabilities citywide	$0	$0	$0	$0	$437,274	$0	$0	$437,274
MOHCD	Community Building	Convening and Collaboration	Richmond District Neighborhood Center	Neighborhood Safety Network	Neighborhood Safety Network	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Community Building	Convening and Collaboration	Richmond District Neighborhood Center, Inc.	San Francisco Neighborhood Centers Together Capacity Building	Coalition building and peer support between neighborhood centers citywide	$0	$0	$0	$0	$77,063	$0	$0	$77,063
MOHCD	Access to Opportunity	Community-Based Services	Safe & Sound	Trauma-Informed Short-term Case Management for BVHP Parents & Caregivers	Trauma-Informed Short-term Case Management for Bayview Hunters Point Parents & Caregivers	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Access to Opportunity	Community-Based Services	Samoan Community Development Center	Samoan Community-Based Services	Service connection for Samoan and Pacific Islander residents, primarily from Visitacion Valley	$0	$0	$0	$0	$100,000	$0	$0	$100,000
MOHCD	Community Building	Convening and Collaboration	Samoan Community Development Center, fiscal sponsor of the S.A.L.T. Coalition	S.A.L.T. Coalition	Coordinated wraparound services to Pacific Islanders facing housing loss and other vulnerabilities.	$0	$0	$0	$0	$100,000	$0	$0	$100,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Community Building	Convening and Collaboration	San Francisco African American Chamber of Commerce Foundation	San Francisco African American Community Arose	Technical assistance and promotion program for African American businesses	$0	$0	$0	$0	$149,350	$0	$0	$149,350
MOHCD	Access to Opportunity	Community-Based Services	San Francisco Community Empowerment and Support Group, Inc.	Portola-Based Community Services	Skill building and ESL training, primarily for API immigrants and seniors of the Portola	$0	$0	$0	$0	$77,063	$0	$0	$77,063
MOHCD	Financial Capability	Financial Capability Services	San Francisco Housing Development Corporation	Financial Capability	Financial capability services citywide	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Access to Opportunity	Community-Based Services	San Francisco Housing Development Corporation	Community-Based Services	Digital literacy and life skills building for residents of the Western Addition	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Access to Opportunity	Housing Place-Based Services	San Francisco Housing Development Corporation	RAD Family Services at Bernal Dwellings	Tenant engagement, community building and service connection for Bernal Dwellings residents	$0	$0	$0	$0	$77,614	$0	$0	$77,614
MOHCD	Access to Opportunity	Housing Place-Based Services	San Francisco Housing Development Corporation	RAD Family Services at Hayes Valley North and South	Tenant engagement, community building and service connection for Hayes Valley North and South residents	$0	$0	$0	$0	$137,993	$0	$0	$137,993
MOHCD	Access to Opportunity	Housing Place-Based Services	San Francisco Housing Development Corporation	RAD Workforce Services at Hayes Valley	Workforce development services at Hayes Valley North and South	$0	$0	$0	$0	$50,000	$100,000	$0	$150,000
MOHCD	Access to Housing	Rental Housing Counseling	San Francisco Housing Development Corporation	Rental Housing Counseling	Rental housing education and counseling citywide	$0	$0	$0	$0	$73,192	$226,808	$0	$300,000
MOHCD	Access to Opportunity	Housing Place-Based Services	San Francisco Housing Development Corporation	RAD Family Services at Hunters Point East and West and at Westbrook	Tenant engagement, community building and service connection for Hunters Point East and West, and Westbrook residents	$0	$0	$0	$0	$409,176	$0	$0	$409,176
MOHCD	Financial Capability	Financial Capability Services	San Francisco Lesbian Gay Bisexual Transgender Community Center	Financial Coaching	Financial capability services, primarily for LGBTQ residents citywide	$0	$0	$0	$0	$66,788	$0	$0	$66,788
MOHCD	Access to Opportunity	Community-Based Services	San Francisco Lesbian Gay Bisexual Transgender Community Center	Enhanced Information and Referral and Navigation Services	Enhanced information and referral and service connection, primarily for LGBTQ residents citywide	$0	$0	$0	$0	$150,000	$0	$0	$150,000
MOHCD	Access to Housing	Homeownership Pre-Purchase	San Francisco Lesbian Gay Bisexual Transgender Community Center	First-Time Homebuyers Program	Homeownership education and counseling, primarily for LGBTQ residents citywide	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Community Building	Convening and Collaboration	San Francisco Lesbian Gay Bisexual Transgender Community Center, fiscal	Castro LGBTQ Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
			sponsor of Castro LGBTQ Cultural District										
MOHCD	Community Building	Convening and Collaboration	San Francisco Study Center, Incorporated, fiscal sponsor of Calle 24 Latino Cultural District	Calle 24 Latino Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	San Francisco Study Center, Incorporated, fiscal sponsor of the Bill Sorro Housing Program	BiSHoP Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$105,000	$0	$0	$105,000
MOHCD	Access to Housing	Rental Housing Counseling	San Francisco Study Center, Incorporated, fiscal sponsor of the Bill Sorro Housing Program	Citywide Access to Housing	Rental housing education and counseling citywide	$0	$0	$0	$0	$149,771	$252,229	$0	$402,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Counseling and Education	San Francisco Study Center, Incorporated, fiscal sponsor of the Housing Rights Committee of San Francisco	HRCSF Tenant Counseling, Education & Outreach Targeting/Expansion	For targeted/expansion of tenant counseling, education and outreach.	$0	$0	$0	$0	$645,000	$0	$0	$645,000
MOHCD	Access to Housing	Rental Housing Counseling	Self-Help for the Elderly	Rental Housing Counseling	Rental housing education and counseling, primarily for API seniors citywide	$0	$0	$0	$0	$88,000	$0	$0	$88,000
MOHCD	Access to Civil Justice	Immigrant Justice	SF CLOUT	WE RISE SF Immigration Center	Immigrant legal education and counseling, primarily for Latinx immigrants citywide	$0	$0	$0	$0	$178,104	$0	$0	$178,104
MOHCD	Access to Opportunity	Housing Place-Based Services	Shanti Project	Potrero Care Navigation and Housing Stabilization	Housing stabilization and short-term case management, primarily for residents of Potrero Terrace and Annex	$0	$0	$0	$0	$137,000	$0	$0	$137,000
MOHCD	Organizational Capacity Building	Organizational Capacity Building	Shelter Tech	Citywide Resource Guide	Citywide Resource Guide	$0	$0	$0	$0	$106,412	$0	$0	$106,412
MOHCD	Community Building	Convening and Collaboration	SOMArts, fiscal sponsor of American Indian Cultural District	American Indian Cultural District	Cultural District launch funding	$0	$0	$0	$0	$605,000	$0	$0	$605,000
MOHCD	Community Building	Convening and Collaboration	SOMArts, fiscal sponsor of Leather and LGBTQ Cultural District	Leather and LGBTQ Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Access to Housing	Rental Housing Counseling	Southeast Asian Community Center	Housing Counseling for Low-Income and Limited English Proficient Asian Pacific Islanders	Rental housing education and counseling, primarily for Southeast Asian residents of the Tenderloin	$0	$0	$0	$0	$50,000	$0	$0	$50,000

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City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Community-Based Services	Southeast Asian Community Center	English as a Second Language (ESL) Workshops, Training and Classes	ESL training and service connection, primarily for Southeast Asian residents of the Tenderloin	$0	$0	$0	$0	$143,652	$0	$0	$143,652
MOHCD	Access to Opportunity	Community-Based Services	Southeast Asian Development Center	Southeast Asian Support Services	ESL training and academic skill building, primarily for Southeast Asian residents citywide	$0	$0	$0	$0	$316,500	$0	$0	$316,500
MOHCD	Access to Opportunity	Community-Based Services	St. James Infirmary	Guaranteed Income Program for Transgender People	Guaranteed Income Program for Transgender People	$0	$0	$0	$0	$200,000	$0	$0	$200,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	St. James Infirmary	Trans Home SF	Tenant-based rental subsidies for transgender and gender nonconforming residents citywide	$0	$0	$0	$0	$987,500	$0	$0	$987,500
MOHCD	Community Building	Convening and Collaboration	St. James Infirmary, fiscal sponsor of Compton's Transgender Cultural District	Compton's Transgender Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Access to Opportunity	Community-Based Services	Sunset District Community Development (dba Sunset Youth Services)	Community-Based Services for TAY	Skill building and short-term case management, primarily for TAY at risk or involved with the juvenile justice system	$0	$0	$0	$0	$60,000	$0	$0	$60,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Tabernacle Community Development Corporation	RAD Family Services at Plaza East	Tenant engagement, community building and service connection for Plaza East residents	$0	$0	$0	$0	$137,729	$0	$0	$137,729
MOHCD	Access to Opportunity	Housing Place-Based Services	Tabernacle Community Development Corporation	RAD Family Services at Robert B. Pitts and at Westside Courts	Tenant engagement, community building and service connection for Robert B. Pitts and Westside Courts residents	$0	$0	$0	$0	$269,184	$0	$0	$269,184
MOHCD	Eviction Prevention and Housing Stabilization	Tenant Right to Counsel	Tenderloin Housing Clinic	THC Tenant Right to Counsel Expansion	For Tenant Right to Counsel program expansion.	$0	$0	$0	$0	$425,000	$0	$0	$425,000
MOHCD	Access to Opportunity	Community-Based Services	The Arc San Francisco	Resiliency In Action	Skill building, primarily for adults with disabilities	$0	$0	$0	$0	$80,000	$0	$0	$80,000
MOHCD	Eviction Prevention and Housing Stabilization	Tenant and Landlord Assistance	The Bar Association of San Francisco	The Bar Association of San Francisco - Tenant-Landlord Mediation Expansion	For Conflict Intervention Service program expansion.	$0	$0	$0	$0	$400,000	$0	$0	$400,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Eviction Prevention and Housing Stabilization	Tenant and Landlord Assistance	The Bar Association of San Francisco	Conflict Intervention Services	Early intervention and neutral mediation, investigation and technical assistance	$0	$0	$0	$0	$956,000	$0	$0	$956,000
MOHCD	Access to Opportunity	Community-Based Services	The Hearing and Speech Center of Northern California	Access to Opportunity for the DHH Community	Service connection and short-term case management, primarily for adults with disabilities	$0	$0	$0	$0	$70,000	$0	$0	$70,000
MOHCD	Community Building	Convening and Collaboration	The Tides Center, fiscal sponsor of the Arab Resource and Organizing Center	Arab Convening and Collaboration	Coalition building Arab-serving organizations citywide	$0	$0	$0	$0	$50,077	$0	$0	$50,077
MOHCD	Access to Opportunity	Community-Based Services	The Tides Center, fiscal sponsor of the Arab Resource and Organizing Center	Case Management	Service connection and short-term case management, primarily for Arab residents of the Tenderloin	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Access to Opportunity	Community-Based Services	The Transgender Advocates For Justice and Accountability Coalition	Violence Prevention for Transgender and GNC Community	Violence prevention services, primarily for transgender and gender nonconforming residents of the Tenderloin	$0	$0	$0	$0	$264,000	$0	$0	$264,000
MOHCD	Access to Opportunity	Community-Based Services	Transgender, Gender Variant, Intersex Justice Project (TGIJP)	Transgender, Gender Variant, Intersex (TGI) Community and Clinical Services Program	Skill building, short-term case management and case coordination, primarily for transgender and gender nonconforming residents of the Tenderloin	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Community Building	Convening and Collaboration	United Playaz, Inc.	SOMA Youth Collaborative (SYC)	Administration of a youth development collaborative in SoMa	$0	$0	$0	$0	$50,000	$0	$0	$50,000
MOHCD	Community Building	Convening and Collaboration	United Playaz, Inc.	Firearm Return	Administration of a firearm return program	$0	$0	$0	$0	$55,823	$0	$0	$55,823
MOHCD	Access to Opportunity	Community-Based Services	United Playaz, Inc.	Connective Services	Service connection and short-term case management, primarily for residents of SoMa	$0	$0	$0	$0	$60,000	$0	$0	$60,000
MOHCD	Community Building	Convening and Collaboration	Wah Mei School	District 4 Youth and Family Network	Coalition building between Asian youth and residents of District 4	$0	$0	$0	$0	$108,121	$0	$0	$108,121
MOHCD	Access to Opportunity	Community-Based Services	Westside Community Mental Health Center	Westside African American Health Collaborative	Short-term case management for Black residents citywide	$0	$0	$0	$0	$183,446	$0	$0	$183,446
MOHCD	Eviction Prevention and Housing Stabilization	Tenant-Based Rental Subsidies	Young Community Developers	YCD Locally Funded Emergency Rental Assistance Program	For implementation of our locally funded Emergency Rental Assistance Program.	$0	$0	$0	$0	$1,000,000	$0	$0	$1,000,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
MOHCD	Access to Opportunity	Housing Place-Based Services	Young Community Developers Inc., fiscal sponsor of The Phoenix Project	Phoenix Project	Case management and service connection for Transitional Aged Youth residing in HOPE SF and RAD properties	$0	$0	$0	$0	$226,873	$0	$0	$226,873
MOHCD	Access to Opportunity	Community-Based Services	Young Community Developers, Inc.	OMI Job Center	Job readiness services, primarily for residents of Oceanview/Merced/Ingleside (OMI)	$0	$0	$0	$0	$97,560	$0	$0	$97,560
MOHCD	Community Building	Convening and Collaboration	Young Community Developers, Inc., fiscal sponsor of African American Arts and Cultural District	African American Arts and Cultural District	Cultural District launch funding	$0	$0	$0	$0	$230,000	$0	$0	$230,000
MOHCD	Access to Opportunity	Community-Based Services	Young Men's Christian Association of San Francisco (Bayview Branch)	Addressing Educational and Employment Barriers for Young Adults	Workplace and academic skill building, primarily for TAY citywide	$0	$0	$0	$0	$75,000	$0	$0	$75,000
MOHCD	Community Building	Convening and Collaboration	Young Men's Christian Association of San Francisco (Mission Branch)	OMI/Excelsior Community Action Grants	Implementation of the OMI/Excelsior Community Action Grant program	$0	$0	$0	$0	$190,000	$0	$0	$190,000
MOHCD	Access to Opportunity	Housing Place-Based Services	Young Men's Christian Association of San Francisco (Urban Services Branch)	Service Connectors - Potrero Hill	Service connection, primarily for residents of Potrero Terrace and Annex	$0	$0	$0	$0	$126,780	$0	$0	$126,780
MOHCD	Access to Opportunity	Housing Place-Based Services	Freedom West Homes	Freedom West Operating Subsidy	Annual subsidy gap coverage at Freedom West Homes in the Western Addition	$0	$0	$0	$0	$0	$300,000	$0	$300,000
					MOHCD Total	**$20,933,252**	**$29,769**	**$9,978,487**	**$7,571,635**	**$70,704,055**	**$8,183,231**	**$1,000,000**	**$118,400,429**
OEWD	Economic Development	TA to Small Businesses	ASIAN, Inc.	SF Multilingual Small Business and Micro-Enterprise Technical Assistance Project	Technical assistance for multilingual small businesses and microenterprises	$38,869	$0	$0	$0	$0	$0	$0	$38,869
OEWD	Economic Development	Commercial Corridors	Bay Area Community Resources (fiscal sponsor to Portola Neighborhood Association)	Portola Neighborhood Association	Portola San Bruno Avenue commercial corridor revitalization	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Workforce Development	Workforce Development	Bayview YMCA	Young Adult Job Center	To provide individualized employment services and career/educational exploration to young adults	$100,000	$0	$0	$0	$0	$0	$0	$100,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
OEWD	Workforce Development	Neighborhood Access Point	Central City Hospitality House	Neighborhood Access Point	Neighborhood access point	$335,000	$0	$0	$0	$65,000	$0	$0	$400,000
OEWD	Economic Development	TA to Microenterprises	Children's Council of San Francisco	9-week Homebased Childcare Entrepreneurship Training for Spanish Speakers	Technical assistance in Spanish for home-based childcare microentrepreneurs	$55,000	$0	$0	$0	$0	$0	$0	$55,000
OEWD	Workforce Development	Workforce Development	Chinese for Affirmative Action	Specialized Job Center	To provide individualized culturally competent employment services to the AAPI community	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Workforce Development	Workforce Development	Collective Impact	Young Adult Job Center	To provide individualized employment services and career/educational exploration to young adults	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Economic Development	Commercial Corridors	Excelsior Action Group	Excelsior Action Group	Excelsior commercial corridor revitalization	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Workforce Development	Workforce Development	Homebridge, Inc.	Occupational Skills Training - Health Care	Occupational skills training in health care	$200,000	$0	$0	$0	$0	$0	$0	$200,000
OEWD	Economic Development	TA to Microenterprises	La Cocina, Inc.	La Cocina Business Incubator	Kitchen incubator and technical assistance for food-based microentrepreneurs	$70,000	$0	$0	$0	$0	$0	$0	$70,000
OEWD	Economic Development	TA to Small Businesses	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	Legal Services for Entrepreneurs	Legal services for entrepreneurs	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Economic Development	TA to Microenterprises	Main Street Launch	Comprehensive Business Workshops for African American Business Owners	Technical assistance for African American business owners and microentrepreneurs	$30,000	$0	$0	$0	$0	$0	$0	$30,000
OEWD	Economic Development	Access to Capital	Main Street Launch	Commercial Loans: San Francisco Revolving Loan Fund and Emerging Business Loan Fund	Revolving loan fund	$75,000	$0	$0	$0	$83,570	$0	$0	$158,570
OEWD	Economic Development	TA to Microenterprises	Mission Asset Fund	Expanding Small Business Loans and Financial Coaching	Building credit and access to capital for microentrepreneurs	$70,000	$0	$0	$0	$0	$0	$0	$70,000
OEWD	Economic Development	Commercial Corridors	Mission Economic Development Agency	Mission Street/Outer Mission/Excelsior Commercial Corridors	Excelsior/Outer Mission commercial corridor revitalization	$35,000	$0	$0	$0	$0	$0	$0	$35,000
OEWD	Economic Development	TA to Microenterprises	Mission Economic Development Agency	Business Technical Assistance Services for LMI Latino and Immigrant Entrepreneurs on the Bernal Heights Business, Mission-	Technical assistance for Latino and immigrant business owners and microentrepreneurs in the Bernal Heights commercial corridor	$50,000	$0	$0	$0	$0	$0	$0	$50,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
				Bernal, and Mission Street Corridors									
OEWD	Economic Development	TA to Microenterprises	Mission Economic Development Agency	Business Development Program	Technical assistance in English and Spanish for microentrepreneurs	$75,000	$0	$0	$0	$0	$0	$0	$75,000
OEWD	Workforce Development	Workforce Development	Mission Language and Vocational School	Health Care Occupational Skills Training	To provide clinical health care training (Medical Assistant and Phlebotemy) to local residents.	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Economic Development	Commercial Corridors	North of Market/Tenderloin Community Benefit Corporation	Tenderloin Merchant Association Technical Assistance	Tenderloin commercial corridor technical assistance	$20,000	$0	$0	$0	$0	$0	$0	$20,000
OEWD	Economic Development	Commercial Corridors	North of Market/Tenderloin Community Benefit Corporation	Tenderloin Business Retention and Outreach	Tenderloin commercial corridor technical assistance	$80,000	$0	$0	$0	$0	$0	$0	$80,000
OEWD	Economic Development	Commercial Corridors	Ocean Avenue Association	Ocean Avenue Small Business Assistance Program	Ocean Avenue commercial corridor revitalization and technical assistance	$40,000	$0	$0	$0	$0	$0	$0	$40,000
OEWD	Admin/PD	Admin/PD	Office of Economic and Workforce Development	Workforce development program delivery pool	Workforce development program delivery pool	$90,000	$0	$0	$0	$0	$0	$0	$90,000
OEWD	Workforce Development	Specialized Access Point	PRC	Specialized Access Point (Disability)	Disability-focused, specialized access point	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Economic Development	TA to Microenterprises	Renaissance Entrepreneurship Center	Technical Assistance for Emerging and Established Entrepreneurs in Bayview Hunters Point Community	Technical assistance for Bayview small businesses	$40,000	$0	$0	$0	$0	$0	$0	$40,000
OEWD	Economic Development	TA to Microenterprises	Renaissance Entrepreneurship Center	Technical Assistance in English and Spanish to Women Entrepreneurs provided by Renaissance SoMa	Technical assistance in English and Spanish to women entrepreneurs	$40,000	$0	$0	$0	$0	$0	$0	$40,000
OEWD	Economic Development	Commercial Corridors	Renaissance Entrepreneurship Center	Technical Assistance to Bayview Third Street and Lower Fillmore Corridor Businesses	Lower Fillmore commercial corridor technical assistance	$40,000	$0	$0	$0	$0	$0	$0	$40,000
OEWD	Economic Development	TA to Microenterprises	Renaissance Entrepreneurship Center	Technical Assistance for Entrepreneurs provided by Renaissance SoMa	Technical assistance for microentrepreneurs	$75,000	$0	$0	$0	$0	$0	$0	$75,000
OEWD	Economic Development	TA to Microenterprises	San Francisco Lesbian Gay Bisexual Transgender Community Center	Small Business Services	Technical assistance, credit building microloans, workshops and mentorship	$70,000	$0	$0	$0	$0	$0	$0	$70,000
OEWD	Economic Development	TA to Small Businesses	San Francisco Small Business Development Center	Small Business Development Center	Technical assistance to microenterprises	$200,000	$0	$0	$0	$0	$0	$0	$200,000

City Department	Program Area	Strategy	Agency Name	Project Name	Project Description	2022-2023 CDBG Total	2022-2023 ESG Total	2022-2023 HOPWA Total	2022-2023 HOME Total	2022-2023 General Fund Total	2022-2023 Housing Trust Fund Total	2022-2023 State Funds Total	2022-2023 Total Funds
OEWD	Economic Development	TA to Small Businesses	Self-Help for the Elderly	Neighborhood Commercial Revitalization	Small business revitalization	$15,000	$0	$0	$0	$0	$0	$0	$15,000
OEWD	Economic Development	TA to Small Businesses	SFMade, Inc.	Manufacturing Incubation and Accelerator Program	Technical assistance for local manufacturers	$65,000	$0	$0	$0	$0	$0	$0	$65,000
OEWD	Economic Development	TA to Small Businesses	Southeast Asian Community Center	apiBIS - Small Business Technical Assistance for Sunset, Tenderloin, Central Market, SoMa, and Vis Valley Corridor Merchants	Technical assistance for small businesses in Visitacion Valley	$55,000	$0	$0	$0	$0	$0	$0	$55,000
OEWD	Economic Development	TA to Small Businesses	Southeast Asian Community Center	apiBIS - Technical Assistance for Small Businesses	Technical assistance in English and Chinese for small businesses citywide	$75,000	$0	$0	$0	$0	$0	$0	$75,000
OEWD	Economic Development	TA to Microenterprises	Wu Yee Children's Services	Family Child Care Small Business Development Program	Technical assistance for child care businesses	$100,000	$0	$0	$0	$0	$0	$0	$100,000
OEWD	Workforce Development	Workforce Development	Young Community Developers, Inc.	Neighborhood Access Point - IPO	Neighborhood access point - IPO	$430,029	$0	$0	$0	$0	$0	$0	$430,029
					OEWD Total	**$3,268,898**	**$0**	**$0**	**$0**	**$148,570**	**$0**	**$0**	**$3,417,468**
					Grand Total	**$24,202,150**	**$1,587,635**	**$9,978,487**	**$7,571,635**	**$70,852,625**	**$8,183,231**	**$1,000,000**	**$123,375,763**

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Allocation priorities are driven by the needs as determined by needs assessments, focus groups, resident surveys, input from community-based organizations, and analyses of existing investments by the City. MOHCD consults with the executive leadership of other City departments to coordinate funding and programmatic strategies to ensure maximum leverage. Given MOHCD's limited resources, priorities are given to those areas which maximize MOHCD's expertise in affordable housing and advancing economic opportunities.

Many of our residents are disenfranchised based on their limited income, disability status, cultural or language barriers, or other characteristics that make it difficult for them to adequately access services. Through a comprehensive needs assessment process, San Francisco has identified a number of cross-cutting community needs and concerns that span neighborhoods and constituencies. These include:

- Among the concerns identified during community engagement, San Francisco stakeholders are most frequently concerned about displacement, increasing housing prices, the overall cleanliness and safety of their neighborhoods, and transit accessibility.
- Participants in MOHCD's community engagement identified that services to support self-sufficiency and stability are as important as the need for housing itself.
- Many stakeholders expressed a prominent need for culturally inclusive and culturally-specific services.
- Participants expressed a need for greater awareness of, navigation of, and access to available services, including both housing and other supportive services.
- Stakeholders expressed a desire for more inclusive and relaxed standards around affordable housing eligibility.
- Many community members voiced the need for more opportunities to provide input on the City's housing eligibility policies as well as participate in the development of affordable housing programs.
- Stakeholders asked for more streamlined services, improved inter-agency collaboration, and stronger cross-agency communication to support the delivery of both housing and supportive services.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

Assistance will be directed in HUD-designated Neighborhood Revitalization Strategy Areas (NRSAs); HUD-defined areas of low- and moderate-income concentration and areas of minority concentration; and City designated Invest in Neighborhoods Commercial Districts, Community Benefit Districts, Opportunity Neighborhoods, and Cultural Districts. HUD funds will be primarily directed in NRSAs and in areas of low- and moderate-income and minority concentration. See Map 1 for these geographic areas.

Neighborhood Revitalization Strategy Areas (NRSAs)
In 1993–94 San Francisco applied to HUD for consideration of six neighborhoods as federally designated Enterprise Communities. In order to be considered, all six neighborhoods developed ten-year strategic plans for community development. Of the six neighborhoods considered for recognition as Enterprise Communities, four were selected: Bayview Hunters Point; Visitacion Valley; South of Market and the Mission. The two neighborhoods not selected include Chinatown and the Tenderloin. The ten-year plans developed for the Enterprise Community application was sufficient for HUD to designate all six neighborhoods as Neighborhood Revitalization Strategy Areas (NRSAs) in 1996.

MOHCD has made investments in each of these areas that correspond to the key principles of the original Enterprise Community Program, including 1) economic opportunity; 2) sustainable community development; 3) community-based partnerships; and 4) strategic visions for change. The strategic plans for these neighborhoods provide substantive detail regarding community priorities such as economic development and job training; safe and affordable housing; public safety; neighborhood beautification; education; childcare and public service support.

HUD has approved the City's request for renewal of all six of the current NRSA designations in San Francisco's 2020-2024 Consolidated Plan.

Areas of Low- and Moderate-Income Concentration
HUD calculates low- and moderate-income concentration by census block groups. See Map 1 for what HUD considers as areas of low- and moderate-income concentration in San Francisco.

Areas of Minority Concentration
Although racial and ethnic groups are distributed throughout the City, certain neighborhoods have higher than average concentrations of minority households. HUD requires recipients of its funding to identify areas of minority concentration in the aggregate as well as by specific racial/ethnic group.

San Francisco has defined an area of aggregate minority concentration as any census tract with a minority population that is 20 percentage points greater than that of the City's total minority percentage. According to the 2017 ACS 5-Year Estimates, 59.16% of the City's population is identified as being composed of minorities, and therefore any census tract in which 79.16% of the population is classified as minority would qualify as an Area of Minority Concentration. See Map 1.

Invest In Neighborhoods Commercial Districts

Invest In Neighborhoods (IIN) is a division within OEWD that implements programs focused on neighborhood commercial district planning, management, safety, and vibrancy. The strategies deployed are intended to advance opportunities for all. The division implements programs and services with the support of community partners to increase quality of life and economic opportunities within neighborhoods and commercial corridors. IIN seeks to advance economic opportunities in the City's neighborhoods using strategies centered on diversity, equity, and inclusion to ensure increased quality of life and prosperity for all residents.

The division's guiding objectives are to build community capacity, fortify neighborhoods and their economies, improve physical conditions and strengthen small businesses. Some of the services offered support small business assistance, safety and cleanliness, physical improvements to buildings or spaces, positive activation of public spaces and engagement of residents along targeted corridors throughout the city. IIN programs and services are intended to maximize impact within five strategic areas: small businesses, storefronts and buildings, commercial corridors, public spaces and neighborhoods. A comprehensive approach to stabilization of neighborhoods and commercial districts is best aligned with our neighborhood strategic area of impact.

Services provided under the impact area for neighborhoods are streamlined under three programs: Community Benefit Districts, Opportunity Neighborhoods and Cultural Districts.

Community Benefit Districts

The Community Benefit District (CBD) Program provides technical assistance for management plan and engineer's report development, district establishment, and operational support to improve the overall quality of life in targeted commercial districts and mixed-use neighborhoods through partnerships between the City and local communities.

OEWD oversees 18 local community benefit districts in the City. Each CBD is managed by a non-profit agency. Community Benefit Districts are required to complete an annual report that outlines the year's achievements and financials including income, expense, asset, liabilities, new assets, and carry over which are reviewed by OEWD and heard by the San Francisco Board of Supervisors' Government Audit and Oversight Committee. OEWD's annual report shares the Department's accomplishments and financials from that fiscal year.

Some CBDs tailor services specific to the neighborhood's needs. For example, the Tenderloin CBD manages the Safe Passage Program, which is a coalition of Corner Captains who are trained to respond to different emergencies in the neighborhood and maintain a daily positive presence for children and youth walking on the sidewalks. The Lower Polk CBD hosts a Tenant-Landlord Clinic designed to help prevent homelessness by keeping people housed in their current homes.

Opportunity Neighborhoods

The Opportunity Neighborhood's program targets neighborhoods that have experienced historic divestment and have an economic development strategy that promotes diversity, equity and inclusion. These neighborhoods have an assigned project manager that works closely with community stakeholders and other city departments to strategically disburse investments including funds and services and support an economic development strategy.

The opportunity neighborhoods include:

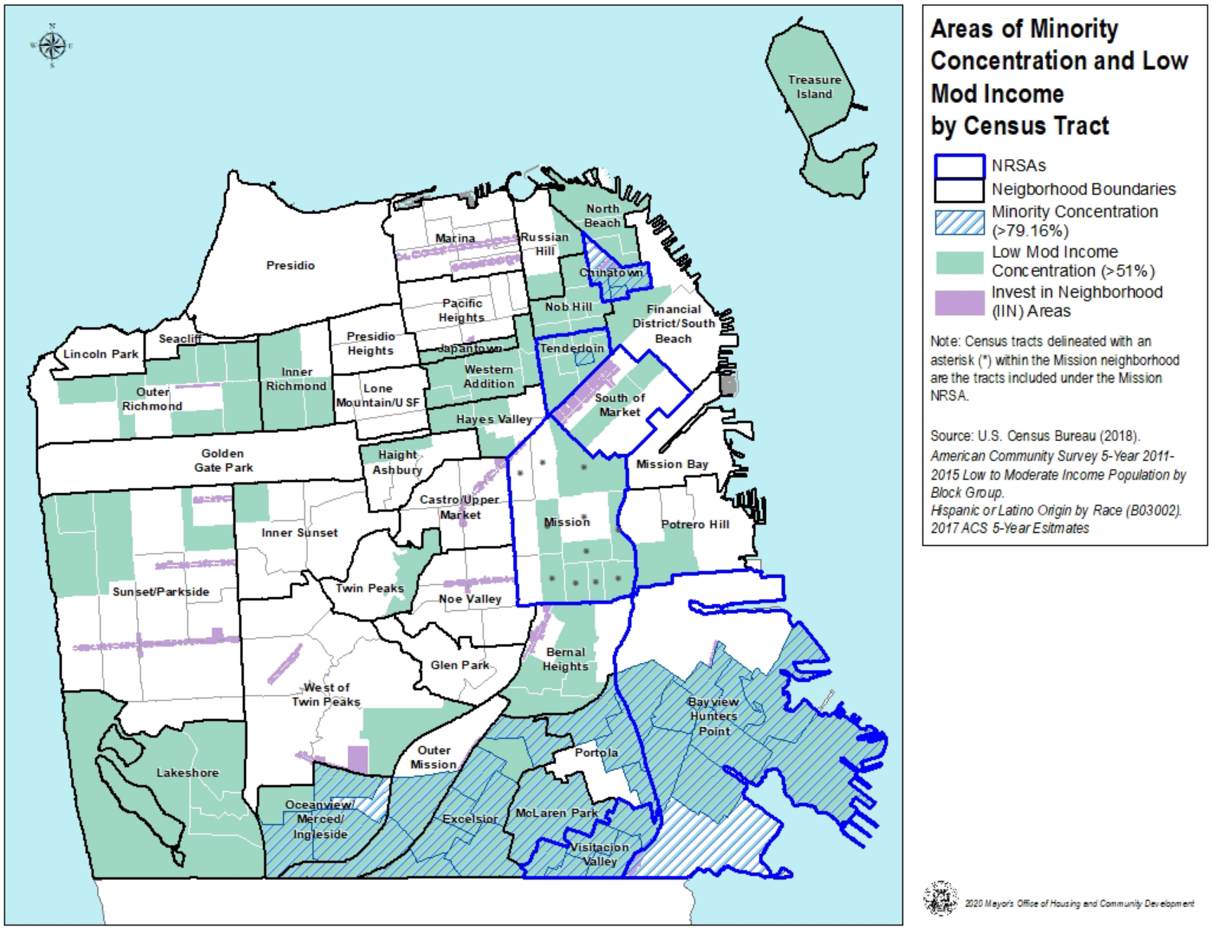
- Bayview
- Central Market/Tenderloin
- Chinatown
- Excelsior
- Lower Fillmore
- Mission (24th and Mission Streets)

Cultural Districts

OEWD is a key partner to MOHCD in the implementation of the Cultural District program whose focus is on advancing equitable and shared prosperity for San Franciscans by growing sustainable jobs, supporting businesses of all sizes, creating great places to live and work, and helping everyone achieve economic self-sufficiency. Staff supports and leverages economic resources to ensure that there is alignment and a comprehensive approach to each district's economic development strategies. In addition, our division coordinates with our neighborhood project managers where the districts overlap with our programs.

Customized economic interventions for each neighborhood are selected from a broad-ranging suite of tools aimed at supporting small businesses and their surrounding commercial districts. OEWD utilizes CDBG along with General Fund dollars to provide these programs and services, and leverages them with resources and efforts from other City agencies and often private partners.

Map 1 – NRSAs, Areas of Low- and Moderate-Income Concentration, Areas of Minority Concentration and Invest In Neighborhoods Commercial Districts



Geographic Distribution

Table 5 – Geographic Distribution

Target Area	Percentage of Funds
Tenderloin	10
Chinatown	10
South of Market	10
Mission	10
Bayview Hunters Point	10
Visitacion Valley	10

Rationale for the priorities for allocating investments geographically

See discussion above.

Discussion

See discussion above.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Approximately 2,876 individuals and households will receive rental assistance in 2022–2023 through the City's Local Operating Subsidy Program. MOHCD intends to provide tenant-based rental assistance to approximately 643 individuals and households through grants provided to community-based organizations offering tenant counseling and eviction prevention services.

Approximately 350 new units will be produced. Additionally, the acquisition of approximately 144 existing housing units for preservation as affordable housing through MOHCD's Small Sites Program.

Table 8 – One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households to be Supported	
Homeless	193
Non-Homeless	1,100
Special-Needs	27
Total	1,320

Table 9 – One Year Goals for Affordable Housing by Support Type

One Year Goals for the Number of Households Supported Through	
Rental Assistance	3,519
The Production of New Units	1,330
Rehab of Existing Units	0
Acquisition of Existing Units	144
Total	4,993

Discussion

See discussion above.

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AP-60 Public Housing – 91.220(h)

Introduction

MOHCD will continue to work closely with the SFHA to support the disposition and conversion of all remaining public housing in San Francisco either through rehabilitation or new construction. San Francisco has utilized the RAD program and the Section 18 Disposition program to repair, preserve and reposition these important resources. The City's HOPE SF program rebuilds and revitalizes four large public housing communities.

Actions planned during the next year to address the needs to public housing

The COVID 19 crisis has delayed the conversion of the final public housing units by 18 months. As a result, by the end of 2022, the SFHA's remaining 1,911 units of public housing will be converted to Housing Choice Voucher (HCV) units in order to facilitate the preservation, rehabilitation and rebuilding of these valuable units. In 2020, two HOPE VI projects converted under RAD. In 2021, 167 units of public housing replacement and new affordable units at Sunnydale HOPE SF will complete construction. In 2022, 157 units of public housing replacement at Potrero HOPE SF will be under development; and 118 units of public housing replacement and new tax credit affordable will be under construction at Hunters View. Also, in early 2022, 70 scattered site public housing units converted to HCV and undergo substantial rehabilitation using funds leveraged under HCV.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Because public housing is being phased out by late 202, and the public housing staff are either being phased out or transferred to other SFHA divisions, there are little to no opportunities for resident placement in management jobs. However, in the new HOPE SF developments, MOHCD and OEWD track the new owners' adherence with workforce requirements including construction placement and other employment opportunities for residents. SFHA continues to administer its homeownership program for HCV households, which allows households to accrue funds toward a down payment using the HCV subsidy funds. In partnership with MOHCD's Homeownership programs, HopeSF and HCV holders will have priority for down payment assistance creating a continuum of housing options from public to below market rate and market rate housing.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

In the fall of 2018, SFHA was discovered to have a shortfall of up to $30 million in the HCV program. HUD determined in March 2019 that SFHA was in substantial default of its obligations under the housing voucher and public housing programs. According to HUD's March 2019 default notice, HUD had the authority to place the Housing Authority in receivership, taking possession of all or part of the Housing Authority. Instead, SFHA remedied the default through contracting out its HCV and public housing property management programs, and the City has assumed oversight of the SFHA's essential functions. SFHA has also implemented new controls to track projected monthly housing assistance payment expenses and average monthly budget authority at any time.

On October 1, 2020, as a result of these positive developments, the U.S. Department of Housing and Urban Development (HUD) notified the Authority that it had cured its default.

In 2021-22, SFHA will convert 1,911 remaining units of public housing to the HCV program via HUD's disposition programs: the Rental Assistance Demonstration (RAD) program and the Section 18 Demo/Dispo program. Given SFHA's financial difficulties, HUD has approved the early conversion of these units to HCV in order to stabilize the agency's finances and operations. Plaza East, a 193-unit HOPE VI project, is in early stages of planning to address the need for extensive rehabilitation.

Discussion

MOHCD's work with SFHA to address SFHA's dilapidated housing stock either through the RAD or HOPE SF programs will preserve or rebuild some of the most important housing for San Francisco's poorest residents. More importantly resident engagement under both programs will provide the public housing residents input on the rehabilitation or reconstruction and keep them informed of other important changes in their housing management.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Street Outreach is a core component of the Homeless Response System (HRS) in the HSH Strategic Framework. Coordinated Entry replaces single program waitlists and entry procedures that encourage people to get on as many lists as possible and then wait for assistance. A person experiencing homelessness or at risk of homelessness may go to an Access Point, such as a Resource Center. They may also be approached by a Street Outreach worker and be immediately assessed using the standard assessment for all programs. Problem Solving assistance is offered to all, especially those who are newly experiencing homelessness or who are at-risk of homelessness. If homelessness can be prevented by returning to a safe place, that will be facilitated. If not, clients will be offered Temporary Shelter.

The San Francisco Homeless Outreach Team (SFHOT) was formed in May 2004 as part of a Mayor's Office, health, social services, and community initiative. Ten years later, SFHOT continues to evolve to meet various population needs. Over 3,000 chronically homeless severely disabled individuals have been care managed by SFHOT, with nearly 50% securing permanent housing. SFHOT works collaboratively in small teams first to engage and stabilize individuals experiencing chronic homelessness and next to help them gain care for chronic conditions and to find permanent housing through the following three lines of service:

Stabilization Care: This SFHOT service line provides short-term stabilization care management for high-risk homeless individuals (those experiencing homelessness for more than three years, experiencing complex medical, psychiatric, and substance abuse tri-morbidity, using a high number of urgent/emergent care services, and unable to navigate health and human services system on their own). Care Managers accept referrals from SFHOT First Responders and high user treatment programs. Within six to twelve months, the goals are to: (1) Stabilize individuals from the street into shelter/Single Room Occupancy, (2) Remove personal barriers to attaining permanent housing (ex: attain benefits, primary care linkage, behavioral health care linkage, IDs, legal aid, etc.); (3) Secure and place into permanent housing; and (4) Assess and serve as care coordinators for SF Health Network members who are high-risk/high-cost individuals.

First Responders and Street Medicine Staff: This SFHOT service line provides outreach, engagement, and warm handoffs from the street to (or between) urgent/emergent institutions. First Responders operate 24/7 and respond to requests from 311, Care Coordinators, Police, Fire, and Urgent/Emergent facilities (hospitals, San Francisco Sobering Center, Psych Emergency Services, and Dore Psych Urgent Care) for street outreach/intervention and therapeutic transports. The goals are to, within two hours, respond and determine if the individual can be cleared for transport and provide warm handoff to and/or from urgent/emergent facilities. In addition, the First Responders provide targeted search and outreach of High Users of Multiple Systems (HUMS) and other high-risk individuals experiencing homelessness as identified by 311 and health care coordinators. Once found, First Responders perform wellness checks and attempt to engage individuals into services and other resources as identified by community care plans. First Responders assess and refer the highest risk individuals to the Care Management teams.

San Francisco Public Library: This SFHOT service line includes a Psychiatric Social Worker situated at the Civic Center Main Branch who conducts outreach and offers referrals to library patrons who are experiencing homeless, marginally housed, and/or mentally ill. She also facilitates education sessions for library staff in order to improve their understanding of behaviorally vulnerable library patrons. Her goal is to help library staff serve this group of patrons according to their needs, while helping to decrease the number and severity of incidents that require intervention from Library security staff. This social worker also supervises four part-time Health and Safety Associates (HaSAs) who are selected from a group of library patrons experiencing homelessness who are served by SFHOT's case management function. HaSAs assist the team by using their life experiences and learned engagement skills to reach out to other patrons experiencing homelessness, in order to persuade them to accept case management and other services. In the process, HaSAs gain employment and job-seeking skills, through their supervision by the Psychiatric Social Worker, as well as an associated Department of Public Health Vocational Rehabilitation Counselor.

Addressing the emergency shelter and transitional housing needs of homeless persons

As of February 2014, individuals experiencing homelessness can make 90-day shelter reservations by calling the City's 311 System. This process makes it easier for seniors, persons with disabilities, and non-English speakers to access the emergency shelter system by eliminating the need to wait in line and instead using the 311 system's 24-hour translation capability. By making it as convenient as possible for adults experiencing homelessness to access safe, clean emergency shelters when needed, more time is available for them to seek employment, to engage with vital services, and to find permanent housing. Providing better access to the emergency shelter system enables the City to maximize the number of beds used every night, leaving fewer people on the street at night.

Furthermore, since 2016, San Francisco has created and rapidly expanded the SAFE Center and Navigation Center portfolio.

The Navigation Center Model
San Francisco's first Navigation Center opened in March 2015 and was a successful pilot serving San Francisco's highly vulnerable residents experiencing long-term homelessness who are often fearful of accessing traditional shelter and services. HSH subsequently opened eight Navigation Centers.

San Francisco's Navigation Center model is being replicated nationally; locally, San Francisco is building on this best practice by developing and opening SAFE Navigation Centers.

The SAFE Navigation Center Model
An evolution of Navigation Centers, SAFE Navigation Centers are low-threshold, high-service temporary shelter programs for adults experiencing homelessness in San Francisco. SAFE Navigation Centers are one part of the Homeless Response System and are an attractive service for people living unsheltered or in encampments.

SAFE Navigation Centers are essential to reducing unsheltered homelessness and connecting guests to services and housing assistance. SAFE Navigation Centers build off of the best aspects of Navigation Centers while making them more scalable, sustainable, and effective. The City is looking to expand SAFE Navigation Centers in neighborhoods across the city to respond to the homelessness crisis and has reviewed over 100 potential sites. For information on proposed Navigation Centers, visit: http://hsh.sfgov.org/overview/notices/

From the launch of Navigation Centers in 2015 through the end of 2018, 46 percent of Navigation Center exits were either to permanent housing or reunifications with family or friends through the Homeward Bound program. Over 5,000 clients were served at Navigation Centers from 2015 to November 2019. Navigation Centers and SAFE Navigation Centers do not accept walk-ins. All individuals and couples who enter have been selected by the San Francisco Homeless Outreach Team or a centralized referral system. Because Navigation Centers operate 24/7, there are no lines outside in the evening, and guests are not exited onto the street in the morning.

Although permanent housing is the primary goal for people experiencing homeless, interim housing is a necessity until the stock of housing affordable to people with extremely low incomes can accommodate the demand. Interim housing should be available to all those who do not have an immediate option for permanent housing so that no one must sleep on the streets. Interim housing should be safe and easily accessible and should provide services that assist people in accessing treatment in a transitional housing setting or permanent housing as quickly as possible.

In order to provide the interim housing needed in the City, existing shelters must be restructured so that they are not simply emergency facilities, but instead focus on linking people with housing and services that promote ongoing stability. In addition, to ensure that people experiencing homelessness are willing to access these facilities, emphasis should continue to be placed on guest safety and respectful treatment of guests by staff, including respect for cultural differences. The shelter system should provide specialized facilities or set aside sections to meet the diversity of need, including safe havens, respite care beds, and places for senior citizens.

The City has placed a high priority on assisting individuals experiencing homeless to access permanent housing as quickly as possible, without requiring “housing readiness” or participation in services or transitional programs as a prerequisite. This strategy has been found to be effective with most populations, including people who are chronically homeless. However, for some people, access to treatment (either treatment in a clinical sense or mental health and/or substance abuse services) in a transitional housing setting can be beneficial; it provides a necessary steppingstone to successfully access and maintain permanent housing. Sub-populations that have been found to benefit from treatment housing include: people suffering from serious mental illness, people with chronic substance abuse problems, recently discharged offenders, people suffering from trauma (domestic violence, former sex workers, youth experiencing homelessness, veterans), and emancipated foster youth and youth experiencing homelessness. For these populations, treatment housing provides a supportive, transitional environment that facilitates the stability necessary for future housing retention and provides treatment in a setting that offers immediate support against relapse and other potential setbacks. To be effective, treatment housing must offer culturally competent programs designed to meet the needs of the specific population served.

Strategies to effectively meet the need for treatment housing include: 1) evaluation of existing treatment/transitional housing in the City to determine which facilities to maintain and which to transform into permanent supportive housing; 2) appropriate assessment of the population that will benefit from treatment housing; 3) development of intensive case management and service packages for specific populations; and 4) creation of stronger linkages to facilitate movement between treatment programs and permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Many people experiencing homeless or who are at-risk, particularly those suffering from a disabling condition, are in touch with one or more of the City's public institutions and systems of care, including hospitals, mental health programs, detoxification and treatment programs, foster care, and the criminal justice system. As such, these institutions have an important role to play in identifying people who need assistance to maintain their housing or who are experiencing homeless and need help to regain housing. Through comprehensive transition, or "discharge" planning, these individuals, upon release, can be linked with the housing, treatment, and services they need to facilitate ongoing stability and prevent future homelessness.

Key aspects of effective discharge planning include: assessment of housing and service related needs at intake; development of comprehensive discharge plans and assignment of a discharge planner/case manager to oversee plan implementation; provision of services to promote long-term housing stability while in custody/care; and expansion of housing options for people being discharged.

For people experiencing homeless involved with the criminal justice system whose crimes are non-violent petty misdemeanors, and for repeat, frequent users of the hospital system occasioned by a lack of ongoing health care and homelessness, diversion strategies should be used that focus on addressing housing, treatment, and service needs to prevent both recurring homelessness and repeat offenses, and to support health outcomes.

"Respite" beds with appropriate medical care, medication and care supplies are needed by individuals experiencing homelessness to recuperate post-hospitalization. These beds with care do not prevent nor end homelessness; however, until sufficient permanent housing is available, they are necessary to support recovery. Coupled with other supportive services, they also can provide a link to other community services and housing opportunities.

To ensure the effectiveness of discharge planning efforts, data on permanent housing outcomes of those discharged should be collected and included as part of ongoing evaluations of these public institutions.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The HSH Strategic Framework endorses Problem Solving as a Core Component of the Homeless Response System (HRS). Problem Solving provides opportunities to prevent people from entering the HRS and to redirect people who can resolve their homelessness without the need for ongoing support. It may offer a range of one-time assistance, including eviction prevention, legal services, relocation programs (Homeward Bound), family reunification, mediation, move-in assistance, and flexible grants to address issues related to housing and employment.

HSH and MOHCD's homelessness and homelessness prevention programs, which were scaled up in the past year due to federal and local funds, align with the City's 5-Year Strategic Framework to achieve the Framework's following objective:

- Prevent homelessness by intervening to avoid evictions from permanent housing that lead to homelessness. Increase outreach and education about eviction prevention resources, including financial assistance and tenant rights laws. Provide short-term rental support and wraparound services to address underlying issues threatening housing stability and to prevent eviction. Increase the provision of legal services for individuals and families at risk of eviction. Provide rehousing support.

Effective homelessness prevention requires early identification and assistance to help people avoid losing their housing in the first place. Public agencies, including social service agencies, health clinics, schools, the foster care system and city government offices, have an important role to play in this effort as they are often in contact with these households and can provide key information and referrals. San Francisco has a long history of public support for tenant's rights and eviction prevention services, which has led to model tenant protections and social support for tenants who are often at risk of eviction and displacement.

Strategies to facilitate the early identification and assistance needed to prevent homelessness include 1) expansion of resources available for rental assistance and for key services that address threats to housing stability; 2) facilitating access to eviction prevention services through education and outreach, expanded legal services, and the establishment of specialized eviction prevention programs; and 3) development of standard "just-cause" eviction policies for City-funded programs.

To address the myriad challenges of homelessness, homeless response services and prevention programs is grant-based and aligns CDBG, ESG, and Housing Trust Fund funding to support homelessness prevention and eviction prevention programs, operating support for emergency and transitional shelters, direct services for individuals and families experiencing homelessness, and supportive housing. This program coordinates closely with other City Departments, in particular the Human Services Agency and Department of Public Health, to align its strategies. Additionally, the Our City, Our Home Fund dedicates up to 15% of its resources to homelessness prevention activities.

Through this program, MOHCD administers the ESG program as authorized under the McKinney-Vento Homeless Assistance Act. ESG grants support essential services related to emergency shelter or street outreach; ongoing operations of emergency shelters; and homeless prevention services for individuals at imminent risk of homelessness.

MOHCD also utilizes the Housing Trust Fund for tenant-based rental assistance for individuals and families. Finally, it utilizes CDBG funds to support programs preventing homelessness and providing direct services. Homelessness prevention programs focus primarily on eviction prevention, including tenant rights trainings, legal representation at eviction hearings, and rental vouchers and assistance with first and last month's rent. Direct service programs support case management and related services to individuals and families in shelters and on the streets, focusing on those services which maximize housing stability for individuals and families served.

Ongoing housing stability also depends upon access to a stable and sufficient income stream. However, individuals experiencing homelessness many times have education deficits, limited job skills and/or gaps in their work history that make it difficult to obtain living wage employment. For these reasons, access to education, job training and employment services are vitally important. There are training and employment services that offer these services in a way that is designed to meet the special needs of individuals experiencing homelessness. While these programs are necessary and should be expanded, these individuals also need access to the mainstream workforce development system, which offers a wider range of resources. However, to be effective, mainstream programs must improve access among families and individuals experiencing homelessness and better accommodate their needs.

Discussion

See above.

AP-70 HOPWA Goals– 91.220 (l)(3)

Table 10 – HOPWA Goals

One-year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	93
Tenant-based rental assistance	180
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	232
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	28
Total	531

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of San Francisco's housing agencies work diligently to ensure that barriers to affordable housing are addressed. MOHCD submitted its Analysis of Impediments to Fair Housing (AI) to HUD to guide this work in the coming years. Numerous programs and policies implemented by the City of San Francisco aim to uphold fair housing rights. Below is a description of programs, policies, and directions the City will pursue to reduce barriers to housing access and barriers to affordable housing production.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

Addressing Barriers to Housing Access

Improve access to knowledge about rental housing
When certain groups have unequal access to information about their housing options, it can become a fair housing issue. MOHCD requires all affordable housing developers to adhere to strict affirmative marketing strategies to ensure that information about available units reaches the general public. The City and County of San Francisco requires its grantees to advertise the availability of housing units and services to individuals and families from all race/ethnic and economic backgrounds. MOHCD requires its partners to advertise in all forms of local media including community newspaper, radio and TV (when necessary). MOHCD will also post information on the availability of housing and services on its website. In site visits with the grantees, MOHCD monitors the grantee's marketing efforts and discusses the organization's method for reaching clients.

To further inform the public about affordable housing opportunities, MOHCD explains local policies and programs that address affordable housing through our website and Annual Housing Report. Together, the MOHCD website and Annual Housing Report serve to orient the general public on basic issues such as the difference between public housing and other affordable housing.

Additionally, MOHCD publishes unit availability on its website and provides weekly email alerts to a list of service providers and community members. Email alerts list newly posted rental units in the Below Market Rate (BMR) rental and homeownership programs.

Finally, MOHCD funds community-based organizations to provide counseling for renters who are at risk of eviction, have recently been evicted, or are urgently in need of housing. Among low-income people, individuals with barriers to housing, such as those with disabilities or limited English fluency, are prioritized. Housing counselors help clients navigate public housing, affordable housing, and market rate housing (when appropriate) by guiding them to rental opportunities and assisting with the application process. Counseling agencies also support seniors, younger adults with disabilities, and other clients with specific needs in finding service-enriched housing.

Improve access to knowledge about homeownership opportunities
MOHCD supports community-based organizations in providing education and financial training programs that assist first time homebuyers to navigate the home purchase and financing opportunities available to them. Homebuyer education is a crucial component of all of the first-time homebuyer programs in the City. Several HUD approved non-profit counseling agencies are supported by the City to provide culturally sensitive homebuyer workshops and counseling in several languages for free throughout the City. All City supported agencies utilize the standard Neighborworks America approved curriculum for homebuyer education, and make up HomeownershipSF, a collaborative membership organization that is a Neighborworks affiliate. The homebuyer curriculum requires 6-8 hours of in-class education, and individual one-on-one counseling is encouraged before a certificate is issued. In addition to the ongoing workshops and counseling, the City-supported counseling agencies organize a yearly homeownership fair in the fall. The fair brings together counselors, lenders, and agencies dedicated to providing opportunities for low-income first-time homebuyers. The homeownership fair is attended by an average of 3,000 people every year and targeted outreach is done to draw from the diverse San Francisco communities. The fair has workshops, in several languages, on credit income, first-time homebuyers.

Eliminate discriminatory practices
MOHCD requires MOHCD-funded affordable housing developers and management companies to comply with fair housing law and does not allow for discrimination against any protected class. MOHCD's loan documents include the following clause "Borrower agrees not to discriminate against or permit discrimination against any person or group of persons because of race, color, creed, national origin, ancestry, age, sex, sexual orientation, disability, gender identity, height, weight, source of income or acquired immune deficiency syndrome (AIDS) or AIDS related condition (ARC) in the operation and use of the Project except to the extent permitted by law or required by any other funding source for the Project. Borrower agrees not to discriminate against or permit discrimination against Tenants using Section 8 certificates or vouchers or assistance through other rental subsidy programs"

In addition to working actively with MOHCD-funded affordable housing management to ensure compliance with fair housing requirements, MOHCD also funds community-based organizations to provide counseling on Fair Housing law to ensure renters across the City know their rights regarding discrimination issues, reasonable accommodation requests, and other fair housing issues.

Addressing Barriers to Housing Production[1]

Identify Sites Appropriate for Housing Development
San Francisco is relatively dense, and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully

[1] The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing and Community Development will explore recommendations of the Housing Element as they pertain to findings from the 2011 Analysis of Impediments to Fair Housing (this report is currently in progress).

developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above. Also, through area plans, especially in transit-rich neighborhoods, parking may be allowed at a ratio of less than 1:1 in order to encourage the use of public transit and maximize a site’s use for housing.

<u>Encourage “Affordability by Design”: Small Units & Rental Units</u>
Using less expensive building materials and building less expensive construction types (e.g. wood frame midrise rather that steel frame high-rise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

Secondary Units
Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within community planning processes, the City may explore where secondary units can occur without adversely affecting the neighborhood.

Smaller Units
Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City may consider using the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons.

Rental Units
In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The Planning Department will monitor the construction of middle income housing under new

provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and consider expanding those provisions Citywide if they are successful.

<u>Identify and Implement Creative Financing Strategies</u>
Due to the high cost of housing subsidies required to provide a unit to low and very low income households (subsidy of $170,000-$200,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. In addition, several Federal and State programs that historically have supported affordable housing development are at risk. The current recession has impacted government coffers as well as financial institutions, reducing the capital available for development. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. In this economic climate and with the elimination of redevelopment agencies and their required commitment of 20% of their tax increment to affordable housing, it the City of San Francisco is seeking creative solutions to finance affordable housing production and preservation.

Jobs-Housing Linkage Program
New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees for affordable housing production from commercial developments, will continue to be enforced and monitored.

Historic Rehabilitation Tax Credits
Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects, and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

Citywide Inclusionary Housing Program
Planning and MOHCD will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 10 or more units. MOHCD is also looking to expand the program to allow developers to target higher incomes than what is currently allowed under the Inclusionary Housing Program in exchange for more affordable housing units to be built.

Tax Increment Financing
Tax Increment dollars in the major development projects of Mission Bay, Hunters Point Shipyard and Transbay will continue to be set aside for affordable housing as required by the development agreements for those major development projects and subject to the State Department of Finance's approval.

Housing Trust Fund
San Francisco voters approved Proposition C in November 2012, which amended the City's charter to enable creation of the Housing Trust Fund. It is a fund that shall exist for 30 years payable from set-asides from the City's general fund and other local sources. MOHCD is implementing housing programs or modifying existing programs to account for this new funding source and began using funds from the Housing Trust Fund in July 2013.

<u>Reduce Regulatory Barriers</u>

Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City has implemented Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and DPW for 100% affordable projects. This expedites the review and development process and reduces overall development costs. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District. The Planning Department, in consultation with MOHCD and the development community, is exploring implementation of a San Francisco-specific density bonus program expanding upon the State Density Bonus law, which would enable a more expeditious land use entitlement process for projects that provide more affordable housing than required by local law by eliminating the need to use Special Use Districts to make certain zoning exceptions.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

<u>Address NIMBYISM</u>
Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

Discussion:

As one of the most expensive cities in the United States to live, the need for affordable housing is more acute than elsewhere in the country. Consequently, the need to remove barriers to the production or preservation of affordable housing has become an even more important priority for MOHCD. MOHCD is working closely with other City departments to revisit the City regulations that may serve one public purpose, such as increasing indoor air quality in residential buildings near major roadways, but is becoming a barrier to affordable housing production by increasing the development cost of affordable housing by requiring more expensive mechanical ventilation systems. MOHCD will also continue to work with other City departments to improve City process improvements that will help expedite the production of affordable housing be it with the Planning or Building Inspection departments.

OMB Control No: 2506-0117 (exp. 09/30/2021)

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD, HSH and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major set of obstacles are language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 42% speak a language other than English at home, with the largest language groups being Chinese, Spanish, and Filipino. Fifty-five percent of the population that speak an Asian language at home are of limited English proficiency (LEP), meaning that they speak English less than "very well." At the individual level, about 19% of all San Franciscans in the 2019 ACS one-year survey indicated that they did not speak English "very well."

In response to this particular obstacle, San Francisco uses CDBG and general fund resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through these funds to neighborhood-based multi-service community centers.

Another action that will be taken will be granting those households displaced by Ellis Act evictions, owner move-in evictions, fire damage, and former San Francisco Redevelopment Agency displacement first preference to any affordable housing under MOHCD's purview. These households were forcibly displaced from their homes so the San Francisco Board of Supervisors deemed them to have higher priority to be screened for eligibility for MOHCD's affordable housing stock. In order to qualify for this housing, these households must be certified by MOHCD that they meet specific displacement criteria, such as having lived in their residence for at least 10 years (or 5 years if they were seniors or disabled) prior to receiving an eviction notice under the State Ellis Act. MOHCD will also certify if a household was living in the Western Addition or Hunters Point area during the San Francisco Redevelopment Agency's large-scale displacement of residents from those areas under its 1960s urban renewal policies. Should these households be certified that they were displaced by an Ellis Act eviction or by the Redevelopment

Agency and given a certificate of preference, then these households would be prioritized for eligibility screening for MOHCD's affordable housing. These certificate of preference holders must meet the housing's eligibility criteria, such as income and household size, for the housing they applied to.

Actions planned to foster and maintain affordable housing

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties.

Actions planned to reduce lead-based paint hazards

The City's response system is comprised of several City agencies and non-profit partners to address the problem of lead poisoning, prohibited nuisances code enforcement and dilapidated housing. Over the past 20 years, MOHCD is part of a highly collaborative infrastructure of City agencies and non-profit organizations working to address childhood lead poisoning, lead hazards, and other health conditions stemming from poor quality housing in low-income communities. DPH collaborates with the Family Childcare Association, the Children's Council, the San Francisco Head Start Program, and other private preschools serving low-income families – to ensure families are educated on lead poisoning prevention and timely lead blood level testing of children under the age of six. As a result, low-income children attending targeted preschools are regularly tested for lead blood content as a commitment to a healthy educational start. Children with a detectable lead blood level are case managed by DPH.

Fundamental to the response system, the DPH code enforcement unit has the legislative authority to cite property owners with a notice of violation whenever there is visibly deteriorated paint in the exterior or interior of a pre-1978 building where children under six may be exposed to the lead hazard. Any housing built before 1978 that are or could be occupied by families and will be rehabilitated with MOHCD's financial assistance is required to be assessed for lead-based paint hazards. Should lead-based paint hazards be found then remediation becomes part of the rehabilitation scope of work.

In addition, MOHCD requires funded housing, tenant rights, and other non-profit housing related agencies to provide lead poisoning prevention education to tenant families with young children, information on the Federal Lead Hazard Disclosure Law, and information on MOHCD's Home Rehab program.

Actions planned to reduce the number of poverty-level families

Coordinated Entry
In August 2016, Mayor Edwin M. Lee launched HSH to fundamentally change the way the City and County of San Francisco addresses homelessness. HSH—relying on guidance from people experiencing homelessness, service providers, and other stakeholders in San Francisco—developed a Five-Year Strategic Framework outlining specific goals for HSH's vision to make homelessness a rare, brief, and one-time event with the overall aim of significant, sustained reductions in homelessness. To accomplish this goal, HSH will coordinate alignment of all programs into a Homelessness Response System (HRS) that treats homelessness as an emergency to be responded to quickly and effectively. Please note that

the Homelessness Response System covers the entire geographic region defined as the San Francisco CoC.

Coordinated Entry (CE) is a key component of this response system. CE is a consistent, community wide intake process to match people experiencing homelessness to available community resources that are the best fit for their situation. CE includes a clear set of entry points, a standardized method to assess and prioritize people needing assistance, and a streamlined process for rapidly connecting people to a housing solution. All homeless individuals and families in San Francisco will complete a standardized assessment process that considers the household's situation and identifies the best type of housing intervention to address their needs. Permanent housing programs—including permanent supportive housing (PSH) and rapid rehousing (RRH)—will fill spaces in their programs from a community pool of eligible households generated from the standard assessment process. CE will also fully integrate into the Online Navigation and Entry (ONE) System—San Francisco's implementation of the Homeless Management and Information System (HMIS). The assessment will build upon the standard intake and be entered directly into ONE and referrals to transitional and permanent housing will be made through the ONE System. This coordinated process will dramatically reduce the burden placed on people experiencing homelessness by removing the necessity to seek assistance from every provider separately and instead streamline access to all the resources in our Homelessness Response System.

HSH has launched Adult Coordinated Entry, Family Coordinated Entry and Coordinated Entry for Youth and their Community Access Points. HSH is currently planning to launch Coordinated Entry for survivors of violence as well.

Healthy Retail SF

The grassroots activism to provide healthy food options in the Bayview District and the Tenderloin has led to institutional change within city government. In 2013, Supervisor Eric Mar introduced legislation that created Healthy Retail SF, which is led by OEWD's Invest in Neighborhoods division, in conjunction with the DPH. San Francisco has about 1,150 food retail stores, about 1,000 are corner stores. This program supports these mom-and-pop businesses while providing healthy and affordable food access, especially to underserved neighborhoods.

In certain parts of the City, there is a lack of quality full-service neighborhood markets with fresh produce, and an overabundance of corner stores selling alcohol, tobacco, and highly processed foods that are high in salt, fat, and sugar and low in nutrients. In communities that lack supermarkets, families depend on corner stores for food purchases, and the choices at those stores are often limited to packaged food and very little, if any, fresh produce. For example, a 2011 assessment of 19 corner stores in the City's Bayview Hunters Point neighborhood found that 20% of the stores stocked a variety of fresh fruits and vegetables, only 11% stocked whole grain bread, and only 37% stocked low-fat milk. The presence of a large number of stores selling low quality foods in a community can undermine public efforts to promote health and send a message that normalizes the use of unhealthy products in that neighborhood, placing these communities at greater risk for obesity and chronic disease. A high number of convenience stores per capita is associated with higher rates of mortality, diabetes, and obesity. Proximity to convenience stores within a neighborhood is associated with higher rates of obesity and diabetes. The impact of convenience stores on health is even greater in low-income neighborhoods.

Healthy Retail SF created an expert healthy retail advisory group, designed program structures and tools, and implements neighborhood wide outreach meetings with store owners. Each participating store receives an assessment and tailored 13-page Individualized Development Plan (IDP) that outlines activities, timelines, persons responsible and budget in three areas: business operations, physical changes to the store, and community engagement and marketing. Community Food Advocates called Food Guardians and Food Justice Leaders are a critical element of the model.

Healthy Retail SF provides funds for participating businesses to make improvements based on their IDP. Improvements include installation of equipment, community engagement and marketing support, technical assistance with sustainable business practices, and store space redesign. Participating businesses commit 35% of its selling area to fresh produce, whole grants, lean proteins, and low-fat dairy products, while limiting the sale of tobacco and alcohol to 20% of the selling space.

Homeowner Emergency Loan Program (HELP)
The purpose of the MOHCD HELP program is to assist San Francisco homeowners in need of a one-time emergency financial assistance loan due to an unforeseen financial hardship. In 2020, to assist homeowners with loss of income due to the COVID-19 Pandemic, MOHCD created the COVID-HELP program to provide one time funds to large forbearance payment and back HOA dues as part of COVID recovery.

HELP Funds may be used for:

- Past due mortgage Payments
- Past due HOA monthly dues
- Past due property taxes
- HOA Special Assessments (renovation costs distributed among all owners)
- BMR homeowners in need of financial assistance to complete necessary repairs in order to sell property

HOPE SF
HOPE SF is an ambitious cross-sector initiative to transform San Francisco’s most distressed public housing sites into vibrant and healthy communities.

It began with a study. In 2005, the HSA released an analysis of at-risk families known as the “Seven Street Corners Study.” The study came out of an effort to create a consolidated youth database with data from the child welfare and juvenile justice systems. When the data was walking distance of just seven street corners in the city — street corners that overlapped with obsolete public housing sites where families were living geographically, socially, and economically cut off from San Francisco’s robust resources.

In response, Mayor Gavin Newsom set a bold vision of rebuilding dilapidated public housing developments into thriving mixed-income communities that integrated holistic family services, high quality schools, new businesses, public transportation, and green buildings. HOPE SF drew on more than 15 years of learning from HUD’s HOPE VI housing revitalization program. However, unlike the HUD projects in which only a small percentage of residents returned to redeveloped housing sites, San Francisco committed to the principle that families would not be displaced.

In 2007, the mayor and Board of Supervisors secured $95 million in local bond funding, an amount that eclipsed the nationwide HOPE VI funding for that year, to launch HOPE SF. From the beginning, the initiative brought together expertise from the public, nonprofit, and philanthropic sectors, working together to improve the lives of public housing residents and break the cycle of poverty.

Today, the City and County of San Francisco, the San Francisco Foundation, and Enterprise Community Partners collaborate on HOPE SF with the involvement of many organizations and longtime residents.

HOPE SF will rebuild four housing developments in three southeastern San Francisco neighborhoods: Hunters View and Alice Griffith in the Bayview, Potrero Terrace and Annex in Potrero Hill, and Sunnydale-Velasco in Visitacion Valley. Located in isolated and mostly undeveloped areas, these sites were originally built to temporarily house shipyard workers during and after World War II.

By tripling density, HOPE SF will replace 1,900 public housing units one-for-one and add low-income and market-rate units, ultimately building more than 5,300 homes at multiple levels of affordability. Construction is phased so that residents can remain on site and take part in the transformation of their communities.

<u>Alice Griffith</u>
Originally built in 1962 adjacent to the now-demolished Candlestick Park, Alice Griffith received a $30.5 million HUD Choice Neighborhood Award in 2012 and is part of the Hunters Point Shipyard/Candlestick Point Neighborhood Development plan. In 2019, all original residents had been rehoused, achieving nearly 90% retention. Two more affordable projects, including 30 public housing replacement units, will be constructed in 2024-2025. Five Point, the Master developer, is responsible for developing market rate, inclusionary and workforce units. When completed, there will be expanded transit, retail and office space, a research and development campus, and over 300 acres of open space. The proposed total number of units will be 1,150.

<u>Hunters View</u>
Hunters View, originally built in 1956, was the first HOPE SF site to undergo revitalization. Perched on a grassy hill above the old naval shipyard, it has spectacular views of the San Francisco Bay. Of the original families, 70% were retained through the transition between public housing and mixed-income development. Amenities include open spaces, a community center, a childcare facility, a wellness center, a sound studio, and playgrounds. The Phase 3 — affordable and the first two phases of market-rate homes will break ground in 2020. The proposed total number of units will be 600.

<u>Potrero Terrace and Annex</u>
Home to nearly 1,300 people, Potrero Terrace and Potrero Annex — together known as Potrero — are two of the oldest public housing developments in San Francisco. Located at the southeastern edge of the Potrero Hill neighborhood, they were hastily constructed in 1941 and 1955. HOPE SF will rebuild both sections of the 38-acre site into a unified mixed-income development with buildings of varying heights and a park. Phase 1 — construction of the first 72 units was completed in February 2019. The proposed total number of units will be 1,400-1,600.

<u>Sunnydale/Velasco</u>
Sunnydale, San Francisco's largest public housing community, is undergoing a transformation into a mixed-income development of new affordable and market rate housing, street and utility infrastructure, and open spaces. Located at the foot of McLaren Park, the 50-acre site will also include an exciting

neighborhood hub and the city's first recreation center in decades, a Boys & Girls Club, and early childhood education centers. The proposed total number of units will be 1,400-1,770.

Opportunities for All

Opportunities for All is a mayoral initiative to address economic inequality by ensuring that all young people can be a part of San Francisco's thriving economy. The initiative serves thousands of high school-aged youth who are ready and interested in working, as well as provides opportunities for youth who might need additional support, as part of Mayor Breed's efforts to provide paid internships for youth in San Francisco.

Opportunities for All connects young people to employment, training and post-secondary opportunities. Youth work an average of four weeks and earn $15 per hour for up to 20 hours a week, receive mentorship, and visit local businesses to help them identify careers of interest and begin to plan for their future. Opportunities for All builds on existing work-based learning programs and funding. Across the globe, work-based programs are celebrated for preparing young people for work, keeping them engaged in school and promoting self-efficacy.

Opportunities for All works with the SFUSD, OEWD and DCYF to align efforts and recruit youth participants. This initiative also develops a framework where non-profit service providers and employers have shared understanding and language around work expectations for youth, track youth progress, and provide tools that help youth plan for their future.

Our Children Our Families Initiative

In November 2014, San Francisco voters approved Proposition C, the Children and Families First Initiative, which created the OCOF Council with the purpose of aligning strategies across City agencies, the School District, and community partners to improve the lives of children, youth, and their families. Prop C outlines OCOF's mandates in addition to extending the Public Education Enrichment Fund and the Children's Fund for another 25 years respectively.

The OCOF Council knows that the challenges facing our children, youth and families; safety, housing stability, economic security, health, education, and employment, are interconnected and cannot be addressed in isolation. In order to achieve the impact we seek, all sectors must work in partnership. OCOF strategies involve a collective impact approach, working together in three key areas: data and research, training and capacity building and service delivery system improvement. These strategies will serve as a roadmap for collaboration across the City, District and Community.

<u>Data and Research</u>

Data and research is at the heart of OCOF's work. Data informs all decision making for OCOF's work and the Council works to encourage and promote the use of data across all child and family serving systems.

Focus Areas:

- Convene a Data and Research Advisory Group: The purpose of this group will be to serve as an advisory body to OCOF around measuring the outcomes in the framework, as well as identifying data and research projects that align with OCOF outcomes.
- Monitoring outcomes measures: Develop a plan for monitoring the measures in the Outcomes Framework and informing policy and practice change.

- Support use of shared data for policy and program development: OCOF will use targeted data sharing across the city, school district and community to improve research, policy and/or practice. Work with various experts and stakeholders to develop policies and protocols that facilitate data sharing, as well as identifying existing shared data projects across the city that align and advance OCOF outcomes.

Training and Capacity Building
Strengthening the existing workforce and developing a strong pipeline of new employees across San Francisco through curriculum designed to build capacity and skills of the workforce to understand the impact of trauma on the lives of children, youth and families and develop the skills to build resilience and connection is critical to impacting the outcomes we seek to improve.

Focus Areas:

- Develop curriculum and pilot implementation plans: Develop implementation plans for 5 Training and Capacity Building pillars with a primary focus on a Healing City and a Welcoming City.
- Establish an evaluation plan for each pilot: Along with each pilot plan, the development of an evaluation plan will be necessary to demonstrate the challenges and successes for each pilot. This will inform the scaling and sustainability of the pilot.

Service Delivery System Improvement
Service delivery system improvement is at the heart of much of OCOF's mission. The activities for this strategy will focus on changes to systems in addition to service delivery and programs.

Focus Areas:

- Advance strategies that support service navigation: The goals of the service navigation focus area are to identify gaps and redundancies in services and to help families and service providers easily access available services from all agencies. Within this focus area, there are two components: a service inventory for system navigators and a family friendly service navigating website – www.sffamilies.org.
- Coordinating budgets to achieve shared outcomes: The goal of ultimately coordinating budgets across systems is so that efforts are coordinated to generate additional funding and blended resources are integrated into budget planning. An integral part of achieving coordinated budgets will be the Citywide Spending Analysis, which will determine where resources are spent on child and family serving programs. This will include a landscape of services that link the identified spending categories to specific services.
- Identify and support family friendly City policies and protocols: The goal of advancing protocols and policies that designate San Francisco a "Family Friendly City" is so that families are put at the center of decision making across the city, school district and community.
- Improve Citywide service coordination: The goal of this focus area is to identify gaps and redundancies across various collective impact efforts working with vulnerable children, youth and families in order to improve connections and eliminate duplication of efforts. OCOF will lead and participate in efforts that bring together key decision makers to develop strategies to address service overlap and gaps related to service coordination within San Francisco.

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San Francisco Financial Justice Project

The San Francisco Financial Justice Project is the nation's first effort embedded in government to assess and reform fines and fees that have a disproportionate and adverse impact on low-income residents and communities of color. Since its inception in 2016, the Project has worked with partners to eliminate or adjust dozens of fines and fees, and to lift millions of dollars in debt off of tens of thousands of low-income people. Housed in the Office of the San Francisco Treasurer, the Financial Justice Project has two main goals: First, to listen to community groups and local residents to identify fine and fee pain points. Second, to identify and implement doable solutions for government and the courts. Over the last few years, The Financial Justice Project has worked with dozens of community partners, city departments and the courts to enact a range of reforms such as eliminating administrative fees charged to people exiting jail and the criminal justice system; expanding access to free transit for people experiencing homelessness; allowing people struggling with homelessness to clear "quality of life" citations by receiving social services; and making it easier for lower-income people to pay traffic court fines and fees by basing them on people's ability to pay.

Sector Based Approach to Workforce Development

The Workforce Development Division of OEWD connects job seekers in San Francisco with employment opportunities in growing industries such as Technology, Health Care, Hospitality and Construction. We provide industry aligned job training and access to job search assistance at community-based neighborhood access points throughout the City, to help provide employers with skilled workers.

Construction Training Programs

The CityBuild Academy (CBA)

CityBuild Academy aims to meet the demands of the construction industry by providing comprehensive pre-apprenticeship and construction administration training to San Francisco residents. CityBuild began in 2006 as an effort to coordinate City-wide construction training and employment programs and is administered by OEWD in partnership with City College of San Francisco, various community non-profit organizations, labor unions, and industry employers.

Construction Administration & Professional Service Academy (CAPSA)

The Construction Administration and Professional Service Academy (CAPSA) is a semester-long program offered at the City College of San Francisco, Mission Campus. The program prepares San Francisco residents for entry-level careers as professional construction office administrators.

CityBuild Women's Mentorship Program

The CityBuild Women's Mentorship Program is a volunteer program that connects women construction leaders with experienced professionals and student-mentors who offer a myriad of valuable resources: professional guidance; peer support; life-skills coaching; networking opportunities; and access to community resources.

Health Care Training Program

Launched in January 2010, the HealthCare Academy falls under OEWD's sector strategy and is designed to improve the responsiveness of the workforce system to meet the demands of the growing industry. Through a dual customer approach, the HealthCare Academy provides employers with skilled workers while expanding employment opportunities for local residents.

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The health care industry and health care occupations have been identified both nationally and locally as a priority for workforce investment due to stable and/or increasing demand for new workers, replacement of retirees, and skills development in response to new technologies and treatment options, as well as evolving service delivery options (including local and federal health care initiatives, such as the Affordable Care Act). This is especially true in 2020-2021, due to the COVID-19 Because the health care sector encompasses occupations in such a wide variety of settings and requires various levels of education and skill, it presents excellent opportunities for a broad spectrum of local jobseekers.

The HealthCare Academy engages with industry partners to identify key needs of the industry, including skill requirements, vetting and approving a programmatic framework, review of training curriculum, identifying partnership opportunities, and providing programmatic oversight of any workforce programs related to the health care sector. Collaborative partners include the San Francisco Hospital Council, the DPH (and affiliated hospitals), SEIU-UHW West, UC Berkely's Center for the Public Health Practice, California Health Workforce Initiative, and industry employers: California Pacific Medical Center, Dignity Health, Kaiser Permanente, San Francisco Community Clinics Consortium, Chinese Hospital and Homebridge.

<u>Hospitality Training Program</u>
The Hospitality Initiative, launched in 2011, was designed to effectively coordinate training and employment resources that support the growth of a diverse and well-qualified hospitality sector workforce in San Francisco. In support of this goal are the following objectives: To prepare San Francisco residents for training and employment opportunities in the hospitality sector; to fulfill hiring needs of hospitality sector employers with qualified candidates that are job ready, possess the skills and abilities to perform job duties, and hold knowledge and passion for the industry; to educate workforce system service providers and jobseekers about the hospitality industry and to provide them with relevant and current information on connecting to jobs, careers, and/or relevant training.

Due to the COVID-19 pandemic, Workforce has decided to concentrate services on displaced workers in the hospitality sector in program year 2021-22. We have suspended investment in hospitality training for this program year.

Industry partnerships play a critical role in establishing sector programming. Collaborative partners include San Francisco Hotel Council (and affiliated members), Golden Gate Restaurant Association (and affiliated members), San Francisco Travel, Moscone Center, City College of San Francisco, SFUSD, Unite Here Local 2, and community-based organizations and industry employers.

<u>Technology Training Program</u>
Launched in 2012, TechSF is an initiative of OEWD designed to provide education, training and employment assistance to locals who are interested in landing a job within San Francisco’s tech sector. TechSF is committed to:

- Providing tech training, free of charge, to San Francisco residents who are interested in landing a job in a tech occupation;
- Partnering with educators, training organizations and employers to ensure our participants have opportunities to skill up and land in a job;
- Ensuring our trainings meet local employer demand; and
- Ensuring our participants are trained not only in in-demand technical skills, but also receive career readiness supports.

TechSF aims to ensure that a highly-skilled and diverse talent pool connects to, and thrive in, opportunities in tech while meeting industry talent needs. Careers in tech are not solely isolated to the tech sector. TechSF believes that the skills learned in TechSF training programs can open doors to working in a tech job in many different industries.

TechSF provides opportunities for anyone interested in a career in technology. From the exploratory tech learner to the well-versed programmer who is looking to gain a competitive edge, TechSF has opportunities to step outside your comfort zone.

The TechSF Apprenticeship Accelerator offers job seekers the unique opportunity to acquire essential experience and training to get established in a career in tech.

TechSF provides the opportunity to connect directly with Tech Sector employers through exposure and networking events.

Smart Money Coaching Program
The Smart Money Coaching program by the Office of Financial Empowerment provides free, confidential, one-on-one, personalized financial guidance. A certified financial coach helps households to address financial challenges and goals, including reducing debt, establishing and improving credit score, opening a safe and affordable bank account, and increasing savings. Smart Money Coaching has locations throughout San Francisco and is available to anyone living, working or receiving services in San Francisco**.** This initiative is funded through MOHCD, HSA, DAAS, and the Treasurer's Office. These services are available at over twenty sites on a regular basis, including HOPE SF and RAD housing sites, the San Francisco Main Library, and at nonprofit partners of MOHCD and other city departments.

Tenant Right to Counsel: San Francisco's Eviction Defense System
San Francisco voters passed the "No Eviction Without Representation Act of 2018," then-known as Proposition F, on June 5, 2018. This local law went into effect on July 11, 2019. It establishes a policy that all residential tenants facing eviction have a right to legal representation, known as a tenant right to counsel.

During the first six months of implementation (July 1, 2019 – December 31, 2019), MOHCD reported that two-thirds of tenants facing eviction at court received full-scope legal representation and that their outcomes were significantly more successful than those who had received less than full-scope legal representation. Full-scope legal representation means that an attorney provides legal representation to a tenant for the entire legal process. This is the highest level of legal assistance. Less than full-scope legal representation means that a tenant received help with their initial court papers, legal advice, and legal representation during a single day at court (limited-scope legal representation).

Through the City's budget process, the Mayor and Board of Supervisors have significantly increased funding for the TRC program since its passage. In Fiscal Year 21-22 (July 1, 2021-June 30, 2022), MOHCD allocated more than $17 million to the TRC program – a funding increase of seventy percent.
Legal representation is provided by a network of nine City-funded legal services organizations (with a combined 47 attorneys supported by social workers & paralegals) and is subject to availability. Program-level data and other relevant studies suggest that full-scope legal representation get far superior results for clients than less than full-scope legal representation. In San Francisco, approximately 67% of clients

receiving full-scope legal representation stay in their homes, as compared to less than 40% of clients receiving less than full-scope legal representation.

Actions planned to develop institutional structure

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. Lack of organizational capacity of non-profits is another gap in institutional structure. In response, the City is engaged in an ongoing effort to work with non-profits in organizational and programmatic capacity building to improve the effectiveness and efficiency of service delivery.

It is the City's policy to coordinate community development and housing activities among its departments. Because this works involves many City departments, coordination and information sharing across the various departments are challenges. City staff meets on a regular and as-needed basis with colleagues from other City departments to overcome gaps in institutional structure. For example, MOHCD participates with OEWD and the Arts Commission in a regular working group focused on the issues of nonprofit displacement through a number of OEWD-funded initiatives to stabilize nonprofits.

In the June, 2014, new local legislation was passed to coordinate and align workforce development services, establishing the Committee on City Workforce Alignment ("Alignment Committee") comprised of department heads across City departments and the Workforce Community Advisory Committee (WCAC), comprised of leadership from community-based organizations with deep specialization in community development.

The Alignment Committee includes one member designated by the Mayor, one member of the Board of Supervisors or a City employee designated by the Board, and the department heads of the following City departments: OEWD; HSA; DCYF; Public Utilities Commission; Public Works, Department of Human Resources, and Human Rights Commission. The Director of Workforce Development and Director of the Human Rights Commission co-chair the Alignment Committee.

The Alignment Committee and WCAC are charged with developing and submitting a Citywide Workforce Development Plan to the WISF for its review and comment, which was submitted and approved in late 2017. The five-year plan includes an assessment of the City's anticipated workforce development needs and opportunities and a strategy to meet the identified needs, which influences the City and County of San Francisco's CDBG decision-making around resource allocation. The plan also includes goals and strategies for all Workforce Development Services in San Francisco and a projection of the funding needed to achieve the goals, consistent with the Strategic Plan for Economic Development approved by the Board of Supervisors and the Local Workforce Innovation and Opportunity Act Plan approved by WISF.

The Alignment Committee and WCAC legislation sunset in 2019, and all members agreed to continue the work under good faith effort until the legislation is reauthorized.

In addition, staff of MOHCD and OEWD uses the Consolidated Plan/Action Plan development process as an opportunity to engage other departments in a dialogue about the current developments and priorities. This dialogue aids the City in being more strategic in the investment of Consolidated Plan dollars.

Actions planned to enhance coordination between public and private housing and social service agencies

The Director of MOHCD meets weekly to discuss affordable and market-rate housing development issues citywide with the Director of Planning, the Director of Building Inspection, the Mayor's Director of Housing Delivery, the Port of San Francisco's senior staff, the San Francisco Housing Authority, Mayor's Housing Advisor, the Office of Community Investment and Infrastructure's (OCII) Executive Director and the Director of Development for OEWD.

MOHCD is a housing delivery agency, working with the Mayor's Director of Housing Delivery and the Housing Delivery Team and other housing delivery agencies (OEWD, OCII, Treasure Island Development Authority and the Port of San Francisco) to streamline the production of housing development in San Francisco. The Housing Delivery Team meets with housing coordinators, designated representatives of each City department involved in housing production (DBI, San Francisco Fire Department, Planning, and other permitting agencies), to coordinate and expedite each department's efforts to approve and permit new housing development. The Director of Housing Delivery, in collaboration with the housing delivery agencies, identifies and implements major process improvements, such as common master schedule review, permit tracking, electronic plan review and staffing planning.

The City agencies also coordinate in decision-making at the project level on affordable housing developments in the City, including at the level of individual project funding decisions. The Citywide Affordable Housing Loan Committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. Committee members consist of the directors or the director's representative from MOHCD, HSH, the Controller's Office of Public Finance, the San Francisco Housing Authority (when appropriate) and OCII as successor to the San Francisco Redevelopment Agency (SFRA). MOHCD works closely with OCII and HSH to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis for particular types of developments. NOFAs are generally issued for projects that serve specific populations (family renters, adults, seniors, people requiring supportive services, etc.), while RFQs or RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations for the Loan Committee.

The directors of MOHCD and HSH meet every other month to discuss permanent supportive housing issues. Staff from MOHCD, OCII, and HSH also meet monthly to coordinate the development and operation of the City's permanent supportive housing pipeline and portfolio. These regular convenings provide a consistent forum to discuss issues of services coordination, policy, new initiatives, funding opportunities and emerging needs specific for permanent supportive housing funded by these departments.

MOHCD also coordinates with other City agencies around other affordable housing initiatives such as the City's Public Lands Initiative led by the San Francisco Municipal Transportation Agency (SFMTA), as the owner of much of the public land in San Francisco that can be developed for affordable housing. MOHCD participates in monthly meetings or calls with SFMTA along with staff from the Planning Department to coordinate the development of Public Land as affordable housing. Additionally, MOHCD works with other City agencies, such as the San Francisco Unified School District and the Port of San Franisco, about development of housing on their sites as opportunities arise.

MOHCD takes a coordinating role in bringing transit funding from the State to housing projects. To that end MOHCD meets regularly with SFMTA, the Department of Public Works (DPW), the regional transportation agency Bay Area Rapid Transit (BART), and other agencies responsible for implementing transit improvements that support residents of affordable housing.

MOHCD is also a member of San Francisco's Long Term Care Coordinating Council (LTCCC). LTCCC advises the Mayor and City on policy, planning and service delivery issues for older adults and people with disabilities to promote an integrated and accessible long-term care system. LTCCC has membership slots that represent a variety of consumers, advocates and service providers (non-profit and public) as well as City departments, and meets bi-monthly.

Affordable housing developers in San Francisco have formed a council that meets on a monthly basis to assist in the coordinated development of affordable housing throughout the City. Staff from MOHCD participates in these monthly meetings to provide a two-way channel of communication between these community-based organizations and the City representatives who are responsible for overseeing City-financed affordable housing.

Discussion:

See above.

OMB Control No: 2506-0117 (exp. 09/30/2021)

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)
Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	5,850,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	**5,850,000**

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	99.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

HOME funds are only being used for those eligible activities identified in 24 CFR 92.205. In addition to the HOME funds, MOHCD is also using local funds to supplement the HOME funds for HOME-eligible activities, namely funds from San Francisco’s Housing Trust Fund or from housing or job-linkage fees collected by the City and County of San Francisco.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

An account and a reuse account are established in the City and County of San Francisco's Financial System Project (F$P) accounting system. An exclusive account is set-up for the HOME ADDI program which is segregated from other funding sources.

The City and County of San Francisco's Financial Accounting Management Information System is used to track and report expenditures and income for each HOME ADDI loan to a program qualified borrower; including information related to the individual borrower detail such as borrower name and address.

All HOME ADDI loan repayments including loan principal and share of appreciation is deposited into the reuse account. Funds in the account and reuse account are expended in accordance with the HOME ADDI program guidelines.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

MOHCD does not use HOME funds to acquire property that would be resold, such as single-family homes. MOHCD may use HOME funds to acquire multifamily properties. Any property receiving HOME funds will have a declaration of restrictions recorded against the property, which will specify the affordability requirements of the HOME funds. The declaration of restrictions and its affordability restrictions remain recorded on the property even if the HOME funds are repaid before the end of the declaration of restriction’s term. Furthermore, the HOME loan agreement includes the form of MOHCD’s annual monitoring report that sub-recipients of HOME funds must to submit to MOHCD on an annual basis. This report includes the rent schedule that MOHCD crosschecks against the HOME affordability restrictions.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

If MOHCD loans HOME funds to multifamily projects that require refinancing and rehabilitation then MOHCD requires the project to meet its underwriting guidelines as well as extend the affordability term for an additional 55 years. Those guidelines include but are not limited to: the requirement that the rehabilitation must be a certain per unit threshold if any existing MOHCD financing is being requested to be refinanced; specify if the HOME funds will be used to maintain the number of existing affordable units or whether the funds will help create new HOME-assisted units; require that the underwriting must be done in conjunction with MOHCD’s annual monitoring of the operations of the property to ensure the rehabilitation is not a result of poor ongoing maintenance of the property; demonstrate that the long term needs of the project can be met and including serving the targeted population over an extended affordability; state whether the HOME funds are being used in a NRSA; and explicitly inform the project sponsor that HOME funds cannot be used to refinancing other Federally-funded loans such as CDBG.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The following standards have been developed by MOHCD in consultation with local CoC staff and with community-based organizations that serve individuals and families experiencing homelessness and those who are at imminent risk of homelessness.

These are intended to serve as broad standards through which San Francisco's various ESG sub-recipients may incorporate additional requirements, limits, etc. into their respective ESG programs to more effectively serve diverse populations experiencing homelessness or who are at risk of homelessness. It is anticipated that as San Francisco's highly coordinated CoC and its broader system of health and human service providers build a more integrated service delivery infrastructure, these ESG standards may also become more standardized and the delivery of ESG assistance more uniform. Currently however, ESG sub-recipient programs reflect the diversity of the individuals and families experiencing homelessness or who are at risk of homelessness and thus do not use a one-size-fits-all approach to address and prevent homelessness.

ESG sub-recipients include, but are not limited to: victim service providers, legal service providers, family shelter providers, youth shelter providers, etc. ESG sub-recipients have designed ESG programming that is responsive to the needs of their respective clientele and that connects program participants to the broader health and human services system, which includes mainstream benefits and services and permanent supportive housing.

Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG
Individuals and families seeking assistance must receive at least an initial consultation and eligibility assessment with a case manager or other authorized representative who can determine eligibility and the type of assistance needed. ESG sub-recipients shall ensure that all program participants, at the time of intake, meet the definition of *homeless* or *at risk of homelessness* (including meeting the two threshold criteria – annual income below 30% area median income and lacking immediate resources to attain housing stability) and shall document accordingly, consistent with recordkeeping and reporting requirements at 24 CFR 576.500.

With regard to the need for Homelessness Prevention Assistance, there are many San Franciscans who are housed and have great need but would not experience homelessness if they did not receive assistance. To be eligible for Homelessness Prevention Assistance, programs must assess and document that the household would experience homelessness if not for ESG assistance. In other words, a household would require emergency shelter or would otherwise become literally homeless in the absence of ESG assistance. A household that is at risk of losing their present housing may be eligible if it can be documented that their loss of housing is imminent, they have no appropriate subsequent housing options, and they have no other financial resources and support networks to assist with maintaining current housing or obtaining other housing.

Additionally, ESG sub-recipients shall document the following prior to providing ESG Homelessness Prevention or Rapid Rehousing Rental Assistance:

- Ensure rents do not exceed the lesser of current fair market rent (San Francisco, CA HUD Metro FMR Area) or the rent reasonableness standard at 24 CFR 982.507. If the gross rent for the unit exceeds either, ESG sub-recipients are prohibited from using ESG funds for any portion of the rent, even if the household is willing and/or able to pay the difference. The FMR and rent reasonableness standard requirement does not apply when a program participant receives only Financial Assistance or Services under Housing Stabilization and Relocation Services. This includes rental application fees, security deposits, an initial payment of last month's rent, utility payments/deposits, and/or moving costs, housing search and placement, housing stability case management, landlord-tenant mediation, legal services, and credit repair. (Note: last month's rent may not exceed the rent charged for any other month; security deposits may not exceed two months' rent.)
- Ensure that units meet lead-based paint remediation and disclosure requirements, as well as ESG's minimum habitability standards at 24 CFR 576.403(a) and 576.403(c), respectively.
- See "standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid rehousing assistance" that are listed below for additional requirements.

ESG sub-recipients will either develop internal documentation forms or utilize standard forms distributed by MOHCD or HUD as available and appropriate.

Standards for targeting and providing essential services related to street outreach
San Francisco does not fund ESG Street Outreach. However, any agency seeking ESG funds for Street Outreach would be required to develop a written standard developed in consultation with the local CoC. The agency would be required to design an outreach plan that details targeting strategies for specific populations/subpopulations including:

- A listing of the targeted population(s)/subpopulation(s), including recent data that estimates their numbers and location(s);
- Barriers to connecting targeted population(s)/subpopulation(s) to appropriate services, including service gaps;
- Strategies to eliminating or mitigating these barriers; and
- A description of essential services to be provided.

Policies and procedures for admission, diversion, referral and discharge by emergency shelters assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations, e.g., victims of domestic violence, dating violence, sexual assault, and stalking; and individuals and families who have the highest barriers to housing and are likely to be homeless the longest
Admission to ESG Emergency Shelter facilities will be limited to those who meet the federal definition of *homeless* at 24 CFR 576.2. Upon initial contact at the point-of-entry, individuals and families will be screened by intake staff to determine appropriate response. Responses may range from immediate case management assistance in determining available and unutilized resources, to referrals for existing homelessness prevention and/or rapid rehousing programs.

If diversion is not possible and emergency shelter is appropriate, the maximum length of stay will be no longer than 6 months, unless the ESG sub-recipient determines, on a case-by-case basis, that a longer stay is appropriate. No persons facing or who suspect that they may face a threat of violence will be discharged into an unsafe situation. Emergency shelter workers works in collaboration with appropriate victim service providers to arrange safe accommodations for those who are or may be facing a threat of violence. Those in danger of a violent crime or feel they may be will be entered into a secure database comparable to the HMIS. All other Emergency Shelter admissions will be entered into HMIS.

All persons discharged from Emergency Shelter facilities will have their exit status entered into either HMIS or a comparable database, and provided discharge paperwork as applicable or upon request.

Individuals and families with the highest barriers to housing – due to myriad factors including discrimination, dual-diagnosis, chronic homelessness, etc. – will be prioritized for existing housing resources and paired with existing supportive services to increase the likelihood of staying successfully housed consistent with the local CoC's Coordinated Assessment system and other local permanent supportive housing systems (e.g., serving veterans, families, TAY, etc.)

Policies and procedures for assessing, prioritizing, and reassessing individuals' and families' needs for essential services related to emergency shelter
Persons seeking Essential Services related to Emergency Shelter will have access to case management, at a minimum. Other ESG-funded Essential Services that may be available in San Francisco include: childcare, education services, employment assistance and job training, outpatient health services, legal services, life skills training, mental health services, substance abuse treatment services, transportation, and services for special populations. These types of essential services are typically funded by other local, state, and federal sources and provided by many health and human service providers. At a minimum, ESG-funded case management will be designed to connect program participants to other essential services, housing resources, and mainstream programs.

Continued assistance at re-assessment will vary according to intensity and duration of Essential Services.

Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention, and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers (see §576.400(b) and (c) for a list of programs with which ESG-funded activities must be coordinated and integrated to the maximum extent practicable).
To the extent that the local CoC is designed to coordinate among these providers to more effectively and efficiently serve persons experiencing homelessness and those at risk of homelessness, ESG sub-recipients will be required to participate in the local CoC. To meet these goals, the local CoC requires that all ESG sub-recipients:

- Participate in the Coordinated Entry (CE) system. It is expected that the CE system will provide a standardized means for clients to access emergency shelter (including essential services), homelessness prevention and rapid re-housing programs, etc., including a common assessment tool for client information related to identification of needs, barriers, risk factors, etc. and a process for referral to other appropriate assistance, especially mainstream and housing resources.
- Ensure that ESG sub-recipient staff coordinate regarding referrals and service delivery with staff from other agencies to ensure that services are not duplicated and that clients can access appropriate services.
- Ensure that ESG sub-recipient staff participate in CoC trainings related to improving coordination among CoC members and to the implementation of the CE system.

Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance

ESG Homelessness Prevention and Rapid Re-Housing assistance (including Rental Assistance, Financial Assistance and other Housing Relocation and Stabilization Services) will be provided based on the chronological order in which eligible individuals and families seek assistance and on the extent of their need. Need is determined by the presence of risk factors, such as: unlawful detainer proceedings, veteran status, survivor of domestic violence status, families with dependent children, chronic homelessness, persons living with HIV/AIDS, etc.

Based upon San Francisco's high rental costs and low vacancy rates, it may be necessary for ESG program participants to secure housing outside of San Francisco if, at the time of intake, the participant is living in San Francisco.

The diverse composition of San Francisco's ESG sub-recipient portfolio reflects the diverse groups experiencing homelessness or at risk of experiencing homelessness. These groups include: families, TAY, survivors of domestic violence, persons living with HIV/AIDS, etc. As a result, ESG sub-recipients collectively address the needs of these diverse groups. Internal policies and procedures for determining and prioritizing which individuals and families will receive assistance will vary according to the core competency of the ESG program and the population served.

Homelessness Prevention program participants are recertified for continued eligibility every three months. Rapid Re-Housing program participants are recertified annually.

Standards for determining what percentage or amount of rent and utilities costs each program participant must pay while receiving homelessness prevention or rapid re-housing assistance

Each ESG sub-recipient will be responsible for determining annual income as a basis of eligibility for services when applicable. As part of this income determination, staff ascertain the amount that the household can contribute toward Rental and other Financial Assistance, if any, depending on the ESG sub-recipient's internal Rental/Financial Assistance program policy. ESG sub-recipients may provide shallow subsidies (payment of a portion of the rent), payment of 100% of the rent, a set dollar amount, or graduated or declining subsidies.

Regardless, when providing Rental Assistance, ESG sub-recipients shall document the following:

- Ensure that a written lease agreement is in place (not required if only providing rental arrears assistance).
- Enter into a rental assistance agreement with the unit owner indicating the amount of the program participant's contribution toward rent/utilities and duration of assistance (not required if only providing rental arrears assistance).
- Rental assistance cannot be provided if program participant is also receiving rental assistance from another public source during the same period.
- ESG rental and other financial assistance may be administered by ESG sub-recipients as a grant or may be repaid by program participant. If repaid, funds shall be treated as program income pursuant to 24 CFR 85.25. Program income also includes any amount of a security or utility deposit returned to the ESG sub-recipient.
- See "standard policies and procedures for evaluating individuals' and families' eligibility for assistance under ESG" listed above for additional requirements.

As the overall goal the ESG program is to help individuals and families maintain housing independently, it is important that each ESG sub-recipient assesses potential program participants to ensure that they are a good match for the program, and to refer them to more extensive supports as available if the individual or family is not likely to maintain housing independently.

Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time
Each ESG sub-recipient may set a maximum number of months that a program participant may receive rental assistance, or a maximum number of times that they may receive rental assistance. The total period for which any program participant may receive ESG assistance shall not exceed 24 months in three years. However, no program participant may receive more than a cumulative total of 18 months of Rental Assistance, including up to six months of Rental Arrears.

Each ESG sub-recipient will conduct an initial screening to determine the number of months that a program participant will initially receive a commitment of Rental Assistance, including Rental Arrears. This initial commitment will be in writing and signed by an ESG sub-recipient representative and the program participant. Factors taken into consideration during the initial commitment are the participant's ability to pay rent in immediate and subsequent months, such as anticipated income changes, time necessary to recover from unexpected expenses, etc.

- Conflicts of Interest
    - Organizational: ESG assistance may not be conditioned on an individual's or family's acceptance or occupancy of emergency shelter or housing owned by the City and County of San Francisco or the ESG sub-recipient offering the assistance. No ESG sub-recipient may, with respect to individuals or families occupying housing owned by the ESG sub-recipient, carry out the initial screening required under or administer Homelessness Prevention assistance.
    - Individual: No person who is an employee, agent, consultant, officer, or elected or appointed official of the City and County of San Francisco or the ESG sub-recipient who exercises or has exercised any functions or responsibilities with respect to activities assisted under the ESG program, or who is in a position to participate in a decision-making process or gain inside information with regard to activities assisted under the program, may obtain a financial interest or benefit from an assisted activity; have a financial interest in any contract, subcontract, or agreement with respect to an assisted activity; or have a financial interest in the proceeds derived from an assisted activity, either for him or herself or for those with whom he or she has family or business ties, during his or her tenure or during the one-year period following his or her tenure.
    - ESG sub-recipient staff conducting the initial screening and authorizing assistance will be required to certify in a form that complies with these guidelines that a conflict of interest does not exist.

As the program participant is nearing the end of their initial commitment of assistance, case managers may contact them to assess their need for continued assistance, depending on the design of the sub-recipient's Rental Assistance program. If continued assistance is necessary and the potential assistance is within the period of recertification (i.e., every three months for Homelessness Prevention assistance and every twelve months for Rapid Re-Housing assistance), the ESG sub-recipient may provide more assistance. Otherwise, the ESG sub-recipient is required to recertify program participant eligibility and perform the necessary requirements for the unit (e.g., habitability standards, rent reasonableness standard, FMR, lease agreement, etc.).

While providing Homelessness Prevention or Rapid Re-Housing assistance to a program participant, ESG sub-recipients shall:

- Require the program participant to have monthly contact, which may include phone/email, with a case manager to assist in ensuring long-term housing stability.
    - Note: ESG sub-recipients that are victim service providers are exempt from meeting with a case manager if the Violence Against Women Act of 1994 or the Family Violence Prevention and Services Act prohibits the ESG sub-recipient from making its shelter or housing conditional on the participant's acceptance of services.
- Develop a plan to assist the program participant to retain permanent housing after the ESG assistance ends, accounting for relevant considerations (ex: current/expected income, expenses, and other public/private assistance for which the program participant is likely to receive, etc.).

Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance; maximum number of months the program participant may receive assistance; or the maximum number of times the program participant may receive assistance.

Each ESG sub-recipient may set a maximum number of months that a program participant may receive Homelessness Prevention and Rapid Re-Housing assistance, or a maximum number of times that a program participant may receive such assistance. The total period for which any program participant may receive ESG assistance shall not exceed 24 months in three years. However, no program participant may receive more than a cumulative total of 18 months of Rental Assistance, including up to six months of Rental Arrears.

Each ESG sub-recipient will conduct an initial screening to determine the number of months that a program participant will initially receive a commitment of ESG assistance, including Rental/Utility Payment Arrears. This initial commitment will be in writing and signed by an ESG sub-recipient representative and the program participant.

As the program participant is nearing the end of their initial commitment of ESG assistance, the case manager may contact the program participant to assess their need for continued assistance – depending on the design of the ESG sub-recipient's ESG-funded program. If continued assistance is necessary and the potential assistance is within the period of recertification (i.e., every three months for Homelessness Prevention assistance and every twelve months for Rapid Re-Housing assistance), the ESG sub-recipient may provide more assistance. Otherwise, if continued assistance is needed, the ESG sub-recipient is required to recertify participant eligibility and perform the necessary requirements for the unit (e.g., habitability standards, rent reasonableness standard, FMR, lease agreement, etc.)

While providing Homelessness Prevention or Rapid Re- Housing assistance to a program participant, ESG sub-recipients shall:

- Require the program participant to have monthly contact, which may include phone/email, with a case manager to assist in ensuring long-term housing stability.

  - Note: ESG sub-recipients that are victim service providers are exempt from meeting with a case manager if the Violence Against Women Act of 1994 or the Family Violence Prevention and Services Act prohibits the ESG sub-recipient from making its shelter or housing conditional on the participant's acceptance of services.
- Develop a plan to assist the program participant to retain permanent housing after the ESG assistance ends, taking into account all relevant considerations, such as the program participant's current/expected income and expenses, and other public/private assistance for which the program participant will be eligible for and is likely to receive.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Entry (CE) system covers the entire CoC (San Francisco city/county) through accessible access points and outreach teams. Numerous dedicated access points for families and adults exist to facilitate targeted services. Five youth-dedicated access points opened in 2019 with strategic placement in underserved areas and locations where youth frequent. Targeted services for youth members of the LGBTQ+ community are also available. Those presenting at an access point for a different subpopulation also receive an immediate referral to one that will better assist them.

The CE system can be accessed through the local 311 hotline, in ADA-compliant sites, and at access points located centrally and in underserved neighborhoods. These placements help to reach those who are linguistically and/or culturally isolated. Multilingual mobile outreach teams target those unlikely to seek services for assessments on the streets and in shelters, hospitals, and jails. In May 2019, the Homeless Outreach Team made 1,095 outreach attempts, had 830 successful engagements, made 1,264 referrals, and linked 423 individuals to services. Partnerships with schools, criminal justice systems, and healthcare services ensure referrals across systems. To ensure hard to reach adults are located, the CE team conducted an "assessment blitz" from August through October 2018.

Those who are prioritized as most vulnerable through initial assessment for eligibility/safety are offered flexible problem-solving interventions like reunification, eviction prevention, and connection to mainstream services/benefits. Further assessment uses San Francisco CoC-specific tools weighing factors like current living situation, length/episodes of homelessness, use of crisis services, trauma, and other vulnerabilities. The dynamic housing list identifies those with the highest needs and prioritizes them for most intensive and immediate housing and services. As described above under the Written Standards for Emergency Shelter Activities section, all City-funded shelters for single adults are accessed through HSH Access Points.

Also, as described under the Written Standards for Essential Services Related to Emergency Shelter section, the City's embedded information and referral specialists/case managers act as the coordinating entities within the City's shelter system. The City also centralized the behavior health services within the SF START structure so that one entity offers city-wide services throughout the broad spectrum of interlinked areas of mental health, substance abuse, and related medical conditions that individuals and families experiencing homelessness often exhibit.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

In San Francisco, MOHCD is the lead agency responsible for allocating the following four federal funding sources: CDBG, ESG, HOME and HOPWA funds for community development and housing activities.

In accordance with HUD and City and County of San Francisco procurement processes, ESG subaward allocations are selected by solicitation through competitive bids from eligible entities. HSH issues a request for qualifications (RFQs) to invite applications from qualified applicants to provide ESG eligible activities in outreach, shelter, prevention, rapid rehousing, and data collection.

HSH completes the Minimum Qualification and Evaluation Panel review of applications submitted by providers seeking to provide eligible activities within the ESG Program. The ESG Program interim rules require coordination and collaboration between CoCs and ESG recipients in order to ensure recipients effectively strategize about the systems of assistance needed to address homelessness and how their respective funding streams can support provision of that assistance. As such, HSH is required to take into consideration existing ESG services in the Homeless Response System (HRS) as part of the coordination and collaboration requirement.

Panelists reviewed each application, RFQ materials, and rating guide, and assigned a rating to each application per service component. Based on the review from the Minimum Qualification and Evaluation Panel, funding recommendations are made to either award grants or to augment existing grants. Funding recommendations for specific projects that will be implemented by non-profit organizations go through the San Francisco Board of Supervisors review process. The Board of Supervisors and the Mayor approve the funding recommendations.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

MOHCD staff currently coordinates with HSH staff and the LHCB to ensure that the perspectives of individuals experiencing homelessness and of those with lived experience are integrated into the goals and objectives of the Consolidated Plan. MOHCD will incorporate this input through hearings held in partnership with the LHCB, neighborhood hearings, focus groups with providers, and surveys conducted with both providers and residents.

5. Describe performance standards for evaluating ESG.

Consistent with 24 CFR 91.220(1)(4)(vi) and 91.320(k)(3)(v), San Francisco utilizes the following outputs to monitor ESG activities:

- Number of individuals/households served by homelessness prevention and rapid re-housing activities;
- Number of individuals/households served by emergency shelter activities;

- Number and percentage of individuals/households stably housed after 3 and 6 months from the time of initial homelessness and rapid re-housing assistance;
- Number and percentage of individuals/households who avoided eviction;
- Number and percentage of individuals/households who transitioned to permanent housing; and
- Number and percentage of individuals/households who completed 75% of goals of their individualized service plan.

Per HUD, ESG activities and performance indicators should complement the activities of the Continuum of Care Program and support Housing First practices, which are evidence-based that support the following tenets:

1. Targeting those who need the assistance most;
2. Reducing the number of people living on the streets or in emergency shelters;
3. Shortening the length of time people spend homeless; and
4. Reducing each program participant's housing barriers or housing stability risks.

Performance targets will be developed for each ESG program component and put in place for the 2020 funding cycle. These performance standards will closely align to System Performance Standards required for CoC programs.

The CoC System Performance Measures measure these seven performance standards:

1. Length of homelessness: This measures the change in the average and median length of time persons experience homelessness when in emergency shelter and transitional housing programs;
2. Returns to homelessness: This measures guests who exit emergency shelter, transitional housing, street outreach, and permanent housing programs to permanent housing destinations, and how many of them returned to homelessness for up to 2 years' post-exit;
3. Number of people served: Specifically, this measure is related to the Point in Time Count, but is pulled from HMIS and is consistently a measure of data collected for all ESG programs;
4. Employment and Income (maintaining and increasing income): This includes six tables capturing employment and non-employment income changes for those maintaining in programs and for those exiting programs;
5. Number of persons becoming homeless for the first time: This measures number of persons entering the HRS through emergency shelter and transitional housing programs for the first time in the HMIS database;
6. Homeless Prevention Measures (TBD); and
7. Successful placements (percent of those exiting to permanent housing destinations): This measures positive movement out of the HRS and is divided into three tables: (1) Street Outreach; (2) movement into Permanent Housing situations from emergency shelter, transitional housing, and rapid rehousing; and (3) retention or exits to permanent housing situations.

Discussion:

Identify the method for selecting HOPWA project sponsors.

The method for selecting HOPWA project sponsors is outlined below:

In partnership with the Citizens' Committee on Community Development (CCCD), MOHCD, OEWD and HSH conduct multiple public hearings to solicit citizen input on community needs for allocating funds from four federal sources, including HOPWA;

- MOHCD issues a Request for Proposals and holds technical assistance workshops for interested non-profit organizations to provide information on the application and the review process;
- MOHCD staff review all of the applications that are submitted by non-profit organizations and make funding recommendations to the CCCD;
- CCCD makes funding recommendations to the Mayor for specific projects that will be implemented by non-profit organizations;
- In partnership with the CCCD, MOHCD, OEWD and HSH conduct a public hearing to solicit input on the preliminary recommendations;
- Funding recommendations for specific projects that will be implemented by non-profit organizations go through the San Francisco Board of Supervisors review process;
- The Board of Supervisors and the Mayor approve the funding recommendations; and
- MOHCD submits annual Action Plan application for HUD consideration.

Appendix A: Citizen Participation Comments Attachment

Notes from February 2, 2022 Virtual Community Needs Meeting

English-speaking Group

What are the most important things for your community?
How would you prioritize them?

Notes from speakers

- Need strong rental controls, rent subsidy certificate to rent in the market, to eliminate market rate housing, funding for new affordable housing projects
- Federal funding for access to medical services, including neonatal services, for African American/Latinx populations
- Happy for increased right to counsel services; need increased funding for 2022, and more legal funding; one year of funding is not enough
- Affordable housing is the #1 priority for the community; access to affordable housing is challenging; many attempts for families to secure placement through the lottery; would like to see increase in developments and affordable units for low-income families
- MOHCD should consider funding to help the meet the affordability gap of ownership and rent tenants over the long term; buildings are falling apart; lots of deferred maintenance; current owners are charged market rate HOA but bought at BMR level
- Would like to elevate the need for economic development and affordable family services, including access to affordable child care for single parents to return to work, rent control, affordable housing sustainability and community development through nonprofit service sustainability
- Increase livable wages for non-profit organization workers; the city needs to do all it can to increase wages for SF non-profit workers to livable wages, and allow non-profit providers to offer competitive wages and allow front line staff to have the opportunity to live where they work
- Some of the shelter-in-place hotels have already closed
- Would like to see a resource and referral system so MOHCD grantees can better connect and partner with each other
- Fair Housing issues; rent affordability has a direct impact; development of housing subsidies; coordinate housing strategies to focus the city policies to address the crisis without several conversations and to move the strategic plan forward
- Will Covid relief be sustained for funding to support low-income communities post COVID? Urged the city to provide funding for non-profits to continue to be at the forefront to help people who lost housing, lost jobs, and experienced rent hikes from landlords
- Urged the City to review the size of 1-bedroom apartments to increase the size; Single individuals need assistance for sustainability for affordable housing and rising costs in HOA and taxes
- Impressed that the city has purchased closed hotels and rehabilitated the project to assist with homelessness; want the city to supply funding and identify and recruit owners to purchase the properties and work with non-Profits to house more individuals

- Supportive services for the homeless; continue with representation for tenants facing eviction; urged City to increase wages for non-profit contractors to pay competitive wages to work toward the goal of building the projects to address the affordability issues
- No increased goals with increased dollars; this allows for increase in wages

<u>Notes from Zoom Q&A/Chat</u>

- +1 to the tenants' right to counsel support and more expansive outreach to make existing programs known to tenants
- I strongly support opening up the Certificate of Preference to all low-income persons. I have been passed over for affordable housing simply because I am not a part of the targeted communities (HIV/AIDS, homeless, etc.). I am an LGBTQ senior with serious worries about not being able to afford food, rent and utilities.
- I would like to elevate the need for economic development/affordable family services: Access to affordable child care for single parents to return to work, rent control, affordable housing sustainability and community development through nonprofit service sustainability.
- The city needs to do all it can to increase wages for SF nonprofit workers to livable wages– allow non-profit providers to offer competitive wages and frontline staff to have the opportunity to live where they work
- Some of the Shelter-In-Place Hotels have already closed
- Help those with less than perfect credit to find loans for BMR purchases.
- I would like to see a resource and referral system so MOHCD grantees can better connect and partner with each other.
- Would love to see streamlining of contracting processes for providers. Stop the feast and famine cycle of contracting to allow us to provide stable services in housing and in communities for all residents in SF. Let's work together to be a city known for its trauma stewardship at all levels: the individual, the family, the community, and the nonprofit agencies.
- I would like to see more housing for working individuals
- Please increase affordable housing options on the Mayor's website. Let us know if there are other websites that we should look at to find housing.
- Myself and several classmates at the UCSF School of Pharmacy recognize that the number of individuals experiencing homelessness is rising in San Francisco, and therefore we deem it is essential to facilitate access to pregnancy and neonatal resources. We feel including accessible medical care, especially prenatal services, in the strategy for community development is important for the safety of San Francisco's vulnerable populations.
- I am a second-year pharmacy student. My peers and I are in support of opening supervised consumption sites in San Francisco. We believe supervised consumption sites would be beneficial in reducing the transmission of blood-borne pathogens, overdose rates and injection litter in the San Francisco communities. Recently Senate Bill 57 passed the Assembly Health Committee and is heading to Assembly Public Safety Committee, and we are all thrilled to learn about this milestone, but we would like to see supervised consumption sites sooner in our neighborhoods to help tackle this overdose crisis. We hope this matter is one that we can push and bring to the Mayor's attention. We look forward to the first supervised consumption site in the city in the near future!
- People have so little faith in this process that no one even showed up.
- I live in the 600 block of Eddy Street, which has turned into a very active drug dealing/trafficking area. I have never felt unsafe in the 17 years that I've lived here, but I have now started to feel

unsafe navigating my own block. There is a police station 3 blocks away ON EDDY STREET yet it feels like this problem just goes on unabated. Can San Francisco do anything about this?

- When will the emergency hotel program that was launched at the beginning of the pandemic to house homeless end? Considering the large number of homeless individuals in SF, what is the plan to house those individuals after that?
- I would second the comments as it pertains to helping non-profits afford staffing by increasing grants.
- I'm a strong supporter of the BMR homeownership program since it's allowed my family to stay in San Francisco. I encourage MOHCD to strictly enforce and periodically check that BMR residents are in compliance with the program requirements, for example, by requesting proof of residence. Moreover, I wanted to comment that the rising HOA fees can make an affordable unit unaffordable over time.
- Would like to see a focus on women specific housing. Especially those survivors of sex-trafficking and exploitation
- Thank you all for your hard work!

Cantonese-speaking Group

What are the most important things for your community?
How would you prioritize them?

From speakers

- The government should develop land for housing. I already sent a letter in writing. I also commented about homelessness in the city. The government needs to develop more land for affordable housing so we can build housing for homeless people. The government should also provide more resources during the construction of housing.
- The rent for low-income housing is rather high. Most low-income family cannot afford it.
- There is a big difference between the rent for affordable housing and the income of seniors. The government should consider making adjustments to affordable housing rents.

From Zoom Q&A/Chat

- Rent
- Will the number of senior housing or low-income housing increase so more people can apply?
- The current low-income housing rents are too expensive, and the average low-income person simply cannot afford it.
- There is a large gap between affordable housing rents and seniors' incomes. Hope the government can reconsider the adjustment.

Spanish-speaking Group

What are the most important things for your community?
How would you prioritize them?

From speakers

- Need strong rental controls, rent subsidy certificate to rent in the market, to eliminate market rate housing, funding for new affordable housing projects
- Federal funding for access to medical services, including neonatal services, for African American/Latinx populations
- Happy for increased right to counsel services; need increased funding for 2022, and more legal funding; one year of funding is not enough
- Affordable housing is the #1 priority for the community; access to affordable housing is challenging; many attempts for families to secure placement through the lottery; would like to see increase in developments and affordable units for low income families

From Zoom Q&A/Chat

- The most important thing for my community is to have affordable housing.
- Invest in having low-cost accessible housing where the average annual income of our Latino people will be taken into account. Also, education in San Francisco needs many resources since with this pandemic many of our Latino children and African-Americans are the ones that are falling behind the most academically. We need them to invest in the education of our children as well.
- I would like them to leave people in their home when their children go to college. As long as the people who are already living in a building can pay the rent, leave them there.
- It is very sad to see our families harassed or with homes in such poor conditions that they should also be taken into account for a preference certificate so that they have a decent and safe home.
- It is true that children in public schools are far behind in their learning and there are more than 30 children in classes and more money should be invested in education because children are the future. Ensure that the resources reach the children.
- The City of San Francisco needs to have more housing opportunities for poor and working-class Latino and African American people. Houses are sold or rented to the highest bidder. It is impossible to compete with rich people who work in Tech. They must be stopped. Offer financial help to our people and decent housing without so much bureaucracy. Have the organizations responsible for doing their job, doing home repairs and helping tenants.
- Let's demand low-income housing from the City of SF. Right now, many people are going through not very good situations since the pandemic and have not been able to get their jobs back. Affordable, low-income housing needed NOW!
- Advise owners of public and private housing, including those in charge of subleasing the housing, of their obligations, and thus evictions, or attempted evictions, can be prevented, due to so much discrimination
- Thank you all very much for your time. I send you many blessings.

Summary of Written Comments Received Regarding Community Needs

- Building housing for the homeless requires the San Francisco government to provide the following:
    - Land on which to build the housing
    - Preliminary development fees and design fees for planning schemes
    - Cost of the construction drawing design
    - Construction cost fees – the government shall provide 50%-70% of the construction cost; the developer shall bear 50%-30% of the construction cost
    - The residential building shall be checked and accepted by the government after completion of construction, and transferred to the government for disposal and use
    - Specific technical features of new buildings should be written into the terms of the transaction contract; features include specific life of building structure; specific energy saving effect; fresh air and air conditioning system; hot water supply
- Accessing the internet and having an updated electronic device with good internet connection have become a daily life necessity. Through Cameron House's experience in working with low-income, non- and limited-English speaking people who enroll in its virtual computer/ESL classes, many of them have very basic cell phones and their WiFi connection at home is very unstable. Urged the City to provide appropriate equipment and resources for adult students who want to learn computer skills virtually.
- Thank MOHCD for its increased support for Tenant Right to Counsel services.
- Urge additional funding for other legal services, including housing legal services that address unlawful rent increases, habitability, fair housing issues, and housing subsidy programs. Many of these issues can have a direct impact on a tenant's ability to stay housed.
- Encourage a number of strategies to address the housing crisis, including the development of new supportive housing as well as cheaper, quicker approaches like housing subsidies, along the lines of a City run Section 8 program.
- Efforts to coordinate the City's Affordable Housing Strategies, like the former CHAS process that the City embraced in years past. It would really help to focus the City's policies to address the crisis and avoid having multiple conversations on the same topic in multiple forums without moving the discussion forward.
- Ensure that folks who complete a residential treatment program get access to affordable housing.
- Regarding affordable housing development and preservation, it's not *just* supply, but *speed* of supply. Any efforts to streamline and otherwise improve the certainty and consistency of plan and permit reviews for housing development is paramount to reduce the time and cost necessary to deliver housing in SF across *all* income levels. The mayor's office should seriously consider (and ideally pursue) a limitation on the project veto power of the Board of Supervisors. Their vague wielding of CEQA and other means to reject or otherwise delay projects *that have received full recommendations of approval from the planning commission and conform with all stated land use requirements*, is patently absurd, bad for the city, and bad for the consequences it is already bringing to bear in terms of HCD enforcement (let alone bad reputation).

- Regarding housing preservation and quality of life: one public commenter brought up the need for upgrading/retrofitting existing housing stock, vaguely referencing energy efficiency and other building quality issues. I would like to suggest going even further and extending support -- financial, technical, and otherwise -- for *resilience* retrofits that address concerns such as improving the heating and cooling capacity for the vast proportion of the building stock that is not equipped to handle either, despite the increasing prevalence of temperature extremes during more severe climate events throughout the year. This could also include the proliferation of portable air purifier units and/or off-the-shelf window sealants for bad air quality days as wildfire season only promises to get more severe over time. The latter interventions in particular are relatively low-cost, high impact options.
- I highly recommend offering more open and engaging formats and avenues for public participation than these weird, parochial, and unproductive public hearings. Organizing focus groups, facilitated group discussions, continuous tabling of planners or other city officials at places that community members *already frequent* (e.g. grocery stores, parks, etc.) is a far more constructive means of collecting community feedback than asking people to provide their opinions on a comically broad set of city-wide goals on a 2 minute timer to a faceless virtual room, without response or useful conversation.
- The Director of the SOMA West Community Benefit District (SWCBD) shared concerns on behalf of SOMA West residents, workers, small business owners, and other stakeholders, and offered three solutions.
    - The neighborhood is changing, and even with the creation of the LGBTQ Leather Cultural District and the SOMA Pilipinas, gentrification is prevailing – long established businesses are closing, few new businesses are being opened, and long time residents are leaving.
    - This extreme gentrification, coupled with extreme out-migration, loss of tourism, and the related loss of local jobs, is causing an increase in crime.
    - Both violent crimes and property crimes continue to be a real problem in the SOMA West neighborhood.
    - Community policing is the right approach to the crime issues discussed above. Propose a three-prong community policing roadmap.
        - A grant to SWCBD to hire and train 10 additional safety ambassadors, and to pay for three to five transportation vehicles and equipment.
        - A modified version of Safe Passage in which Safe Passage employees will be full time, will have full benefits, and when they are not working as crossing guards or escorts for children, they will assist the new safety ambassadors.
        - Additional funding to acquire and staff two mobile toilets.
- Do less; do it better
- Regarding housing, don’t keep doing what has failed. Try something new. Perhaps try the market; it is the way scarce resources are optimally allocated, and the profit motive tends to get customers what they want.
- Perhaps give DBI x days to review submissions; no timely rejection = acceptance.

Notes from April 7, 2022 Virtual Public Hearing on Draft 2022-2023 Action Plan and Funding Recommendations and Draft Amendment to 2021-2022 Action Plan for HOME-ARP

English-speaking Group

Notes from speakers

- From CA domestic workers coalition – Thank you MOHCD for funding this organization.
- From the Bayanihan Equity Center regarding DAHLIA/HBMR:
    - Application process (preference letter has been really helpful to staff and hope this will be permanent)
    - For DAHLIA Portal, suggest login for housing counselors/service providers to check applications
    - Look up tool to look up applications to duplicate apps (i.e., Marin food bank)
    - Eligibility – if multiple tiers of income – categorize by AMI eligibility (cited Broadway Cove waitlist – disqualified 60% AMI when eligibility was at 120%)
- Resident of SF and Researcher at Terner Center – used to be unhoused resident. Would love to see more coordination and comment re: Housing Element; Would love to see more than just AMI as metric, would like some other alternative.
- From CA domestic workers coalition – more than 10K domestic workers, primarily immigrant women. Coalition building to address lack of access to rights. Have been able to bring together organizations to make progress, still lots to be done. Thank you to MOHCD for funding.

Cantonese-speaking Group

Notes from speakers

- I request to have more senior housing because we are not qualified to apply for affordable housing.
- I hope we will have more senior housing built in different area in SF. We are low income, and do not have enough money to pay rent.
- Government builds a lot of affordable housing, and a lot of housing for homeless people, but not enough senior housing. We live in a single room, with shared kitchen and restroom. We are low income and we cannot afford the rent of affordable housing. Government should plan to provide housing equally among “affordable housing”, “housing for homeless” and “senior housing”.
- People have applied for senior housing many times, but still cannot get it. There is not enough senior housing. It is very difficult to get in. Government should build more housing for seniors.
- When we are still working, we are able to apply for affordable housing, but when we retire, we cannot afford it anymore. We keep applying for senior housing, but still cannot get it. The lottery is not transparent and not fair. Government should do more research to provide housing for seniors who are actually in need. Some people get duplicate offers when they do not need the housing.
- The price of housing and rent have increased significantly since 2016. Seniors cannot afford to pay rent anymore because the rent is so expensive in SF. A lot of private units is vacant because the owners think it is too much trouble to rent it out. There are also spaces that can be used to build more units but it is too expensive for the owners to do so. Government can subsidize the property

owners to build more units if they have extra spaces. Government can also subsidize the rent so the tenant can pay less. Anybody who already got the housing should not be allowed to join the lottery anymore.

- I hope the government can have housing for people with disabilities. It is very hard to get in through the lottery. I think housing should be provided to people according to their wait time instead of by lottery. This way it will be more fair.
- I request to build more housing for seniors. Some people applied for more than ten years, but still cannot get in. Some people get in very fast; it is not fair. Cannot build housing for homeless people all the time. Should build more housing for seniors.
- The rent of affordable housing is too expensive now. People cannot afford it. Spending 55-60% of the income to pay rent is too much. We do not speak English, so our income is very low. Government should consider to lower the percentage so we can afford.
- Build more senior housing, especially for retired seniors. We cannot afford the rent of affordable housing. Government should build more senior housing in different areas in SF.
- Retired people's income is very low, and they cannot afford the rent of affordable housing. We worked our whole lives and paid taxes all these years and contributed a lot to society. Now we are old, getting sick and cannot work anymore, but when we apply for housing, homeless people have the priority before us to get in. It is not fair.
- People worked 30+ years but cannot get any benefit. Government is not helping people with disabilities; no housing is provided for them. We have been working and paying taxes, but when we get old, we are not able to get into any housing. It is not fair. Affordable housing is still too expensive. Government should help seniors and low-income people more. Homeless people are usually young people but they do not work and they are not paying any taxes.
- Build more 30% AMI senior housing. Seniors need help from the government.
- For people with disabilities who are not 65 years old yet, how do they apply for housing? It is good that the government is helping seniors, low-income people and homeless people. We should help people with disabilities as well because the disability benefit is not enough to pay rent. People become disabled because of their work and they pay taxes for years, and now they need help from the government. Safety is another issue in SF. We do not know how to use computers; it is very hard to talk to the Mayor's Office. We need more Chinese translators.
- There is not lot of senior housing opportunity. We are getting old now. We cannot afford the rent of affordable housing with our retirement income. Please help to provide more senior housing.
- Please take care of safety issues in SF.
- The tax system is not fair. We already paid taxes when buying the house. We should cancel Proposition 19 from last year. It is not fair that we need to pay more taxes, because we already paid.
- I am renting a unit. I paid rent already but there is mistake on the receipt. I checked with the Mayor's Office, and they said it is okay, but I keep receiving a statement of unpaid balance every month. I think the management is not doing a good job.

<u>Notes from Zoom Q&A</u>

- Our community is aging now. Government should build more housing that's suitable for seniors.
- The rent of my BMR unit is very confusing. My rent got charged wrong. The landlord said that they will fix it, but it's been more than a year, and it's still wrong and it keeps saying I owe, which affects my credit. They say that I don't owe each time I go to the office to ask, but the monthly statements say that I owe. I am afraid that if this continues to be not fixed, it will hurt my credit.

- Please do more outreach about the government policies. Should provide Mandarin interpretation as well as Cantonese. It is very hard for seniors to learn English.
- Cannot find any information about the senior housing on the internet. We've waited for about 10 years, and there is still no news about getting housing. Please do more outreach for government services. Thanks.

Spanish-speaking Group

Notes from speakers

- Thank you for this opportunity. I work in housekeeping and am also an organizer for women that work in housekeeping. A lot of times there are cases of abuse that go unreported in this industry. I think the City of SF should implement more resources to continue to serve the people in this industry and provide more resources.
- I work in housekeeping and take care of the elderly. I believe we need more support and benefits. We do not have medical coverage or are not able to take vacations. COVID-19 affected this industry and a lot of us have been unable to work. Our families depend on us and we have acquired rental debt and other debts trying to support our families. This is a big industry and we are asking for more support. A lot of families depend on our services and we also depend on these jobs to sustain our families.
- Thank you for giving us this opportunity, especially for the Latino community. I am a housekeeper as well and I feel this industry does not have the same opportunities as others. We are scared to speak due to fear of retaliation and that we will lose our jobs. SF needs more resources. We are underserved.

Summary of Written Comments Received on Draft 2022-2023 Action Plan and Funding Recommendations and Draft Amendment to 2021-2022 Action Plan for HOME-ARP

- Domestic workers, who are primarily immigrant women, are essential workers in San Francisco. Unfortunately, domestic workers experience the highest number of minimum wage violations in comparison to any other industry in San Francisco, and have the least number of cases reported for wage theft. The city of San Francisco should establish and sustain a strategic plan and dedicated resources to uphold the rights of domestic workers. The current COVID 19 pandemic has only served to heighten the vulnerability of this essential workforce: domestic workers have been impacted with heavy job loss, lack of safety net benefits (such as access to paid sick time, access to workers compensation, and unemployment) and lack of health and safety protections. Programs such as the existing collaborative of Domestic Worker and Employer Organizations in San Francisco have been crucial to reaching and empowering San Francisco based domestic workers with knowledge about their rights along with providing domestic employers with tools, resources and information about their responsibilities as employers of domestic workers. Providing guidance and resources to domestic employers is especially important in the context of COVID-19, as families continue to hire for childcare, elderly care, and care for people with disabilities who still need homecare. We should continue to expand this important work.
- Swords to Plowshares is deeply grateful to have received MOHCD funding for nearly 30 years to support its Legal Services program, which helps provide stabilizing income and healthcare to San Francisco veterans by connecting them to U.S. Department of Veterans Affairs (VA) benefits. Yet, the funding amount has remained stagnant while the cost of service delivery has increased. Described Swords to Plowshares' accomplishments over the years and impact on housing homeless veterans, advocating for veterans of color, and alleviating the costs of veteran homelessness on local resources by leveraging available federal funding. Respectfully request MOHCD to increase its funding recommendation to sufficiently support Swords' unparalleled legal services and meaningfully address the health and housing of vulnerable veterans.

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424

* 1. Type of Submission:	* 2. Type of Application:	* If Revision, select appropriate letter(s):
☒ Preapplication	☒ New	
☐ Application	☐ Continuation	* Other (Specify):
☐ Changed/Corrected Application	☐ Revision	

* 3. Date Received: 06/17/2022
4. Applicant Identifier: 2022-2023 CDBG

5a. Federal Entity Identifier:
5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:
7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: City and County of San Francisco

* b. Employer/Taxpayer Identification Number (EIN/TIN): 94-6000417
* c. UEI: MYM4VNNBN6T9

d. Address:

* Street1: 1 South Van Ness Avenue, 5th Floor
Street2:
* City: San Francisco
County/Parish:
* State: CA: California
Province:
* Country: USA: UNITED STATES
* Zip / Postal Code: 94103-5416

e. Organizational Unit:

Department Name: Mayor's Office
Division Name: Housing&Community Development

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: Mr.
* First Name: Eric
Middle Name: D.
* Last Name: Shaw
Suffix:

Title: Director

Organizational Affiliation:
Mayor's Office of Housing and Community Development

* Telephone Number: 415-701-5500
Fax Number:

* Email: eric.shaw@sfgov.org

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14-218

CFDA Title:

Community Development Block Grant

*** 12. Funding Opportunity Number:**

n/a

* Title:

n/a

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment | Delete Attachment | View Attachment

*** 15. Descriptive Title of Applicant's Project:**

2022-2023 Community Development Block Grant Program for the City and County of San Francisco - services for the low- and moderate-income community

Attach supporting documents as specified in agency instructions.

Add Attachments | Delete Attachments | View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant: 12&14

* b. Program/Project: 12&14

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment | Delete Attachment | View Attachment

17. Proposed Project:

* a. Start Date: 07/01/2022

* b. End Date: 06/30/2023

18. Estimated Funding ($):

* a. Federal	18,232,150.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	120,000.00
* f. Program Income	5,850,000.00
* g. TOTAL	24,202,150.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

☐ a. This application was made available to the State under the Executive Order 12372 Process for review on

☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.

☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment | Delete Attachment | View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: Ms.

* First Name: London

Middle Name: N.

* Last Name: Breed

Suffix:

* Title: Mayor

* Telephone Number: 415-701-5500

Fax Number:

* Email: mayorlondonbreed@sfgov.org

* Signature of Authorized Representative: London Breed

* Date Signed: 06/10/2022

ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

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NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.

2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.

3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.

4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.

5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).

6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C.§§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U. S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee- 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333), regarding labor standards for federally-assisted construction subagreements.

10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

12. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.

13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).

14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.

15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.

16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.

17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-2023 CDBG)	06/10/2022

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2025

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NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant:, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.

2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.

3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.

4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.

5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.

6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.

7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.

8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).

9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.

10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29) U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statue(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statue(s) which may apply to the application.

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.

14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.

17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).

18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-23 CDBG)	06/10/2022

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424

* 1. Type of Submission:	* 2. Type of Application:	* If Revision, select appropriate letter(s):
☒ Preapplication	☒ New	
☐ Application	☐ Continuation	* Other (Specify):
☐ Changed/Corrected Application	☐ Revision	

* 3. Date Received: 06/17/2022
4. Applicant Identifier: 2022-2023 ESG

5a. Federal Entity Identifier:
5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:
7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: City and County of San Francisco

* b. Employer/Taxpayer Identification Number (EIN/TIN): 94-6000417
* c. UEI: MYM4VNNBN6T9

d. Address:

* Street1: 1 South Van Ness Avenue, 5th Floor
Street2:
* City: San Francisco
County/Parish:
* State: CA: California
Province:
* Country: USA: UNITED STATES
* Zip / Postal Code: 94103-5416

e. Organizational Unit:

Department Name: Mayor's Office
Division Name: Housing&Community Development

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: Mr.
* First Name: Eric
Middle Name: D.
* Last Name: Shaw
Suffix:

Title: Director

Organizational Affiliation:
Mayor's Office of Housing and Community Development

* Telephone Number: 415-701-5500
Fax Number:

* Email: eric.shaw@sfgov.org

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14-231

CFDA Title:

Emergency Solutions Grant

*** 12. Funding Opportunity Number:**

n/a

* Title:

n/a

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment | Delete Attachment | View Attachment

*** 15. Descriptive Title of Applicant's Project:**

2022-2023 Emergency Solutions Grant Program for the City and County of San Francisco - services for persons and families who are homeless or at-risk of homelessness

Attach supporting documents as specified in agency instructions.

Add Attachments | Delete Attachments | View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant: 12&14

* b. Program/Project: 12&14

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment | Delete Attachment | View Attachment

17. Proposed Project:

* a. Start Date: 07/01/2022

* b. End Date: 06/30/2023

18. Estimated Funding ($):

* a. Federal	1,587,675.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	
* g. TOTAL	1,587,675.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

☐ a. This application was made available to the State under the Executive Order 12372 Process for review on

☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.

☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment | Delete Attachment | View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: Ms.

* First Name: London

Middle Name: N.

* Last Name: Breed

Suffix:

* Title: Mayor

* Telephone Number: 415-701-5500

Fax Number:

* Email: mayorlondonbreed@sfgov.org

* Signature of Authorized Representative: London Breed

* Date Signed: 06/10/2022

OMB Number: 4040-0007
Expiration Date: 02/28/2025

ASSURANCES - NON-CONSTRUCTION PROGRAMS

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding the burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the Office of Management and Budget, Paperwork Reduction Project (0348-0040), Washington, DC 20503.

PLEASE DO NOT RETURN YOUR COMPLETED FORM TO THE OFFICE OF MANAGEMENT AND BUDGET. SEND IT TO THE ADDRESS PROVIDED BY THE SPONSORING AGENCY.

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the awarding agency. Further, certain Federal awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project cost) to ensure proper planning, management and completion of the project described in this application.

2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, through any authorized representative, access to and the right to examine all records, books, papers, or documents related to the award; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.

3. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.

4. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.

5. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards for merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).

6. Will comply with all Federal statutes relating to nondiscrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C.§§1681-1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U. S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended, relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee- 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statute(s) under which application for Federal assistance is being made; and, (j) the requirements of any other nondiscrimination statute(s) which may apply to the application.

7. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal or federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

8. Will comply, as applicable, with provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

9. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333), regarding labor standards for federally-assisted construction subagreements.

10. Will comply, if applicable, with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

11. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) Implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

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13. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq.).

14. Will comply with P.L. 93-348 regarding the protection of human subjects involved in research, development, and related activities supported by this award of assistance.

15. Will comply with the Laboratory Animal Welfare Act of 1966 (P.L. 89-544, as amended, 7 U.S.C. §§2131 et seq.) pertaining to the care, handling, and treatment of warm blooded animals held for research, teaching, or other activities supported by this award of assistance.

16. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.

17. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

18. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

19. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-2023 ESG)	06/10/2022

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2025

NOTE: Certain of these assurances may not be applicable to your project or program. If you have questions, please contact the Awarding Agency. Further, certain Federal assistance awarding agencies may require applicants to certify to additional assurances. If such is the case, you will be notified.

As the duly authorized representative of the applicant:, I certify that the applicant:

1. Has the legal authority to apply for Federal assistance, and the institutional, managerial and financial capability (including funds sufficient to pay the non-Federal share of project costs) to ensure proper planning, management and completion of project described in this application.
2. Will give the awarding agency, the Comptroller General of the United States and, if appropriate, the State, the right to examine all records, books, papers, or documents related to the assistance; and will establish a proper accounting system in accordance with generally accepted accounting standards or agency directives.
3. Will not dispose of, modify the use of, or change the terms of the real property title or other interest in the site and facilities without permission and instructions from the awarding agency. Will record the Federal awarding agency directives and will include a covenant in the title of real property acquired in whole or in part with Federal assistance funds to assure non-discrimination during the useful life of the project.
4. Will comply with the requirements of the assistance awarding agency with regard to the drafting, review and approval of construction plans and specifications.
5. Will provide and maintain competent and adequate engineering supervision at the construction site to ensure that the complete work conforms with the approved plans and specifications and will furnish progressive reports and such other information as may be required by the assistance awarding agency or State.
6. Will initiate and complete the work within the applicable time frame after receipt of approval of the awarding agency.
7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
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15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

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17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).

18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-23 ESG)	06/10/2022

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424

*** 1. Type of Submission:**
- [x] Preapplication
- [ ] Application
- [ ] Changed/Corrected Application

*** 2. Type of Application:**
- [x] New
- [ ] Continuation
- [ ] Revision

* If Revision, select appropriate letter(s):

* Other (Specify):

* 3. Date Received: 06/17/2022

4. Applicant Identifier: 2022-2023 HOME

5a. Federal Entity Identifier:

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: City and County of San Francisco

* b. Employer/Taxpayer Identification Number (EIN/TIN): 94-6000417

* c. UEI: MYM4VNNBN6T9

d. Address:

* Street1: 1 South Van Ness Avenue, 5th Floor

Street2:

* City: San Francisco

County/Parish:

* State: CA: California

Province:

* Country: USA: UNITED STATES

* Zip / Postal Code: 94103-5416

e. Organizational Unit:

Department Name: Mayor's Office

Division Name: Housing&Community Development

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: Mr.

* First Name: Eric

Middle Name: D.

* Last Name: Shaw

Suffix:

Title: Director

Organizational Affiliation: Mayor's Office of Housing and Community Development

* Telephone Number: 415-701-5500

Fax Number:

* Email: eric.shaw@sfgov.org

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14-239

CFDA Title:

Home Investment Partnership

*** 12. Funding Opportunity Number:**

n/a

* Title:

n/a

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment | Delete Attachment | View Attachment

*** 15. Descriptive Title of Applicant's Project:**

2022-2023 Home Investment Partnership Program for the City and County of San Francisco - affordable housing development program to assist low- and moderate-income individuals and families

Attach supporting documents as specified in agency instructions.

Add Attachments | Delete Attachments | View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant: 12&14

* b. Program/Project: 12&14

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment | Delete Attachment | View Attachment

17. Proposed Project:

* a. Start Date: 07/01/2022

* b. End Date: 06/30/2023

18. Estimated Funding ($):

* a. Federal	5,571,635.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	
* f. Program Income	2,000,000.00
* g. TOTAL	7,571,635.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

☐ a. This application was made available to the State under the Executive Order 12372 Process for review on

☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.

☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment | Delete Attachment | View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: Ms.

* First Name: London

Middle Name: N.

* Last Name: Breed

Suffix:

* Title: Mayor

* Telephone Number: 415-701-5500

Fax Number:

* Email: mayorlondonbreed@sfgov.org

* Signature of Authorized Representative: London Breed

* Date Signed: 06/10/2022

OMB Number: 4040-0007
Expiration Date: 02/28/2025

ASSURANCES - NON-CONSTRUCTION PROGRAMS

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SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-2023 HOME)	06/10/2022

ASSURANCES - CONSTRUCTION PROGRAMS

OMB Number: 4040-0009
Expiration Date: 02/28/2025

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SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-23 HOME)	06/10/2022

OMB Number: 4040-0004
Expiration Date: 12/31/2022

Application for Federal Assistance SF-424

* 1. Type of Submission:	* 2. Type of Application:	* If Revision, select appropriate letter(s):
☒ Preapplication	☒ New	
☐ Application	☐ Continuation	* Other (Specify):
☐ Changed/Corrected Application	☐ Revision	

* 3. Date Received: 06/17/2022
4. Applicant Identifier: 2022-2023 HOPWA

5a. Federal Entity Identifier:
5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:
7. State Application Identifier:

8. APPLICANT INFORMATION:

* a. Legal Name: City and County of San Francisco

* b. Employer/Taxpayer Identification Number (EIN/TIN): 94-6000417
* c. UEI: MYM4VNNBN6T9

d. Address:

* Street1: 1 South Van Ness Avenue, 5th Floor
Street2:
* City: San Francisco
County/Parish:
* State: CA: California
Province:
* Country: USA: UNITED STATES
* Zip / Postal Code: 94103-5416

e. Organizational Unit:

Department Name: Mayor's Office
Division Name: Housing&Community Development

f. Name and contact information of person to be contacted on matters involving this application:

Prefix: Mr.
* First Name: Eric
Middle Name: D.
* Last Name: Shaw
Suffix:

Title: Director

Organizational Affiliation:
Mayor's Office of Housing and Community Development

* Telephone Number: 415-701-5500
Fax Number:

* Email: eric.shaw@sfgov.org

Application for Federal Assistance SF-424

*** 9. Type of Applicant 1: Select Applicant Type:**

C: City or Township Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

*** 10. Name of Federal Agency:**

U.S. Department of Housing and Urban Development

11. Catalog of Federal Domestic Assistance Number:

14-241

CFDA Title:

Housing Opportunities for Persons With AIDS

*** 12. Funding Opportunity Number:**

n/a

* Title:

n/a

13. Competition Identification Number:

Title:

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment | Delete Attachment | View Attachment

*** 15. Descriptive Title of Applicant's Project:**

2022-2023 Housing Opportunities for Persons With AIDS Program for the San Francisco EMSA - housing and supportive services for people with HIV/AIDS

Attach supporting documents as specified in agency instructions.

Add Attachments | Delete Attachments | View Attachments

Application for Federal Assistance SF-424

16. Congressional Districts Of:

* a. Applicant: 12&14

* b. Program/Project: 12&14

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment | Delete Attachment | View Attachment

17. Proposed Project:

* a. Start Date: 07/01/2022

* b. End Date: 06/30/2023

18. Estimated Funding ($):

* a. Federal	7,019,425.00
* b. Applicant	
* c. State	
* d. Local	
* e. Other	352,000.00
* f. Program Income	2,607,062.00
* g. TOTAL	9,978,487.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

☐ a. This application was made available to the State under the Executive Order 12372 Process for review on

☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.

☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**

☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment | Delete Attachment | View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: Ms.

* First Name: London

Middle Name: N.

* Last Name: Breed

Suffix:

* Title: Mayor

* Telephone Number: 415-701-5500

Fax Number:

* Email: mayorlondonbreed@sfgov.org

* Signature of Authorized Representative: London Breed

* Date Signed: 06/10/2022

OMB Number: 4040-0007
Expiration Date: 02/28/2025

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7. Will establish safeguards to prohibit employees from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain.
8. Will comply with the Intergovernmental Personnel Act of 1970 (42 U.S.C. §§4728-4763) relating to prescribed standards of merit systems for programs funded under one of the 19 statutes or regulations specified in Appendix A of OPM's Standards for a Merit System of Personnel Administration (5 C.F.R. 900, Subpart F).
9. Will comply with the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. §§4801 et seq.) which prohibits the use of lead-based paint in construction or rehabilitation of residence structures.
10. Will comply with all Federal statutes relating to non-discrimination. These include but are not limited to: (a) Title VI of the Civil Rights Act of 1964 (P.L. 88-352) which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended (20 U.S.C. §§1681 1683, and 1685-1686), which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended (29) U.S.C. §794), which prohibits discrimination on the basis of handicaps; (d) the Age Discrimination Act of 1975, as amended (42 U.S.C. §§6101-6107), which prohibits discrimination on the basis of age; (e) the Drug Abuse Office and Treatment Act of 1972 (P.L. 92-255), as amended relating to nondiscrimination on the basis of drug abuse; (f) the Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970 (P.L. 91-616), as amended, relating to nondiscrimination on the basis of alcohol abuse or alcoholism; (g) §§523 and 527 of the Public Health Service Act of 1912 (42 U.S.C. §§290 dd-3 and 290 ee 3), as amended, relating to confidentiality of alcohol and drug abuse patient records; (h) Title VIII of the Civil Rights Act of 1968 (42 U.S.C. §§3601 et seq.), as amended, relating to nondiscrimination in the sale, rental or financing of housing; (i) any other nondiscrimination provisions in the specific statue(s) under which application for Federal assistance is being made; and (j) the requirements of any other nondiscrimination statue(s) which may apply to the application.

11. Will comply, or has already complied, with the requirements of Titles II and III of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970 (P.L. 91-646) which provide for fair and equitable treatment of persons displaced or whose property is acquired as a result of Federal and federally-assisted programs. These requirements apply to all interests in real property acquired for project purposes regardless of Federal participation in purchases.

12. Will comply with the provisions of the Hatch Act (5 U.S.C. §§1501-1508 and 7324-7328) which limit the political activities of employees whose principal employment activities are funded in whole or in part with Federal funds.

13. Will comply, as applicable, with the provisions of the Davis-Bacon Act (40 U.S.C. §§276a to 276a-7), the Copeland Act (40 U.S.C. §276c and 18 U.S.C. §874), and the Contract Work Hours and Safety Standards Act (40 U.S.C. §§327-333) regarding labor standards for federally-assisted construction subagreements.

14. Will comply with flood insurance purchase requirements of Section 102(a) of the Flood Disaster Protection Act of 1973 (P.L. 93-234) which requires recipients in a special flood hazard area to participate in the program and to purchase flood insurance if the total cost of insurable construction and acquisition is $10,000 or more.

15. Will comply with environmental standards which may be prescribed pursuant to the following: (a) institution of environmental quality control measures under the National Environmental Policy Act of 1969 (P.L. 91-190) and Executive Order (EO) 11514; (b) notification of violating facilities pursuant to EO 11738; (c) protection of wetlands pursuant to EO 11990; (d) evaluation of flood hazards in floodplains in accordance with EO 11988; (e) assurance of project consistency with the approved State management program developed under the Coastal Zone Management Act of 1972 (16 U.S.C. §§1451 et seq.); (f) conformity of Federal actions to State (Clean Air) implementation Plans under Section 176(c) of the Clean Air Act of 1955, as amended (42 U.S.C. §§7401 et seq.); (g) protection of underground sources of drinking water under the Safe Drinking Water Act of 1974, as amended (P.L. 93-523); and, (h) protection of endangered species under the Endangered Species Act of 1973, as amended (P.L. 93-205).

16. Will comply with the Wild and Scenic Rivers Act of 1968 (16 U.S.C. §§1271 et seq.) related to protecting components or potential components of the national wild and scenic rivers system.

17. Will assist the awarding agency in assuring compliance with Section 106 of the National Historic Preservation Act of 1966, as amended (16 U.S.C. §470), EO 11593 (identification and protection of historic properties), and the Archaeological and Historic Preservation Act of 1974 (16 U.S.C. §§469a-1 et seq).

18. Will cause to be performed the required financial and compliance audits in accordance with the Single Audit Act Amendments of 1996 and OMB Circular No. A-133, "Audits of States, Local Governments, and Non-Profit Organizations."

19. Will comply with all applicable requirements of all other Federal laws, executive orders, regulations, and policies governing this program.

20. Will comply with the requirements of Section 106(g) of the Trafficking Victims Protection Act (TVPA) of 2000, as amended (22 U.S.C. 7104) which prohibits grant award recipients or a sub-recipient from (1) Engaging in severe forms of trafficking in persons during the period of time that the award is in effect (2) Procuring a commercial sex act during the period of time that the award is in effect or (3) Using forced labor in the performance of the award or subawards under the award.

SIGNATURE OF AUTHORIZED CERTIFYING OFFICIAL	TITLE
London Breed	Mayor
APPLICANT ORGANIZATION	DATE SUBMITTED
City and County of San Francisco (2022-23 HOPWA)	06/10/2022

CERTIFICATIONS

In accordance with the applicable statutes and the regulations governing the consolidated plan regulations, the jurisdiction certifies that:

Affirmatively Further Fair Housing --The jurisdiction will affirmatively further fair housing.

Uniform Relocation Act and Anti-displacement and Relocation Plan -- It will comply with the acquisition and relocation requirements of the Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, as amended, (42 U.S.C. 4601-4655) and implementing regulations at 49 CFR Part 24. It has in effect and is following a residential anti-displacement and relocation assistance plan required under 24 CFR Part 42 in connection with any activity assisted with funding under the Community Development Block Grant or HOME programs.

Anti-Lobbying --To the best of the jurisdiction's knowledge and belief:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of it, to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement;

2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, it will complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions; and

3. It will require that the language of paragraph 1 and 2 of this anti-lobbying certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly.

Authority of Jurisdiction --The consolidated plan is authorized under State and local law (as applicable) and the jurisdiction possesses the legal authority to carry out the programs for which it is seeking funding, in accordance with applicable HUD regulations.

Consistency with plan --The housing activities to be undertaken with Community Development Block Grant, HOME, Emergency Solutions Grant, and Housing Opportunities for Persons With AIDS funds are consistent with the strategic plan in the jurisdiction's consolidated plan.

Section 3 -- It will comply with section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u) and implementing regulations at 24 CFR Part 75.

London Breed

Signature of Authorized Official

6/10/22

Date

Mayor

Title

Specific Community Development Block Grant Certifications

The Entitlement Community certifies that:

Citizen Participation -- It is in full compliance and following a detailed citizen participation plan that satisfies the requirements of 24 CFR 91.105.

Community Development Plan -- Its consolidated plan identifies community development and housing needs and specifies both short-term and long-term community development objectives that that have been developed in accordance with the primary objective of the CDBG program (i.e., the development of viable urban communities, by providing decent housing and expanding economic opportunities, primarily for persons of low and moderate income) and requirements of 24 CFR Parts 91 and 570.

Following a Plan -- It is following a current consolidated plan that has been approved by HUD.

Use of Funds -- It has complied with the following criteria:

1. Maximum Feasible Priority. With respect to activities expected to be assisted with CDBG funds, it has developed its Action Plan so as to give maximum feasible priority to activities which benefit low- and moderate-income families or aid in the prevention or elimination of slums or blight. The Action Plan may also include CDBG-assisted activities which the grantee certifies are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community, and other financial resources are not available (see Optional CDBG Certification).

2. Overall Benefit. The aggregate use of CDBG funds, including Section 108 guaranteed loans, during program year(s): 2022-2023(one-year period) [a period specified by the grantee of one, two, or three specific consecutive program years], shall principally benefit persons of low and moderate income in a manner that ensures that at least 70 percent of the amount is expended for activities that benefit such persons during the designated period.

3. Special Assessments. It will not attempt to recover any capital costs of public improvements assisted with CDBG funds, including Section 108 loan guaranteed funds, by assessing any amount against properties owned and occupied by persons of low and moderate income, including any fee charged or assessment made as a condition of obtaining access to such public improvements.

However, if CDBG funds are used to pay the proportion of a fee or assessment that relates to the capital costs of public improvements (assisted in part with CDBG funds) financed from other revenue sources, an assessment or charge may be made against the property with respect to the public improvements financed by a source other than CDBG funds.

In addition, in the case of properties owned and occupied by moderate-income (not low-income) families, an assessment or charge may be made against the property for public improvements financed by a source other than CDBG funds if the jurisdiction certifies that it lacks CDBG funds to cover the assessment.

Excessive Force -- It has adopted and is enforcing:

1. A policy prohibiting the use of excessive force by law enforcement agencies within its jurisdiction against any individuals engaged in non-violent civil rights demonstrations; and

2. A policy of enforcing applicable State and local laws against physically barring entrance to or exit from a facility or location which is the subject of such non-violent civil rights demonstrations within its jurisdiction.

Compliance with Anti-discrimination laws -- The grant will be conducted and administered in conformity with title VI of the Civil Rights Act of 1964 (42 U.S.C. 2000d) and the Fair Housing Act (42 U.S.C. 3601-3619) and implementing regulations.

Lead-Based Paint -- Its activities concerning lead-based paint will comply with the requirements of 24 CFR Part 35, Subparts A, B, J, K and R.

Compliance with Laws -- It will comply with applicable laws.

London Breed

Signature of Authorized Official

6/10/22

Date

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OPTIONAL Community Development Block Grant Certification

Submit the following certification only when one or more of the activities in the action plan are designed to meet other community development needs having particular urgency as specified in 24 CFR 570.208(c):

The grantee hereby certifies that the Annual Plan includes one or more specifically identified CDBG-assisted activities which are designed to meet other community development needs having particular urgency because existing conditions pose a serious and immediate threat to the health or welfare of the community and other financial resources are not available to meet such needs.

6/10/22

Signature of Authorized Official | Date

Mayor

Title

Specific HOME Certifications

The HOME participating jurisdiction certifies that:

Tenant Based Rental Assistance -- If it plans to provide tenant-based rental assistance, the tenant-based rental assistance is an essential element of its consolidated plan.

Eligible Activities and Costs -- It is using and will use HOME funds for eligible activities and costs, as described in 24 CFR §§92.205 through 92.209 and that it is not using and will not use HOME funds for prohibited activities, as described in §92.214.

Subsidy layering -- Before committing any funds to a project, it will evaluate the project in accordance with the guidelines that it adopts for this purpose and will not invest any more HOME funds in combination with other Federal assistance than is necessary to provide affordable housing;

Signature of Authorized Official

6/10/22

Date

Mayor

Title

Emergency Solutions Grants Certifications

The Emergency Solutions Grants Program recipient certifies that:

Major rehabilitation/conversion/renovation – If an emergency shelter's rehabilitation costs exceed 75 percent of the value of the building before rehabilitation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed rehabilitation.

If the cost to convert a building into an emergency shelter exceeds 75 percent of the value of the building after conversion, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 10 years after the date the building is first occupied by a homeless individual or family after the completed conversion.

In all other cases where ESG funds are used for renovation, the recipient will maintain the building as a shelter for homeless individuals and families for a minimum of 3 years after the date the building is first occupied by a homeless individual or family after the completed renovation.

Essential Services and Operating Costs – In the case of assistance involving shelter operations or essential services related to street outreach or emergency shelter, the recipient will provide services or shelter to homeless individuals and families for the period during which the ESG assistance is provided, without regard to a particular site or structure, so long the recipient serves the same type of persons (e.g., families with children, unaccompanied youth, disabled individuals, or victims of domestic violence) or persons in the same geographic area.

Renovation – Any renovation carried out with ESG assistance shall be sufficient to ensure that the building involved is safe and sanitary.

Supportive Services – The recipient will assist homeless individuals in obtaining permanent housing, appropriate supportive services (including medical and mental health treatment, victim services, counseling, supervision, and other services essential for achieving independent living), and other Federal State, local, and private assistance available for these individuals.

Matching Funds – The recipient will obtain matching amounts required under 24 CFR 576.201.

Confidentiality – The recipient has established and is implementing procedures to ensure the confidentiality of records pertaining to any individual provided family violence prevention or treatment services under any project assisted under the ESG program, including protection against the release of the address or location of any family violence shelter project, except with the written authorization of the person responsible for the operation of that shelter.

Homeless Persons Involvement – To the maximum extent practicable, the recipient will involve, through employment, volunteer services, or otherwise, homeless individuals and families in constructing, renovating, maintaining, and operating facilities assisted under the ESG program, in providing services assisted under the ESG program, and in providing services for occupants of facilities assisted under the program.

Consolidated Plan – All activities the recipient undertakes with assistance under ESG are consistent with its consolidated plan.

Discharge Policy – The recipient will establish and implement, to the maximum extent practicable and where appropriate, policies and protocols for the discharge of persons from publicly funded institutions or systems of care (such as health care facilities, mental health facilities, foster care or other youth facilities, or correction programs and institutions) in order to prevent this discharge from immediately resulting in homelessness for these persons.

London Breed | 6/10/22
Signature of Authorized Official | Date

Mayor
Title

Housing Opportunities for Persons With AIDS Certifications

The HOPWA grantee certifies that:

Activities -- Activities funded under the program will meet urgent needs that are not being met by available public and private sources.

Building -- Any building or structure assisted under that program shall be operated for the purpose specified in the consolidated plan:

1. For a period of not less than 10 years in the case of assistance involving new construction, substantial rehabilitation, or acquisition of a facility,

2. For a period of not less than 3 years in the case of assistance involving non-substantial rehabilitation or repair of a building or structure.

London Breed — 6/10/22

Signature of Authorized Official — Date

Mayor

Title

APPENDIX TO CERTIFICATIONS

INSTRUCTIONS CONCERNING LOBBYING CERTIFICATION:

Lobbying Certification

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than $10,000 and not more than $100,000 for each such failure.