



**London N. Breed,  
Mayor**

**Jenny Louie,  
Chief Financial Officer**

**MEMORANDUM**

December 1, 2022

To: President Dan Bernal and Honorable Members of the Health Commission

Through: Dr. Grant Colfax, Director of Health  
Greg Wagner, Chief Operating Officer

From: Jenny Louie, Chief Financial Officer

RE: Revenue and Expenditure Projection Report – First Quarter FY 2022-23

This report presents the first quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2022-23. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2022. Figures reported include projected balances based on actual revenues and expenditures as of September 30, 2022. At the end of the first quarter, the department projects a net general fund deficit of \$15.3 million. The department projects operating expenditures to be above budget by \$1.1 million, and revenues to be below budget by \$16.5 million.

First Quarter Projected FY 2022-23 Surplus/(Deficit) (in Millions)

First Quarter Report	Revenue			Expenditure			Total
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
HGH - Zuckerberg SF General	\$ 1,107.7	\$ 1,111.7	\$ 4.0	\$ 1,107.5	\$ 1,116.5	\$ (9.1)	\$ (5.0)
HLH - Laguna Honda Hospital	\$ 214.5	\$ 190.6	\$ (23.9)	\$ 337.2	\$ 340.8	\$ (3.6)	\$ (27.6)
HBH - Behavioral Health	\$ 267.4	\$ 273.8	\$ 6.5	\$ 425.0	\$ 418.2	\$ 6.8	\$ 13.2
HPC - Primary Care	\$ 20.2	\$ 20.2	\$ -	\$ 153.1	\$ 152.6	\$ 0.5	\$ 0.5
HJH - Jail Health	\$ 0.4	\$ 0.4	\$ -	\$ 42.3	\$ 41.4	\$ 0.8	\$ 0.8
HNS - Health Network including HAH	\$ 15.6	\$ 13.6	\$ (1.9)	\$ 189.7	\$ 187.3	\$ 2.4	\$ 0.5
HPH - Public Health Division	\$ 25.7	\$ 24.6	\$ (1.1)	\$ 112.0	\$ 110.3	\$ 1.7	\$ 0.6
HAD - Central Administration	\$ 44.4	\$ 44.4	\$ -	\$ 170.5	\$ 168.8	\$ 1.7	\$ 1.7
<b>Total Operating</b>	<b>1,695.7</b>	<b>1,679.3</b>	<b>(16.5)</b>	<b>2,537.1</b>	<b>2,536.0</b>	<b>1.1</b>	<b>(15.3)</b>

Key highlights:

- Following the approved Management Reserve policy, if the projected \$15.3 million shortfall materializes, it would likely be offset with a withdrawal of \$15.3 million from DPH’s management reserve. Balances of the reserve are shown at the end of this memo.
- The deficit is primarily driven by an estimated \$23.9 million revenue shortfall at Laguna Honda Hospital due to lower than budgeted census while new admissions are paused during the recertification process. This projection assumes that the current census remains at a level similar to October 2022, given the pause in the mandatory transfers and discharges of patients, but that recertification efforts are successful this spring and patient admission resumes for the last quarter of the year. This projection will continue to be updated in subsequent financials as the recertification process continues.

- The current projection assumes a modest amount of salary savings due to delay hiring new positions. As part of the FY 2022-23 and FY 2023-24 budget process the department added over 400 full-time equivalents (FTE) across all divisions. Because of this large increase in budgeted FTEs, in combination with a significant number of vacant positions and challenges in the City hiring process, these projections could change over the course of the year. DPH has increased human resource staffing and is making process changes to improve the efficiency of its hiring processes in an effort to fill vacant positions. The results of these efforts for the next several quarters will impact the projections.
- Starting in this fiscal year Health at Home, which has previously been reported as separate division on financial statements, will now be rolled up into the San Francisco Health Network division. This change streamlines reporting as the total budget was less than \$10 million and historic variances were minimal.
- Similar to the prior year, costs related to the City's COVID-19 Response will be reported separately. For any costs budgeted to support San Francisco Health Network operating divisions such as Zuckerberg San Francisco General, Laguna Honda Hospital, Ambulatory Care and Population Health divisions are now reflected as part of their regular operating budgets and reflected in the divisions' statements.

**Zuckerberg San Francisco General Hospital:** ZSFG projects a \$5 million deficit compared to budget comprised of a \$4 million revenue surplus due to one-time interim settlements for the Outpatient Medi-Cal supplemental program offset by \$9.1 million of expenditure savings as follows:

- \$0.3 million shortfall in salary and fringe costs
- \$3.8 million shortfall in non-personnel costs including registry and language line
- \$3.0 million shortfall in materials and supplies attributed to inflation and increased costs related to COVID-19 including continued testing.

**Laguna Honda Hospital (LHH):** LHH projects a \$27.6 million net deficit due to the ongoing recertification effort.

- The deficit includes a \$23.9 million Medi-Cal revenue shortfall attributed to reduced census since the beginning of the year as noted earlier.
- In addition, the department projects a \$3.6 million expenditure shortfall due to a \$7.5 million overage in unbudgeted non labor recertification expenses, which are partially offset by \$3.9 million of salary and fringe savings due to delay in the hiring new positions.

**Behavioral Health Services (BHS):** BHS projects a net surplus of \$13.2 million comprised of a \$6.5 million revenue surplus and \$6.8 million in expenditure savings.

- The \$6.5 million revenue surplus is a combination of a \$14.0 million surplus in 2011 realignment revenue, due to increased prior year State sales tax growth for FY 21-22 that will be distributed in FY 2022-23 partially offset by an \$8.0 million deficit from Medi-Cal billing particularly in BHS Drug Medi-Cal programs. In addition, there is a surplus of \$700,000 for revenue related to prior year claiming through the SF Unified School District.
- The \$6.8 million in expenditure savings is comprised of \$3.8 million savings in contracts due to prior year contract savings and \$3.0 million in savings in salary and fringes due to hiring delays.

**Primary Care:** This division projects to be largely on budget with a slight surplus from \$0.5 million in salary and fringe savings.

**Jail Health Services:** Jail Health projects an overall surplus of \$0.8 million in expenditure savings. This is \$2.6 million in salaries and fringe savings as a result of to hiring delays. This savings is offset by a \$1.75 million shortfall in non-personnel costs due to registry use.

**Health Network Services:** The Health Network Division projects an overall net surplus of \$0.5 million comprised of \$2.4 million in expenditure savings partially offset by a \$1.9 million revenue deficit.

- The revenue deficit is comprised of a \$1.7 million deficit in Healthy San Francisco (HSF) Revenues and an additional \$0.2 million in lower than expected Health Care Accountability Ordinance fees. The reduction in HSF revenues reflects ongoing reductions in HSF enrollments as more people enroll in SF Covered MRA and SFMRA options with extended eligibility.
- \$2.4 million of expenditure savings are comprised of expected \$5.4 million in salary and fringe cost savings due to hiring delays offset by a \$3.0 million deficit in contracts due to unexpected increased spending in as-needed beds.

**Population Health Division:** Population Health Division projects a \$0.6 million net surplus comprised of \$1.7 million in expenditure savings partially offset by \$1.1 million in revenue shortfall.

- The \$1.1 million revenue deficit in Population Health due to lower billing primarily in in the Adult and Immunization and Travel Clinic (AITC) and the Public Health Lab. This is a result of a mix a lower level of services and a shift of demand for services from travel to immunizations at AITC and lower claims in Public Health Lab billing due to a conversion to Epic. Population Health, IT and finance staff are reviewing the current operations and service models to determine ways to maximize revenues.
- The \$1.7 million in expenditure savings includes \$1.3 million in salaries and fringes savings due to hiring delays and unexpected staff turnovers and an additional \$0.4 million in savings from the Sugar-Sweetened Beverage project due to hiring and contract delays.

**Public Health Administration:** The central operations divisions projects a net surplus of \$1.7 million comprised of salary and fringe benefit savings.

### COVID Projections:

The COVID-19 Response project projects a net surplus of \$3.7 million overall compared to the \$72.5 million budget. These savings are achieved primarily due to the closeout of prior year encumbrances after final invoicing and payment and the balances are no longer needed. This projection assumes continued baseline activities for the remainder of the year, and does not reflect any major changes in service levels as a result of surges.

<u>Branch</u>	<u>Revised Budget</u>	<u>Projection</u>	<u>Surplus/ (Deficit)</u>
CoVid OPS - Central Operations	8.1	7.5	0.5
CoVid OPS - SIP Hotels	-	1.7	(1.7)
CoVid OPS - Isolation & Quarantine Hotels	5.7	3.2	2.5
CoVid CDRU	4.0	2.4	1.5
CoVid OPS Community	19.7	19.6	-
CoVid PLN Epi & Surveillance	2.0	1.6	0.4
CoVid OPS Testing	16.3	16.0	0.3
CoVid OPS Vaccination	16.7	16.7	-
<b>Total</b>	<b>72.5</b>	<b>68.8</b>	<b>3.7</b>

- \$2.5 million projected surplus in the Isolation and Quarantine Hotels from close out of FY 2021-22 encumbrances for operations resulting from a change in operational model supported by existing DPH staff rather than contracted services.
- \$1.5 million projected saving in the COVID Disease Response Unit project from closing out prior year FY 2021-22 encumbrances.
- \$1.7 million projected shortfall in the Shelter in Place project due to extension of operations at one site through December 2022 and previously unanticipated decommissioning costs.

### Comments

- As in previous fiscal years, this report assumes no variance from budget in 1991 State Realignment revenues. As these revenues affect multiple departments they are monitored and projected centrally by the City Controller's Office and reported separately in the Controller's 6-Month Report.
- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with funding allocations for indigent health services. This provision was adopted by the Board of

Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements.

With the estimated withdrawal of \$15.3 million to balance current year shortfalls, a \$108.6 million balance would remain at year end, representing 4.38% of the two-year budgeted revenues.

<b>DPH Revenue Management Reserve as of Q1 2022-23</b>					
<b>Budgeted Revenues</b>	<b>Medi-Cal</b>	<b>Medicare</b>	<b>Patient Revenues</b>	<b>Less IGT</b>	<b>Annual total</b>
FY 2022-23	1,061,266,522	191,432,968	122,869,166	(114,034,233)	1,262,120,134
FY 2023-24	1,019,131,750	188,379,336	123,446,637	(116,148,435)	<u>1,215,506,998</u>
			Total Revenues Over Two Years		2,477,627,132
			Starting Reserve Balance as of Q4 FY 22-23		123,881,357
			Q1 Expected Withdrawal		<u>(15,300,000)</u>
			Remaining Balance		108,581,357
Reserve balance as a percentage of Two year Medi-Cal, Medicare and Patient Revenues					4.38%

**Department of Public Health**  
**STATEMENT OF REVENUE AND EXPENSES**  
**9/30/2022**  
(In Millions of Dollars)

	CURRENT YEAR					
	<u>Projection</u>	<u>Revised Budget</u>	<u>Original</u>	<u>Fav/(Unfav)</u>		
			<u>Budget</u>	<u>Variance</u>	<u>% Var</u>	
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	507.68	535.99	535.99	(28.31)	-5.3%	1
2 Medicare Revenue	191.04	191.43	191.43	(0.40)	-0.2%	2
3 Prior Year Settlement	2.48	2.48	2.48	-	0.0%	3
4 Other Patient Revenue	122.85	123.45	123.45	(0.60)	-0.5%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>824.05</b>	<b>853.36</b>	<b>853.36</b>	<b>(29.31)</b>	<b>-3.4%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	191.70	191.70	191.70	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	194.01	194.01	194.01	-	0.0%	9
10 Other Medi-Cal	47.87	47.87	47.87	-	0.0%	10
11 Healthy San Francisco Fees	0.72	2.39	2.39	(1.67)	-69.8%	11
12 SAPT	8.94	8.94	8.94	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	83.69	83.69	83.69	-	0.0%	13
14 2011 Realignment	69.40	55.40	55.40	14.00	25.3%	14
15 1991 Health & Welfare Realignment	176.29	176.29	176.29	-	0.0%	15
16 Fees/Fines/Licenses	23.20	23.45	23.45	(0.25)	-1.1%	16
17 Other State/Misc	50.48	49.71	49.71	0.77	1.5%	17
18 Revenues from Other Departments	8.93	8.93	8.00	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>855.24</b>	<b>842.38</b>	<b>841.45</b>	<b>12.86</b>	<b>1.5%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>1,679.29</b>	<b>1,695.74</b>	<b>1,694.81</b>	<b>(16.45)</b>	<b>-1.0%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	954.94	958.75	958.75	3.82	0.4%	25
26 Mandatory Fringe Benefits	360.75	374.94	374.94	14.19	3.8%	26
27 Non-Personnel Services	730.48	718.18	673.29	(12.29)	-1.7%	27
28 Materials & Supplies	204.43	199.43	171.93	(5.00)	-2.5%	28
29 Capital Outlay	6.91	6.91	1.72	-	0.0%	29
30 Debt Service	2.92	2.92	2.92	-	0.0%	30
31 Services Of Other Depts	125.89	125.89	120.58	-	0.0%	31
32 Annual Projects	149.68	150.08	124.73	0.40	0.3%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>2,536.00</b>	<b>2,537.12</b>	<b>2,428.87</b>	<b>1.11</b>	<b>0.0%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(856.71)</b>	<b>(841.37)</b>	<b>(734.06)</b>	<b>(15.34)</b>	<b>1.8%</b>	<b>36</b>

**Department of Public Health - Zuckerberg San Francisco General Hospital Division**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	208.95	204.92	204.92	4.04	2.0%	1
2 Medicare Revenue	175.65	175.65	175.65	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	120.34	120.34	120.34	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>504.94</b>	<b>500.91</b>	<b>500.91</b>	<b>4.04</b>	<b>0.8%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	191.70	191.70	191.70	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	191.92	191.92	191.92	-	0.0%	9
10 Other Medi-Cal	43.87	43.87	43.87	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	73.19	73.19	73.19	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	64.91	64.91	64.91	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	33.44	33.44	33.44	-	0.0%	17
18 Revenues from Other Departments	7.76	7.76	6.83	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>606.80</b>	<b>606.80</b>	<b>605.86</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>1,111.74</b>	<b>1,107.70</b>	<b>1,106.77</b>	<b>4.04</b>	<b>0.4%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	466.32	459.15	459.16	(7.17)	-1.6%	25
26 Mandatory Fringe Benefits	174.84	181.76	181.76	6.91	3.8%	26
27 Non-Personnel Services	260.81	257.01	282.75	(3.80)	-1.5%	27
28 Materials & Supplies	132.12	127.12	120.01	(5.00)	-3.9%	28
29 Capital Outlay	4.26	4.26	0.81	-	0.0%	29
30 Debt Service	2.92	2.92	2.92	-	0.0%	30
31 Services Of Other Depts	72.10	72.10	70.44	-	0.0%	31
32 Annual Projects	3.13	3.13	1.79	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>1,116.51</b>	<b>1,107.46</b>	<b>1,119.64</b>	<b>(9.06)</b>	<b>-0.8%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(4.78)</b>	<b>0.25</b>	<b>(12.87)</b>	<b>(5.02)</b>	<b>-2027.7%</b>	<b>36</b>

Department of Public Health - Laguna Honda

STATEMENT OF REVENUE AND EXPENSES

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	179.65	203.58	203.58	(23.93)	-11.8%	1
2 Medicare Revenue	9.52	9.52	9.52	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	0.56	0.56	0.56	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>189.73</b>	<b>213.66</b>	<b>213.66</b>	<b>(23.93)</b>	<b>-11.2%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.84	0.84	0.84	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>0.84</b>	<b>0.84</b>	<b>0.84</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>190.58</b>	<b>214.51</b>	<b>214.51</b>	<b>(23.93)</b>	<b>-11.2%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	174.04	175.91	175.91	1.88	1.1%	25
26 Mandatory Fringe Benefits	72.85	74.84	74.84	1.99	2.7%	26
27 Non-Personnel Services	33.06	25.57	14.15	(7.49)	-29.3%	27
28 Materials & Supplies	32.62	32.62	25.83	-	0.0%	28
29 Capital Outlay	1.71	1.71	0.39	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	24.60	24.60	23.32	-	0.0%	31
32 Annual Projects	1.94	1.94	1.55	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>340.82</b>	<b>337.19</b>	<b>315.98</b>	<b>(3.63)</b>	<b>-1.1%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(150.24)</b>	<b>(122.68)</b>	<b>(101.47)</b>	<b>(27.56)</b>	<b>22.5%</b>	<b>36</b>



**Department of Public Health - Behavioral Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	107.95	115.99	115.99	(8.04)	-6.9%	1
2 Medicare Revenue	2.20	2.48	2.48	(0.28)	-11.2%	2
3 Prior Year Settlement	2.48	2.48	2.48	-	0.0%	3
4 Other Patient Revenue	0.62	0.62	0.62	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>113.26</b>	<b>121.57</b>	<b>121.57</b>	<b>(8.31)</b>	<b>-6.8%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	2.08	2.08	2.08	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	8.94	8.94	8.94	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	1.00	1.00	1.00	-	0.0%	13
14 2011 Realignment	69.40	55.40	55.40	14.00	25.3%	14
15 1991 Health & Welfare Realignment	68.75	68.75	68.75	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	10.39	9.62	9.62	0.77	8.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>160.57</b>	<b>145.80</b>	<b>145.80</b>	<b>14.77</b>	<b>10.1%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>273.82</b>	<b>267.37</b>	<b>267.37</b>	<b>6.46</b>	<b>2.4%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	85.56	87.94	87.94	2.37	2.7%	25
26 Mandatory Fringe Benefits	29.66	30.30	30.30	0.64	2.1%	26
27 Non-Personnel Services	282.36	286.11	271.49	3.75	1.3%	27
28 Materials & Supplies	17.07	17.07	10.65	-	0.0%	28
29 Capital Outlay	0.00	0.00	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	3.58	3.58	3.24	-	0.0%	31
32 Annual Projects	-	-	-	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>418.23</b>	<b>425.00</b>	<b>403.62</b>	<b>6.77</b>	<b>1.6%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(144.41)</b>	<b>(157.63)</b>	<b>(136.25)</b>	<b>13.22</b>	<b>-8.4%</b>	<b>36</b>

**Department of Public Health - Primary Care Clinics**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	10.66	10.66	10.66	-	0.0%	1
2 Medicare Revenue	1.89	1.89	1.89	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	(0.07)	(0.07)	(0.07)	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>12.49</b>	<b>12.49</b>	<b>12.49</b>	<b>-</b>	<b>0.0%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	7.00	7.00	7.00	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	-	-	-	-	0.0%	16
17 Other State/Misc	0.15	0.15	0.15	-	0.0%	17
18 Revenues from Other Departments	0.54	0.54	0.54	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>7.69</b>	<b>7.69</b>	<b>7.69</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>20.18</b>	<b>20.18</b>	<b>20.18</b>	<b>-</b>	<b>0.0%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	71.03	71.18	71.17	0.15	0.2%	25
26 Mandatory Fringe Benefits	26.83	27.14	27.14	0.31	1.1%	26
27 Non-Personnel Services	41.96	41.96	6.60	-	0.0%	27
28 Materials & Supplies	7.60	7.60	4.85	-	0.0%	28
29 Capital Outlay	0.61	0.61	0.35	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	3.73	3.73	3.63	-	0.0%	31
32 Annual Projects	0.84	0.84	0.36	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>152.60</b>	<b>153.06</b>	<b>114.09</b>	<b>0.46</b>	<b>0.3%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(132.42)</b>	<b>(132.88)</b>	<b>(93.91)</b>	<b>0.46</b>	<b>-0.3%</b>	<b>36</b>

**Department of Public Health - Jail Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

Department of Public Health

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	-	-	-	-	0.0%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	-	-	-	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	-	-	-	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	0.03	0.03	0.03	-	0.0%	16
17 Other State/Misc	-	-	-	-	0.0%	17
18 Revenues from Other Departments	0.36	0.36	0.36	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>0.39</b>	<b>0.39</b>	<b>0.39</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>0.39</b>	<b>0.39</b>	<b>0.39</b>	<b>-</b>	<b>0.0%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	23.50	24.44	24.44	0.95	3.9%	25
26 Mandatory Fringe Benefits	6.73	8.34	8.34	1.61	19.4%	26
27 Non-Personnel Services	4.73	2.98	2.32	(1.75)	-58.8%	27
28 Materials & Supplies	5.71	5.71	5.08	-	0.0%	28
29 Capital Outlay	0.21	0.21	0.17	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	0.58	0.58	0.40	-	0.0%	31
32 Annual Projects	-	-	-	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>41.45</b>	<b>42.26</b>	<b>40.76</b>	<b>0.81</b>	<b>1.9%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(41.06)</b>	<b>(41.87)</b>	<b>(40.37)</b>	<b>0.81</b>	<b>-1.9%</b>	<b>36</b>

**Department of Public Health - Health Network Division**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	0.17	0.17	0.17	-	0.0%	1
2 Medicare Revenue	1.74	1.74	1.74	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	0.00	0.00	0.00	(0.00)	-60.1%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>1.91</b>	<b>1.91</b>	<b>1.91</b>	<b>(0.00)</b>	<b>-0.2%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	1.61	1.61	1.61	-	0.0%	10
11 Healthy San Francisco Fees	0.72	2.39	2.39	(1.67)	-69.8%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	2.50	2.50	2.50	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	1.26	1.26	1.26	-	0.0%	15
16 Fees/Fines/Licenses	0.87	1.12	1.12	(0.25)	-22.1%	16
17 Other State/Misc	4.50	4.50	4.50	-	0.0%	17
18 Revenues from Other Departments	0.27	0.27	0.27	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>11.73</b>	<b>13.65</b>	<b>13.65</b>	<b>(1.91)</b>	<b>-14.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>13.64</b>	<b>15.56</b>	<b>15.56</b>	<b>(1.92)</b>	<b>-12.3%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	55.92	59.36	59.36	3.44	5.8%	25
26 Mandatory Fringe Benefits	18.17	20.13	20.13	1.95	9.7%	26
27 Non-Personnel Services	70.50	67.50	63.59	(3.00)	-4.4%	27
28 Materials & Supplies	1.13	1.13	0.91	-	0.0%	28
29 Capital Outlay	-	-	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	1.30	1.30	0.54	-	0.0%	31
32 Annual Projects	40.28	40.28	35.17	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>187.30</b>	<b>189.69</b>	<b>179.70</b>	<b>2.39</b>	<b>1.3%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(173.65)</b>	<b>(174.13)</b>	<b>(164.14)</b>	<b>0.48</b>	<b>-0.3%</b>	<b>36</b>

**Department of Public Health - Population Health Division**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	0.28	0.67	0.67	(0.38)	-57.3%	1
2 Medicare Revenue	0.04	0.16	0.16	(0.12)	-76.2%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	1.39	1.99	1.99	(0.60)	-30.1%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>1.72</b>	<b>2.82</b>	<b>2.82</b>	<b>(1.10)</b>	<b>-39.1%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	0.29	0.29	0.29	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	-	-	-	-	0.0%	15
16 Fees/Fines/Licenses	21.56	21.56	21.56	-	0.0%	16
17 Other State/Misc	1.01	1.01	1.01	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>22.86</b>	<b>22.86</b>	<b>22.86</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>24.58</b>	<b>25.68</b>	<b>25.68</b>	<b>(1.10)</b>	<b>-4.3%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	37.62	38.50	38.50	0.88	2.3%	25
26 Mandatory Fringe Benefits	14.12	14.51	14.51	0.39	2.7%	26
27 Non-Personnel Services	32.94	32.94	28.82	-	0.0%	27
28 Materials & Supplies	7.33	7.33	3.92	-	0.0%	28
29 Capital Outlay	0.12	0.12	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	6.87	6.87	6.69	-	0.0%	31
32 Annual Projects	11.31	11.71	5.14	0.40	3.4%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>110.31</b>	<b>111.98</b>	<b>97.59</b>	<b>1.67</b>	<b>1.5%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(85.73)</b>	<b>(86.30)</b>	<b>(71.91)</b>	<b>0.57</b>	<b>-0.7%</b>	<b>36</b>

**Department of Public Health - Administration**

**STATEMENT OF REVENUE AND EXPENSES**

9/30/2022

(In Millions of Dollars)

	CURRENT YEAR					
	Projection	Revised Budget	Original	Fav/(Unfav)	% Var	
			Budget	Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						
1 Medi-Cal Revenue	-	-	-	-	0.0%	1
2 Medicare Revenue	-	-	-	-	0.0%	2
3 Prior Year Settlement	-	-	-	-	0.0%	3
4 Other Patient Revenue	-	-	-	-	0.0%	4
<b>5 TOTAL PATIENT SERVICE REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>5</b>
6						6
<b>7 OTHER OPERATING REVENUE:</b>						7
8 Medi-Cal Waiver	-	-	-	-	0.0%	8
9 Medi-Cal Managed Care Supplemental	-	-	-	-	0.0%	9
10 Other Medi-Cal	2.10	2.10	2.10	-	0.0%	10
11 Healthy San Francisco Fees	-	-	-	-	0.0%	11
12 SAPT	-	-	-	-	0.0%	12
13 Capitation Fees / Health Plan Settlements	-	-	-	-	0.0%	13
14 2011 Realignment	-	-	-	-	0.0%	14
15 1991 Health & Welfare Realignment	41.37	41.37	41.37	-	0.0%	15
16 Fees/Fines/Licenses	0.74	0.74	0.74	-	0.0%	16
17 Other State/Misc	0.14	0.14	0.14	-	0.0%	17
18 Revenues from Other Departments	-	-	-	-	0.0%	18
19 Use of Fund Balance	-	-	-	-	0.0%	19
<b>20 TOTAL OTHER OPERATING REVENUE</b>	<b>44.35</b>	<b>44.35</b>	<b>44.35</b>	<b>-</b>	<b>0.0%</b>	<b>20</b>
21						21
<b>22 TOTAL OPERATING REVENUE</b>	<b>44.35</b>	<b>44.35</b>	<b>44.35</b>	<b>-</b>	<b>0.0%</b>	<b>22</b>
23						23
<b>24 OPERATING EXPENSES:</b>						24
25 Salaries	40.94	42.26	42.26	1.31	3.1%	25
26 Mandatory Fringe Benefits	17.55	17.92	17.92	0.38	2.1%	26
27 Non-Personnel Services	4.11	4.11	3.57	-	0.0%	27
28 Materials & Supplies	0.86	0.86	0.68	-	0.0%	28
29 Capital Outlay	0.01	0.01	-	-	0.0%	29
30 Debt Service	-	-	-	-	0.0%	30
31 Services Of Other Depts	13.13	13.13	12.33	-	0.0%	31
32 Annual Projects	92.18	92.18	80.73	-	0.0%	32
<b>34 TOTAL OPERATING EXPENSES</b>	<b>168.79</b>	<b>170.48</b>	<b>157.49</b>	<b>1.69</b>	<b>1.0%</b>	<b>34</b>
35						35
<b>36 TOTAL NET OPERATING</b>	<b>(124.44)</b>	<b>(126.13)</b>	<b>(113.14)</b>	<b>1.69</b>	<b>-1.3%</b>	<b>36</b>