

# Spending & Implementation Updates Our City, Our Home Funds

San Francisco Department of Public Health

February 23, 2023



San Francisco Health Network  
Behavioral Health Services

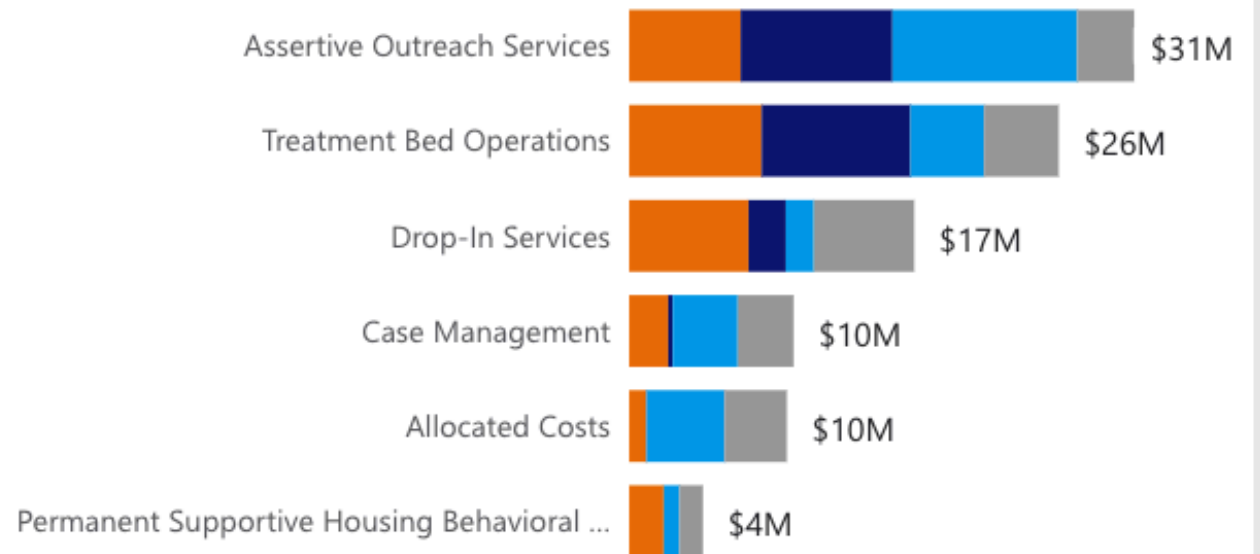
# DPH Behavioral Health – Budget Overview

DPH has made significant progress in implementing Prop C funded programs, that support important mental health and substance use services for people experiencing homelessness

- DPH has not paused on implementation of Prop C funded programs
- Ongoing revenue reductions will require the consideration of balancing options for the upcoming FY 23-24 & FY 24-25 budget process

## Mental Health Operations Expenditures and Projections

● YTD Expenditures ● Encumbrance ● Add'l Projected Expenditures ● Projected YE Balance



# DPH Behavioral Health – Operations

## Notable accomplishments in 2022 include:

- Added the seventh **Street Crisis Response Team**, which provide 24/7 coverage of San Francisco and respond to nearly 80% of eligible 911 calls for behavioral health crises. [Assertive Outreach]
- Launched the second **Street Overdose Response Team (SORT)** in June 2022. SORT has responded to 2,192 calls as of November 2022, of which 1,156 involved an overdose and 85 included starts of medication for addiction treatment. [Assertive Outreach]
- Released the **Overdose Prevention Plan**, outlining commitment to reducing overall overdose deaths and disparities for Black/African Americans and people experiencing homelessness; leveraging Prop C funded programs in support of the plan. [Assertive Outreach]
- Opened over 160 **new residential care and treatment beds**, bringing the total of new beds opened under MHSF to 250. [Treatment Bed - Operations]



# DPH Behavioral Health – Operations

- Launched the **Office of Coordinated Care and Case Management expansion**, which supports people disconnected from care or transitioning between settings in engaging with behavioral health services. [Case Management Services]
- Began physical health services through the **Permanent Housing Advanced Clinical Services** program in January 2022, adding ten pilot PSH sites in May and two more in August. Between the 22 sites in total, approximately 2,400 PSH households now have expanded access to health care. [Case Management Services]
- Extended hours at the **Behavioral Health Access Center** to include weekday evenings, supporting increased assessment of people’s needs and providing greater access to substance use disorder and psychiatric medications. [Drop-In Services]
- Added three **TAY & Transgender Mental Health** clinicians at the Dimensions Clinic focused on providing behavioral health services for trans and non-binary TAY experiencing homelessness. [Drop-In Services]



# DPH Behavioral Health – Operations

## **Addressing staffing barriers:**

- Between December 2021 and March 2022, to address staffing shortages and respond to critical behavioral health needs, more than over 200 behavioral health workers were hired to fill crucial roles across the system, including long-term staffing for the Office of Coordinated Care.
- Mental Health SF Staffing Analysis from the Controller's Office will provide recommendations to attract and retain qualified behavioral health staff – expected to be complete in mid-2023.



# DPH Behavioral Health – Treatment Beds

DPH added over 250 new residential care and treatment beds from 2020 to 2022.

In 2023, DPH will pursue the opening of more than 100 residential care and treatment beds to approach completion of the 400-bed goal.

## DPH Behavioral Health Residential Treatment Expansion

The San Francisco Department of Public Health (DPH) is increasing residential treatment and care services by approximately 400 overnight treatment spaces, or beds. The expansion effort is guided by the 2020 DPH Behavioral Health Bed Optimization Report, Mental Health SF Legislation, and with input from stakeholders. The goal is to offer high quality, timely, easily accessible, coordinated, and recovery-oriented care delivered in the least restrictive setting.

Goal <b>30</b>	Open 2021 <b>Hummingbird - Valencia</b> Status Serving clients Open 28 beds currently available	Psychiatric respite facility to serve people experiencing homelessness from the Mission and Castro
Goal <b>20</b>	Open 2020 <b>Managed Alcohol Program</b> Status Permanent location and additional funding will expand the program from 10 beds to 20 beds Open 10 beds currently available	Pilot   Medical supervision for people with chronic alcohol dependency
Goal <b>31</b>	Open 2021 <b>Mental Health Rehabilitation Beds</b> (aka LSAT) Status Serving clients Open Client placement varies	Out-of-county psychosocial rehabilitation for people who are conserved in a locked setting
Goal <b>13</b>	Open 2022 <b>Psychiatric Skilled Nursing Facilities</b> (aka PSNF) Status Serving clients Open Client placement varies	Out-of-county secure 24-hour medical care for people with chronic mental health conditions
Goal <b>75</b>	Open 2022 <b>Dual Diagnosis Transitional Care for People With Justice Involvement</b> (aka Minna Project) Status Serving clients Open Client placement varies	Transitional care for people in contact with the criminal justice system with a dual diagnosis of mental health and/or substance use issues
Goal <b>99</b>	Open 2022 <b>Residential Care Facility<sup>Δ</sup></b> (aka Board and Care) Status Serving clients Open Residential Care Facility 23 beds currently available 12-month Rehabilitative Board and Care 76 beds currently available	Residential Care Facility: Supervised residential program for individuals with mental health issues who require assistance with daily living activities  Pilot   12-month Rehabilitative Board and Care: Same as above with more intensive mental health and treatment support, such as for conserved

## KEY

### Project Phases and Status

- Δ MHSF legislation
- 1 Program design
- 2 Regulatory assessment
- 3 Facility selection
- 4 Out for bid/contracting
- 5 Community outreach & City approvals
- 6 Permit & construction

January 31, 2023

- Complete
- In process
- Planned

Goal <b>20</b>	Open 2022 <b>SOMA RISE<sup>Δ</sup></b> (aka Drug Sobering Center) Status Serving Clients Open Client placement varies	Pilot   24-7 program for people experiencing homelessness with drug intoxication, providing short term stays and linkage to services
Goal <b>6</b>	Open 2022 <b>Cooperative Living for Mental Health<sup>Δ</sup></b> Status Serving Clients Open Client placement varies	Communal living for people with chronic mental health and/or substance use Additional \$11M to stabilize leased properties available through MOHCD
Goal <b>70</b>	Opening 2023 <b>Residential Step-down - SUD<sup>Δ</sup></b> Status Active planning for building design 1 2 3 4	Long-term sober living environment for clients coming out of residential care programs
Goal <b>30</b>	Opening 2023 <b>Enhanced Dual Diagnosis<sup>Δ</sup></b> Status Contracting in process 1 2 3 4	Transitional medically enhanced care for people with a dual diagnosis of mental health and substance use issues
Goal <b>10</b>	Opening 2023 <b>Transitional Age Youth (TAY) Residential Treatment<sup>Δ</sup></b> Status Program design in development 1 2 3 4	Supervised treatment for young adults with serious mental health and/or substance use issues
Goal <b>16</b>	Opening 2024 <b>Crisis Diversion Facility<sup>Δ</sup></b> Status Contracting and construction in process 1 2 3 4 5 6	Short-term, urgent care intervention as an alternative to hospital care

<https://sf.gov/residential-care-and-treatment>

# DPH Behavioral Health – Acquisition

- DPH has maximized contracting for expanding additional beds in the short term – until we can build long-term capacity in-county.
- DPH and the City's Real Estate Division are **actively negotiating** the acquisition and/or construction of buildings to meet the remaining bed goal, transition contracted beds to city-owned facilities in San Francisco, and deliver other behavioral health services, including:
  - A building that could house several residential programs in-county, including Locked Sub-Acute Treatment, Board & Care, and/or Enhanced Dual Diagnosis.
  - Predevelopment planning for a large new development project that would include a rehabilitated site for the Residential Step-Down beds.
  - Facilities for TAY and a permanent location for the Managed Alcohol Program.
  - Exploring potential sites for the Mental Health Service Center.



# DPH Behavioral Health – Goals for 2023

Pending budget availability of Prop C for FY 23-24, DPH intends to continue implementation of key Prop C funded initiatives in 2023:

- Adding **Office of Coordinated Care** case managers for justice-involved individuals and expanding follow-up for people exiting involuntary holds.
- Pursuing the opening of more than 100 **residential care and treatment beds** to approach completion of the 400-bed goal.
- Working to implement the **Mental Health Service Center** as a one-stop behavioral health clinic that incorporates the Behavioral Health Access Center and other existing programs.
- Strengthening street-based follow-up care and linkage to treatment as part of the reconfigured **Street Crisis Response Team**.
- Expanding **Overdose Prevention** services for clients at risk of overdose, including medication for addiction treatment, contingency management, and extended hours for substance use disorder clinics.
- Launching the behavioral health element of the **Permanent Housing Advanced Clinical Services** program.



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# Thank you!



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