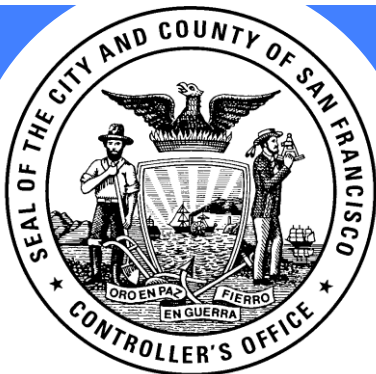


Our City, Our Home Fund

6-Month Projection Report FY21-22



CITY & COUNTY OF SAN FRANCISCO

Office of the Controller
City Performance Unit

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02.24.22

OCOH 6-Month Report

- Mirrors the 6-Month Report produced for the General Fund
- Uses the “Revised Budget,” which includes carry-forwards from prior year
- Departments identify **actual** expenditures, funds that have been **encumbered** into contracts, and **projections** for funds expected to be spent or obligated by June 30
- **Estimated balances** will offset revenue shortfalls and carry forward to fully implement the Strategic Investment Plan in FY22-23
- The report includes units of service added or projected to be added

Definitions

B

Budget

Funds approved by the Mayor and Board of Supervisors in July.

R

Revised Budget

Annual budget plus any unspent funds carried forward from the prior year.

A

Actuals

Funds that have already been spent.

E

Encumbrance

Funds reserved for or committed to a specific purpose (e.g., under contract)

P

Projected

Funds planned to be spent by end of the fiscal year (June 30) and/or funds obligated for active negotiations

A

Acquisition

Funds set aside for a capital purchase, e.g., buying a building to serve as housing or treatment

Total FY21-22 Budget (Revised) \$817.3 Million



Permanent Housing
\$417.1 Million



Shelter & Hygiene
\$52.6 Million

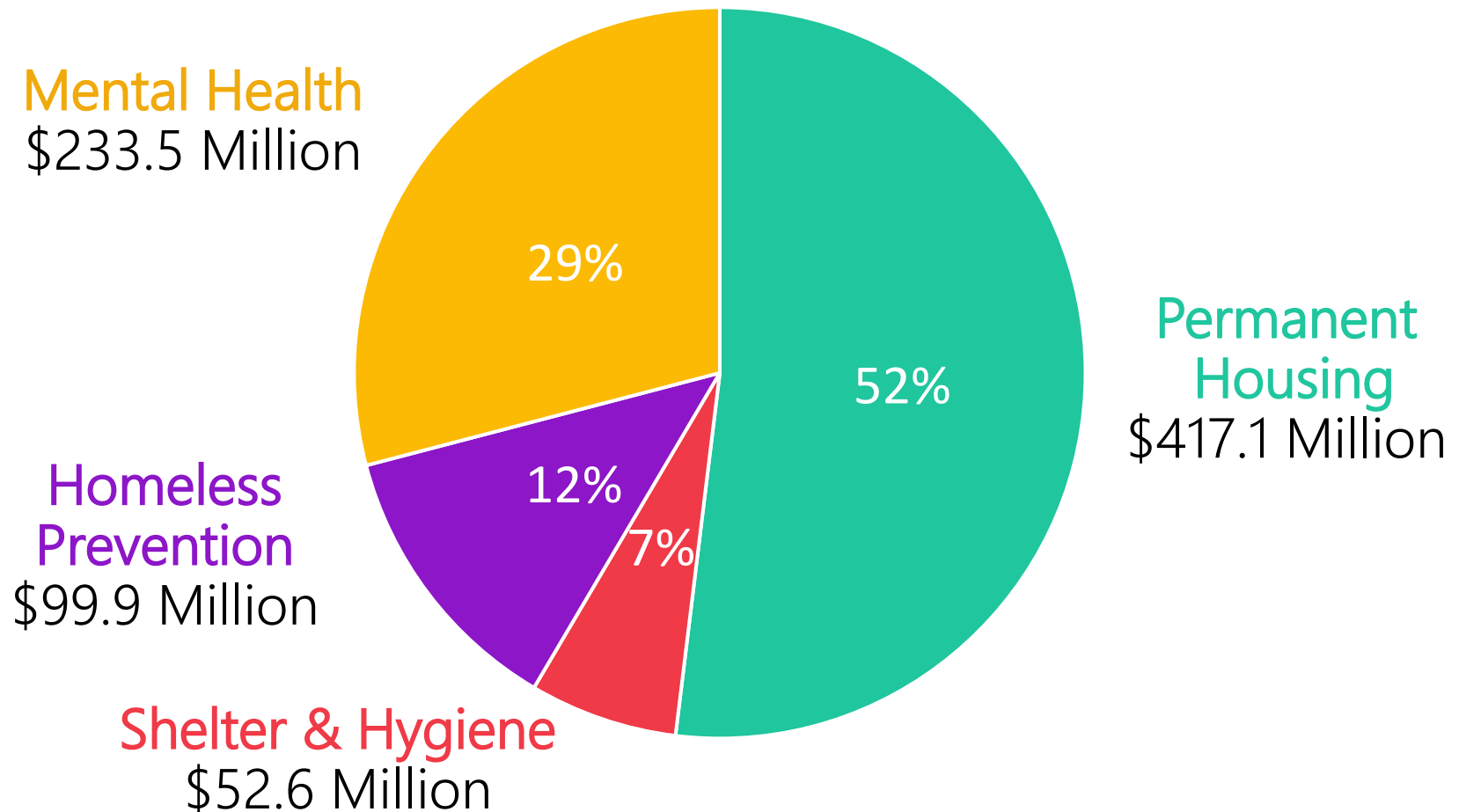


Homeless Prevention
\$99.9 Million



Mental Health
\$233.5 Million

Total FY21-22 Budget (Revised) \$817.3 Million





Permanent Housing Overview of Investments

Ongoing Subsidies and Supports

- Funds permanent rental subsidies in the private market paired with supportive services, including subsidies for adults, families, Bayview residents, seniors

Permanent Supportive Housing (PSH) Operating Costs

- Funds support services and operations of project-based housing programs

Housing Acquisition

- Funds acquisition, rehabilitation or construction of project-based housing programs

Medium-Term Subsidies

- Funds 2 to 3 years of rental subsidies in the private market paired with workforce development services
- Includes expansion of TAY Rapid Rehousing program

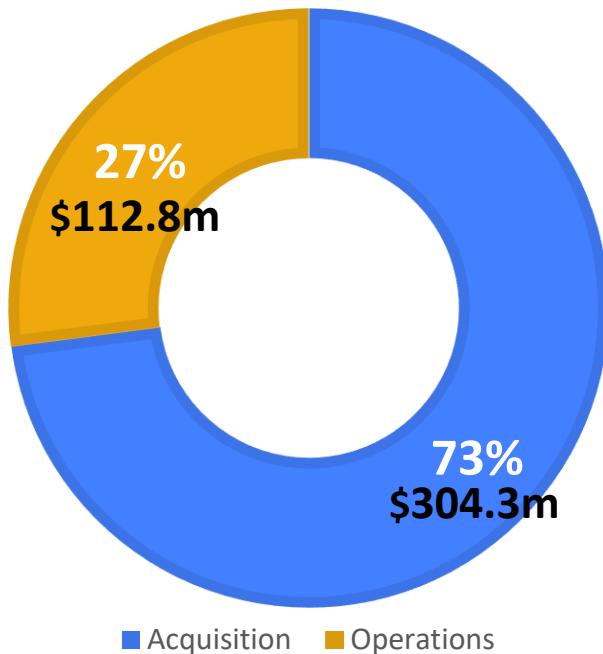
Family Housing SRO Subsidies

- Funds rental subsidies to support families in SROs to move to other private market housing



Permanent Housing \$417.1 Million Budgeted

Budget



Operations:

- Ongoing Subsidies and Support- \$59.9m
- Housing Ops- \$26.1
- Medium term subsidies - \$24.7m
- SRO Family Subsidies - \$2m

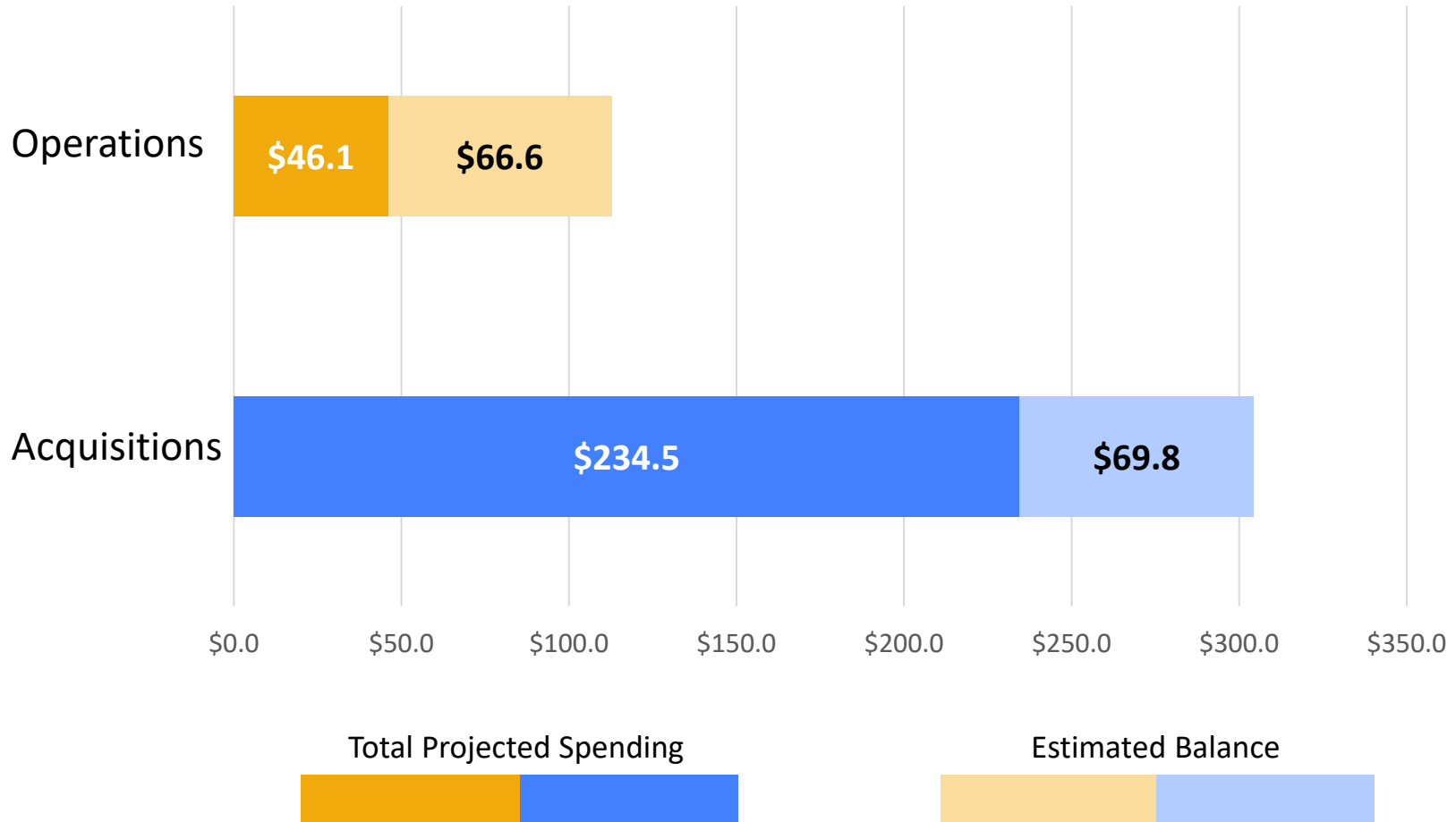
Acquisitions:

- Adult Housing - \$108.7m
- Family Housing - \$106.5m
- TAY Housing - \$89.1m



Permanent Housing \$417.1 Million Budgeted

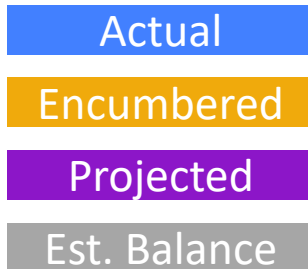
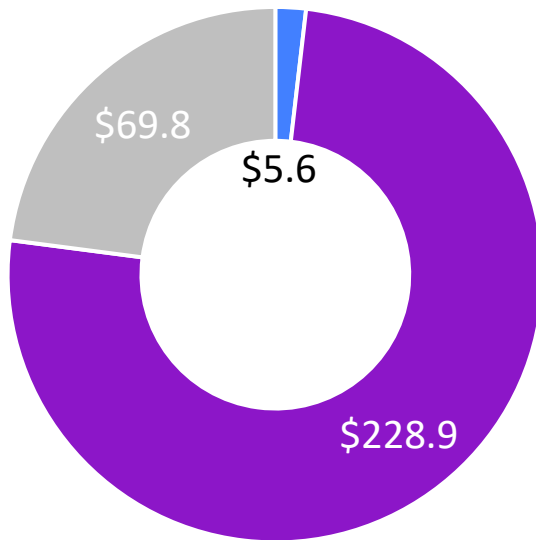
Year End Total Projected Spending / Estimated Balance



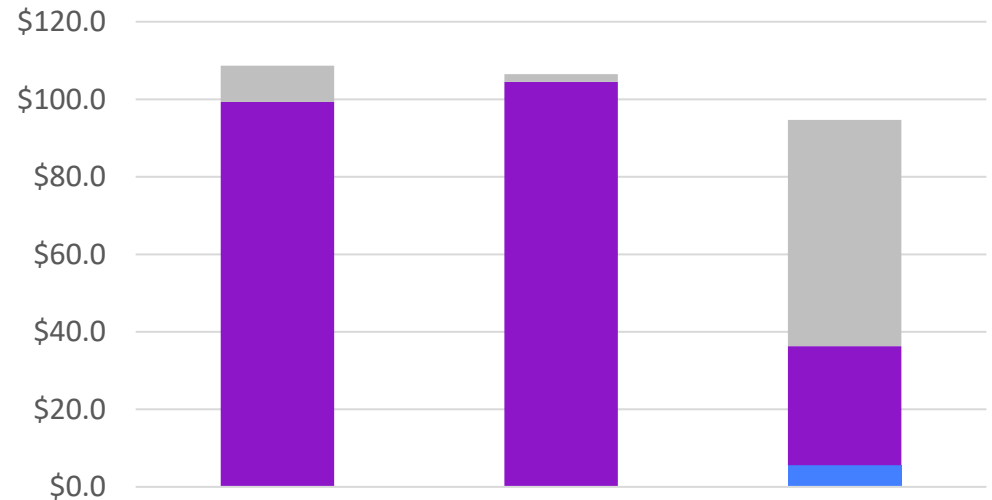


Permanent Housing Acquisition \$304.3 Million Budgeted

Total



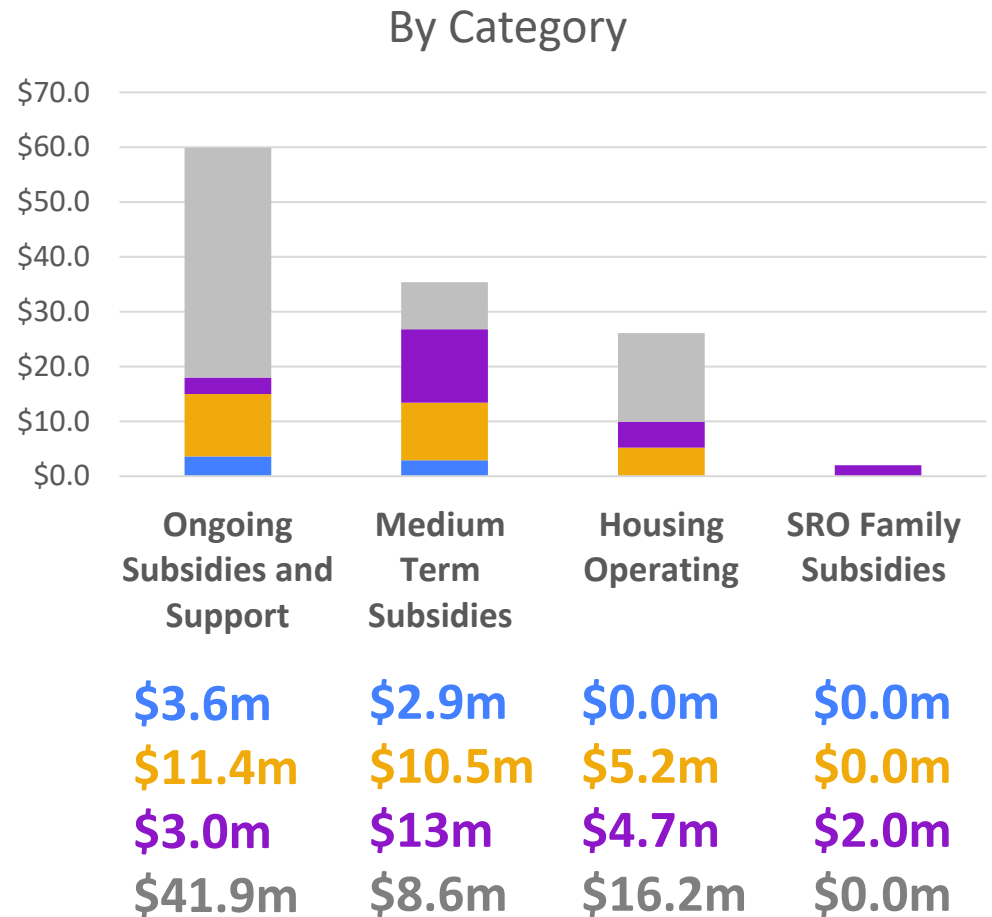
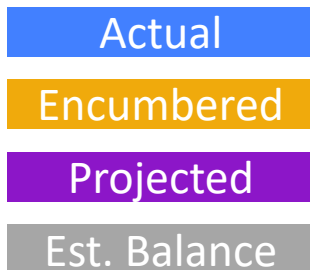
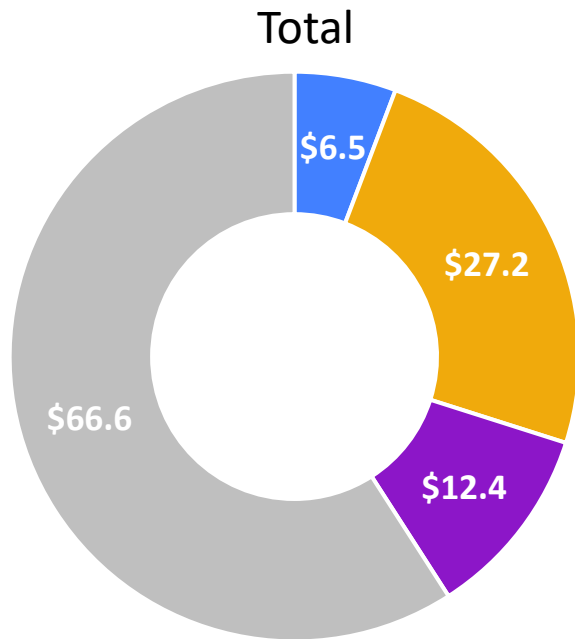
By Category



Category	Adult	Family	TAY
Actual	\$0.0m	\$0.0m	\$5.6m
Encumbered	\$0.0m	\$0.0m	\$0.0m
Projected	\$99.3m	\$104m	\$25.1m
Est. Balance	\$9.4m	\$2m	\$58.4m



Permanent Housing Operations \$112.8 Million Budgeted





Permanent Housing Capacity Added

2,474 Permanent Housing Slots

2,101 slots for
ADULT households

71 slots for
FAMILY households

1,488 slots
Subsidies and
PSH Operating

613 units
Acquisition

71 slots
Subsidies and
PSH Operating

0 units
Acquisition

302 slots for
YOUTH households

225 slots
Subsidies and
PSH Operating

77 units
Acquisition



Mental Health

Overview of Investments

Assertive Outreach Services

- Funds Street Crisis Response Teams, Street Overdose Response Teams, overdose prevention, and Street Medicine behavioral health

Treatment Beds – Operating & Acquisition

- Funds acquisition and/or operations of mental health and substance use treatment programs including psychiatric skilled nursing, TAY residential treatment, managed alcohol programs, drug sobering center, urgent care and crisis diversion, etc.

Drop-In Services

- Funds mental health services for adults and TAY, including transgender mental health services

Case Management Services

- Funds clinical services in permanent supportive housing and case management for TAY and adults

Operating Costs

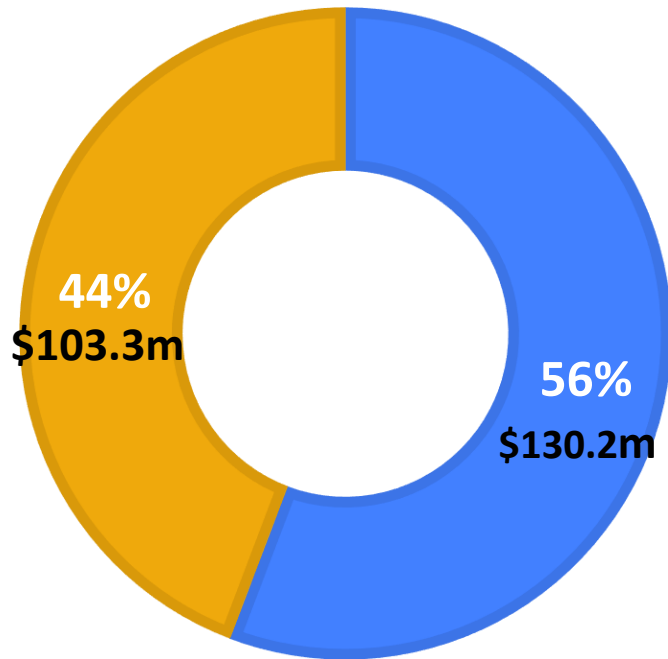
- Funds operating and implementation costs across services



Mental Health

\$233.5 Million Budgeted

Budget



■ Acquisition ■ Operations

Operations:

- Assertive Outreach - \$34.9m
- Case Management - \$15.1m
- Drop-in Services - \$12.7m
- Treatment Beds - \$32.4m

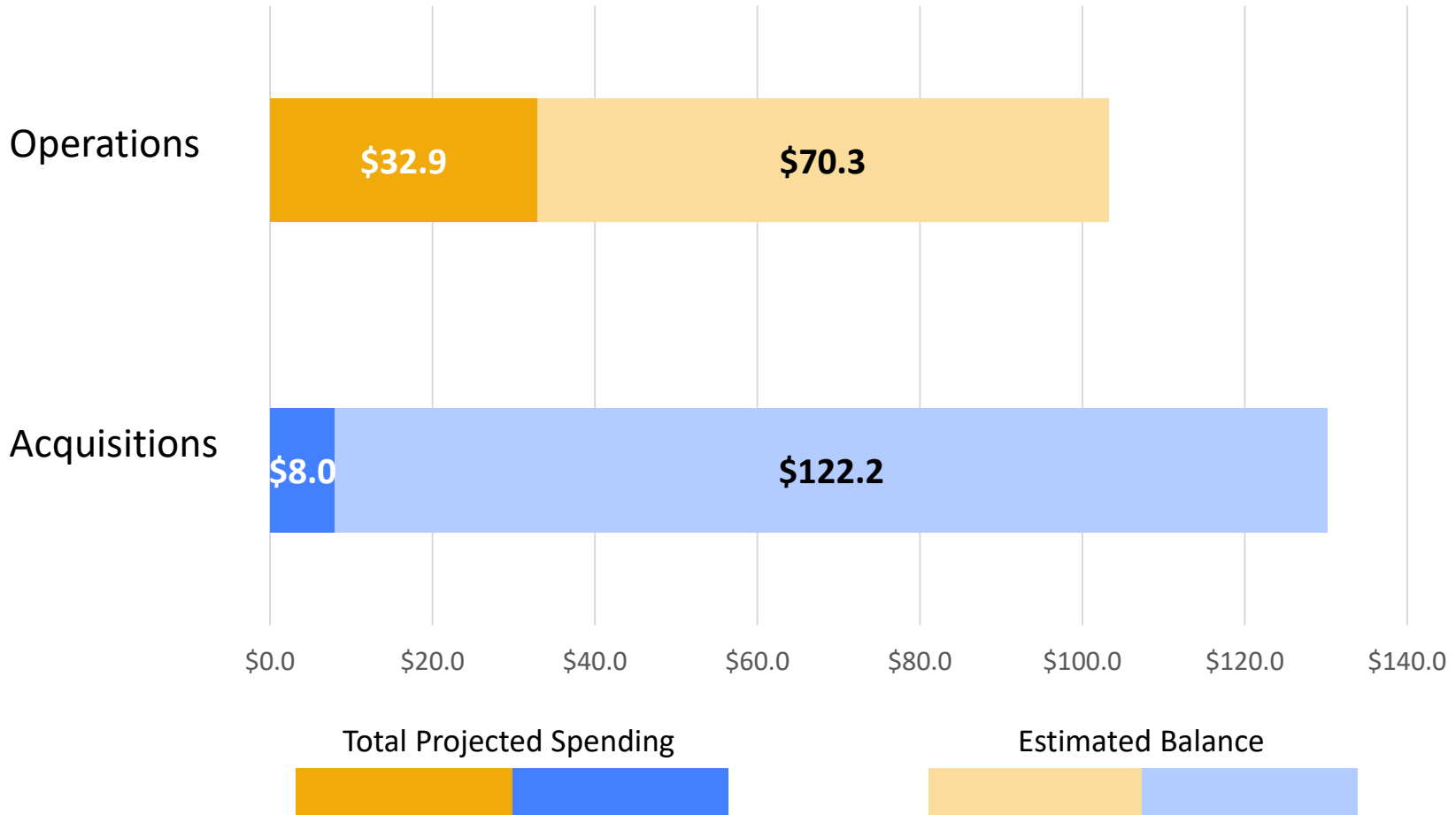
Acquisitions:

- Site Acquisition - \$130.2m



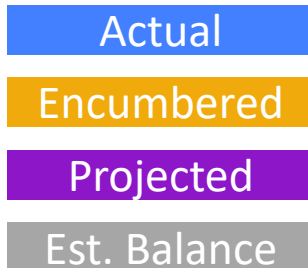
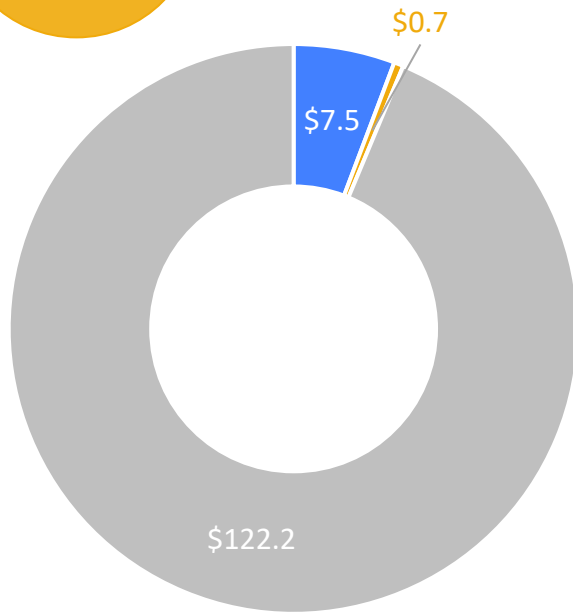
Mental Health \$233.5 Million Budgeted

Year End Total Projected Spending / Estimated Balance





Mental Health Acquisition \$130.2 Million Budgeted



Estimated **Acquisition** balance includes:

- FY21-22 balance of \$114.6 million
- FY20-21 carry-forward balance of \$7.6 million

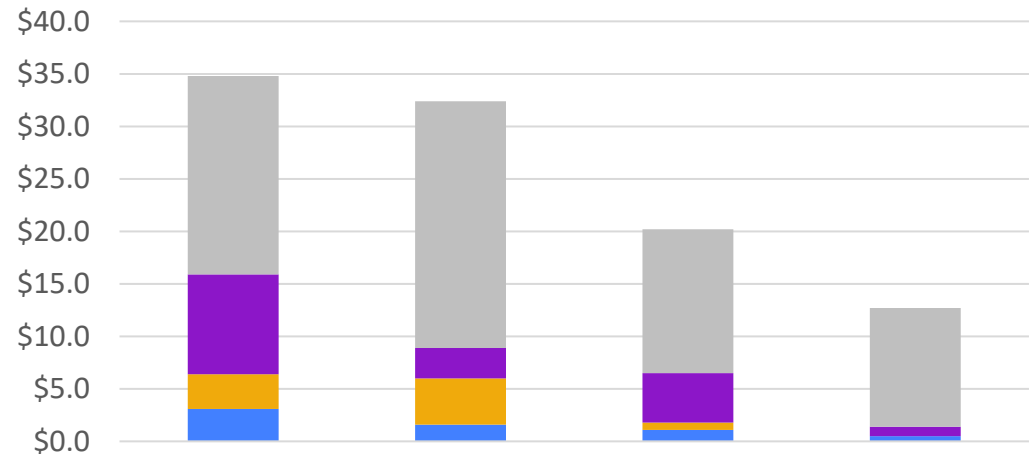
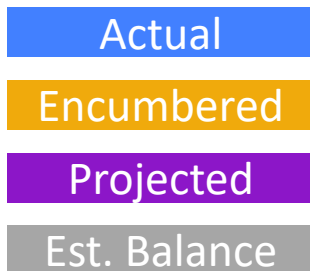
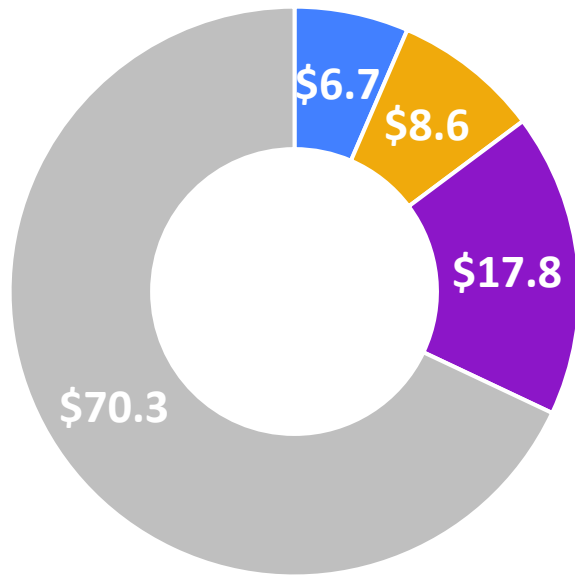
Estimated **Operations** balance includes:

- FY21-22 balance of \$55.5 million
- FY20-21 carry-forward balance of \$17.7 million



Mental Health Operations \$103.3 Million Budgeted

By Category



Category	Actual	Encumbered	Projected	Est. Balance
Assertive Outreach	\$3.1m	\$3.3m	\$9.5m	\$18.9m
Treatment Beds	\$1.6m	\$4.4m	\$2.9m	\$23.5m
Case Management	\$1.1m	\$0.7m	\$4.7m	\$13.7m
Drop-in Services	\$0.5m	\$0.0m	\$0.9m	\$11.3m



Mental Health Capacity Added

7 teams

Assertive Outreach

6

Street Crisis
Response Teams
implemented

1

Street Overdose
Response Team
implemented

132 beds

Treatment Beds

Includes drug sobering, mental
health residential, managed
alcohol, board & care, and others



Shelter & Hygiene

Overview of Investments

Shelter Beds and Slots

- Funds operating costs of shelter and hygiene programs including Trailer Program, family respite shelter, Safe Parking program, Safe Sleep, and SIP hotels

Hotel Vouchers

- Funds vouchers for youth, pregnant people, and individuals experiencing domestic violence to stay overnight at private hotels

Shelter Services

- Funds case management services at a navigation center serving justice-involved adults

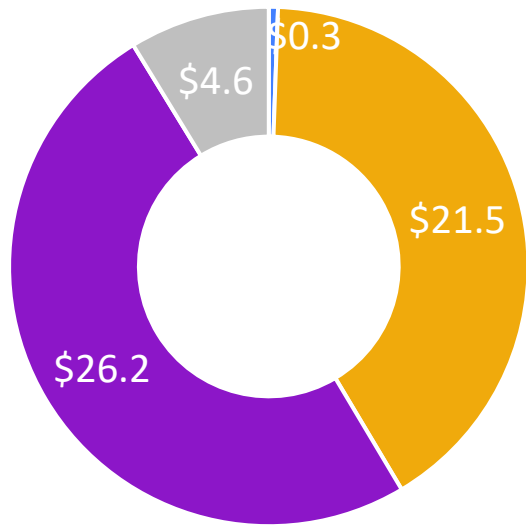
Operating Costs

- Funds operation and implementation costs for shelter programs

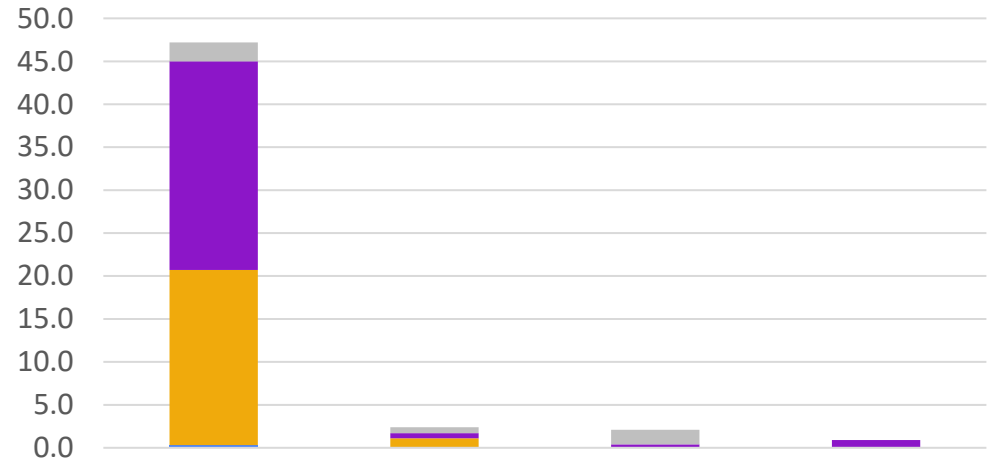


Shelter & Hygiene \$52.6 Million Budgeted

Total



By Category



Actual
Encumbered
Projected
Est Balance

Category	Actual	Encumbered	Projected	Est Balance
Shelter Slots	\$0.3m	\$20.4m	\$24.3m	\$2.2m
Operating	\$0.0m	\$1.1m	\$0.6m	\$0.7m
Hotel Vouchers	\$0.0m	\$0.0m	\$0.4m	\$1.7m
Shelter Services	\$0.0m	\$0.0m	\$0.9m	\$0.0m



Shelter & Hygiene Capacity Added

521 Shelter and Hygiene slots, beds,
and/or services

221

Shelter Interventions
(beds/services)

75

Shelter slots for
adults

55

Shelter slots for
families

20

Shelter slots for
youth

116

Shelter slots
for all pops

300

Overnight Health and
Hygiene Interventions

243

Safe Sleep slots
maintained

57

Vehicle Triage
Center slots
created



Homelessness Prevention

Overview of Investments

Problem Solving

- Funds one-time grants and flexible options for addressing needs of youth, families and adults who recently lost housing

Case Management

- Funds clinical services for individuals in PSH

Ongoing Subsidies and Supports

- Provides rental subsidies for current residents in PSH to bring their rent to 30% of income

Targeted Homelessness Prevention

- Funds flexible financial assistance and supportive services to households at high risk of homelessness

Eviction Prevention and Housing Stabilization

- Funds legal services, emergency rental assistance and support services for households at high risk of homelessness

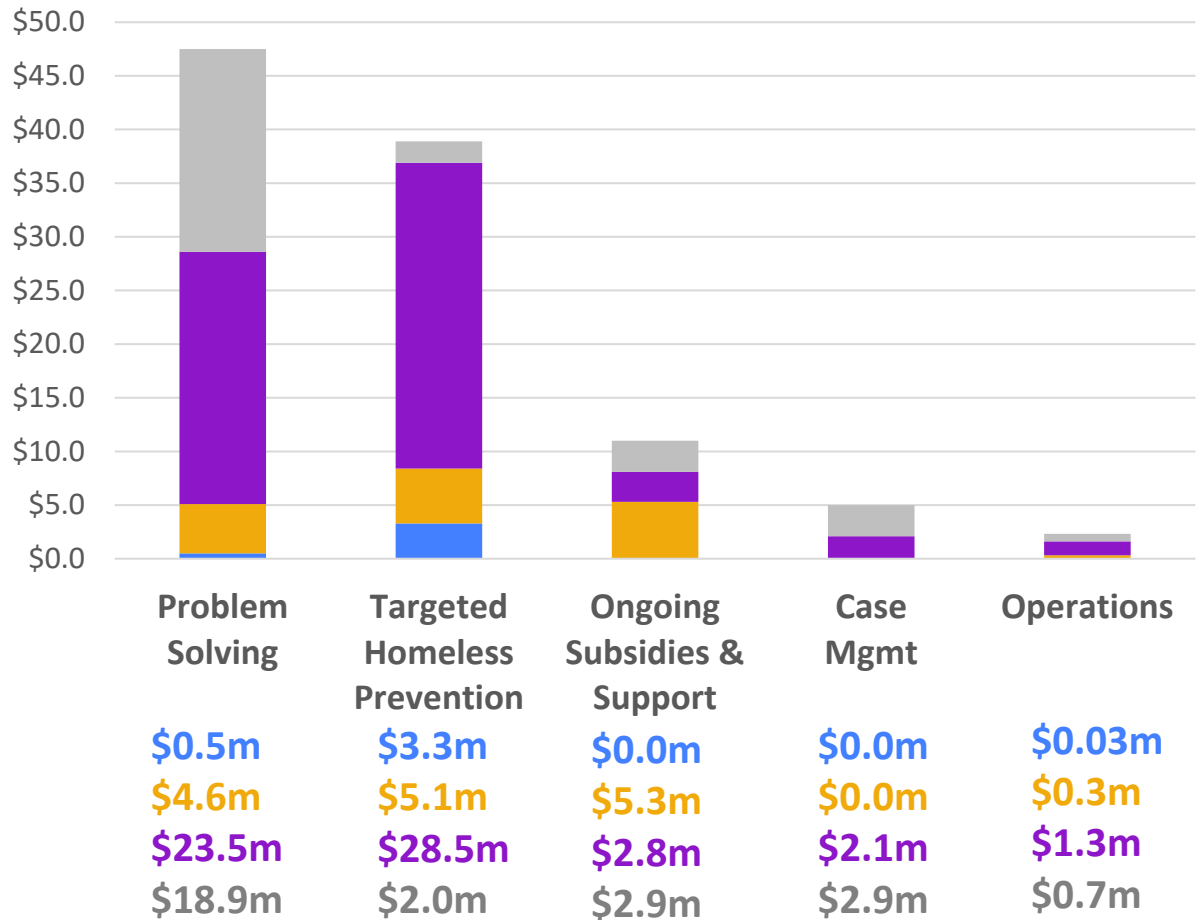
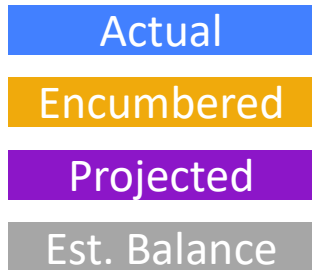
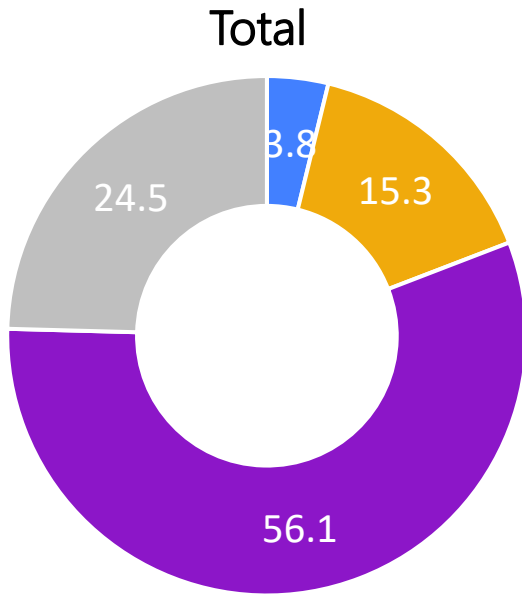
Operating Costs

- Funds operation and implementation costs for prevention programs



Homelessness Prevention \$99.9 Million Budgeted

By Category





Homelessness Prevention Capacity Added

Homelessness Prevention for **3,600** households

2,800

PSH households
receiving shallow
subsidies

600

Households
receiving targeted
homelessness
prevention

75

Veteran
households
receiving
problem solving

125

Other households
receiving problem
solving

FY21-22 Revenue Shortfall

- In January 2022, the Controller's Office reported on an estimated \$39.4 million revenue shortfall in the current year, FY21-22.
- The projected shortfall amount will be updated in coming months as more about the revenue outlook is known.
- Addressing the shortfall requires a de-appropriation of budgeted funds across the OCOH funding areas.
- The Controller's Office estimates each OCOH program area will be reduced by the following projected amounts leveraging the "estimated balance" for each program area:
 - Adult Housing: \$10.8 million
 - Family Housing: \$4.9 million
 - Youth Housing: \$3.9 million
 - Mental Health: \$9.9 million
 - Prevention: \$5.9 million
 - Shelter and Hygiene: \$3.9 million

Thank you.

Any questions?

You can reach me at Jessica.Shimmin@sfgov.org

Visit www.sf.gov/ocoh for more details.