



DFM ASSOCIATES

John Arntz, Director
San Francisco Department of Elections
1 Dr. Carlton B. Goodlett Place
City Hall, Room 48
San Francisco, CA 94102

July 30, 2021

Dear Mr. Arntz,

This is to confirm that the EIMS Software from DFM Associates is proprietary in nature. The right to use, maintenance, and support of the software can only be leased from DFM Associates.

If you should have any questions or concerns, please do not hesitate to contact me for assistance.

Sincerely,

Thomas G. Diebolt
President
DFM Associates