City and County of San Francisco

2017-2018
Consolidated Annual Performance and Evaluation Report (CAPER)

For Program Year
July 1, 2017 – June 30, 2018

Mayor's Office of Housing and Community Development
Office of Economic and Workforce Development
One South Van Ness Avenue, Fifth Floor
San Francisco, CA 94103
Phone: 415-701-5500
TDD: 415-701-5503

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The overarching objectives for San Francisco's use of funds, including CDBG, ESG, HOME and HOPWA funds, as reflected in its 2015-2019 Consolidated Plan are the following:

- Families and individuals are stably housed;
- Communities have healthy physical, social and business infrastructure; and,
- Families and individuals are resilient and economically self-sufficient.

For each objective, there are priority needs and for each priority need, there are goals. The City is dedicated to the articulation of specific performance measures for each goal, to ensure that we are investing our resources to achieve optimal outcomes for our communities. We developed a Five-year Performance Measures Matrix to assess investment outcomes across the 2015-2019 timeframe of the Consolidated Plan. Performance under each measure will be tracked against a five-year goal and a one-year goal.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Objective 1: Families and Individuals are Stably Housed							
Priority Need 1A: Develop and Maintain Affordable Housing							
Goal 1Ai. Increased supply of affordable housing							
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**	**Actual Year 2 (2016-2017) $ Amount**	**Expected Year 3 (2017-2018) $ Amount**	**Actual Year 3 (2017-2018) $ Amount**
CDBG	$0	$0			$0		
HOME	$15,201,664	$19,081,296	126%	$8,134,000	$10,947,296	$2,214,514	$0
HOPWA	$0	$0			$0		
ESG	$0	$0					
General Fund	$0	$0			$0		$0
Housing Trust Fund	$39,372,577	$14,796,497	38%	$2,169,139	$9,099,649	$9,866,007	$3,527,709

Housing Impact Fees	$635,341,818	$56,854,443	9%		$11,566,906		$21,526,407		$308,869,694		$23,761,130
Low-Mod Income Housing Asset Fund	$4,205,679	$4,778,432	114%		$2,778,432				$0		$2,000,000
Other	$193,625,098	$26,641,612	14%		$12,641,612		$13,000,000		$133,052,868		$1,000,000
OCII	$373,366,000	$92,200,733	25%		$24,677,477		$40,250,000		$64,161,000		$27,273,256
Total	**$1,261,112,836**	**$214,353,012**	**17%**		**$61,967,566**		**$94,823,352**		**$518,164,083**		**$57,562,094**
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual #	**Actual $ Amt**	**Actual #**	**Actual $ Amt**	**Goal**	**$ Amt**	**Actual #**	**Actual $ Amt**
Outcome Indicator 1Ai. Number of affordable housing units created	5,146	3,205	62%	924	$61,967,566	1,868	$94,823,352	1,612	$454,039,277	413	$59,683,688
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual #	**Actual $ Amt**	**Actual #**	**Actual $ Amt**	**Goal**	**$ Amt**	**Actual #**	**Actual $ Amt**
Output Indicator: Number of Permanent Supportive Housing units built for TAY (Parcel U, 17th & Folsom)	67	48	72%	25	$6,114,474	23	$2,000,000	17	$9,120,000	0	$270,000
Output Indicator: Number of Permanent Supportive Housing units built for seniors (24th St)	402	242	60%	98	$2,169,139	144	$2,500,000	316	$80,298,277	0	$0
Output Indicator: Number of Permanent Supportive Housing units built for veterans (MBS3E)	155	62	40%	50	$1,250,000	0	$0	-	$41,101,000	12	$9,608,672
Output Indicator: Number of Permanent Supportive Housing units built for homeless families (20% set-aside for MBS6E, Parcel O, 1950 Mission, SWL 322-1, MBS6W)	482	369	77%	51	$5,824,585	278	$22,580,838	108	$27,150,000	40	$11,516,655

OMB Control No: 2506-0117 (exp. 06/30/2018)

Output Indicator: Number of affordable housing units built for low-income households at or below 60% AMI (non-homeless units for homeless family projects listed above, plus Alice Griffith Ph 1-3, HP Block 49, MBS7W, TB6, TB7)	2,875	1,444	50%	420	$46,609,368	887	$67,742,514	907	$276,450,000	137	$38,288,361
Output Indicator: Number of BMR housing units developed (884 MOHCD inclusionary + 214 OCII inclusionary)	1,000	1,040	104%	280		536		200		224	
Output Indicator: Number of workforce housing units developed beyond BMR	TBD	-		0	$0	0	$0	64	$19,920,000	0	$0

Goal 1Aii. Preserve and Maintain Affordable Housing Supply

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$28,027,615	$7,200,231	26%	$716,022	$3,500,000	$8,727,614	$2,984,209
HOME	$6,100,000	$1,476,500	24%	$0	$1,390,525	$0	$85,975
HOPWA	$0	$152,000			$152,000		
ESG	$0	$0					
General Fund	$5,049,383	$0	0%	$0	$0	$0	$0
Housing Trust Fund	$77,131,311	$35,760,265	46%	$28,933,500	$2,847,704	$4,330,000	$3,979,061
Housing Impact Fees	$119,464,584	$37,458,127	31%	$8,626,774	$20,674,120	$23,284,105	$8,157,233
Low-Mod Income Housing Asset Fund	$18,096,251	$30,131,730	167%	$15,231,776	$11,559,979	$2,000,339	$3,339,975
Other	$139,460,931	$66,905,271	48%	$18,914,939	$34,339,655	$46,279,973	$13,650,677
OCII	$19,547,988	$9,749,278	50%	$0	$3,290,119	$0	$6,459,159
Total	**$412,878,063**	**$188,833,401**	**46%**	**$72,423,011**	**$77,754,102**	**$84,622,031**	**$38,656,288**
	5-year Goal			**Actual Year 1**	**Actual Year 2**	**Expected Year 3**	**Actual Year 3**

Performance Measures: Outcome Indicators		5-year Actual to Date	5-year Actual % of Goal	Actual #	Actual $ Amt	Actual #	Actual $ Amt	Goal	$ Amt	Actual #	Actual $ Amt
Outcome Indicator: Number of affordable housing units preserved or maintained	4,317	3,462	80%	1,327	$72,028,633	1,516	$77,754,102	531	$83,647,561	619	$36,667,977
Performance Measures: Output Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual #	Actual $ Amt	Actual #	Actual $ Amt	Goal	$ Amt	Actual #	Actual $ Amt
Output Indicator: Number of units where lead hazards are addressed	76	5	7%	2	$23,550	1	$30,281	5	$60,000	2	$28,873
Output Indicator: Number of public housing units converted to private ownership under the Rental Assistance Demonstration program	2,279	2,149	94%	1,128	$53,084,699	1,021	$14,373,118	-	$2,000,339	0	$2,779,061
Output Indicator: Number of single family homes rehabilitated	115	244	212%	45	$698,095	1	$30,281	23		198	
Output Indicator: Number of multifamily units rehabilitated	1,004	841	84%	134	$13,267,673	307	$36,627,329	403	$55,542,249	400	$16,883,499
Output Indicator: Number of public housing units rebuilt under HOPE SF	843	223	26%	18	$4,954,616	186	$26,693,093	100	$26,044,973	19	$16,976,544
Priority Need 1B: Make Housing Affordable											
Goal 1Bi. Increased affordability of rental housing											

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$0	$0					
HOME	$0	$0					
HOPWA	$0	$0					
ESG	$0	$0					
General Fund	$5,760,252	$2,191,063	38%	$127,953	$527,327	$1,649,650	$1,535,783

Housing Trust Fund	$0	$0								
Housing Impact Fees	$0	$0								
Low-Mod Income Housing Asset Fund	$0	$0								
Other	$0	$0								
Total	**$5,760,252**	**$2,191,063**	**38%**		**$127,953**		**$527,327**		**$1,649,650**		**$1,535,783**
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual #	**Actual $ Amt**	**Actual #**	**Actual $ Amt**	**Goal**	**$ Amt**	**Actual #**	**Actual $ Amt**
Outcome Indicator: Number of lower income households served with the assistance of rental subsidies (LOSP)	246	30	12%	0	$127,953	5	$527,327	30	$1,649,650	25	$1,535,783
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual #	**Actual $ Amt**	**Actual #**	**Actual $ Amt**	**Goal**	**$ Amt**	**Actual #**	**Actual $ Amt**
Output Indicator: Number of units supported with rental subsidies (Shelter plus Care or VASH)	24	24	100%	0		0		24		24	
Goal 1Bii. Increased opportunities for sustainable homeownership											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$1,533,916	$928,000	60%		$356,000		$286,000		$286,000		$286,000
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$1,952,466	$1,058,191	54%		$0		$420,000		$420,000		$638,191
Housing Trust Fund	$20,337,875	$7,231,523	36%		$3,831,628		$211,000		$4,410,125		$3,188,895
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$1,775,187	$12,379,884	697%		$4,400,992				$248,000		$7,978,892
Total	**$25,599,444**	**$21,597,598**	**84%**		**$8,588,620**		**$917,000**		**$5,364,125**		**$12,091,978**
	5-year Goal			**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	

Performance Measures: Outcome Indicators		5-year Actual to Date	5-year Actual % of Goal	Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Outcome Indicator 1Bii. Number of new homeowners created	950	903	95%	443	246%	238	132%	190		222	117%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of new COP holders	210	191	91%	110	183%	44	73%	30		37	123%
Output Indicator: Number of new DTHP holders	400	460	115%	165	330%	167	334%	100		128	128%
Output Indicator: Number of individuals receiving pre-purchase education and counseling	12,100	11,515	95%	3,857	482%	4,006	501%	3,500		3,652	104%
Output Indicator: Number of individuals receiving post-purchase education and counseling	815	868	107%	339	484%	336	480%	375		193	51%
Output Indicator: Number of households receiving downpayment assistance loans	360	331	92%	139	139%	132	132%	60		60	100%
Output Indicator: Number of households receiving loans to purchase shares in co-ops	12	-	0%	0	0%	0	0%	0		0	0%
Output Indicator: Number of new BMR owners	825	413	50%	159	106%	185	148%	150		69	46%
Output Indicator: Number of MCCs issued	250	153	61%	49	98%	69	138%	50		35	70%
Output Indicator: Number of individuals submitting an online application for BMR	6,075	-	0%	0	0%	0	0%	0		0	0%

OMB Control No: 2506-0117 (exp. 06/30/2018)

homeownership housing											
Goal 1Biii. Increase access to rental and homeownership housing											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$1,402,768	$677,298	48%	$231,844		$150,000		$380,000		$295,454	
HOME	$0	$0									
HOPWA	$224,202	$100,262	45%	$52,262				$48,000		$48,000	
ESG	$578,487	$0	0%					$170,607			
General Fund	$2,833,826	$2,284,557	81%	$627,320		$730,348		$801,682		$926,889	
Housing Trust Fund	$18,410,732	$2,218,542	12%	$711,048		$769,750		$3,840,244		$737,744	
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$4,303,604	$234,999	5%	$0		$160,000		$473,000		$74,999	
Total	**$27,753,619**	**$5,515,658**	**20%**	**$1,622,474**		**$1,810,098**		**$5,713,533**		**$2,083,086**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Biii. Number of households placed in BMR and affordable rental housing	1,923	679	35%	524	225%			500		155	31%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of households submitting an online application for BMR rental housing	183,000	90,464	49%	0	0%	60,000	667%	30,000		30,464	102%
Output Indicator: Number of households submitting an online application for affordable housing	10,000	10,915	109%	0	0%		0%	2,000		10,915	546%
Output Indicator: Number of individuals receiving assistance in accessing housing,	12,800	8,502	66%	2,348	94%	2,770	111%	2,400		3,384	141%

including preparing for successful rental application											
Output Indicator: Number of new and re-rental opportunities	800	744	93%	172	172%	417	417%	200		155	78%
Output Indicator: Number of existing BMR rental units	7,008	4,513	64%	1,145	138%	1,639	132%	1,445		1,729	120%
Output Indicator: Number of new COP holders	210	191	91%	110	183%	44	73%	30		37	123%
Output Indicator: Number of new DTHP holders	400	460	115%	165	330%	167	334%	100		128	128%
Priority Need 1C: Prevent and End Homelessness											
Goal 1Ci. Reduced rate of evictions											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$1,352,346	$746,933	55%	$267,500		$162,500		$162,500		$316,933	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$2,114,548	$1,571,821	74%	$470,607		$550,607		$380,000		$550,607	
General Fund	$11,443,869	$9,944,755	87%	$3,154,830		$3,227,340		$2,407,575		$3,562,585	
Housing Trust Fund	$11,518,492	$7,102,092	62%	$1,365,404		$2,592,447		$3,202,830		$3,144,241	
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$500,000	$350,000				$200,000		$200,000		$150,000	
Total	**$26,929,255**	**$19,715,601**	**73%**	**$5,258,341**		**$6,732,894**		**$6,352,905**		**$7,724,366**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Ci. Number of individuals whose evictions have been prevented	11,500	10,439	91%	3,614	289%	3,537	283%	3,000		3,288	110%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**

Output Indicator: Number of individuals receiving legal representation	13,800	13,607	99%	5,075	508%	4,358	436%	3,800		4,174	110%
Output Indicator: Number of individuals receiving tenant education and counseling	11,500	8,209	71%	2,373	119%	3,320	166%	2,300		2,516	109%
Output Indicator: Number of individuals receiving short-term rental assistance	1,805	1,772	98%	767	295%	543	209%	385		462	120%
Output Indicator: Number of individuals receiving financial assistance, including moving costs, security deposits, utilities, last month's rent	44	-	0%	0	0%	0	0%	0		0	0%
Goal 1Cii. Transitional housing is available for those who need it											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$165,000	$55,000						$55,000		$55,000	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$110,000	$110,000	100%	$55,000		$55,000					
General Fund	$80,000	$40,000								$40,000	
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$355,000**	**$205,000**	**58%**	**$55,000**		**$55,000**		**$55,000**		**$95,000**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Cii. Number of individuals	27	11	41%	5	63%	3	38%	5		3	60%

and/or families moving to permanent housing										
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of individuals and/or families placed in transitional housing	75	47	63%	17	113%	15	100%	15		15	100%
Goal 1Ciii. Homeless people receive basic shelter and support services											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$953,304	$529,229	56%	$161,873		$183,678		$183,678		$183,678	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$4,006,045	$2,459,266	61%	$834,292		$812,487		$812,487		$812,487	
General Fund	$21,476	$0	0%								
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$4,980,825**	**$2,988,495**	**60%**	**$996,165**		**$996,165**		**$996,165**		**$812,487**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Ciii. Number of individuals moved into more stable housing	960	630	66%	310	141%	151	69%	220		169	77%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of individuals receiving rapid-rehousing services, including case management, and housing placement	3,080	1,551	50%	207	32%	827	129%	600		517	86%

Output Indicator: Number of individuals receiving short-term rental assistance	310	165	53%	61	76%	45	56%	50		59	118%
Output Indicator: Number of individuals receiving financial assistance, including moving costs, security deposits, utilities, last month's rent	420	508	121%	169	1690%	170	1700%	100		169	169%
Output Indicator: Number of individuals and families receiving shelter services	3,395	2,624	77%	1,491	166%	512	57%	695		621	89%
Output Indicator: Number of units subsidized through LOSP	285	-	0%	0	0%		0%	25			0%
Priority Need 1D: Provide Supportive Housing Services											
Goal 1Di. Increased access to services for public housing residents											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$4,388,932	$1,510,000	34%	$65,000		$490,000		$1,015,000		$955,000	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$7,978,560	$6,411,388	80%	$1,663,353		$2,386,607		$2,082,316		$2,361,428	
Housing Trust Fund	$600,000	$624,000						$300,000		$624,000	
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$5,650								$5,650	
Total	**$12,967,492**	**$8,551,038**	**66%**	**$1,728,353**		**$2,876,607**		**$3,397,316**		**$3,946,078**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Di. Number of public housing residents that	820	538	66%	197	134%	149	101%	226		192	85%

achieve 75% of their goals from their service plans											
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of residents engaged in case management across four HOPE SF sites and beginning in 2016-2017 eight RAD sites	1,273	1,379	108%	244	116%	774	369%	253		361	143%
Output Indicator: Number of resident service referrals across four HOPE SF sites and begining in 2016-2017 eight RAD sites	5,190	4,808	93%	1,158	180%	1,881	292%	1,300		1,769	136%
Goal 1Dii. Increased access to permanent supportive housing and transitional housing for PLWHA											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**		**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**
CDBG	$0	$0									
HOME	$0	$0									
HOPWA	$31,793,253	$19,959,649	63%		$6,820,223		$6,901,089		$5,949,429		$6,238,337
ESG	$0	$0									
General Fund	$6,700,209	$4,224,630	63%		$1,357,485		$1,357,485		$1,357,485		$1,509,660
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$1,391,001	$927,333					$463,666		$463,667		$463,667
Total	**$39,884,463**	**$25,111,612**	**63%**		**$8,177,708**		**$8,722,240**		**$7,770,581**		**$8,211,664**
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 1Dii: Number of individuals more stably housed	2,324	1,669	72%	574	115%	558	112%	524		537	102%
	5-year Goal			**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	

Performance Measures: Output Indicators		5-year Actual to Date	5-year Actual % of Goal	Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Output indicator: Number of individuals housed in long-term residential care facilities	712	486	68%	161	142%	161	142%	162		164	101%
Output indicator: Number of individuals housed in permanent facilities	340	205	60%	68	100%	69	101%	68		68	100%
Output indicator: Number of individuals housed in transitional facilities	88	70	80%	18	164%	24	218%	22		28	127%
Output indicator : Number of individuals receiving shallow rental subsidies	330	260	79%	101	112%	85	189%	65		74	114%
Output indicator : Number of individuals receiving long-term deep rental subsidies	1,101	648	59%	226	94%	219	91%	207		203	98%

Objective 2: Communities Have Healthy Physical, Social, and Business Infrastructure

Priority Need 2A: Enhance Community Facilities and Spaces

Goal 2Ai. Key nonprofit service providers have high quality facilities

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$10,854,069	$5,828,564	54%	$2,675,718	$2,253,046	$2,046,375	$899,800
HOME	$0	$0					
HOPWA	$0	$908,821		$402,986	$366,985		$138,850
ESG	$0	$0					
General Fund	$2,204,260	$1,845,000	84%	$950,000	$510,000	$10,000	$385,000
Housing Trust Fund	$750,000	$1,018,779		$177,379	$600,000		$241,400
Housing Impact Fees	$0	$0					
Low-Mod Income Housing Asset Fund	$0	$0					

Other	$1,000,000	$4,171,800	417%	$2,592,300		$595,000				$984,500	
Total	**$14,808,329**	**$13,772,964**	**93%**	**$6,798,383**		**$4,325,031**		**$2,056,375**		**$2,649,550**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 2Ai. Number of individuals with increased access to community facilities	60,000	77,786	130%	59,882	499%		0%	12,000		17,904	149%
Outcome Indicator 2Ai(2). Improved capacity of nonprofit service providers to plan and secure resources for capital improvements	60	43	72%	30	250%	6	50%	12		7	58%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of nonprofit service providers receiving capital improvements to their facilities	60	63	105%	30	250%	18	150%	12		15	125%
Output Indicator: Number of nonprofit service providers receiving Capital Needs Assessments	60	29	48%	16	133%	6	50%	12		7	58%
Goal 2Aii. Enhanced public spaces											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$0	$142,480		$70,230		$72,250					
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$0	$0									
Housing Trust Fund	$4,700,000	$1,812,843	39%	$996,380		$816,463		750,000		$0	
Housing Impact Fees	$0	$0									

Low-Mod Income Housing Asset Fund	$0	$0								
Other	$0	$0								
Total	**$4,700,000**	**$1,955,323**	**42%**		**$1,066,610**		**$888,713**		**$750,000**	**$0**
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 2Aiii. Number of individuals with increased access to community and public spaces	375,000	217,378	58%	217,378	290%		0%	75,000		0	0%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of community and public spaces improved through capital investments	25	15	60%	9	180%	6	120%	5		0	0%
Priority Need 2B: Strengthen Small Businesses and Commercial Corridors											
Goal 2Bi. Thriving, locally-owned small businesses											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**		**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**
CDBG	$7,458,485	$3,948,098	53%		$1,238,322		$950,000		$1,592,308		$1,759,776
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$3,210,000	$1,656,302	52%		$130,302		$500,000		$615,000		$1,026,000
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$380,000	$254,000			$254,000						
Total	**$11,048,485**	**$5,858,400**	**53%**		**$1,622,624**		**$1,450,000**		**$2,207,308**		**$2,785,776**
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**

Outcome Indicator 2Bi. Number of jobs created via business technical assistance	800	592	74%	307	205%	97	65%	200		188	94%
Outcome Indicator 2Bi(2). Number of jobs created and retained via loans funded	825	1,249	151%	709	567%	327	262%	175		212.5	121%
Outcome Indicator 2Bi(3). Number of jobs retained via business technical assistance	1,125	1,511	134%	366	163%	641	285%	225		504	224%
Outcome Indicator 2Bi(5). Number of new businesses established via technical assistance provided	625	421	67%	261	522%	81	162%	175		79	45%
Outcome Indicator 2Bi(6). Number of borrowers that graduate to conventional lending	45	#VALUE!	#VALUE!	3	30%	no longer track this outcome		no longer track this outcome		no longer track this outcome	
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: # of startup businesses assisted	1,250	607	49%	267	89%	184	61%	250		156	62%
Output Indicator: # of existing businesses assisted	1,950	2,274	117%	953	238%	674	169%	350		647	185%
Output Indicator: # of partners that engage non-English speakers as clients	64	37	58%	13	130%	12	100%	12		12	100%
Output Indicator: # of long-term businesses in neighborhood commercial corridors assisted	450	275	61%	136	181%	64	85%	100		75	75%
Output Indicator: # of loans funded	475	317	67%	154	123%	69	55%	75		94	125%
Output Indicator: total dollar amount value of loans issued	20,500,000	29,696,101	145%	$14,460,070	413%	$8,258,769	206%	$4,000,000		$6,977,262	174%

Output Indicator: % of loan repaid	90%	95%		96%	107%	95%	106%	90%		95%	106%
Output Indicator: # of Section 108 funded projects	1	-	0%	0	0%	0		0		0	0%
Goal 2Bii. Robust commercial corridors in low-income neighborhoods											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$1,894,945	$1,321,114	70%	$445,983		$390,131		$371,561		$485,000	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$15,800,000	$8,138,000	52%	$2,576,000		$1,731,000		$3,831,000		$3,831,000	
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$17,694,945**	**$9,459,114**	**53%**	**$3,021,983**		**$2,121,131**		**$4,202,561**		**$4,316,000**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 2Bii. Number of jobs created	110	64	58%	21	84%	24	96%	20		19	95%
Outcome Indicator 2Bii(2). Number of jobs retained	115	35	30%	10	25%	20	50%	10		5	50%
Outcome Indicator 2Bii(3). Number of existing leases strengthened and businesses stabilized	200	240	120%	55	275%	97	323%	50		88	176%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: # of existing businesses assisted	485	381	79%	225	225%	80	80%	125		76	61%

OMB Control No: 2506-0117 (exp. 06/30/2018)

Output Indicator: # of openings and expansions assisted	57	140	246%	106	1060%	26	260%	10		8	80%
Output Indicator: # of organizations that achieved some development benchmark including formalization, 501(c)(3) status, new paid staff, sustainable funding source	16	3	19%	0	0%	1	20%	2		2	100%
Output Indicator: # of façade improvement projects approved for grant funding	100	88	88%	29	290%	29	193%	20		30	150%
Output Indicator: # of completed façade improvement projects	36	41	114%	15	250%	6	100%	8		20	250%
Output Indicator: Total funds deployed for active and completed projects	2,500,000	2,968,156	119%	$606,689	121%	$1,600,000	320%	$500,000		$ 761,467	152%
Output Indicator: # of ADA workshops/merchant walks provided	31	11	35%	5		3	30%	5		3	60%
Output Indicator: # of grants made to fund accessibility improvements	135	96	71%	30	150%	32	160%	25		34	136%
Output Indicator: # of businesses assisted with ADA compliance	675	270	40%	72	58%	157	126%	125		41	33%
Output Indicator: # of catalytic projects that achieve entitlement, groundbreaking, or grand opening	8	3	38%	0	0%	1	100%	2		2	100%
Output Indicator: # of customized service plans developed or updated	40	45	113%	25	125%	20	100%	0		0	0%
Priority Need 2C: Increase Community Cohesion and Infrastructure											
Goal 2Ci. Increased supports for residents to convene and build social capital											

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$195,000	$50,000		$50,000		$65,000	
HOME	$0	$0					
HOPWA	$0	$0					
ESG	$0	$0					
General Fund	$9,094,239	$5,490,930	60%	$1,147,830	$1,841,493	$1,586,149	$2,501,607
Housing Trust Fund	$0	$83,786		$49,393			$34,393
Housing Impact Fees	$0	$0					
Low-Mod Income Housing Asset Fund	$0	$0					
Other	$560,000	$851,749		$221,749	$175,000		$455,000
Total	**$9,849,239**	**$6,476,465**	**66%**	**$1,468,972**	**$2,016,493**	**$1,651,149**	**$2,991,000**

Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 2Ci. Number of residents engaged in opportunities for neighborhood involvement	3,010	5,220	173%	908	267%	403	119%	730		3,909	535%

Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of planning processes completed	17	26	153%	15	1500%	8	800%	5		3	60%
Output Indicator: Number of residents participating in community building activities across four HOPE SF sites and beginning in 2016-17 eight RAD sites	9,477	8,263	87%	1,517	465%	1,044	320%	825		5,702	691%
Output Indicator: Number of community based organizations receiving grants	70	167	239%	96	686%	32	229%	14		39	279%

through community grantmaking process											
Output Indicator: Number of residents engaged in the community grantmaking process	85	80	94%		0%	40	267%	15		40	267%
Goal 2Cii. Increased capacity for community-based organizations											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$794,230	$579,759	73%	$226,039		$200,310		$153,410		$153,410	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$2,475,460	$4,006,105	162%	$2,790,237		$632,613		$537,808		$583,255	
Housing Trust Fund	$720,000	$489,247	68%	$0		$200,000				$289,247	
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$510,000	$440,000		$55,000		$55,000				$330,000	
Total	**$4,499,690**	**$5,515,111**	**123%**	**$3,071,276**		**$1,087,923**		**$691,218**		**$1,355,912**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome indicator 2Cii: Number of community based organizations benefiting from technical assistance and capacity building	350	703	201%	159	227%	200	286%	70		344	491%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of community based organizations receiving technical assistance and capacity building	350	703	201%	159	227%	200	286%	70		344	491%
Objective 3: Families and Individuals are Resilient and Economically Self-Sufficient											

Priority Need 3A: Promote Workforce Development

Goal 3Ai. Increased job readiness

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$2,080,000	$1,216,666	58%	$409,166	$367,500	$405,000	$440,000
HOME	$0	$0					
HOPWA	$0	$0					
ESG	$0	$0					
General Fund	$195,000	$650,757		$565,757	$20,000	$65,000	$65,000
Housing Trust Fund	$0	$0					
Housing Impact Fees	$0	$0					
Low-Mod Income Housing Asset Fund	$0	$0					
Other	$0	$0					
Total	**$2,275,000**	**$1,867,423**	**82%**	**$974,923**	**$387,500**	**$470,000**	**$505,000**

Performance Measures: Outcome Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Outcome Indicator 3Ai. Number of low-income SF residents who received job readiness services (includes job search)	4,570	2,806	61%	615	67%	735	80%	914		1,456	159%

Performance Measures: Output Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Number of participants who complete one or more of the following: resume, mock interview, cover letter	4,570	2,752	60%	615	67%	735	80%	914		1,402	153%

Goal 3Aii. Increased occupational skills that match labor market needs

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$1,865,000	$1,374,167	74%	$586,667	$625,000	$390,000	$162,500
HOME	$0	$0					

HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$0	$894,436		$565,758		$328,678					
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$1,865,000**	**$2,268,603**	**122%**	**$1,152,425**		**$953,678**		**$390,000**		**$162,500**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 3Aii. Number of occupational training graduates placed into employment	1,150	868	75%	463	140%	243	74%	280		162	58%
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Number of participants enrolled into occupational training	1,970	1,740	88%	790	132%	535	89%	500		415	83%
Goal 3Aiii. Access to job opportunities for disadvantaged San Francisco residents											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$3,699,087	$2,037,045	55%	$528,667		$532,000		$760,029		$976,378	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$0	$797,758		$565,758		$232,000					
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$3,699,087**	**$2,834,803**	**77%**	**$1,094,425**		**$764,000**		**$760,029**		**$976,378**	
	5-year Goal			**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	

Performance Measures: Outcome Indicators		5-year Actual to Date	5-year Actual % of Goal	Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Outcome Indicator 3Aiii. Number of low income San Francisco residents who secure employment	3,856	3,045	79%	1,123	129%	974	112%	872		948	109%

Performance Measures: Output Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Output Indicator: Number of low income SF residents that enrolled into workforce services	6,531	6,309	97%	1,666	121%	2,323	169%	1,377		2,320	168%

Priority Need 3B: Promote Economic Advancement Through Barrier Removal

Goal 3Bi. Improved service connections

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$1,626,990	$1,017,138	63%	$375,000	$337,138	$305,000	$305,000
HOME	$0	$0					
HOPWA	$0	$0					
ESG	$0	$0					
General Fund	$10,101,705	$8,345,194	83%	$3,099,985	$2,598,615	$2,115,725	$2,646,594
Housing Trust Fund	$0	$0					
Housing Impact Fees	$0	$0					
Low-Mod Income Housing Asset Fund	$0	$0					
Other	$300,000	$0	0%	$0			
Total	**$12,028,695**	**$9,362,332**	**78%**	**$3,474,985**	**$2,935,753**	**$2,420,725**	**$2,951,594**

Performance Measures: Outcome Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Outcome Indicator 3Bi. Number of individuals who achieve at least 75% of their service plan	2,760	2,917	106%	958	342%	922	329%	700		1,037	148%

Performance Measures: Output Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Output Indicator: Number of individuals connected to one or more service(s)	10,600	11,160	105%	3,717	620%	3,766	628%	2,400		3,677	153%
Output Indicator: Number of individuals receiving case management as an element of service connection	4,586	4,002	87%	1,256	251%	1,301	260%	986		1,445	147%
Goal 3Bii. Improved foundational competencies and access to job training and employment opportunities for disconnected populations											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$3,991,886	$2,278,000	57%	$775,000		$680,000		$775,000		$823,000	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$4,120,710	$3,776,670	92%	$963,107		$1,324,651		$1,142,182		$1,488,912	
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$800,000	$376,666	47%	$88,333		$88,333				$200,000	
Total	**$8,912,596**	**$6,431,336**	**72%**	**$1,826,440**		**$2,092,984**		**$1,917,182**		**$2,511,912**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 3Bii. Number of individuals with increased foundational competencies	4,600	5,872	128%	1,282	513%	2,087	835%	1200		2,503	209%
Outcome Indicator 3Bii(2). Number of individuals receiving high school diploma,	376	500	133%	123	615%	165	825%	112		212	189%

GED, and/or enrolling in post-secondary education											
Performance Measures: Output Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Output Indicator: Number of individuals trained in foundational competencies	8,000	7,463	93%	1,486	297%	2,714	543%	2,000		3,263	163%
Goal 3Biii. Increased job retention and advancement supports through legal and other related services											
Funding Amount	**Expected 5-year $ Amount**	**Actual 5-year $ Amount**	**5-year Actual % of Goal**	**Actual Year 1 (2015-2016) $ Amount**		**Actual Year 2 (2016-2017) $ Amount**		**Expected Year 3 (2017-2018) $ Amount**		**Actual Year 3 (2017-2018) $ Amount**	
CDBG	$3,498,511	$2,295,333	66%	$925,111		$685,111		$685,111		$685,111	
HOME	$0	$0									
HOPWA	$0	$0									
ESG	$0	$0									
General Fund	$22,909,038	$16,424,314	72%	$4,230,450		$5,036,073		$3,986,438		$7,157,791	
Housing Trust Fund	$0	$0									
Housing Impact Fees	$0	$0									
Low-Mod Income Housing Asset Fund	$0	$0									
Other	$0	$0									
Total	**$26,407,549**	**$18,719,647**	**71%**	**$5,155,561**		**$5,721,184**		**$4,671,549**		**$7,842,902**	
Performance Measures: Outcome Indicators	**5-year Goal**	**5-year Actual to Date**	**5-year Actual % of Goal**	**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	
				Actual	**% of Goal**	**Actual**	**% of Goal**	**Goal**	**$ Amt**	**Actual**	**% of Goal**
Outcome Indicator 3Biii. Number of individuals with increased knowledge of their rights as determined by pre- and post-assessments	5,683	6,765	119%	106	13%	3387	423%	83		3,272	3942%
Outcome Indicator 3Biii(2). Number of individuals that with positive outcome indicators for their legal cases	4,550	5,120	113%	1,052	383%	1,861	677%	1000		2,207	221%

Performance Measures: Output Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Output Indicator: Number of individuals receiving legal representation	9,000	6,810	76%	1,719	123%	2,337	167%	1,800		2,754	153%
Output Indicator: Number of individuals receiving education about workers' rights	1,017	399	39%	129	37%	118	34%	117		152	130%
Goal 3Biv. Improved financial literacy and management											

Funding Amount	Expected 5-year $ Amount	Actual 5-year $ Amount	5-year Actual % of Goal	Actual Year 1 (2015-2016) $ Amount	Actual Year 2 (2016-2017) $ Amount	Expected Year 3 (2017-2018) $ Amount	Actual Year 3 (2017-2018) $ Amount
CDBG	$1,788,004	$1,125,000	63%	$395,000	$365,000	$365,000	$365,000
HOME	$0	$0					
HOPWA	$0	$0					
ESG	$0	$0					
General Fund	$551,996	$792,408	144%	$251,000	$237,658	$150,000	$303,750
Housing Trust Fund	$0	$0					
Housing Impact Fees	$0	$0					
Low-Mod Income Housing Asset Fund	$0	$0					
Other	$526,652	$537,885	102%	$282,471	$205,414	$74,316	$50,000
Total	**$2,866,652**	**$2,455,293**	**86%**	**$928,471**	**$808,072**	**$589,316**	**$718,750**

Performance Measures: Outcome Indicators	5-year Goal	5-year Actual to Date	5-year Actual % of Goal	Actual Year 1		Actual Year 2		Expected Year 3		Actual Year 3	
				Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Outcome Indicator 3Biv. Number of individuals that increase their savings by 2% of net income	2,100	1,116	53%	242	30%	356	119%	300		518	173%
Outcome Indicator 3Biv(2). Number of individuals that improve their credit score by at least 35 points	2,150	1,071	50%	267	33%	376	125%	350		428	122%
	5-year Goal			**Actual Year 1**		**Actual Year 2**		**Expected Year 3**		**Actual Year 3**	

Performance Measures: Output Indicators		5-year Actual to Date	5-year Actual % of Goal	Actual	% of Goal	Actual	% of Goal	Goal	$ Amt	Actual	% of Goal
Output Indicator: Number of individuals opening up savings accounts and/or IDAs	1,160	847	73%	240	96%	258	143%	180		349	194%
Output Indicator: Number of individuals receiving credit counseling and repair services	2,600	2,434	94%	687	229%	566	189%	400		1,181	295%
Output Indicator: Number of individuals receiving financial counseling and education	7,600	6,003	79%	1,424	71%	2,178	363%	1000		2,401	240%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

In program year 2017-2018, CDBG, ESG, HOME and HOPWA investments were made in the following program areas:

- CDBG and HOME Affordable Housing Development;
- CDBG Capital Projects;
- CDBG Economic Development;
- CDBG Planning and Capacity Building;
- CDBG Public Services;
- ESG Rapid Re-Housing, Homeless Prevention and Emergency Shelter; and
- HOPWA Capital Projects, Rental Assistance Program and Supportive Services and Operating Subsidies.

Over the course of the 2017-2018 program year, San Francisco strategically used housing and community development funds, including CDBG, ESG, HOME and HOPWA funds, to support affordable housing; support public housing developments; support housing for people with AIDS; renovate and develop community facilities; improve ADA access to community facilities; deliver timely, relevant and effective social services; provide low-income residents with employment readiness skills; support the placement of residents in jobs that pay living wages; provide housing-related services including tenant rights counseling, eviction prevention counseling, tenant-based rental assistance and homeownership counseling; deliver services that help to prevent homelessness; provide shelter and essential social services to homeless individuals and families; and assist small businesses and micro-enterprises. Additionally, CDBG funds were used to support nonprofit organizational capacity building.

Select highlights of the 2017-2018 program year specific to the use of federal funding include:

- 11 capital projects were funded with CDBG or HOPWA;
- 15,064 individuals received CDBG-funded public services;
- 1,368 individuals received ESG-funded homeless, homeless prevention or rapid re-housing services;
- 961 small businesses and micro-enterprises received business technical assistance;
- 696 jobs were created or retained;
- 556 households received HOPWA-funded housing assistance, of which 463 were in San Francisco;
- 203 existing affordable housing units were funded to be preserved;
- Significant progress towards the five-year goals for the six NRSAs;
- The City's leveraging of significant resources through public, private and not for profit support of programs that strengthen and optimize federal funds;
- Increased coordination of services; and
- Improved monitoring and management of sub-recipients.

In general, housing and community development activities that were implemented during program year 2017-2018 served the identified needs. The five-year performance measures matrix above shows how the City performed against the goals that were set in the five-year strategic plan and the one-year action plan. The comparison of accomplishment data to goals indicate that the Consolidated Plan activities made a positive impact on the identified needs. However, due to the complexity and extent of the needs in the City, the identified needs are still significant.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

Race	CDBG	ESG	HOPWA	Total
American Indian or Alaskan Native	342	18	24	**384**
American Indian or Alaskan Native - Hispanic	179	42	4	**225**
American Indian or Alaskan Native AND Black	34	2	1	**37**
American Indian or Alaskan Native AND Black - Hispanic	14	1	0	**15**
American Indian or Alaskan Native AND White	46	3	3	**52**
American Indian or Alaskan Native AND White – Hispanic	116	1	0	**117**
Asian	6,933	68	15	**7,016**
Asian - Hispanic	27	1	0	**28**
Asian AND White	297	2	0	**299**
Asian AND White - Hispanic	3	0	0	**3**
Black or African American	9,571	620	105	**10,296**
Black or African American - Hispanic	79	15	2	**96**
Black or African American AND White	1,158	14	0	**1,172**
Black or African American AND White - Hispanic	221	1	0	**222**
Native Hawaiian or Pacific Islander	476	27	8	**511**
Native Hawaiian or Pacific Islander - Hispanic	19	7	0	**26**
Other	934	52	25	**1,011**
Other - Hispanic	4,033	185	14	**4,232**
White	2,742	250	257	**3,249**
White - Hispanic	754	59	98	**911**
Total	**27,978**	**1,368**	**556**	**29,902**

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The table above shows the number of persons by race/ethnicity that benefitted from activities funded by CDBG, ESG and HOPWA dollars during the 2017-2018 program year.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Sources of Funds	Resources Made Available
CDBG	$11,548,941
HOME	$85,975
HOPWA	$4,493,012
ESG	$1,363,094
Other - General Obligation Bond	$15,598,869
Other - Housing Impact Fees	$37,527,362
Other - Low-Mod Income Housing Asset Fund	$5,339,975
Other - Local General Fund	$26,113,180
Other - Local Housing Trust Fund	$16,629,190
Other Funds	$15,318,994
Total	**$134,018,592**

Table 3a – Resources Made Available by Funding Source

Program Areas	Resources Made Available
Capital Improvements to Public Facilities	$2,649,550
Downpayment Assistance	$20,492,057
Economic Development	$2,636,099
Multi-Family Housing Development	$64,517,468
Planning and Organizational Capacity Building	$4,346,912
Public Services	$39,376,506
Total	**$134,018,592**

Table 3b – Resources Made Available by Program Area

Narrative

Tables 3a and 3b above show all resources that were made available during program year 2017-2018 by funding source and by program area, respectively.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Bayview Hunters Point	10%	4%	See below
Chinatown	10%	3%	See below
Mission	10%	23%	See below
South of Market	10%	4%	See below
Tenderloin	10%	6%	See below
Visitacion Valley	10%	9%	See below

Table 4 – Identify the geographic distribution and location of investments

Narrative

<u>Bayview Hunters Point</u>

Community Development

MOHCD worked with the Mayor's office and community organizations to increase resources for family support for the growing Latino population in Bayview Hunters Point. MOHCD similarly worked to increase funding for legal services specifically for low-income Bayview Hunters Point residents. MOHCD continued to fund an increased investment in providing access to housing services for Bayview Hunters Point residents. It continued to fund significant case management and service connection programs for residents of Hunters View, a HOPE SF project aimed at revitalizing this public housing site.

Workforce Development

In alignment with MOHCD's efforts, OEWD facilitated a partnership with HOPE SF to connect public housing residents to employment opportunities. Service providers receive training on key success indicators and referral procedures for sector training employment pathway programs. OEWD and HOPE SF, in partnership with the San Francisco Housing Authority, collaborated to request federal funding for economic mobility coaches, targeted employment services, and earned income disregard policy changes to temporarily exclude new income from consideration for public housing rent increases. Similarly, OEWD partnered with City agencies and a labor management partnership to create an eight-week job training program targeted to residents of public housing. Collaborations such as these build capacity for service providers within public housing to move residents into economic mobility pathways and for residents to develop stable economic environments, ultimately alleviating intergenerational poverty.

OEWD contracts with workforce community-based organizations in the Bayview Hunters Point area and maintains a high-performing jobs center which provides career training and certification, job readiness training, youth workforce development, and barrier removal services. As a deeply-embedded community-based organization, the Bayview Hunters Point job center is a known quantity in the Southeast corridor and conducts outreach to nine public housing sites.

Economic Development

OEWD supported and completed a Choice Neighborhoods Initiative Critical Community Improvement (CCI)-leveraged façade and tenant improvement program for the Bayview commercial corridor. In partnership with Local Initiative Support Corporation (LISC), the program provided technical assistance, project management, architectural services, and grants to small businesses for construction. With over forty vacancies and many occupied buildings in need of repair, the corridor needed a program to support more expensive structural improvements. The Bayview program gathered a team with such expertise and provided support for fourteen minor façade improvement as well as major commercial rehabilitation projects. Businesses participating in the program received an assessment from San Francisco Small Business Development Center (SBDC) to review their existing financial statements and project viability before receiving funds. Each program participant is committed to complete eight hours of technical assistance with SBDC within one year of project approval to ensure the businesses have the tools for success. Examples of projects completed under this program include the following: long-standing community staples, Auntie April's, Bayview Opera House, Jazz Room, Las Isletas, Cutz n' Blends, Old Skool, Gratta Wines, and new-comers TATO, U3Fit, Project Wreckless and Luxurious Nails.

Additional funding was also provided to the Bayview Operahouse and Imprint City to continue the community's neighborhood projects Winter Wonderland and Bayview Festival, and to activate marketing strategies with Bayview Underground for Third Street small businesses.

In the new year, OEWD will work on a Bayview Cultural District Strategy and continue with Bayview festivals and Summer Music Series.

Multi-Family Housing Development

MOHCD continued with the rehabilitation of 223 units of distressed public housing under HUD's Rental Assistance Demonstration (RAD) Program, and continued to support the Mayor's HOPE SF Program by completing the construction of 72 units of new affordable housing at the Hunters View public housing site, of which 54 were replacement public housing units. Meanwhile MOHCD's sister housing finance agency, the Office of Community Investment and Infrastructure (OCII) completed the construction 184 units at Alice Griffith Phase 1 and 2 and began construction on 122 units at Alice Griffith Phase 3, all in support of the Mayor's HOPE SF program. All three phases of Alice Griffith include 207 replacement public housing units.

Chinatown

Community Development

MOHCD continued to provide support for programs targeting recent immigrants, especially those with limited English. MOHCD also provided support for the API Council, a unique collaboration of service providers spanning a diverse set of service areas which operates to encourage service coordination and increase shared learning. MOHCD expanded its support for family economic support for APA families, and continued the support of a community "living room" for residents of Chinatown's SROs.

Workforce Development

OEWD continued to provide funding and technical assistance to multiple community-based organizations in Chinatown. OEWD maintains a job center in Chinatown to help neighborhood residents access job training and counseling, and enroll in certificated, career pathway programs in the hospitality and home care industries. The job center developed additional hospitality training programs for its portfolio of services, and includes dedicated career pathways for older adults. The Chinatown neighborhood job center conducts workforce development outreach in two public housing sites and delivers services in English, Spanish, Cantonese, and Mandarin.

Economic Development

Business Technical Assistance

- Central Subway Construction Mitigation: As part of an interagency collaboration with SFMTA, OEWD developed a direct grant assistance program that provides technical assistance and financing assistance to small businesses that have been impacted by the construction of Central Subway construction on Stockton Street. In FY17-18, 52 small businesses received $315,000 in direct grants and technical assistance in marketing and strategic equipment pucrhases to catalyze additional revnenue sources.
- Enhanced Chinatown Parking Pilot: Through a partnership with a Chinatown CBO, OEWD launched a a Chinatown parking program to promote nighttime activity in Chinatown. The program will assist visitors and merchants to use parking discounts and marketing tools in the neighborhood, and to enhance business and community engagement towards Chinatown's economic revitalization.
- Chinatown Corridor Manager: in FY17-18, OEWD partnered with Self Help for the Elderly to build capacity for Chinatown. The program hired a corridor manager to provide integrated services for local merchants and stakeholderst for Chinatown. The corridor manager will conduct business outreach, engage businesses and the community to address business-related issues, work to develop strategies and solutions to resolve Chinatown small business concerns.

Community Events and Marketing Campaigns

- Dancing on Waverly – Chinese Culture Foundation launched Dancing on Waverly 2017 during the summer. With further outreach and media attention, the event brought out over 1,000 people participating in song, dance, and other activities for families and visitors.
- Chinatown Halloween Event – Community Youth Center launched the third Chinatown Halloween event on Waverly Place and Willie Woo Woo Wong Playground. The event included a haunted house, performances, jumpy houses, Halloween costume contest, kids' corner, and other family fun activities. Sing Tao Daily News estimated there were 5,000 attendees, the majority of whom were youth and families ranging from ages 3 to 80. The number of trick or treating participants estimated at 150 visited Chinatown small businesses. Merchants surveyed after the event agreed that community events drive more foot traffic to Chinatown, the event increased their business revenue, and would like more events in Chinatown.

Multi-Family Housing Development

MOHCD continued to support the conversion of 434 units of distressed public housing at Ping Yuen and Ping Yuen North developments from ownership and management by a troubled housing authority to more stable nonprofit ownership and management under the (RAD) Program. Rehabilitation continued in FY17-18 at those two developments.

<u>Mission</u>

Community Development

MOHCD continued its invested in a community education campaign designed to inform Mission residents and monolingual Spanish speakers about eviction defense and tenants' rights information to stabilize their housing and prevent mass displacement. The Department also continued to participate in the federally-funded Promise Neighborhood program focused in the Mission. Multiple City departments, partnering with community based organizations, continued to spend FY 2016-17 in a joint planning process called Mission 2020 to examine the needs of the neighborhood holistically, in particular focusing on the affordable housing needs and the housing stabilization needs to better resource this neighborhood that is in danger of losing its long-term low-income and immigrant families and individuals. The City also increased its investment in legal services to protect the legal rights of immigrants throughout the City, many of which have chosen to live in the Mission, in particular the growing Latino community. MOHCD expanded its outreach to Latinos in the Mission to promote expanded access to affordable housing.

Workforce Development

OEWD continued to provide funding and technical assistance to multiple community-based organizations in the Mission to leverage City resources and develop pipelines for sufficiency wage employment. OEWD maintains a job center in the Mission to help residents access job readiness training, coaching, job placement and retention services, and receive referral to OEWD's certificated, career pathway programs in high-growth sectors. Providers deliver services in English and Spanish, and are embedded in the community in which they serve. The job center integrates services, including housing stabilization, to prioritize overall family system health and wellness, with an emphasis on economic self-sufficiency.

Economic Development Holly

Economic development strategies play an important role in stabilizing and enhancing commercial districts. The Office on Economic and Workforce Development's Invest in Neighborhoods (IIN) program includes the Mission District the location of the City's Calle 24 Latino Cultural District. Part of our economic stabilization strategy within FY 2017-2018 has included the following activities:

- Funding staffing to support small businesses and connect them to city services and opportunities
- Marketing of the area by highlighting cultural events and promoting small business offerings and products
- Providing tailored technical assistance and funding to small businesses
- Assisting businesses in negotiating lease renewals for their commercial spaces
- Conducting studies to inform policies and land use changes

Multi-Family Housing Development

MOHCD supported the preconstruction work of 639 units of new affordable housing units as well as preserved the affordability of 42 units of housing at risk of converting to market rate in the Mission under MOHCD's Small Sites Program.

South of Market

Community Development

MOHCD continued its increase investment to access to housing services targeting the South of Market community and its immigrant residents, including the Filipino community. It also provided open space beautification for an affordable housing site in SoMa. MOHCD supported the creation of a SoMa community council to provide ongoing support, capacity building, and information sharing among SoMa community organizations. It also continued to provide seed support for SoMa Pilipinas, the first Filipino cultural heritage district in San Francisco. SoMa Pilipinas launched a Filipino Night Market, drawing thousands of people across the Bay Area to South of Market to celebrate the creation of a modern version of an ethnic night market.

Workforce Development
OEWD maintains two job centers in SoMa, including the workforce system's Comprehensive Access Point (CAP) with Goodwill Industries and an additional neighborhood job center. The CAP—or America's Job Center of California (AJCC)—delivers the entire portfolio of workforce development services in San Francisco, and co-locates with additional services, including public benefits enrollment. The SoMa neighborhood job center serves residents through on-the-job and job readiness training.

Multi-Family Housing Development
MOHCD also supported preservation of 24 units of existing affordable housing for very low-income households in the South of Market under MOHCD's Small Sites Program.

Tenderloin

Community Development
MOHCD continued to provide key funding for translation services to the Southeast Asian community, and provided funding to support a coalition of Tenderloin-based youth service organizations. It also continued to fund a broad variety of homeless services in the Tenderloin. It launched its support for a Tenderloin-based cultural district serving the transgender community, especially those most vulnerable including transgender women of color leaving incarceration.

Economic Development
Economic development strategies play an important role in stabilizing and enhancing commercial districts. The Office on Economic and Workforce Development's Invest in Neighborhoods (IIN) program includes the Tenderloin. Part of our economic stabilization strategy within FY 2017-2018 has included retaining and attracing small businesses, the arts strengthening community partners, and investing city resources in cleaning and pedestrian safety.

- Small Businesses: retention and attraction of community serving businesses that improve safety by activating empty spaces.
  - Example businesses included: 101 Hyde, Hamilton Families, Mong Thu, and the Argentum Project
- Arts: completed projects include 826 Valencia, A.C.T. Stand and The Costume Shop, Center for New Music, Hospitality House's Community Arts Program, Counterpulse, Luggage Store Gallery, and Safe House for the Arts.
- Public safety: the most significant increased public investment in safety in the Tenderloin has been the significant increase in the number of officers assigned to the Tenderloin station and support and investments from Safe Passage and the Golden Gate Safety Group, as well as support for the Community Benefits Districts safety camera program. Also, the City investments in improved facades with greater transparency and lighting features.
- Cleaning services: Department of Public Works contracted with Hunters Point Family to add an additional 15-20 person team to clean the streets for several hours every morning starting between 5-6am. The Downtown Streets team continue their work in the Civic Center.

Multi-Family Housing Development
MOHCD invested in preservation and rehabilitation of 517 units of existing affordable housing, which assist formerly homeless famlilies and individuals.

Visitacion Valley

Community Development
MOHCD provided support for extensive supportive services to Sunnydale residents in this HOPE SF public housing site, ensuring ongoing tenant stability and relocation information. It also continued to support the monthly convening of Visitacion Valley social service providers to ensure coordination of services and ongoing communication about collaboration and program synergy. It also provided key capital funding to renovate the facility at 50 Raymond which serves as a services hub for the Visitacion Valley community.

Multi-Family Housing Development
MOHCD continued to support the rebuilding efforts of Sunnydale under the HOPE SF Program by funding preconstruction activities for the second vertical development of the Sunnydale, which will result in 169 units of family housing including 41 replacement public housing units.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Federal funds were leveraged with all of the additional resources that were originally indicated in the 2017-2018 Action Plan, and MOHCD provided certifications for consistency for other HUD programs.

City and County of San Francisco General Fund
In 2017-2018, the City invested additional General Fund dollars to expand the City's community development portfolio. MOHCD administered approximately $25 million of grant funding to support a diverse range of programs, including legal services, eviction prevention, service connection, services to transitional age youth, organizational capacity building, and services to residents of HOPE SF public housing sites.

During FY 2017-18 , OEWD's Invest in Neighborhoods Initiative provided $2.1 million in General Fund for neighborhood projects, of which $1.6 million was granted to local non-profits to support catalytic projects and programs in pilot commercial districts that contribute to neighborhood vitality, increase economic activity and leverage and build local leadership and social capital:

- Healthy Retail SF: OEWD in partnership with DPH, has helped over 20 corner stores in Tenderloin, Bayview, and the OMI through our Healthy Retail SF program to sell more healthy food options. The 9 Healthy RetailSF stores saw an average of 25% increase in sales - $5000 a month per store - and over 11,000 units of produce being sold.

- Disaster Relief Fund: With the lessons learned from 2015's Mission and 22nd fire, OEWD developed a Disaster Recovery program with funding included in the Mayor's budget to provide grants up $10k to business owners. Unfortunately we had to utilize this program twice this year:
    - Mission Bernal where provided relief funds to 5 businesses and
    - Chinatown where we provided funds to 7 businesses.

- Access to Capital: By supporting the loan programs, we will be able to address the increasing needs for affordable and fair capital for the City's low-income, minority, and women-owned micro-entrepreneurs and small businesses.

- In FY17-18, San Francisco's loan programs provided 43 loans totaling more than $4 m to small businesses, creating and retaining 213 jobs.

- Women Entrepreneurship Programs: Recently launched in February 2017, the Women Entrepreneurship's Fund joins OEWD's suite of programs assisting women entrepreneurs launch and grow in the City. Other long-standing programs include Bayview Women/Ren Tank, Established Women consulting, La Cocina's Food Incubator Program, and Wu Yee Family Child Care Small Business Development Program.

- Construction Mitigation: As part of an interagency collaboration with SFMTA, Public Works, and PUC, a Citywide Construction Mitigation Program has been has developed that provides a suite of services to neighborhoods undergoing infrastructure improvements. This year OEWD deployed 3 tailored Open For Business marketing campaigns.

- In addition, OEWD provided direct small business support to 52 small businesses whose revenues have been adversely affected by the Central Subway Construction. Target neighborhoods included Chinatown, Union Square, and 4th street. Small business owners received one-on-one business assistance and small grants to help them improve their revenues and continue their operations.

- San Francisco Small Business Development Center (SBDC): OEWD applied and was awarded a Small Business Administrations (SBA) grant of $200,000 to implement the SBDC program, a program that provided no-cost business training and business consulting to San Francisco-based businesses. OEWD was awarded an additional $49,600 by the State of California to implement an Access to Capital Program under the SBDC.

  Annual Milestones:
  - Counseled 396 Unique Clients
  - Provided 2,690 Hours of Consulting
  - Trained 792 Workshop Participants
  - Offered 51 Workshops
  - Change in Sales: $12,106,796.94
  - Dollar Amount of Loans: $3,509,000
  - Dollar Amount of Equity: $3,705,462
  - Jobs Created: 126
  - Jobs Retained: 253
  - New Businesses Created: 38

  - Business Retention / Strengthening: Our top priority has been to deploy targeted programs that retain and strengthen our small businesses including real estate and legal assistance, business planning, façade and tenant improvements, ADA compliance and assistance and continuation of the Women Entrepreneurship's Fund programs.

  - Retention / Relocation: The Retention and Relocation program is a collaboration with Working Solutions and the Small Business Development Center (SBDC) focused on the proactive outreach to neighborhood-serving small businesses to strengthen their operations and leases to stay in the City. Over 185 businesses have been assisted, 40 contacts with landlords, and 17 businesses successfully retained as a result of new leases.

San Francisco Housing Trust Fund

In 2012, the voters of San Francisco approved the creation of the Housing Trust Fund, with funding to begin in 2013. The Housing Trust Fund began with a set aside of $20 million in general fund revenue and will increase to $50 million over time. An estimated $1.1 billion will be invested in affordable housing production over the next 30 years. In 2017-18 the City invested $16.6 million from the Housing Trust Fund into affordable housing and related programs. The fund will:

- Develop more than 9,000 units of permanently affordable housing for residents whose average median income (AMI) is 60 percent or below. Those projects include the HOPE SF rebuild of Sunnydale and Potrero;

- Preserve the affordability of existing rent-controlled housing by acquiring the properties through MOHCD's Small Sites Program and enforcing affordability restrictions while not displacing any current residents;
- Investing in the conversion of over 3,400 distressed public housing to stable nonprofit private ownership and management under HUD's Rental Assistance Demonstration Program;
- Invest at least $15 million over the first five years in a down payment assistance program for residents to purchase a home in San Francisco with no-interest loans to first-time homebuyers;
- Create a Complete Neighborhoods program that invests in improved community amenities in neighborhoods impacted by increased housing density;
- Support increased access to rental and ownership housing services;
- Support increased eviction prevention services, and
- Create a Mortage Assistance Loan Program to help distressed homeowners remain in their homes.

San Francisco Proposition A General Obligation Bond

In November 2015 San Francisco voters approved a $310 million General Obligation Bond for financing the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing for low and middle-income households. The first $75 million of the bonds were issued in October 2016, of which $40.6 million was for public housing revitalization, $24.0 million for low-income housing, $6.0 million for the Mission neighborhood, and $3.8 million for downpayment assistance for middle-income households and the Teacher Next Door Program. The second $143.1 million of the bonds were issued in May 2018, of which $400,000 was for public housing revitalization, $67.5 million for low-income housing, $42.6 million for the Mission neighborhood, and $29.8 million for middle-income housing, downpayment assistance and the Teacher Next Door program. A Notice of Fund Availability for the initial bond proceeds was issued for acquisition and predevelopment of new affordable housing developments, including funding specifically for a new development in the Mission neighborhood. As of March 2018 approximately $13.0 million was disbursed or encumbered for the development of 365 new affordable rental units in the Excelsior, Tenderloin and Mission neighborhoods. For public housing revitalization, approximately $33.1 million was disbursed or encumbered as of March 2018 for 408 new affordable and replacement public housing units at Sunnydale and Potrero public housing sites. Prop A Bond is used for MOHCD's Small Sites Program, which helps nonprofits acquire and preserve the affordability of rent-controlled properties whose tenants are risk of eviction under the Ellis Act. As of March 2018 the Prop A bond helped acquire seven at-risk buildings with 33 housing units under the Small Sites Program.

Program Income from former Redevelopment Agency Assets

With the dissolution of redevelopment agencies in 2011, MOHCD assumed responsibility of all former San Francisco Redevelopment Agency housing assets, including administration of any program income received from those assets. In 2017-2018 the City invested approximately $700 thousand in the preservation of 156 units of existing affordable housing, all of which are located in the Tenderloin Neighborhood Revitalization Strategy Area. Additionally, in 2017-2018 the City invested $2.6 million toward 2nd phase of the Potero public housing revitalization efforts under the HOPE SF program as well as toward rebuilding affordable housing on Treasure Island.

Housing Impact Fees

MOHCD receives various housing impact fees paid by market rate housing developers as a means to meet their inclusionary housing obligations. MOHCD also received housing impact fees from developers of non-residential development under the Jobs-Housing Linkage ordinance. Furthermore housing impact fees in specific plan areas developed by the Planning Department and approved by the Board of Supervisors are collected for investment by MOHCD in those plan areas. Of the housing impact fees collected for inclusionary housing in-lieu fees, 10% of those fees are required under City ordinance to be used for acquiring and rehabilitating existing housing stock that is 20 units and smaller as a way to preserve the existing housing for lower income San Francisco residents under MOHCD's Small Sites Program. In 2017-2018 MOHCD invested over $25.8 million of inclusionary housing and jobs housing linkage impact fees for the development of 835 new affordable housing units for low-income families, seniors, the developmentally disabled and acquisition of three small properties under MOHCD's Small Sites Program.

Low-Mod Income Housing Asset Fund

The Low-Moderate Income Housing Asset Fund is the fund used to administer any program income received from former Redevelopment Agency assets. Please see the Program Income from former Redevelopment Agency Assets section above.

Healthy Homes and Lead-Based Paint Hazard Control Program

The San Francisco Mayor's Office of Housing and Community Development administers a City-funded program to address health and safety measures and lead-based paint hazard control. The program is a component of the day-to-day programmatic activities of MOHCD's Homeownership and Below-Market Rate programs available to low-income homeowners and to property owners with low-income tenants funded.

MOHCD addresses lead hazards and other health conditions stemming from poor quality housing and prioritizes lead remediation activities for qualifying properties referred by our public health, legal aid, code enforcement, and housing rights partners.

State of California Department of Housing and Community Development

The State of California administers a Housing-Related Parks (HRP) program, which provides support for parks and recreational facilities located in parks-deprived areas near affordable housing. In 2016-2017, MOHCD successfully applied for $1,164,500 for the following 2017-2018 year to support capital improvements to three different community facilities in neighborhoods including Chinatown, the Mission, and the Tenderloin.

South of Market Community Stabilization Fund (SoMa Fund)

The SoMa Fund was created in 2005 to mitigate the impacts of residential development and provide community stabilization benefits in the South of Market (SoMa) neighborhood. Funds are used to address the impacts of rapid development and gentrification on residents and businesses in SoMa, including affordable housing, workforce and economic development, community cohesion, capital projects and physical infrastructure. A Community Advisory Committee, comprised of seven members representing various stakeholder groups in the neighborhood, makes recommendations to the San Francisco Board of Supervisors on the SoMa Fund's priorities and expenditures.

In 2017-2018, the SoMa Fund expended $1.3 million on services, including organizational capacity building, neighborhood arts projects, eviction prevention, job skills and placement, small business incubation and cultural district support. $10 million was also allocated to the Small Sites Program to acquire and rehabilitate existing affordable housing sites. This year, the SoMa Fund was able to acquire the Gran Oriente building, an important cultural asset with twenty-four affordable housing units.

Programmatic Agreement for Compliance with National Historic Preservation Act
The City and County of San Francisco, acting through the Mayor's Office of Housing, negotiated a Programmatic Agreement (PA) with the California State Historic Preservation Officer (SHPO) and the Advisory Council on Historic Preservation (ACHP) in January 2007. The agreement ensures that the City and County of San Francisco meets its obligations under Section 106 of the National Historic Preservation Act and establishes the standards, stipulations and procedures which govern the Section 106 review of City and County of San Francisco projects subject to 24 CFR Part 58. The agreement allows for the expedited review of construction projects which have the potential to affect cultural resources and which are subject to 24 CFR Part 58. Projects subject to 24 CFR Part 58 include the Community Development Block Grant, Emergency Solutions Grant, HOME Investment Partnership, Housing Opportunities for Persons with AIDS, and other numerous HUD programs.

The review process contemplated by the PA also allows for the exemption of routine capital projects necessary to maintain public facilities in good repair and ensure they comply with existing building codes. Examples of such projects include the replacement of roofing materials, the upgrading of electrical wiring and the repair of fencing. In addition, the PA sets forth methodology for the determination of eligibility of resources for listing on the National Register of Historic Places, consultation with Native Americans, and setting the boundaries of the Area of Potential Effects of different types of projects. The PA does not reduce the level of protection afforded by the National Historic Preservation Act to cultural resources; the PA expedites and streamlines review under the National Environmental Policy Act. The PA is authorized by 36 CFR §800.14(b).

The PA has been used to successfully conduct Section 106 reviews on projects ranging from routine rehabilitation to the construction of housing developments of over 3,400 units. The programmatic agreement has considerably reduced project implementation time and costs. Every six months, the City files a Programmatic Agreement Compliance Report (PACR) with the California Office of Historic Preservation and the Advisory Council on Historic Preservation. The PACR summarizes Part 58 activities subject to the PA during the previous six months. To date, 21 PACRS have been filed with the SHPO and the ACHP.

ESG Match
The ESG program requires a match in an amount that equals the amount of ESG funds provided by HUD. Matching contributions may be obtained from any source, including any federal resource other than the ESG program, as well as state, local and private sources. According to the ESG regulations, the City may comply with this requirement by providing the matching funds itself, or through matching funds provided by any ESG sub-recipient. For program year 2017-2018, a total of $30,205,050 in non-ESG funds was provided by ESG sub-recipient to support the emergency shelter, rapid re-housing and homeless prevention activities that were supported by ESG funding.

HOME Match
HOME regulations also require that localities provide a 25% match for HOME project expenditures. The City met its HOME Match amount by committing $9,099,649 in local funds to HOME-funded projects in FY2017-2018.

Publicly Owned Land and Property
San Francisco currently leverages publicly owned land to strategically deliver essential services when possible. For example, a number of social service hubs are operated out of City-owned buildings that are master-leased to community based organizations. In addition, many youth services are located within elementary, middle, or high schools within the public school system as part of San Francisco's "Beacon" program. Visitacion Valley, a HUD-approved NRSA, is an excellent example of this leveraging, as it has two different multi-tenant buildings owned by the City and leased to nonprofits to provide a range of childcare, youth, family resource, and senior services, in addition to a public-school base youth services Beacon Center.

In 2002, the City of San Francisco passed an ordinance requiring the transfer of underutilized or surplus property to the Mayor's Office of Housing for the development of affordable housing, particularly housing for the homeless.

Properties that are suitable for housing development are to be sold or leased to a non-profit for the development of affordable housing for the homeless and households earning less than 20 percent of Area Median Income or the property is sold and those proceeds are used to develop affordable housing for the homeless, or affordable housing for households earning less than 60 percent of AMI. Additionally MOHCD works with other agencies not subject to the Surplus Property Ordinance to acquire properties they deem surplus and develop the sites into affordable housing such as land from the San Francisco Unified School District, the San Francisco Municipal Transportation Agency, and the Port of San Francisco.

In 2017-18, MOHCD issued Request for Proposals for new three publicly-owned sites and continued preconstruction activities for the three sites for which it issued Request for Proposals or Requests for Qualifications in 2015-16. These six projects include affordable housing for low-income and homeless families or special need populations such as very low-income seniors or transition-age youth as well as low and moderate-income households.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	6,353,696
2. Match contributed during current Federal fiscal year	9,099,649
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	15,543,345
4. Match liability for current Federal fiscal year	1,173,910
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	14,279,435

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	**Date of Contribution**	**Cash (non-Federal sources)**	**Foregone Taxes, Fees, Charges**	**Appraised Land/Real Property**	**Required Infrastructure**	**Site Preparation, Construction Materials, Donated labor**	**Bond Financing**	**Total Match**
Eddy and Taylor HTF	6/30/2018	9,099,649	0	0	0	0	0	9,099,649

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period $	**Amount received during reporting period $**	**Total amount expended during reporting period $**	**Amount expended for TBRA $**	**Balance on hand at end of reporting period $**
68,060	569,711	68,060	0	569,711

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	**Minority Business Enterprises**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

	Total	**Women Business Enterprises**	**Male**
Contracts			
Dollar Amount	0	0	0
Number	0	0	0
Sub-Contracts			
Number	0	0	0
Dollar Amount	0	0	0

Table 8 – Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	**Minority Property Owners**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition		
Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations Displaced	0	0
Households Temporarily Relocated, not Displaced	0	0

Households Displaced	**Total**	**Minority Property Enterprises**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of homeless households to be provided affordable housing units	100	129
Number of non-homeless households to be provided affordable housing units	320	529
Number of special-needs households to be provided affordable housing units	70	0
Total	**490**	**658**

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through rental assistance	690	25
Number of households supported through the production of new units	490	258
Number of households supported through the rehab of existing units	231	400
Number of households supported through the acquisition of existing units	49	67
Total	**1,460**	**750**

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

MOHCD exceeded its one year goal of affordable housing for non-homeless households in part to new capital funding from the 2015 General Obligation Bond as well as resources to rehabilitate a number of existing affordable housing properties. Additionally MOHCD acquired more units than our goal in order to preserve the affordability of more units. The goal of producing more units was not met due to projects being delayed when they needed to seek additional funding to address rising construction costs.

Discuss how these outcomes will impact future annual action plans.

As discussed above, any projects delayed from funding in 2017-2018 and funded in 2018-2019 will be applied toward the 2018-2019 Action Plan and its affordable housing goals.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	72	0
Moderate-income	0	0
Total	**72**	0

Table 13 – Number of Persons Served

Narrative Information

CDBG assisted the rehabilitation of 72 units for low-income households in Hayes Valley neighborhood and the Chinatown Neighborhood Revitaliztion Strategy Area.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In December, 2015, Mayor Ed Lee announced the formation of a new Department of Homelessness and Supportive Housing as part of his strategy to help homeless residents permanently exit the streets and move into housing and services. The new Department will help achieve the Mayor's goal to help at least 8,000 people out of homelessness forever through strategies that stabilize people's lives through the City's nationally recognized housing and support services and building a system that ends a person's homelessness before it becomes chronic. This Department launched on July 1, 2016.

The San Francisco Homeless Outreach Team (SFHOT) was formed in May 2004 as part of a Mayor's Office, health, social services, and community initiative. Ten years later, SFHOT continues to evolve to meet various population needs. Over 3,000 chronically homeless severely disabled individuals have been care managed by SFHOT, with nearly 50% securing permanent housing. SFHOT works collaboratively in small teams first to engage and stabilize chronically homeless individuals and next to help gain care for chronic conditions and find permanent housing via three lines of service, as follows:

Stabilization Care: This SFHOT service line provides short-term stabilization care management for high risk homeless individuals (homeless more than three years, experiencing complex medical, psychiatric, and substance abuse tri-morbidity, using a high number of urgent/emergent care services, and not able to navigate health and human services system on their own. Care Managers accept referrals from SFHOT First Responders and high user treatment programs. Within six to twelve months, the goals are to: (1) Stabilize individuals from the street into shelter/SRO, (2) Remove personal barriers to attaining permanent housing; e.g., attain benefits, primary care linkage, behavioral health care linkage, IDs, legal aid, etc., (3) Secure and place into permanent housing, (4) Assess and serve as care coordinators for SF Health Network members who are high risk / high cost individuals and are unable to engage into the system.

First Responders and Street Medicine Staff: This SFHOT service line provides outreach, engagement and warm-handoffs from the street to (or between) urgent/ emergent institutions. First Responders operate 24/7 and responds to requests from 311, Care Coordinators, Police, Fire, and Urgent/Emergent facilities (hospitals, SF Sobering Center, Psych Emergency Services, and Dore Psych Urgent Care) for street\ outreach/intervention and therapeutic transports. The goals are to, within two hours, respond and determine if the individual can be cleared for transport and provide warm-handoff to and/or from urgent/emergent facilities. In addition, the First Responders provide targeted search and outreach of HUMS (High Users of Multiple Systems) and other high-risk homeless individuals as identified by 311 (citizens) and health care coordinators and, once found, performs wellness checks and attempts to engage individuals into services and other resources as identified by community care plans. First Responders assess and refer the highest risk to the Care Management teams.

San Francisco Public Library: This SFHOT service line includes a Psychiatric Social Worker situated at the Civic Center Main Branch who conducts outreach and offers referrals to homeless, marginally housed and/or mentally ill patrons of the library. She also facilitates education sessions in group or individual settings for library staff, in order to improve understanding of behaviorally vulnerable patrons of the library. Her goal is to help library staff serve this group of patrons according to their needs, while helping to decrease the number and severity of incidents that require intervention from Library security staff. This social worker also supervises four 15-hours/week Health and Safety Associates (HaSAs) who are selected from a group of homeless library patrons being served by SF HOT's case management function. HaSAs assist the team by using their life experiences and learned engagement skills to reach out to other homeless patrons, in order to persuade them to accept case management and other services. In the process, HaSAs gain employment and job-seeking skills, through their supervision by the Psychiatric Social Worker, as well as an associated DPH Vocational Rehabilitation Counselor.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City's Ten Year Plan to End Chronic Homelessness directed the City to move its focus away from traditional emergency shelters and toward shelters with 24-hour crisis clinics, and sobering centers.

Since the Plan was published, the Department of Public Health has created the Dore Urgent Care Clinic, a medically-staffed 24/7 urgent care clinic designed to serve people in psychiatric crisis that is able to accommodate up to 12 clients at any one time. The department also funds the Dore Residence, a 14-bed intensive crisis residential treatment program, operated in a social rehabilitation model, that provides a 24-hour alternative to hospitalization and serves clients who need psychiatric crisis support. The average length of stay is 3-5 days. Many of the individuals served by the two programs are homeless.

The emergency shelter system for adults has had a reduction of 440 year-round beds between January 2005 (1,579 total beds) and the present (1,139 total beds in June 2014). While decreasing the number of emergency shelter beds, the City has enhanced the quality of emergency shelter and improved access for its clients. Between FY08-09 and FY13-14, the annual budget for emergency shelters increased by $4.3 million. The additional money has been used to invest in added case management and sustain service levels.

The City continues to promote fair and efficient access to emergency shelter. It is supporting adding a new shelter in the Bayview, the neighborhood with the highest number of persons living on the street, according to the 2013 homeless count. HSA received a capital grant of nearly $1 million from the state and plans to use local funding for shelter operations.

Another way that shelters have been made more accessible is that, as of February 2014, homeless persons can make 90-day shelter reservations by calling the City's 311 System. The new process makes it easier for seniors, persons with disabilities, and non-English speakers to access the emergency shelter system by eliminating the need to wait in line and instead using the 311 system's 24 hours a day, 7 days a week, 365 days a year translation capabilities. By making it as convenient as possible for homeless adults to access safe, clean emergency shelters when needed, more time is available them to seek employment, to engage with vital services, and to find permanent housing. Providing better access to the emergency shelter system enables the City to maximize the number of beds that are used every night, leaving fewer people on the street at night.

Although permanent housing is the primary goal for people who are homeless, interim housing is a necessity until the stock of housing affordable to people with extremely low incomes can accommodate the demand. Interim housing should be available to all those who do not have an immediate option for permanent housing, so that no one is forced to sleep on the streets. Interim housing should be safe and easily accessible and should be structured to provide services that assist people in accessing treatment in a transitional housing setting or permanent housing as quickly as possible.

In order to provide the interim housing needed in the City, existing shelters must be restructured so that they are not simply emergency facilities, but instead focus on providing services that link people with housing and services that promote ongoing stability. In addition, to ensure that people who are homeless are willing to access these facilities, emphasis should continue to be placed on client safety and respectful treatment of clients by staff, including respect for cultural differences. The shelter system should provide specialized facilities or set-aside sections to meet the diversity of need, including safe havens, respite care beds, and places for senior citizens.

The City has placed a high priority on assisting people who are homeless to access permanent housing as quickly as possible, without requiring "housing readiness" or participation in services or transitional programs as a pre requisite. This strategy has been found to be effective with most populations, including people who are chronically homeless. However, for some people, access to treatment (either treatment in a clinical sense or mental health and/or substance abuse services) in a transitional housing setting can be beneficial; it provides a necessary steppingstone enhancing their ability to successfully access and maintain permanent housing. Particular sub-populations that have been found to benefit from treatment housing include: people suffering from a serious mental illness, people with chronic substance abuse problems, recently discharged offenders, people suffering from trauma (domestic violence, former sex workers, youth experiencing homelessness, veterans), and emancipated foster and homeless youth. For these populations, treatment housing provides a supportive, transitional environment that facilitates the stability necessary for future housing retention and provides treatment in a setting that offers immediate support against relapse and other potential set-backs. In order to be effective, treatment housing must offer culturally competent programs designed to meet the needs of the specific population being served.

Strategies necessary to effectively meet the need for treatment housing include: 1) evaluation of existing treatment/transitional housing in the City to determine which facilities to maintain and which to transform into permanent supportive housing; 2) appropriate assessment of the population that will benefit from treatment housing; 3) development of intensive case management and service packages for specific populations; and 4) creation of stronger linkages to facilitate movement between treatment programs and permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections

programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

MOHCD's homeless and homeless prevention programs align with the City's 5-Year Homeless Strategic Framework to achieve the Framework's following objective:

- Prevent homelessness by intervening to avoid evictions from permanent housing that lead to homelessness. Increase outreach and education about eviction-prevention resources, including financial assistance and tenant rights laws. Provide short-term rental support and wraparound services to address underlying issues threatening housing stability and to prevent eviction. Increase the provision of legal services for individuals and families at risk of eviction. Provide rehousing support.

Effective homelessness prevention requires early identification and assistance to help people avoid losing their housing in the first place. Public agencies, including social service agencies, health clinics, schools, the foster care system and city government offices, have an important role to play in this effort as they are often in contact with these households and can provide key information and referrals. San Francisco has a long history of public support for tenant's rights and eviction prevention services which has led to model tenant protections and social support for tenants who are often at risk of eviction and displacement.

Strategies to facilitate the early identification and assistance needed to prevent homelessness include 1) expansion of resources available for rental assistance and for key services that address threats to housing stability; 2) facilitating access to eviction prevention services through education and outreach, expanded legal services and the establishment of specialized eviction prevention programs; and 3) development of standard "just-cause" eviction policies for city-funded programs.

To address the multi-various challenge of homelessness, the homelessness and homeless prevention program is grant-based and melds CDBG, ESG and Housing Trust Fund funding to support homeless prevention and eviction prevention programs, operating support for emergency and transitional shelters, direct services for homeless individuals and families, and supportive housing. This program coordinates closely with other City Departments, in particular the Human Services Agency, to align its strategies.

Through this program, MOHCD administers the HUD Emergency Solutions Grant program as authorized under the McKinney-Vento Homeless Assistance Act. ESG grants support essential services related to emergency shelter or street outreach; ongoing operations of emergency shelters; and homeless prevention services for those individuals at imminent risk of homelessness.

MOHCD also utilizes Housing Trust Fund funds for tenant-based rental assistance for individuals and families. Finally, it utilizes CDBG funds to support programs preventing homelessness and providing direct services. Homeless prevention programs focus primarily on eviction prevention, including tenant rights trainings, legal representation at eviction hearings, as well as rental vouchers and assistance with first and last month rent. Direct service programs support case management and related services to individuals and families in shelters and on the streets, focusing on those services which will maximize housing stability for those individuals and families.

Ongoing housing stability also depends upon access to a stable and sufficient income stream. However, many homeless people have education deficits, limited job skills and/or gaps in their work history that make it difficult for them to obtain living wage employment. For these reasons, access to education, job training and employment services are vitally important. There are homeless-targeted training and employment services that offer these services in a way that is designed to meet the special needs of homeless people. While these programs are necessary and should be expanded, homeless people also need access to the mainstream workforce development system, which offers a wider range of resources. However, in order to be effective with this population, these mainstream programs must take steps to increase homeless families' and individuals' access and better accommodate their needs.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Many people who are homeless or at-risk, in particular those who are suffering from a disabling condition, are in touch with one or more of the City's public institutions and systems of care, including hospitals, mental health programs, detoxification and treatment programs, foster care and the criminal justice system. As such, these institutions have an important role to play in identifying people who need assistance to maintain their housing or who are homeless and need help regaining it. Through comprehensive transition, or "discharge" planning, these individuals, upon release, can be linked with the housing, treatment and services they need to facilitate ongoing stability and prevent future homelessness.

Key aspects of effective discharge planning include: assessment of housing and service related needs at intake; development of comprehensive discharge plans and assignment of a discharge planner/case manager to oversee plan implementation; provision of services that will promote long-term housing stability, while in custody/care; and expansion of housing options for people being discharged.

For people who are homeless involved with the criminal justice system whose crimes are non-violent petty misdemeanors, and for repeat, frequent users of the hospital system occasioned by lack of on-going health care and homelessness, diversion strategies should be used that focus on addressing housing, treatment and service needs so as to prevent both recurring homelessness as well as repeat offenses and to support health outcomes.

"Respite" beds with appropriate medical care, medication and care supplies are needed by people who are homeless to recuperate post-hospitalization. These beds with care do not prevent homelessness nor end homelessness; but until sufficient permanent housing is available, they are necessary to support recovery. Coupled with other supportive services, they also can provide a link to other community services and housing opportunities.

In order to ensure the effectiveness of discharge planning efforts, data on the permanent housing outcomes of those discharged should be collected and included as part of ongoing evaluations of these public institutions.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

In 2017-2018 MOHCD completed the rehabilitation of the Phase 1 projects of approximately 1,400 units public housing units that were conveted to nonprofit ownership and management under the RAD program. Additionally MOHCD initiated rehabilitation on the 2,000 units in Phase 2 that were converted under the RAD program in 2016-2017.

HOPE SF

Background

Founded in 2007, the HOPE SF initiative is San Francisco's response to deteriorating family public housing and diminishing federal support. HOPE SF seeks to disrupt intergenerational poverty utilizing a results-based accountability frame work to align both capital and services resources within the public, philanthropic, and private sectors. Through the use of innovative strategies, the Initiative works to transform four of San Francisco's most distressed public housing sites into vibrant, thriving mixed income communities. The largest local commitment to public housing in San Francisco's history, HOPE SF will also increase affordable housing and ownership opportunities, as well as improve the quality of life for existing residents and those in surrounding communities.

Real Estate Development and Infrastructure

Hunters View serves as the pilot site for the program with Phase I completed – blocks 4, 5 and 6 containing 107 units of which 80 are public housing replacement units. Phase IIa – blocks 7and 11 completed construction in December 2017 and consists of a mixed income development of 107 units of which 80 are public housing replacement units. subsidized with housing choice vouchers, 26 units are affordable tax credit units for families, and one unit is designated for an onsite manager. Hunters View Phase IIA passed its Housing Quality Inspections (HQS) in March 2017. HQS approval allowed residents who lived onsite in older public housing units and resided at Hunters View in November 2005 to move into some of the public housing replacement units. Phase IIb – block 10 is currently under construction after receiving 9% tax credits in July 2015. Block 10 will also house both a childcare facility and a health and wellness center; it will serve as the community hub of the Hunters View development. As of June 30, 2017, Phase IIb achieved 85% construction completion. In April 2017, all residents that lived onsite in older public housing units and resided at Hunters View in November 2005 had relocated to either Hunters View Phase I or Hunters View Phase IIA. In May 2017, Hunterview that was operated by the public housing authority was vacated and boarded in anticipation for demolition. Demolition of the last remaining housing stock of the origina Huntersview occurred in February 2018.

Alice Griffith completed construction on Phases 1 and 2 in April 2017. Alice Griffith Phases 1 and 2 are mixed unit development containing 184 units. One hundred and fourteen (114) units are public housing replacement subsidized with housing choice vouchers, 68 units are affordable tax credit units for families, and two units are designated for an onsite managers. Phase 3 started construction in February 2016 and consists of 122 units of which 93 units are public housing replacement units. In August 2017, Alice Griffith Phases3A and B (122 units, 93 of those units are public housing replacement subsidized with housing choice vouchers) had achieved 84% construction completion. Phase 4 will consist of 31 units of which 13 are public housing replacement units. In August 2017 construction began on Alice Griffith Phase 4 (31 units, 19 of those units are public housing replacement subsidized with housing choice vouchers). A total of 502 replacement and affordable units will be developed in the phases which include replacement units. Currently, 162 original Alice Griffith families have transitioned into the new development.

Both Sunnydale and Potrero Terrace/Annex created a HOPE SF Special Use District (SUD), a City Ordinance, that was approved by the Board of Supervisors (BOS), signed by Mayor Lee on Feb 1, 2017, and recorded on March 3, 2017. The SUD amends the Planning Code to establish density, parking, setbacks, and other zoning requirements for the Site. The BOS and SFHA Board of Commissioners also approved and recorded, at the same time as the SUD, a Development Agreement (DA) between the Sponsors, as Master Developer, and the City, with SFHA as a consenting party. The DA serves as a contract between the Sponsor and the City that vests the land entitlements for the term of the Development Agreement, giving the Sponsor greater predictability and assurance. The DA was recorded on March 3, 2017. Pursuant to BOS and SFHA Board of Commissioners approvals, the Sponsor, MOHCD, and SFHA also executed a Master Development Agreement (MDA) that describes the roles and responsibilities of the Sponsor and SFHA during the revitalization of the Site.

HUD approved both Sunnydale's and Potrero' s Section 18 disposition application in January 2017. This will allow the SFHA to transfer the sites to the Sponsor for the revitalization to start. Construction in Sunnydale will start on the 1st phase of revitalization at Sunnydale in January 2018 which included 55 total new units, of which 41 are set aside as public housing replacement units. Construction is expected to be complete by December 2019, with full lease out by March 2020. Potrero broke ground on their project with the start of Block X construction in early 2017.

Rental Assistance Demonstration (RAD)

MOHCD, San Francisco's affordable housing developers, and the San Francisco Housing Authority (SFHA) have joined forces to preserve public housing through HUD's Rental Assistance Demonstration (RAD) program. Our San Francisco "RAD Portfolio" includes:

- 28 projects in 8 neighborhood clusters
- 3,480 units
- 2 phases

Conversion to nonprofit ownership and operation under RAD means new project ownership and property management, rehabilitation, and onsite service providers. RAD converts existing public housing funding to long term Section 8 operating subsidies, using both RAD and non-RAD subsidies made available through the disposition of eight SFHA buildings. The combination of RAD and Section 18 rental subsidies results in operating income that has leveraged over $720 million in tax credit equity and an additional $240 million in debt to address rehabilitation needs for 3,480 units of public housing.

In March 2014, SFHA selected 8 developer teams (including nonprofit partners) to lead the recapitalization and substantial rehabilitation of "clusters" of buildings. The overall financing plan ensures permanent affordability through the public land trust model, whereby the SFHA retains ownership of the land and leases it to the developers through a 99 year ground lease. Additional safeguards on long-term affordability include a HUD RAD Use Agreement, regulatory restrictions by the City (55 years of affordability required by MOHCD loan documents), the State Tax Credit Allocation Committee (55 years of affordability required by the TCAC Regulatory Agreement), and a 20 year project-based voucher subsidy contract with mandatory renewal. The immediate result at conversion was:

- SFHA transfers ownership/operations to limited partnerships including nonprofit partners
- Rehabilitation of more units through combination of RAD and Section 18
- Better building management
- Improved on site services
- Long-term affordability though public land-trust model
- Buildings' useful lives extended beyond 20 years
- Tenant protections defined and preserved

2014 Milestones (Phase I projects)

1. HUD grants Commitment to Enter into a HAP (CHAP) for all 41 portfolio, HOPE VI, and HOPE SF projects in January 2014
2. SFHA released the developer RFQ in January 2014
3. SFHA Commission selected developer teams in March and April 2014
4. Tenant Protections - Developed in collaboration with the Housing Rights Committee, National Housing Law Project and Enterprise Foundation; builds on and extends RAD program protections:
    - No change in rent calculation (30% household income)
    - No re-screening
    - No demolition; rehabilitation only
    - No displacement – any resident temporarily relocated will have a right to return to a unit at the same development once repairs are completed
    - Residents will maintain the same eviction protections
    - Residents will maintain grievance procedure rights
    - Residents will maintain the right to file complaints with SFHA and HUD
    - Residents have the right to form resident associations:
        - New owners must provide $25 per occupied unit per year for resident education, organizing around tenancy issues and training activities
        - At least $15 per occupied unit must be provided to a legitimate resident association if one exists
        - Income from laundry and vending machines will provide support for the resident organization operations
5. Resident Engagement Strategy developed in collaboration with the Housing Rights Committee, National Housing Law Project, Enterprise Foundation, Public Housing Tenants Association, and Citywide Council – Senior Disabled
    - Multi-lingual flyers and materials were developed to inform residents about the program, tenant protections, FAQs, events and meetings, and the schedule
    - Meetings with residents and developers at the senior and family properties
    - HRC conducting outreach through events, meetings (small and large group) and door-to-door engagement for the senior and family properties
    - Residents met with development teams to provide input on repairs, priorities, and transition concerns
    - RAD working group established to identify best practice for Tenant Engagement
6. RAD working groups established to address policy, procedures and implementation of the following after conversion. Groups are led by MOHCD and SFHA, facilitated by Enterprise and attended by developers, service providers, residents and Tenant Advocates.
    - Relocation

- Recertification
- Lease and House Rules
- Services
- Waiting list and Referrals
- Housing Retention
- Tenant Council

2015 Milestones (Phase 1 & 2)

- SFHA Relocation Plan created and approved by SFHA Commission and HUD in February 2015
- Lender solicitation and acceptance in April 2015; Bank of America selected
- Projects applied for non-RAD project based vouchers in April 2015
- Projects applied for Tax Credits in June 2015
- Service Connection predevelopment contracts awarded in January 2015
- Workforce contracts for 7 family projects awarded April 2015
- Predevelopment Phase 2 activities begin in summer 2015 (tenant engagement, rehabilitation planning, financing)
- RAD Lease and House Rules packet adopted September 2015
- SFHA Family Briefings completed in August and September 2015
- Lease up activities conducted in September and October 2015
- 14 Phase 1 Housing Retention Plans were approved by MOHCD in October 2015
- 14 Phase 1 projects converted in November 2015
- City supplemental Services Contracts awarded in November 2015
- Relocation and construction began in December 2015

2016 Milestones (Phase 1 & 2)

- All Phase 2projects apply to SFHA for non-RAD PBV vouchers in December 2015
- Phase 2 Lender and Investor selected in February 2016
- All Phase 2 environmental approvals completed by February 2016
- All Phase 2 projects applied for tax credits and bonds in Spring 2016
- All Phase 2projects received bond allocations and tax credit awards in Summer 2016
- City approves soft financing commitments for all Phase 2 projects
- SFHA Phase 2 Family Briefings completed in May and June 2016
- City supplemental Services Contracts continued and awarded for all 28 projects in July 2016
- MOU for Tenant Councils with new owners developed and negotiated for implementation in August 2016. Tenant participation funds in Phase 1 sites held in trust or delivered manually.
- Wait list and Referral procedures developed for anticipated implementation in August 2016. Procedures to be included in MOHCD Tenant Selection plans
- Phase 2 Relocation plan updated for presentation at SFHA Commission in August 2016
- Tenant Selection plans completed for Phase 1 properties
- Lease up activities conducted in August and September 2016
- 14 Phase 2 Housing Retention plans were approved by MOHCD in September 2016
- 14 Phase 2 projects converted in October 2016
- Relocation and Construction began in November 2016
- 2 phase 1 projects completed construction and leased up vacancies by December 31, 2016

2017 Milestones (Phase 1 & 2)

- Tenant Selection plans completed for Phase 2 properties
- 12 Phase 1 properties leased up all vacancies
- 12 Phase 1 properties completed construction
- 3 Phase 1 properties converted to their construction loans to permanent financing
- All Phase 2 properties on track to complete construction on time and within budget
- 23 Tenant Association MOUs are signed and money is dispersed according to the agreement. 5 MOUs have encountered barriers due to construction, relocation and elections.
- City supplemental Services Contracts continued and awarded for all 28 projects in July 2017
- Quarterly meetings for RAD Housing Retention working group consisting of property management staff from all 28 proeprties with a focus on housing stability systems
- Quarterly meetings for RAD Services working group consisting of services staff from all 28 properties with a focus on community building, health and wellness, ecominic self sufficiency and housing stability
- Monthly meetings for the RAD Wait list working group consisting of leasing staff with both MOHCD and SFHA to support all wait list and leasing ctivities in support of filling vacancies at both Phase 1 an Phase 2 sites
- Legal Status update
    - Phase 1 (from November 2015 – December 2017) = 1422 Households
        - 70 legal cases – 19 evictions, 51 stipulated/ mediated agreements **(5%)**
        - 157 repayment agreements **(11%)**
        - Voluntary move outs – 83 **(6%)** (this has been primarily death, higher level of care, moving to next opportunity, etc…)
    - Phase 2 (October 2016 – December 2017 from Phase 2 sites) = 2066 households
        - 48 legal cases – 13 evictions, 35 stipulated/ mediated agreements **(2%)**
        - 189 repayment agreements **(9%)**
        - Voluntary move outs – 84 **(4%)** (this has been primarily death, higher level of care, moving to next opportunity, etc…)

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The RAD and HOPE SF revitalization programs will increase tenant engagement activities and tenant services substantially. The RAD Services Model and Engagement startegies follows below. At HOPE SF properties, this level of connection is exceeded, with deep case management services and community building supports available to many residents, as further described below.

<u>RAD Services Model</u>

Establish trust; Map assets and identify needs; Begin community activities; Build resident base; Develop neighborhood partnerships

Foundational and ongoing work with residents and community members of Housing Developments by all service providers or those who conduct work there.

Community Building – Community organizing and events; Increased information and opportunities; Deeper resident and neighborhood partnerships; Implement peer leadership activities; Development of Health and Wellness, Educational, and Economic Mobility activities

Deeper foundational and ongoing work that builds upon Community Engagement. As residents and community members become accustomed to providers then work can include recruiting peers and engaging them in leadership and skills building activities. This then establishes them as part of the team. who participate in Community Engagement and Community Building work are available for ongoing resources and activities (Health and Wellness, Educational, Economic Mobility) to learn and expose the community to new choices. One-on-one support is available for residents regarding any needs but especially related to housing stabilization. Staff teams are made up of paraprofessional to professional providers who respond quickly to requests with follow up to ensure information / activities are helpful and accurate. **Off-site services enhance these efforts.** Important key element is for onsite providers to have a relationship with offsite city service providers.

Service Connection – Enhanced information and referral with follow up; Intentional Support for Housing Stabilization; Ongoing Health and Wellness, Educational, and Economic Mobility Activities
Once engaged and investments have been made in the Housing Development the consistent staff teams who participate in Community Engagement and Community Building work are available for ongoing resources and activities (Health and Wellness, Educational, Economic Mobility) to learn and expose the community to new choices. One-on-one support is available for residents regarding any needs but especially related to housing stabilization. Staff teams are made up of paraprofessional to professional providers who respond quickly to requests with follow up to ensure information / activities are helpful and accurate. **Off-site services enhance these efforts.** Important key element is for onsite providers to have a relationship with offsite city service providers.

RAD Engagement Strategies

- Weekly meetings between Property Management and Services to coordinate efforst support tenants to remain stably housed.
- Monthly meetings between Services and Tenant Councils for coordination of activities and to gather insight into outreach and engagement of tenants.
- Monthy community meetings to inform tenants about what is happening in their development and provide opportunities for community voice
- Monthly newletters
- Monthly calendar of activities
- Door to door outreach

HOPE SF Resident Services and Community Building
Each of the four HOPE SF sites will continue to integrate intensive resident services and community building activities, executed by lead on-site service providers in collaboration with neighboring CBOs and city-wide programming. Services teams will focus their efforts towards preparing HOPE SF site residents for the transition to non-profit management, continuing to stabilize the tenant populations, and developing pathways towards economic mobility. They will achieve this through service connection and on-site programming in areas of housing stability, economic mobility, public safety, health and wellness, and education.

In program year 2017-2018, two of the HOPE SF sites (Alice Griffith and Hunters View) completed significant construction of replacement and affordable housing units, and relocation of original families into new units. This year also marked the beginning of construction at Potrero and Sunnydale. As such, there continues to be services investments in housing stability activities across the four sites to ensure the successful transition and retention in new housing. New investments in Sunnydale and Potrero will leverage learnings from Hunters View and Alice Griffith, encouraging a collaborative approach to tenant education and intensive housing stability supports at the sites.

Across the HOPE SF portfolio, providers will continue to coordinate the training and placement of residents in construction jobs occurring on site. Developers will continue to engage Residents in community space planning efforts across all four sites, managed by the non-profit developers. Additionally, services and programming assisting with the transition to non-profit management will be ramped up, such as those related to financial literacy, workforce development, and tenant education. Community building activities -- such as senior, teen & family programming, community gardening, and community-wide celebrations -- will also continue to be executed at each of the four HOPE SF sites.

All four HOPE SF sites will continue to build on past success of the Peer Health Leadership program and pilot Health & Wellness Centers, with 4 DPH-led on-site wellness centers and activities launched. Similarly, HOPE SF sites will continue to deepen their educational strategies which are executed in collaboration with the four on-site Educational Liaisons, 8 HOPE SF schools, and families at each of the sites.

At Hunters View, the Bayview YMCA has successfully transitioned on-site households into new units. The YMCA will continue to support housing stability activities, as well as act as lead agency for community building and resident engagement activities at the site.

At Alice Griffith, we continue to support and intensify resident focused programs as as we have fully transitioned from CHOICE Neighborhoods funding. The Urban Strategies team will focus on relocation of households and continue to link residents with senior programs, family support programming, youth and education programming, afterschool activities, health and wellness activities, and workforce development opportunities. Bayview Senior Services will provide support for housing stability and community engagement activities. Bayview Association for Youth will more intensively provide education supports to Alice Griffith residents, through the HOPE SF Education Liaison program.

At Potrero Annex/Terrace, Bridge Housing continues to provide community building activities and foster individual participation in planning sessions. These activities included leadership development and safety workshops, healthy living and parenting groups, gardening/sustainability programs, social activities. Potrero Hill Family support Center (Urban Services YMCA) works with residents to assess, connect and support them in workforce, family support, and educational opportunities. The Potrero Hill Neighborhood House will focus primarily on case management and workforce development of transitional-aged youth. Shanti will work as lead agency in a collaborative intended to support housing stability at the site.

At Sunnydale, Mercy Housing, the Bayview YMCA, APA/Visitation Valley Strong Families, and TURF work collaboratively to provide outreach, family support, service connections, health and wellness, and educational activities and community convenings to Sunnydale residents. Mercy will work as lead agency in a collaborative intended to support housing stability at the site.

Actions taken to provide assistance to troubled PHAs

HUD designated SFHA as a "Troubled" agency on December 13, 2012.

SFHA executed a Public Housing Authority Recovery and Sustainability Agreement and Action Plan (PHARS) with the U.S. Department of Housing and Urban Development and the City and County of San Francisco on July 1, 2013. MOHCD and the City are continuing to work with SFHA to implement the PHARS. The PHARS Agreement and Action Plan included several milestones for SFHA to achieve recovery and long-term sustainability over fiscal years 2014 and 2015 (10/1/13 – 9/30/14 and 10/1/14 – 9/30/15). Elements of the PHARS include:

- Assessment of existing staff assignments, policies and procedures, and development of improved policies and procedures
- Implementation of procedures to monitor independent audit findings
- Improved rent collection practices
- Improved unit turn-over rates and reduce vacancies
- Improved Commission oversight of SFHA finances and operations
- Development and implementation of a Waitlist Management Plan for both public housing and the Housing Choice Voucher (HCV) programs
- Development of a plan for housing quality standard (HQS) inspections for the (HCV) program
- Development of a plan for HCV re-certifications (etc.)

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Addressing Barriers to Housing Production[1]

<u>Identify Sites Appropriate for Housing Development</u>
San Francisco is relatively dense, and has limited opportunities for infill development. It is critical to identify and make available, through appropriate zoning, adequate sites to meet the City's housing needs—especially affordable housing. The San Francisco Planning Department has successfully developed neighborhood specific housing plans to accommodate the majority of new housing needs anticipated.

In an effort to identify *specific sites* for housing, as well as areas that can be zoned for housing development, all City agencies subject to the Surplus Property Ordinance annually report their surplus properties and those properties are evaluated with regard to their potential for affordable housing development. To the extent that land is not suitable for housing development, the City sells surplus property and uses the proceeds for affordable housing development.

In order to reduce the land required for non-housing functions, such as parking, the Planning Department will consider requiring parking lifts to be supplied in all new housing developments seeking approval for parking at a ratio of 1:1 or above. Also through area plans, especially in transit-rich neighborhoods, parking may be allowed at a ratio of less than 1:1 in order to encourage the use of public transit and maximize a site's use for housing.

Furthermore MOHCD worked closely with the Planning Department to enhanced the State Density Bonus law to fit the San Francisco context, ultimately developing an affordable housing density bonus program for San Francisco whereby additional residential density above what is permitted by regular zoning would be permitted if the development is 100% affordable housing.

<u>Encourage "Affordability by Design": Small Units & Rental Units</u>
Using less expensive building materials and building less expensive construction types (e.g. wood frame midrise rather that steel frame high-rise) and creating smaller units can reduce development costs per/unit. High development costs are a major barrier to affordable housing development. The City encourages this type of affordability by design.

[1] The following section on Addressing Barriers to Housing Production is cited from the June 2010 Draft Housing Element. The role of the Housing Element is to provide policy background for housing programs and decisions and broad directions towards meeting the City's housing goals. However, parameters specified in the Zoning Map and Planning Code can only be changed through a community process and related legislative process. Thus, not all strategies identified in the Housing Element are certain to be implemented. The Mayor's Office of Housing and Community Development will explore recommendations of the Housing Element as they pertain to findings from the 2013 Analysis of Impediments to Fair Housing Choice.

Secondary Units
Secondary units (in-law or granny units) are smaller dwellings within a structure that contains a much larger unit, using a space that is surplus to the primary dwelling. Secondary units represent a simple and cost-effective method of expanding the housing supply. Such units can be developed to meet the needs of seniors, people with disabilities, and others who, because of modest incomes or lifestyles, prefer or need small units at relatively low rents. Within community planning processes, the City has explored where secondary units can occur without adversely affecting the neighborhood. To that end the Board of Supervisors approved legislation making it easier to legalize in-law units in certain neighborhoods in San Francisco.

Smaller Units
Density standards in San Francisco have traditionally encouraged larger units by setting the number of dwelling units in proportion to the size of the building lot. However, in some areas, the City uses the building envelope to regulate the maximum residential square footage. This will encourage smaller units in neighborhoods where building types are well suited for increased density.

Moreover, the Planning Department allows a density bonus of twice the number of dwelling units when the housing is specifically designed for and occupied by senior citizens, physically or mentally disabled persons. As stated above MOHCD work with the Planning Department to develop a local affordable housing density program that will allow increased density, including 3 additional residential floors above the site's height limit if the housing is 100% affordable.

Rental Units
In recent years the production of new housing has yielded primarily ownership units, but low-income and middle-income residents are usually renters. The City encourages the continued development of rental housing, including market-rate rentals that can address moderate and middle income needs. Recent community planning efforts have explored incentives such as fee waivers and reductions in inclusionary housing requirements in return for the development of deed-restricted, long-term rental housing. The Planning Department will monitor the construction of middle income housing under new provisions included within the inclusionary requirements of the Eastern Neighborhoods Area Plans and may consider expanding those provisions Citywide if they are successful.

<u>Identify and Implement Creative Financing Strategies</u>
Due to the high cost of housing subsidies required to provide a unit to low and very low income households (subsidy of $275,000-$350,000 required per unit), financing is amongst the most challenging barriers to affordable housing production. Federal and State programs that historically have supported affordable housing development are not being funded. For example, the Federal Low Income Housing Tax Credit program (LIHTC) has, in years past, financed about 90% of affordable housing. In this economic climate and with the elimination of redevelopment agencies and their required commitment of 20% of their tax increment to affordable housing, it the City of San Francisco has stepped up with solutions to finance affordable housing production and preservation with local legislation and bond measures.

Jobs-Housing Linkage Program
New commercial and other non-residential development increase the City's employment base and thereby increase the demand for housing. The City's Jobs-Housing Linkage Program, which collects fees

for affordable housing production from commercial developments, will continue to be enforced and monitored.

Historic Rehabilitation Tax Credits
Planning and OEWD will promote the use of the Historic Rehabilitation Tax Credits to help subsidize rental projects where appropriate, and continue to provide information about such preservation incentives to repair, restore, or rehabilitate historic resources towards rental housing in lieu of demolition.

Citywide Inclusionary Housing Program
Planning and MOHCD will continue to implement the Citywide Inclusionary Housing Program, which requires the inclusion of permanently affordable units in housing developments of 10 or more units, which with the passage of Proposition C in June 2016, requires developers to make 25% of their units affordable. MOHCD is also looking to expand the program to allow developers to target higher incomes than what is currently allowed under the Inclusionary Housing Program in exchange for more affordable housing units to be built.

Tax Increment Financing
Tax Increment dollars in the major development projects of Mission Bay, Hunters Point Shipyard and Transbay will continue to be set aside for affordable housing as required by the development agreements for those major development projects and subject to the State Department of Finance's approval.

Housing Trust Fund
San Francisco voters approved Proposition C in November 2012, which amended the City's charter to enable creation of the Housing Trust Fund. It is a fund that shall exist for 30 years payable from set-asides from the City's general fund and other local sources. MOHCD is implementing housing programs or modifying existing programs to account for this funding source and began using funds from the Housing Trust Fund in July 2013.

Proposition A General Obligation Bond Proceeds
San Francisco voters approved Proposition A in November 2015, which approved the sale of $310 million in general obligation bonds to finance the construction, acquisition, improvement, rehabilitation, preservation and repair of affordable housing for low and middle income households, including funding specifically for new development in the Mission neighborhood. In 2017-18 funding was committed and disbursed for three new projects for approximately 365 new units in the Mission, Tenderloin, Excelsior neighborhoods. The Prop A Bond is also used for revitalizing public housing under the City's HOPE SF program. Approximately $33.1 million was disbursed or encumbered for 408 revitalized units at the Sunnydale and Potrero HOPE SF sites. Additionally, the Prop A bond is used for MOHCD's Small Sites Program, which helps nonprofits acquire and preserve the affordability of rent-controlled properties whose tenants are risk of eviction under the Ellis Act. In 2017-18 the Prop A bond helped acquire 7 at-risk buildings under the Small Sites Program.

<u>Reduce Regulatory Barriers</u>
Public processing time, staffing, and fees related to City approval make up a considerable portion of affordable development costs. The City has implemented Priority Application Processing through coordination with the Planning Department, Department of Building Inspection, and Department of

Public Works for 100% affordable projects. This expedites the review and development process and reduces overall development costs. Current City policy also allows affordable housing developers to pursue zoning accommodations through rezoning and application of a Special Use District. The Planning Department, in consultation with MOHCD and the development community, is implementing of a San Francisco-specific density bonus program expanding upon the State Density Bonus law, which enables a more expeditious land use entitlement process for projects that are 100% affordable housing than required by local law and granting unlimited zoning exceptions including an increase in height by 3 floors and substantial increase in residential density.

The City is also exploring mechanisms that maintain the strength of the California Environmental Quality Act (CEQA) and its use as a tool for environmental protection while eliminating aspects of its implementation that are not appropriate and unnecessarily delay proposed projects. For instance, the Planning Department will continue to prioritize projects that comply with CEQA requirements for infill exemptions by assigning planners immediately upon receipt of such applications. Other improvements to CEQA implementation are underway. For example, a recent Board of Supervisors report studied how to meaningfully measure traffic impacts in CEQA.

<u>Address NIMBYISM</u>
Neighborhood resistance to new development, especially affordable housing development, poses a significant barrier. However, NIMBYism can be reduced by engaging neighbors in a thorough and respectful planning process. In order to increase the supply and affordability of housing, the City has engaged in significant planning for housing through Area Plans and other processes that respect community voice and neighborhood character. In general, the Planning Department's review of projects and development of guidelines builds on community local controls, including Area plans, neighborhood specific guidelines, neighborhood Covenants, Conditions, and Restrictions (CC&R's) and other resident-driven standards for development.

Public education about the desirability and necessity of affordable housing is also an ongoing effort. Planning, DBI and other agencies will continue to provide informational sessions at Planning Commission Department of Building Inspection Commission and other public hearings to educate citizens about affordable housing.

As one of the most expensive cities in the United States to live, the need for affordable housing is more acute than elsewhere in the country. Consequently the need to remove barriers to the production or preservation of affordable housing has become an even more important priority for MOHCD. MOHCD is working closely with other City departments to revisit the City regulations that may serve one public purpose, such as increasing indoor air quality in residential buildings near major roadways, but is becoming a barrier to affordable housing production by increasing the development cost of affordable housing by requiring more expensive mechanical ventilation systems. MOHCD will also continue to work with other City departments to improve City process improvements that will help expedite the production of affordable housing be it with the Planning or Building Inspection departments.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Obstacles to meeting underserved needs for San Francisco are related to the extent of need in the City and the diversity of the population of the City. Major obstacles are limited funds, language barriers and gaps in institutional structure.

Due to high housing costs, economic conditions, poverty and unemployment, a significantly large number of low-income San Franciscans are not economically self-sufficient. The limited resources that are available to support programs and services that help individuals and families to become self-sufficient are inadequate. The situation is made worse by reductions in funding at the federal, state and local government levels at the same time as needs are increasing due to the weak economy. To minimize the impact of the City's limited resources, MOHCD and OEWD have increased our strategic coordination with other City departments in an effort to avoid duplication of services and to maximize the leveraging of federal, state and local dollars.

Another major set of obstacles are language barriers. San Francisco has historically been a haven for immigrants. Language barriers impact immigrants' abilities to access necessities such as employment, healthcare, and police protection. Many adult immigrants and refugees are not necessarily literate in their own native languages, and struggle to master the complexities of English. In particular, sophisticated transactions such as legal issues or governmental forms may be confusing. Of all San Franciscans over the age of five, 46% speak a language other than English at home, with the largest language groups being Chinese, Spanish, Tagalog and Russian. Fifty percent of the Asian population are of limited English proficiency (LEP), meaning that they speak English less than "very well." Thirty percent of Asian children are identified as LEP. Fourteen percent of San Francisco households are "linguistically isolated" with no one in the household over the age of 14 indicating that they speak English "well" or "very well". Among Asian households, that number increases to 35%. At the individual level, about 25% of all San Franciscans in the 2008 survey indicated that they did not speak English "very well", which is the third highest percentage in the state of California, and the 10th highest percentage of any county in the entire United States.

In response to this particular obstacle, San Francisco uses CDBG resources to provide language-appropriate services to linguistically and culturally isolated individuals and families, including translation services, legal services, vocational ESL instruction, information and referral, and case management. Services are provided through CDBG funding to neighborhood-based multi-service community centers.

Another action that will be taken will be granting those households displaced by Ellis Act evictions, owner move-ins, and former San Francisco Redevelopment Agency displacement first preference to any affordable housing under MOHCD's purview. These households were forcibly displaced from their homes so the San Francisco Board of Supervisors deemed them to have higher priority to be screened for eligibility for MOHCD's affordable housing stock. In order to qualify for this housing, these households must be certified by MOHCD that they meet specific displacement criteria, such as having lived in their residence for at least 10 years (or 5 years if they were seniors or disabled) prior to receiving an eviction notice under the State Ellis Act. MOHCD will also certify if a household was living in the Western Addition or Hunters Point area during the San Francisco Redevelopment Agency's large-scale displacement of residents from those areas under its 1960s urban renewal policies. Should these households be certified that they were displaced by an Ellis Act eviction or by the Redevelopment Agency and given a certificate of preference, then these households would be prioritized for eligibility screening for MOHCD's affordable housing. These certificate of preference holders must meet the housing's eligibility critieria, such as income and household size, for the housing they applied to.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The Mayor's Office of Housing and Community Development was a multi-grant recipient of HUD's Office of Lead Hazard Control and Healthy Homes until 2015. Since then MOHCD has funded the Healthy Homes and Lead-Based Paint Hazard Control program with City funds. Over the past 20 years, MOHCD developed a highly collaborative infrastructure of City agencies and non-profit organizations to address childhood lead poisoning, lead hazards, and other health conditions stemming from poor quality housing in low-income communities.

To promote the occupancy of lead safe units by low-income families with children, the program requires property owners to execute a grant agreement, deed of trust, and declaration of restrictions that impose a five year restriction period; forbidding the property owner to evict current tenants; requiring property managers to maintain the property free of lead hazards; affirmatively marketing to low-income families with children;and advertising and coordinating re-rentals through our office. MOHCD maintains a registry of lead remediated housing units, which upon re-rental must be affirmatively marketed to low-income families with children. These re-rentals must also be advertised and coordinated through MOHCD. In addition, MOHCD's monitoring and asset management team performs compliance monitoring requiring the owner to provide documentation of current tenants and property maintenance.

MOHCD's response system is comprised of several City agencies and non-profit partners to address the problem of lead poisoning, prohibited nuisances code enforcement and dilapidated housing. Fundamental to the response system, the San Francisco Department of Public Health code enforcement has the legislative authority to cite property owners with a notice of violation whenever there is visibly deteriorated paint in the exterior or interior of a pre-1978 building where children under six may be exposed to the lead hazard. These violations become direct referrals to MOHCD, which provides assistance for the assessment and remediation services of lead hazards in low-income tenant- and owner-occupied housing.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

San Francisco is perceived as a wealthy area with a median household income of $118,400. Comparatively, the Insight Foundation's Self-Sufficiency Standard assesses San Francisco's family self-sufficiency earnings between $77,600 and $148,200, depending on the age of the family's children.

By the federal poverty standard, about 10.1% of San Franciscans live in poverty. In contrast, San Francisco Human Service Agency uses the 200% Federal Poverty Level (FPL) measure to determine public benefits eligibility. At this point-in-time, residents experiencing poverty by San Francisco's standards make five times less than the city's median income earners. San Franciscans would need to make approximately 400% FPL in order to achieve self-sufficiency salaries. By these income measures, approximately 40% of city residents are not economically self-sufficient according to the U.S. Census Bureau's 2016 1-Year American Community Survey.

According to Chief Economist, Ted Egan, between 1990 and 2010, the population living in Extremely Low / Very Low income households (those earning less than 50% of Area Median Income) has grown the most. Growth has also been seen in households earning over 150% of area median income, and, to a lesser extent, in those earning 120-150% of AMI. The low income population (50-80% of AMI) has seen very slight growth, and the moderate income population (80-120%) experienced a decline in absolute numbers.

The cost of housing in San Francisco exacerbates the wealth disparity. Local housing costs not only exceed the national average but, thanks to a housing market crash that affected San Francisco less than other places, the city has the most expensive housing in the region.

OEWD has implemented evidence-based sector academies and programs that provide access to employment opportunities for our priority populations, those most affected by wealth disparity. Our sectors – healthcare, construction, information and communications technology, and hospitality – were selected because of their high growth potential, entry-level employment opportunities, and more importantly, because of their pathways to self-sufficiency and economic security. OEWD's programming also includes services for more vulnerable populations, including justice-involved individuals, immigrants with limited English proficiency, immigrants with professional or specialized training, veterans, individuals with intellectual or developmental disability, individuals living with HIV/AIDS, and members of the LGBTQ community.

All San Franciscans deserve to live in safety and prosperity. But today, not all San Franciscans do. In truth, while we are one City, united in name and government, we remain separate communities. In neighborhoods with concentrated poverty, there is a San Francisco that is a community apart, separated by geography, violence, and decades of neglect. Despite our $11 billion two-year budget and an unprecedented decade of continuous growth, our city economy remains fragile while 10.1% of our residents live in poverty and 40% do not earn sufficiency wages.

San Francisco's unequal income distribution and skyrocketing housing prices could jeopardize the City's future competitiveness and overall economic stability. The role of government is to intervene where the market fails society's most vulnerable populations, the City's poorest residents. At the neighborhood level, the City's policy levers include investing public funds to counteract policies at other levels of government that disadvantage a geographic area, promote localized economic development, create jobs, and increase the provision of goods and services. Because most nonprofits lack the economies of scale to construct infrastructure, and private actors have little incentive to invest in reweaving the frayed social fabric, government through a strategic public-private partnership is uniquely positioned to create the required innovative infrastructure to eradicate poverty. This infrastructure facilitates novel policy development, the formation of equitable redevelopment, enhanced service access and social capital in areas of concentrated poverty.

The Center for American Progress' Task Force on Poverty recommended that poverty alleviation strategies includes the following four principles:

- Promote Decent Work: People should work and work should pay enough to ensure that workers and their families can avoid poverty, meet basic needs, and save for the future;

- Provide Opportunity for All: Children should grow up in conditions that maximize their opportunities for success; adults should have opportunities throughout their lives to connect to work, get more education, live in a good neighborhood, and move up in the workforce;
- Ensure Economic Security: People should not fall into poverty when they cannot work or work is unavailable, unstable, or pays so little that they cannot make ends meet; and
- Help People Build Wealth: Everyone should have the opportunity to build assets that allow them to weather periods of flux and volatility, and to have the resources that may be essential to advancement and upward mobility.

San Francisco's anti-poverty strategy embodies all of these guiding principles. Creating opportunity for socially and economically isolated San Franciscans requires a multifaceted and comprehensive approach.

Smart Government

Smart government starts with inter-agency collaboration and community-based partnerships. Across the City, innovative strategies have been developed to provide unprecedented opportunities for our residents. From healthcare to housing, environment to employment, San Francisco is at the forefront of developing and implementing best practices to make our city better for everyone. However, many of the residents in our most disconnected neighborhoods lack the resources they need to connect to those programs and strategies. Low educational attainment, safety concerns, inability to access capital, and the lack of a cohesive social fabric to support residents makes it difficult to reach even the first rungs of these ladders. Working together in four priority areas – homelessness, asset building/homeownership, employment and youth/education – City departments are developing "on-ramps" that give residents the skills and resources they need to take advantage of the City's innovations.

"On-Ramp" Programs to Address City Goals

Policy area	**Homelessness**	**Asset Building/Homeownership**	**Employment**	**Youth/Education**
Goal	To end chronic homelessness	Asset building for low- and moderate-income residents	Living-wage jobs with opportunities for career advancement	All students graduate high school and have the ability to go to college
City strategy	**Housing First** is a successful program that places homeless individuals into permanent supportive housing with wrap around services	**City's First Time Homebuyers' Program** helps low-income residents afford to own in San Francisco	**Four Sectors** have been identified by OEWD as having high growth potential for our city. Job training and development programs are aligned around those sectors	**SF Promise** guarantees college financial assistance for SF students who do well in school and graduate high school
"On-Ramp"	**Project Homeless**	**Bank on San Francisco** is an award winning national	**Career Pathways that promote job**	**Promise Neighborhood** is a

Policy area	**Homelessness**	**Asset Building/Homeownership**	**Employment**	**Youth/Education**
	Connect reaches out to homeless individuals every other month and provides a one-stop shop of health and human services for them	model program which allows families dependent on high-cost check-cashers to easily open a starter bank account with mainstream financial institutions **Financial Empowerment Center Initiative** is an inter-departmental program to support centers that will conduct financial triage, set goals, and establishes action plans in 5 service areas: money management, improved credit, decreased debt, safe and affordable banking relationships, and build savings	**mobility and advancement**: Creating career pathways that support the ability of residents and workers to attain the industry relevant/recognized skills employers are looking for is key to job mobility and advancement in the San Francisco labor market. Working in partnership with employers, the City will continue to implement industry-driven pathway approaches that cross learning at the K-12 and post-secondary levels.	federal Department of Education-supported program that brings together City departments and community-based organizations to transform a low-income, largely immigrant neighborhood by linking family economic security with student academic achievement. It creates a comprehensive, integrated framework of evidence-based services that responds to urgent needs and builds on the foundation of student, family, community, and school strengths and assets. **The City's Family Resource Center Initiative** brings national and local best practices in parent education and family support to high need communities. This inter-departmental program has tracks for parents of new babies, preschoolers and

Policy area	Homelessness	Asset Building/Homeownership	Employment	Youth/Education
				young kids. It provides support for all parents so they can help each other in the knowledge that it “takes a village”.

An on-ramp is only as good as the system to which it connects. In some cases, those systems are not working as well as they could. City departments are working together with community-based organizations to determine situations where existing systems need to be tweaked or overhauled to achieve their intended effect. A critical part is changing the way the system works. If we want these efforts to result in lasting change, we must move beyond the coordination efforts often associated with an initiative to true integration and a new system that lasts beyond the efforts of any group of individuals driving the initiative. To do that will require some changes in the infrastructure that support the programs and services offered by the City.

Community Voice
Innovating means understanding problems and solutions at the ground level. The City must works alongside skilled and informed stakeholders that live in and know the neighborhoods and are able to work with us to pinpoint where systems are breaking down. These organized residents then hold everyone – the City, the nonprofit providers and their fellow residents themselves – accountable for measuring and achieving real results.

Shared Data and Goals
The first fundamental change is to create a mechanism to better share data across City agencies. Sharing data is critical as it allows us to identify specific families in multiple systems of care, who require multiple interventions. Understanding the complete needs of an individual and family helps City programs provide a more customized set of services to those families, ensure those services are coordinated, and identify where there are gaps in services that need to be addressed. Residents will be able to provide informed consent to participate in data sharing.

Sector Based Approach to Workforce Development
San Francisco has identified a sector, or industry-based approach to organize key aspects of its workforce development activities. Sector-based programs are skill-development that align training to meet the specific demands of growing or high demand industries. They incorporate case management, career counseling, and job search assistance for workers.

Sector strategies have emerged as a best practice within federal state and local policy. A report by Public/Private Ventures, *Targeting Industries, Training Workers and Improving Opportunities*¸ through a longitudinal random assign study found that sector strategies have produced the following results:

- Participants in skills-training programs had decreases in poverty, from 64 percent to 35 percent.
- Participants in skills-training programs accessed higher-quality jobs. The percentage of participants with health insurance available through their employers increased from 49 percent

to 73 percent, while the percentage with paid sick leave increased from 35 percent to 58 percent.

- Many participants in skills-training programs obtained jobs in targeted sectors. Among advanced skills-training participants, these positions paid more than positions unrelated to training.
- Sectoral Employment Initiative participants believed the programs helped them achieve success in the labor market. Eighty-three percent of participants agreed that the training prepared them well for work in the targeted sector, and 78 percent said the program had improved their chances of getting a good job.
- Organizations using sectoral approaches other than or in addition to skills training demonstrated the potential to bring about systemic change. In very different contexts, through organizing and advocacy efforts or using leverage with industry contacts to negotiate with educational institutions, organizations either led or were involved in efforts that brought about significant changes to systems—changes that had the potential to benefit less-educated workers throughout the targeted sector.[2]

San Francisco's proven sector strategy for workforce development is rooted in detailed economic analysis and forecasting performed by both the San Francisco Office of Economic Analysis (OEA) and the California Employment Development Department (EDD).

The key characteristics of San Francisco's Sector-Based Approach include

- Identified four priority industries based upon employment growth, job accessibility to moderately skilled workers, career ladder opportunities, and providing self-sufficiency wages.
- Align skill development and occupational skills training to meet the workforce needs of these priority industries.
- Identify intermediaries who can engage industries serve as a bridge to social service providers that work intensively with disadvantaged participants.
- Integrate intensive case management into skill development and job training programs
- Implement and enforce policies that generate employment opportunities for San Francisco workers
- Fund community-based organizations embedded in high-need areas for intervention

Serious Collaboration

The City will bring together public and philanthropic funding, tap into nonprofit expertise, and work with businesses and corporations to make sure that opportunity is accessible for all people in our communities and that every community can fully contribute its strengths and unique culture to our collective prosperity.

Nonprofit Collaboration

The City cannot do this work alone. There are hundreds of nonprofit organizations that provide critical services, reach out to residents and advocate for change. Without these organizations the social service delivery system simply will not work. However, through surveys and focus groups, we heard from residents that the quality of services was uneven. We also heard from nonprofits themselves that they lacked access to the kind of training and capacity building they believed they needed in order to reach

---

[2] Roder, Anne; Clymer, Carol; Wyckoff, Laura; *Targeting Industries, Training Workers and Improving Opportunities;* Public Private Ventures 2010

their full potential. The City is working with community-based organizations (CBOs) through a number of capacity building City initiatives to develop new capacity building supports and deeper partnerships. This include the Capacity Building Project within the City's Controller's Office; MOHCD's capacity building programs; the Department of Children, Youth and their Family's capacity building programs; the Nonprofit Displacement Working Group; and the newly created Nonprofit Sector Initiative within the Office of Economic and Workforce Development.

Private Investment
Reducing poverty is a major transformation that the public sector cannot do alone. There is an important role for philanthropy and the private sector to play in its implementation. The vast majority of new job creation will occur in the private sector.
The City sees foundations playing several roles:

- Providing expert advice
- Jointly funding critical enabling elements of the strategy
- Aligning other funding with the strategy
- Providing support for the strategy in the San Francisco public debate
- Helping identify and raise other philanthropic support

To that end, the City created the position of Director of Strategic Partnerships within the Mayor's Office; this new position is focused on creating meaningful partnerships with private philanthropy to leverage private resources to support the City's work.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The large number of non-profit organizations serving low-income communities in San Francisco is both an asset and a challenge. With a long history of serving the community, the sheer number of non-profits leads to increased competition for limited resources. Conversely, the benefits of a rich variety of social service organizations often translates to more community-based and culturally competent services for low-income residents. Lack of organizational capacity of non-profits is another gap in institutional structure. In response, the City is engaged in an ongoing effort to work with non-profits in organizational and programmatic capacity building to improve the effectiveness and efficiency of service delivery.

It is the City's policy to coordinate community development and housing activities among its departments. Because this works involves many City departments, coordination and information sharing across the various departments are challenges. City staff meets on a regular and as-needed basis with colleagues from other City departments to overcome gaps in institutional structure. For example, MOHCD participates in a regular working group focused on the issues of nonprofit displacement partnering with community organizations, the Office of Economic and Workforce Development, and the San Francisco Arts Commission. Another example is the Alignment Committee, which was created in 2014 to undertake long and short-term planning for the City's workforce development programs, to set goals and priorities for these programs, to coordinate workforce development activities among City departments, and to monitor their effectiveness. In the coming months, the Alignment Committee will engage with stakeholders from throughout San Francisco to refine this plan into a comprehensive strategy for City workforce development services and investments. Among other stakeholders, the Alignment Committee will hear from jobseekers, employers, community based organizations, labor, and education and training partners.

In addition, staff of the Mayor's Office of Housing and Community Development and the Office of Economic and Workforce Development uses the Consolidated Plan/Action Plan development process as an opportunity to engage other departments in a dialogue about the current developments and priorities. This dialogue aids the City in being more strategic in the investment of Consolidated Plan dollars.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The Director of MOHCD meets on a weekly basis with the Director of Planning, the Director of the Building Inspection, the Executive Director of the Office of Community Investment and Infrastructure, the Mayor's Senior Advisor on Housing, staff from the Mayor's Budget Office, and the Director of Development for the Office of Economic and Workforce Development to discuss affordable and market-rate housing development issues citywide.

The City's HOPE SF initiative, focusing on the revitalization of four selected public housing sites at Hunters View, Alice Griffith, Sunnydale, and Potrero Terrace/Annex, brings together a bi-monthly Leadership Team consisting of deputy-level City staff representing health, human services, children and youth, workforce development, public housing, community development, affordable housing, and private philanthropy.

Affordable housing developers in San Francisco have formed a council that meets on a monthly basis to assist in the coordinated development of affordable housing throughout the City. Staff from MOHCD participates in these monthly meetings to provide a two-way channel of communication between these community based organizations and the City representatives who are responsible for overseeing City-financed affordable housing.

The City agencies also coordinate in the decision-making at the project level on affordable housing developments in the City, including at the level of individual project funding decisions. The Citywide Affordable Housing Loan Committee makes funding recommendations to the Mayor for affordable housing development throughout the City or to the OCII Commission for affordable housing under their jurisdiction. Committee Members consist of the directors or the director's representative from the Mayor's Office of Housing and Community Development, Department of Homelessness and Supportive Housing, and the Office of Community Investment and Infrastructure as successor to the San Francisco Redevelopment Agency (OCII). MOHCD also works closely with OCII and the Department of Homelessness and Supportive Housing to issue requests for proposals (RFPs) or notices of funding availability (NOFAs) on a regular basis to seek applications for particular types of developments. NOFAs are generally issued for projects to serve specific populations (family renters, single adults, seniors, people requiring supportive services, etc.), while RFPs are generally issued for specific development sites. Staff develops funding and general policy recommendations to the Loan Committee.

Staff from MOHCD, OCII, the Department of Homelessness and Supportive Housing also meet on a bi-monthly basis to coordinate the development and operation of the City's permanent supportive housing pipeline and portfolio. This bi-monthly convening provides a regular forum to discuss issues of services coordination, policy, new initiatives, funding opportunities, and emerging needs specific for permanent supportive housing funded by these departments.

The Mayor's Office of Housing and Community Development also is a member of the Long Term Care Coordinating Council (LTCCC). This body is charged to: (1) advise, implement, and monitor community-based long term care planning in San Francisco; and (2) facilitate the improved coordination of home, community-based, and institutional services for older adults and adults with disabilities. It is the single body in San Francisco that evaluates all issues related to improving community-based long-term care and supportive services. The LTCCC has 41 membership slots. Membership categories were created to ensure representation from a variety of consumers, advocates, and service providers (non-profit and public). The Mayor appoints people to fill 32 slots, which represent non-profit service provider organizations, consumers, and advocates. The additional 9 slots represent City and County departments including: Human Services, Aging and Adult Services, Public Health (two slots), Mayor's Office on Disability, Mayor's Office of Housing, San Francisco Housing Authority, and the Municipal Railway, plus one non-voting slot to enable representation of the Mayor's Office. The LTCCC evaluates how service delivery systems interact to serve people, and recommends ways to improve service coordination and system interaction. Workgroups responsible for carrying out the activities in the plan provide periodic progress reports through presentations to the LTCCC.

MOHCD also coordinates its HOPWA housing activities closely with the San Francisco Housing Authority, in particular when a HOPWA subsidized unit is also supported by a project-based Section 8 voucher.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

MOHCD has worked on various initiatives to address the impediments identified in the City's Analysis of Impediments to Fair Housing Choice report, including addressing the Impediments to Affordable Housing Development, Impediments to Utilization of Assisted Housing Programs, and Impediments Facing People With a Criminal Record. MOHCD has focused its efforts on increasing affordable housing production through site placement, working with other city agencies to remove regulatory barriers, and creating new financing sources all in order to increase the production of affordable housing as discussed above. In an attempt to overcome the impediment of utilizing assisted housing programs, MOHCD is developing a centralized online housing notification and application system called DAHLIA. This will centralize how people learn about affordable housing opportunities. It will also simplify and centralize how people apply to those housing opportunities. Additionally MOHCD continued to work closely with the Human Rights Commission to implement San Francisco's Fair Chance Ordinance in all City-assisted affordable housing in order to address the impediment facing people with a criminal record. The Fair Chance Ordinance requires that affordable housing providers must first screen housing applicants for all other resident selection criteria before reviewing an applicants criminal record.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring for Community Development Activities

Managing Grants and Loans
In program year 2016-2017, the Community Development Division of MOHCD administered CDBG public facility, non-workforce development public service and organizational planning/capacity building activities; all ESG activities; and HOPWA rental assistance and supportive services programs. MOHCD's Housing Division administered the housing activities of the CDBG and HOPWA programs; and all HOME activities. The Office of Economic and Workforce Development (OEWD) administered CDBG economic development and workforce development activities.

Activities under the CDBG, ESG and HOPWA community development programs were provided primarily through grant agreements with community-based non-profit organizations which provide a range of services, including legal, job training and placement, case management, information and referral, technical assistance to small businesses and micro-enterprises, homeless, homeless prevention and housing services.

MOHCD and OEWD provided fiscal and programmatic monitoring of each project that received CDBG, ESG and/or HOPWA funds. Monitoring included both internal and on-site reviews. In addition, MOHCD monitored construction projects for labor standards compliance related to the Davis-Bacon regulations. MOHCD also monitored for access requirements related to Section 504 of the Rehabilitation Act and the Americans With Disabilities Act. Fair Housing, EEO and Local Business Enterprise (LBE) contracting is monitored by the City's Contract Monitoring Division.

Since program year 2006-2007, MOHCD has been part of the steering committee for the City's Joint Fiscal and Compliance Monitoring Task Force, which serves to consolidate fiscal and compliance monitoring among various City departments. This consolidation effort increases communication among city departments, reduces multiple fiscal and compliance site visits to a single joint site visit or self-assessment, and decreases the administrative burden on both non-profit entities and City departments.

For CDBG, ESG and HOPWA Grants
Each agency receiving a CDBG, ESG and/or HOPWA grant entered into a grant agreement which stipulates the conditions upon which the grant was awarded, the performance outputs and program outcomes to be met, and the budget. Regular program performance reports were required of grant recipients, along with financial reports. Program site visits were conducted to determine client eligibility, compliance with Federal and local requirements and program progress. Since most CDBG Public Services grants qualified as limited clientele activities, recipient organizations had to demonstrate that they were verifying income eligibility for their clients to MOHCD and OEWD grant coordinators/community builders at site visits.

For each grant, a MOHCD/OEWD grant coordinator/community builder was responsible for providing technical assistance, reviewing progress reports, conducting on-site visits when appropriate, and evaluating performance outputs and program outcomes. The grant coordinator/community builder was also responsible for reviewing monthly expenditure reports and monitoring for fiscal compliance with regulations and accounting policies. In 2017-18, MOHCD dedicated a full-time staff person to focus exclusively on fiscal and compliance monitoring for all of its federally-funded grants.

For CDBG-Assisted Business Loans
Each loan recipient was required to enter into an agreement that stipulates the loan conditions and repayment schedule. The borrower was required to comply with a first source hiring agreement covering all jobs to be created as a condition of the loan.

Capacity Building for MOHCD/OEWD Staff and Delegate Agencies
In 2017-2018, MOHCD and OEWD continued to invest in the training of its staff to build internal capacity so that MOHCD and OEWD could better assist its delegate agencies on both organizational and programmatic development. Organizational capacity building needs of delegate agencies include financial management, human resource management, technical assistance with compliance with federal and local regulations, Board of Directors development and program evaluation. MOHCD and OEWD collaborated on aligning requests for proposals to minimize administrative burden for delegate agencies.

During the program year, MOHCD and OEWD staff worked closely with the Controller's Office and other City departments in assisting grantees to build internal capacity and to ensure compliance with all city, state and federal requirements.

Monitoring for Housing Activities

Single Family (Owner-Occupied) Properties
MOHCD monitored single-family owner-occupied MOHCD-funded properties to ensure ongoing compliance with the program requirements. Monitoring activities were carried out to ensure that owners of MOHCD-assisted owner occupied properties continue to reside in the property; that they retain title to the property; and that property taxes are current. MOHCD continues to monitor all owner-occupied properties to ensure compliance with regulations and standards of the City's housing programs.

Multifamily Properties
MOHCD monitored the compliance of 351 City-assisted multifamily rental projects, including 128 CDBG- and HOME-funded rental housing projects to assure compliance with program requirements. Monitoring activities included review of: (1) tenant income and rent schedules; (2) management and maintenance reports; and (3) income and expense statements, including financial statements and use of program income. MOHCD continues to work with rental property owners and their property management agents to ensure ongoing compliance with tenant income and rent restrictions as well as HUD housing quality standards and local code.

The multi-family monitoring encompassed a wide range of housing types, including family and senior housing; housing for people with special needs; housing for people with AIDS/HIV; permanent housing for the homeless and those at risk of becoming homeless; and transitional housing for homeless families and individuals.

In 2017-2018, MOHCD inspected 6 HOME- funded properties.

Project Name	Building Number	Street	Project Sponsor	No. of Units	Inspection Date
Madonna Residence	350	Golden Gate	Mercy Housing California	70	5/31/2018
Arc Mercy Community	1099	Masonic	Mercy Housing California	17	6/13/2018
Willie B. Kennedy Senior Housing	1239	Turk	Tenderloin Neighborhood Development Corporation	98	6/20/2018
Kelly Cullen Community	220	Golden Gate	Tenderloin Neighborhood Development Corporation	174	6/21/2018
Mosaica Senior Apartments	655	Alabama	Tenderloin Neighborhood Development Corporation	24	6/27/2018
John Burton Advocates for Youth Housing Complex	800	Presidio	Booker T. Washington Community Service Ctr / JSCo	50	6/27/2018

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The Draft 2017-2018 CAPER was available to the public for review and comment between September 7, 2018 and September 21, 2018. The City published a notice in the San Francisco Examiner on August 31 and September 12, 2018 informing the public of the availability of the draft document for review and comment. The public had access to a hard copy of the document at the Main Branch of the Public Library and at the Mayor's Office of Housing and Community Development. An electronic copy of the draft document was posted on MOHCD's website.

No comments were received regarding the draft document.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

No changes.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

In 2017-2018, MOHCD inspected six HOME- funded properties. Please see CR-40 for a specific list of HOME-funded properties inspected.

MOHCD designates all units as HOME-assisted units in any project that receives HOME funding.

MOHCD requires the owner of each HOME-assisted project to submit a signed certification annually that includes the following statements:

The project has met affordability and other leasing provisions set forth in the funding agreement/s entered into with CCSF during the entire reporting period. As of the end date of the reporting period, _____ units (*supply exact number*) were occupied or held vacant and available for rental by low-income tenants meeting the income qualifications pursuant to the funding agreement/s entered into with CCSF.
The undersigned has obtained a tenant income certification and/or third party documentation to support that certification from each tenant household occupying a unit restricted to occupancy by income-qualified tenants. All income certifications are maintained onsite with respect to each qualified tenant who resides in a unit or resided therein during the immediately preceding business year.
The total charges for rent and a utility allowance to each income-qualified tenant in a restricted unit do not exceed the maximum rent specified in the funding agreement/s entered into with CCSF as adjusted by the most recent HUD income and rent figures, which have been taken from the figures that are supplied by MOHCD on its website.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)

MOHCD continues to rigorously review the affirmative marketing efforts of all of its borrowers at initial marketing and when developers open their wait lists. Monitoring marketing efforts improved greatly and became more efficient in 2017-2018 after MOHCD implements its online application and listing system called Database of Affordable Housing Listings and Applications (DAHLIA).

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

MOHCD did not commit any HOME Program Income in Fiscal Year 2017-2018. It did, however, complete construction and begin leasing a project funded by HOME Program Income in Fiscal Year 2016-2017. That project is 1036 Mission, which is also known as 1036 Mission Family Housing, a 9-story, 83-unit affordable rental development located in the South of Market (SOMA) Neighborhood of San Francisco. The unit breakdown is as follows: 38 one-bedroom units, 38 two-bedroom units, and 7 three-bedroom units. There will be 40 units set aside for homeless families earning no more than 30% HUD area median income (AMI), and the remaining 43 units will be made available to families earning no more than 50% San Francisco AMI. The 40 units targeted for homeless families will receive rental subsidies from the San Francisco Local Operating Subsidy Program (LOSP), and the Human Services Agency will provide household referrals as well as social services funding for those units.

In addition to the residential units, the development will consist of a 1,061 sf commercial retail space located on the ground level fronting Mission Street, and will also include a large community room with community kitchen, on-site management and services offices, a podium-level courtyard with areas programmed for children, and a rooftop community gardening terrace. There is no parking being built with the development, and 84 secured, indoor bicycle parking spaces will be located on the ground floor and made available to residents and property staff. The project is currently under construction so no specific tenant characteristics are available at this time.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The maintenance and preservation of existing affordable housing is a key housing activity for San Francisco given the age of its affordable housing stock. To this end San Francisco periodically issues Notice of Funding Availability for addressing the most pressing capital needs of existing affordable housing, especially those that impact the health and safety and ultimately the long-term livability of the properties. In 2017-18 MOHCD funded and continued to monitor the rehabilation of 6 projects that responded to a NOFA MOHCD issued in Fiscal Year 2016-2017 to fund capital repairs in existing non-profit owned rental housing with priority for emergency repairs needed to address items that present an immediate threat to the health, safety, and/or quality of life of the tenants. Evaluation of the NOFA applications also included an evaluation of whether the project could also be funded with outside sources such as Low Income Housing Tax Credits in order to address the overwhelming demand for the NOFA funding.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance payments	90	93
Tenant-based rental assistance	207	203
Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds	22	28
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	230	232
Total	**549**	**556**

Table 14 – HOPWA Number of Households Served

Narrative

San Francisco's Mayor's Office of Housing and Community Development (MOHCD) is the lead agency to apply for, accept and expend HOPWA funds on behalf of the San Francisco EMSA, which includes the county of San Mateo.

For both the five-year Consolidated Plan and the 2017-2018 annual performance periods, HOPWA program goals and objectives were substantially met as evidenced by maximum occupancy of capital projects and rental assistance programs, service utilization, and program stability. HOPWA funds were disbursed and utilized in a timely way. No projects were terminated.

While no real barriers impacted overall HOPWA Program delivery or success, the exorbitant cost of living and inflated San Francisco housing market continually provided barriers, such as longer and more competitive housing searches, for HOPWA tenants. San Francisco's FMR was increased substantially based on a regional rent study whose findings were accepted by HUD, which may result in a significant number of landlords asking for an increase in rent and further depleting our limited HOPWA funds that support long-term rent subsidies. On-going State and City cuts to psychosocial and medical services raised expenses for HOPWA tenants, making basic survival for those on fixed incomes increasingly challenging. HOPWA subsidy amounts increased over time due to the fluctuating rental market.

The HOPWA Program is effectively meeting the local needs of the AIDS housing community to the extent that funding has allowed. No major adjustments are expected to be made to the overall program at this time. MOHCD continues to be very involved with HOPWA contractors to get mutual feedback and collaboration regarding any changing needs or program improvements that need to be made.

For fiscal year 2017-2018, MOHCD entered into an inter-governmental fiscal agreement with the San Mateo County AIDS Program which determines priorities for funding, selects project sponsors, administers the HOPWA funds, and ensures that all HOPWA regulations have been satisfied for their jurisdiction.

Funding for 2017-2018 is summarized as follows:

County	**Funding Per Action Plan**	**FY 17-18 Expenditures**
San Francisco	$6,565,724	$6,297,720
San Mateo	$641,498	$641,498
Total – San Francisco EMSA	$7,207,222	$6,939,218

The following sections (by county) provide an overview of the grantee and community, annual performance under the Action Plan, and barriers and trends as required under Part 1, Sections 5a through 5c, of the HOPWA CAPER Measuring Performances Outcomes. All required charts and certifications are located at Appendix B.

San Francisco Priorities, Allocations and Accomplishments

Currently, an estimated 16,057 individuals are living with HIV/AIDS in San Francisco per the June 30, 2017 HIV/AIDS Semi-Annual Surveillance Report. While San Francisco currently has 444 capital units and approximately 971 tenant based rental subsidies designated for people living with HIV/AIDS, the supply of affordable housing units in no way matches the need. Affordable housing continues to be a top priority, second only to health care as the highest identified need in San Francisco for those living with AIDS. Setting priorities for HOPWA funding has always been a collaborative process that includes many other city departments, related task forces, consumer surveys and needs assessments, and various other sources.

San Francisco has produced three previous HIV/AIDS Housing Plans: the San Francisco Five-Year HIV/AIDS Housing Plan (Department of Public Health 1994), the San Francisco Five-Year HIV/AIDS Housing Plan Update (San Francisco Redevelopment Agency 1998) and the Comprehensive HIV/AIDS Housing Plan (Department of Public Health, 2007).

In February 2014, MOHCD, the Department of Public Health (DPH), and the Human Services Agency (HSA) launched a strategic planning process to create a revised HIV/AIDS housing plan for the City and County of San Francisco. Together, members of MOHCD, DPH, and HSA along with Learning For Action (LFA) consulting staff formed a Steering Committee to oversee the strategy development process.

Community input was an integral part of the strategic planning. In May 2014, the Steering Committee invited representatives from various city agencies, the HIV Health Services Planning Council, the San Francisco HIV/AIDS Providers Network, community-based organizations serving people living with HIV/AIDS (PLWHA), and members of the Board of Supervisors to participate in a Stakeholder Council as part of the strategic planning process to develop the next iteration of the HIV/AIDS Housing Plan. The Stakeholder Council reflected a range of perspectives on HIV/AIDS housing, including housing providers, developers, and advocates for PLWHA among others. Throughout the Stakeholder Council process, 33 individuals representing 21 total agencies

The Stakeholder Council recognizes that the level of housing need for PLWHA is far greater than the resources available to meet that need. The plan contained in this document includes goals and objectives that the Council crafted in consideration of the resources that will realistically be available during the coming strategy cycle, but the Council emphasizes the need to continuously work to generate new resources and identify more effective and efficient approaches, such that we may be able to more quickly achieve our vision:

> *We envision a San Francisco where all people living with HIV or AIDS reside in safe, decent, affordable housing and are accessing the services and supports they need.*

Several notable trends have important implications for addressing the housing needs of individuals living with HIV and AIDS in San Francisco.

- Housing in San Francisco has become increasingly expensive, exceeding the values established by HUD's Fair Market Rents (FMR) and making it difficult for subsidy programs to be implemented effectively.
- There are significant numbers of individuals who are aging while living with HIV/AIDS. In San Francisco, 64% of men living with HIV/AIDS and 59% of women are over fifty years old.
- Many of those who are newly diagnosed with HIV are homeless. Among those individuals diagnosed with HIV infection from 2006-2012, between 9 and 14% were homeless.
- As was the case when developing the 2007 plan, persons with HIV/AIDS are living longer and have more stable health status due to antiretroviral therapy.

Some key insights emerging from the unmet needs analysis include the following:

- The high number of PLWHA at-risk for being homeless (12,344 or 77.6% of total PLWHA in San Francisco), based on being low income (at or below 50% AMI) and not receiving any housing support, is more than ten times the number of subsidies currently available, 971 (see Exhibits 1 and 2 below). This suggests the need for additional subsidies to support individuals with a high rent burden.
- Among HIV+ homeless individuals, the estimates are highest for subpopulations with co-occurring disorders, disabling HIV/AIDS, and chronic homelessness. Comparing and contrasting these subpopulations reveals that a higher proportion of individuals experience co-occurring disorders than either disabling HIV/AIDS or chronic homelessness. Close to half, 44.2%[3], of all HIV+ homeless individuals also negotiate co-occurring disorders (defined as mental health and/or substance use addiction co-morbidities).
- Among HIV+ individuals at-risk for being homeless, estimates are highest for seniors and those not receiving care. Current and future support services should tailor their efforts to meet the needs of these subpopulations, and expanding the supportive housing services available would be one mean of doing so.

Examining the time trends of financial support available for HIV/AIDS housing services suggests a discouraging outlook. Ryan White CARE and General Fund support have remained approximately the same since 2007. Given inflation, significant increases in housing costs and increasing costs of service delivery over time, plateaus in funding effectively amount to fewer resources available for HIV/AIDS

---

[3] Robertson et al. (2004). "HIV Seroprevalence Among Homeless and Marginally Housed Adults in San Francisco." *American Journal of Public Health.* Vol. 98 No 7.

housing. Support from HOPWA has over time and HOPWA funding in 2018 is now less than that available in 2007, although costs have increased in every area of housing over the past 10 years.

Looking forward, a new HOPWA funding formula has been signed into law as a result of the Housing Opportunity Through Modernization Act of 2016 that was signed into law on July 29, 2016. This new formula is based in part on the number persons living with HIV/AIDS rather than cumulative AIDS cases, and incorporates local housing costs and poverty rates into the formula. The combination of these factors will negatively impact San Francisco's allocation significantly. The projection released by HUD in August, 2017 indicated that this new formula could result in a reduction in HOPWA funding to San Francisco of as much as $1.3 million by 2022. The impact of this formula change in San Francisco has the potential to further reduce the number of HOPWA funded subsides as well as reductions in capital.

The strategic planning process also focused on system improvements to make the current array of programs and services more responsive to client needs and the current housing market. System change discussions focused on:

- Matching clients with the best housing program to meet their need.
- Developing a more agile system to respond to clients' changing housing and health needs, as well as other changes to their situations (e.g. income changes).
- Ensuring that the array of housing programs more proportionally matches the needs of the current HIV+ population.

Since the creation of the initial Five Year Plan, the annual HOPWA budget has been developed in consultation with DPH's HIV Health Services Office and the Planning Council. The FY 2017-2018 annual budget was presented to the public through the MOHCD website, at a public hearing for citizens and consumers, and before San Francisco's Board of Supervisors prior to final approval.

The FY 2017-2018 Action Plan anticipated $6,565,724 in HOPWA funding from annual formula allocation of $6,515,724 and program income of $50,000. Expenditures during FY 17-18 totaled $6,297,720.

	Funding Per Action Plan	FY 17-18 Expenditures
Capital Projects	$282,257	$321,820
Rental Assistance Program	$2,128,175	$1,613,353
Supportive Services and Operating Costs	$3,861,821	$4,039,090
Housing Information/Referral Services	$98,000	$124,444
Grantee Administrative Expenses	$195,471	$199,013
Total	$6,565,724	$6,297,720

The priorities and objectives of the HOPWA program as reflected in the 2017-18 Action Plan included:

1. Rental Assistance Program (207 tenant based rental assistance subsidies)

During 2017-2018, $1.6 million was spent on rental assistance (26% of total expenditures). The program provided monthly rental subsidies and housing advocacy services to 203 households during FY 2017-18. This program was also supplemented with $1.3 million in San Francisco General Funds during the fiscal year. In addition, case management services and employment assistance/training were provided to 74 clients through the Second Start Program. Partial rent subsidies for the 74 households were funded by a separate HOPWA Competitive Grant. As a result of these programs, 96% of households assisted were in stable housing in 2017-2018.

The cost per unit for tenant based rental assistance (TBRA) continues to be above the national average for this category. This is mainly due to very high housing costs in San Francisco.

2. Services and operating subsidies for five licensed residential care facilities for people with HIV/AIDS and two other facilities for people with HIV/AIDS (192 units—181 in permanent housing facilities and 11 in transitional short-term housing facilities with 252 residents served).

During 2017-2018, $4.0 million was spent on supportive services and operating subsidies at these 7 facilities (64% of total expenditures) with 260 unduplicated residents assisted. All residents are required to have an income below HUD's very low-income standard—50% of Area Median Income (AMI). During 2017-18, 258 of the 260 assisted (99.2%) were below HUD's extremely low-income standard—30% of AMI. During the program year, 209 of the residents assisted (80%) remained in stable housing, 20 residents (8%) exited to temporary housing with reduced risk of homelessness, 20 residents (8%) died during the program year and 11 residents (4%) exited to an unstable situation.

Case managers at the programs coordinate care for residents ensuring maximum usage of available resources. HOPWA provides the largest percentage of funding to these projects, covering supportive services (including nursing care) and a portion of operating expenses. Funding for these programs and facilities are supplemented with federal Ryan White funds, Section 8 project-based vouchers, project sponsor contributions, and private sector funding including grants and donations.

3. Capital Projects:

During FY 2017-2018, $321,820 was spent on four capital improvement projects approved in prior years. One project was completed and the other three projects are in progress with completion projected in the next two years. There are four other capital improvement projects which have been approved for funding through the Request for Proposal (RFP) process, but not yet started.

All HOPWA activities are targeted to very low-income persons living with HIV/AIDS. Every effort is made to ensure that ethnic and gender diversity is achieved during the selection of eligible clients. Each applicant is required to complete a comprehensive eligibility intake to verify medical diagnosis, income level, and place of residency. Project sponsors are required to provide program evaluation reports on an annual basis.

The HIV Housing Referral List (HHRL), a waitlist managed by the SF Department of Public Health, serves persons with HIV/AIDS for programs including HOPWA's Housing Subsidy Assistance Services. HHRL has been closed to new applicants, but in the fall of 2017, a new housing access placement program , called "+ Housing" will be created as part of MOHCD's new affordable housing data portal, Database for Affordable Housing Listings, Information, and Applications (DAHLIA). HAPP will not only allow new applicants, but will also provide program information specific to persons with HIV/AIDS.   Individuals on the HHRL list will be invited to join the + Housing list so that the City will administer only one list from 2017 moving forward.

Projects selected to receive HOPWA funding are required to provide supportive services and to demonstrate the ability to access community-based HIV services, such as those funded under the Ryan White CARE Act and other public and private sources. Project sponsors are encouraged to apply for other HUD administered programs, such as those available under the Stewart B. McKinney Homeless Assistance Act, for populations with multiple special needs. When appropriate, sponsors are required to seek reimbursement for expenses eligible for payment through MediCal or MediCare. Private fundraising activities are also encouraged.

The following barriers were encountered during the program year:

☒ HOPWA/HUD Regulations	☐ Planning	☒ Housing Availability	☒ Rent Determination and Fair Market Rents
☐ Discrimination/Confidentiality	☒ Multiple Diagnoses	☐ Eligibility	☐ Technical Assistance or Training
☒ Supportive Services	☒ Credit History	☒ Rental History	☒ Criminal Justice History
☒ Housing Affordability	☐ Other, please explain further		

<u>HOPWA/HUD Regulations:</u> Since the full housing needs of very low income people living with HIV/AIDS have never been fully met with HOPWA funds, increased HOPWA formula funds would best serve the community. In San Francisco, primarily due to access and adherence to anti-retrovirals, there are more people living with HIV/AIDS every year, meaning that there are more people who need housing assistance provided by HOPWA funds each year. Despite this reality, HOPWA funds to San Francisco have decreased in recent years. San Francisco has one of the nation's densest populations of people living with HIV/AIDS. The formula used to determine HOPWA allocations for areas like San Francisco should ensure that as the number of people living with HIV/AIDS increases, so does HOPWA funding, whenever possible. It is very difficult to sustain our current programs, let alone meet the increasing need within the current and recent HOPWA funding allocations. Additional HOPWA funding is needed for capital improvements, repairs of existing projects, and for rental subsidies that are lost over time to attrition due to rising costs. Due to the recent decline in HOPWA funding, San Francisco's ability to provide support for capital improvements will come at the cost of direct services to individuals, a reduction in rental subsidies, and/or a reduction to operating cost support of residential facilities. The flexibility to use a portion of HOPWA formula funds for shallow rent subsidy programs would allow the HOPWA program in San Francisco to lose fewer rental subsidies to attrition over time.

<u>Supportive Services</u>: Long-term residential programs often struggle with the need to provide ongoing mental health support services to long-time survivors with intensive mental health needs. Because these mental health needs often exceed the capacity of existing supportive services offered in these facilities, providers often struggle to balance the needs of the individual who may be struggling with mental and behavioral issues, and the needs of the other facility residents who may have difficulty dealing with the resident as he or she works through their complicated issues.

<u>Housing Affordability and Availability:</u> One of the biggest barriers facing people living with HIV/AIDS in San Francisco is the highly competitive local housing market. People living with HIV/AIDS with very low-incomes compete with high-income prospective tenants in a private, consumer driven rental market. For this reason, a tenant-based rental subsidy program is one of the largest HOPWA-funded programs in San Francisco. Unfortunately, due to increasing housing costs, and despite extensive cost-containment measures, this program has been able to subsidize fewer people over time. The decrease in HOPWA formula funding has made it impossible to replace these subsidies.

<u>Multiple Diagnoses:</u> The overwhelming majority of HOPWA-served people are multiply diagnosed with substance use and/or mental health issues. For those living in or seeking independent subsidized

housing, these issues can be barriers to finding and maintaining appropriate housing. While services are available at all HOPWA-funded housing programs, participants must be able to locate housing to participate. For those living in supportive HOPWA-funded housing, mental health and substance use issues can make living within a community more difficult for those affected by these issues and others living at the sites. HOPWA-funded housing programs do an excellent job in providing services to people who are multiply diagnosed, but these issues can still present barriers to people as they try to live within a supportive community or the greater community.

Long Term Survivor Health Issues: Though retroviral medications continue to sustain and enhance the lives of people living with AIDS, AIDS-related health issues, such as the high prevalence of Hepatitis C and cancers, such as lymphoma, continue to make living with AIDS an unpredictable medical experience. These health issues and the fear and anxiety regarding possible loss of benefits in returning to work continue to be barriers for those already very disabled with AIDs to be able to increase their incomes. Most recently, individuals are beginning to outlive their long-term disability insurance policies, putting their housing status at risk because of the imminent loss of income.

Credit, Rental, and Criminal Justice History: Credit, rental, and criminal justice history can be a barrier for many HOPWA-eligible people, particularly those who are seeking independent housing. As was previously mentioned, San Francisco's rental housing market is extremely competitive, so prospective landlords can be highly selective when choosing tenants. Often HOPWA-eligible people without stellar rental histories have difficulty finding housing even once they have received a rental subsidy.

Fair Market Rents: San Francisco is one of the most expensive and competitive rental housing markets in the country. This further limits the pool of housing available to people who have received HOPWA subsidies. Appropriate increases to FMR's should also be considered when determining the amount of HOPWA funding available to an area.

Program Contact
Mayor's Office of Housing and Community Development – Brian Cheu, Director of Community Development

San Mateo Priorities, Allocations and Accomplishments
San Mateo County's share of HOPWA funding for FY 2017-18 totaled $641,498 and was fully expended during the fiscal year.

Categories	**Funding Per Action Plan**	**FY 17-18 Expenditures**
Rental Assistance Program	$538,435	$538,435
Supportive Services	$65,373	$65,373
Project Sponsor Administrative Exp	$37,690	$37,690
Total	$641,498	$641,498

From the total amount of the award, $576,125 or 89.8% was utilized to provide housing services including, short-term rent, mortgage, emergency financial assistance, move-in costs, housing information and related project sponsor administrative expenses. $65,373 or 10.2% of funding was used to provide case management services.

Housing affordability has turned out to be a long-term challenge for residents of San Mateo County. Housing affordability in the County continues to decline every year, while market average rents continue to climb higher and higher. According to reports from Sustainable San Mateo County housing indicators, the average rent in 2016 in San Mateo County for a one bedroom unit was $2,684 and for two bedrooms was $3,318. Policymakers, state and county legislators have been trying to come up with legislation to help alleviate the housing crisis. Some proposed bills to help finance affordable housing may eventually help, but at the present time our clients are not getting a lot a relief. A person would need to earn an hourly wage of $47.07 or an annual income of $97,920 to afford a 2-bedroom unit at fair market rate in San Mateo County. These amounts are too high for clients of the program to be able to afford; the difficulty of clients finding employment in general further increases the challenges of affordable housing. In the past few years, the Housing Authority and some shelters had arrangements/contracts for some units of affordable housing. The number of those units has also decreased due to the demand from the population at large, leaving our clients with even less choices. The effect of the high cost of housing has also affected the price of inexpensive hotels/motels, which are also having a higher demand and are able to increase their prices. All of these factors have had a negative impact on clients of the program. They are having to wait longer for the few housing options available, having to pay more from their disposable income for their housing, sometimes travel farther away to their medical appointments, and some have decided to move to other counties where housing has not been impacted as hard as the bay area and San Mateo County.

A. Rental Assistance Program:

93 households were assisted during this fiscal year with short-term/emergency rental assistance and 15 of these households also received move-in costs. The 2017-18 Action Plan anticipated that 90 households would be served during the fiscal year.

93% of clients reported that the assistance received from contractor helped them maintain or improve their quality of life.

89% of all clients who responded to an in-house client satisfaction survey indicated satisfaction with the housing services received from contractor.

B. Supportive Services:
For the 2017-18 Action Plan, Supportive Services/Medical Case management projected that 175 persons would receive case management services. 284 individuals received case management for need assessments, information and referrals and comprehensive case management, including treatment adherence and community based services aimed to increase their access to care, improve their opportunities of achieving a more stable living environment, and reduce their risk of becoming homeless.

87% of the clients reported that the support services provided by the benefits counselor improved their access to medical care. 75% said the support services they received at the clinic reduced their risk of homelessness.

Barriers and Trends

The following barriers were encountered during the program year:

☒ HOPWA/HUD Regulations ☐ Planning ☒ Housing Availability ☐ Rent Determination and Fair Market Rents
☐ Discrimination/Confidentiality ☒ Multiple Diagnoses ☐ Eligibility ☐ Technical Assistance or Training
☐ Supportive Services ☒ Credit History ☒ Rental History ☒ Criminal Justice History
☒ Housing Affordability ☒ Other, please explain further

HOPWA/HUD Regulations: HOPWA regulations limit service to 21 weeks per year. This isn't always practical as it can take more time than that for clients to make progress toward stability. For example, it regularly takes 6 months to receive a response to a Social Security Disability application and clients rarely have enough income to pay rent while they wait.

Housing Affordability/Availability: Clients continue to be affected by the combination of lower disposable income for housing and the high cost of housing in San Mateo. Affordable housing and even shelter beds are very scarce in San Mateo. In addition, the scarcity of housing in general has increased the number of people who are competing for the few affordable housing units that become available. Housing funding available for clients in other departments has increased the demand for the same hotel/motel rooms and driven the prices up.

Multiple Diagnosis: It continues to be difficult to find housing for some of our multi-diagnosed clients. Some hotels/motels have clearly told us that they do not want to rent to our clients because the behavior they exhibit affects the other tenants and they prefer not to deal with that. This has decreased the availability of short-term housing for our program even more.

Credit, Rental, Criminal Justice History:
Many of our clients have poor rental histories and problematic credit histories, which along with a criminal record also have an effect on their ability to obtain housing. Adding these factors to the other health problems our clients have and to the lack of affordable housing units, makes it extremely difficult for our clients to compete for the few housing units available. Program staff works with clients to encourage them to start to establish a good tenant history.

Other, please explain further
There continues to be a small number of clients each year who need supported housing. These clients are usually people who are homeless or about to be homeless, ill, but not ill-enough to need long-term-care, and who have cognitive problems. These people would probably benefit from a board and care, but there are few boards and care in the county and wait lists are very long.

Program Contacts
San Mateo County STD/HIV Program - Matt Geltmaker, STD/HIV Program Director
Mental Health Association of San Mateo County - Susan Platte, Program Coordinator

HOPWA Performance Charts and Other Required Data
All required charts and data of the HOPWA CAPER Measuring Performance Outcomes, not included in this section, are located at Appendix B.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SAN FRANCISCO
Organizational DUNS Number	070384255
EIN/TIN Number	946000417
Indentify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	San Francisco CoC

ESG Contact Name

Prefix	Mr
First Name	Brian
Middle Name	0
Last Name	Cheu
Suffix	0
Title	Director of Community Development

ESG Contact Address

Street Address 1	1 South Van Ness, 5th Floor
Street Address 2	0
City	San Francisco
State	CA
ZIP Code	94103-
Phone Number	4157015584
Extension	0
Fax Number	0
Email Address	brian.cheu@sfgov.org

ESG Secondary Contact

Prefix	Mr
First Name	Benjamin
Last Name	McCloskey
Suffix	0
Title	Deputy Director - Finance and Administration
Phone Number	4157015575
Extension	0

Email Address benjamin.mccloskey@sfgove.org

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2017
Program Year End Date 06/30/2018

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: City and County of San Francisco
City: San Francisco
State: CA
Zip Code: ,
DUNS Number: 070384255
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Unit of Government
ESG Subgrant or Contract Award Amount: 121087

Subrecipient or Contractor Name: AIDS HOUSING ALLIANCE
City: San Francisco
State: CA
Zip Code: ,
DUNS Number: 167119770
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 150000

Subrecipient or Contractor Name: CENTRAL CITY HOSPITALITY HOUSE
City: San Francisco
State: CA
Zip Code: 94102, 3808
DUNS Number: 053295085
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 65000

Subrecipient or Contractor Name: COMMUNITY AWARENESS AND TREATMENT SERVICES
City: San Francisco
State: CA
Zip Code: 94103, 1519
DUNS Number: 363949678
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 50000

Subrecipient or Contractor Name: COMPASS FAMILY SERVICES
City: San Francisco
State: CA
Zip Code: 94102, 2853
DUNS Number: 832017953
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 127000

Subrecipient or Contractor Name: DOLORES STREET COMMUNITY SERVICES
City: San Francisco
State: CA
Zip Code: 94110, 2321
DUNS Number: 617708888
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 52176

Subrecipient or Contractor Name: EPISCOPAL COMMUNITY SERVICES
City: San Francisco
State: CA
Zip Code: 94103, 2726
DUNS Number: 151172095
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 81116

OMB Control No: 2506-0117 (exp. 06/30/2018)

Subrecipient or Contractor Name: HAMILTON FAMILY CENTER
City: San Francisco
State: CA
Zip Code: 94117, 1326
DUNS Number: 806779633
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 220607

Subrecipient or Contractor Name: LA CASA DE LAS MADRES
City: San Francisco
State: CA
Zip Code: 94103, 2474
DUNS Number: 036202661
Is subrecipient a victim services provider: Y
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 123322

Subrecipient or Contractor Name: LARKIN STREET YOUTH SERVICES
City: San Francisco
State: CA
Zip Code: 94109, 6434
DUNS Number: 147566517
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 112000

Subrecipient or Contractor Name: PROVIDENCE FOUNDATION
City: San Francisco
State: CA
Zip Code: 94124, 2359
DUNS Number: 110573438
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 45000

Subrecipient or Contractor Name: CATHOLIC CHARITIES CYO
City: San Francisco
State: CA
Zip Code: 94105, 1614
DUNS Number: 074654880
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Faith-Based Organization
ESG Subgrant or Contract Award Amount: 190000

Subrecipient or Contractor Name: HOMELESS CHILDREN'S NETWORK
City: San Francisco
State: CA
Zip Code: 94124, 1443
DUNS Number: 138011509
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 50000

Subrecipient or Contractor Name: Mission Neighborhood Health Center
City: San Francisco
State: CA
Zip Code: 94110, 1323
DUNS Number: 030967392
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 45000

Subrecipient or Contractor Name: Heluna Health
City: City Of Industry
State: CA
Zip Code: 91746, 3405
DUNS Number: 082199324
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 50000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	172
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**172**

Table 15 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	119
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**119**

Table 16 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	1,077
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**1,077**

Table 17 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**0**

Table 18 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	1,368
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**1,368**

Table 19 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	610
Female	721
Transgender	24
Don't Know/Refused/Other	0
Missing Information	13
Total	**1,368**

Table 20 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	11
18-24	421
25 and over	936
Don't Know/Refused/Other	0
Missing Information	0
Total	**1,368**

Table 21 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	35	3	0	32
Victims of Domestic Violence	322	2	1	319
Elderly	179	45	16	118
HIV/AIDS	24	6	8	10
Chronically Homeless	482	0	7	475
Persons with Disabilities:				
Severely Mentally Ill	204	0	0	204
Chronic Substance Abuse	123	2	5	116
Other Disability	136	5	12	119
Total (Unduplicated if possible)	0	0	0	0

Table 22 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

8. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	428,145
Total Number of bed-nights provided	401,457
Capacity Utilization	93.77%

Table 23 – Shelter Capacity

9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

Please see Table 1.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2015	**2016**	**2017**
Expenditures for Rental Assistance	168,426	180,650	131,307
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	788	91,339
Expenditures for Housing Relocation & Stabilization Services - Services	62,985	137,254	88,879
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	**231,411**	**318,692**	**311,525**

Table 24 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2015	**2016**	**2017**
Expenditures for Rental Assistance	5,175	71,262	72,695
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	139,161	59,704	65,657
Expenditures for Housing Relocation & Stabilization Services - Services	94,860	100,949	100,730
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	**239,196**	**231,915**	**239,082**

Table 25 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2015	**2016**	**2017**
Essential Services	209,972	606,560	740,632
Operations	679,320	205,927	71,855
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0

Subtotal	**889,292**	**812,487**	**812,487**

Table 26 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2015	**2016**	**2017**
Street Outreach	0	0	0
HMIS	11,067	10,000	9,774
Administration	111,159	111,331	111,313

Table 27 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2015	2016	2017
	1,482,125	1,484,425	1,484,181

Table 28 - Total ESG Funds Expended

11f. Match Source

	2015	2016	2017
Other Non-ESG HUD Funds	903,683	1,358,086	0
Other Federal Funds	2,013,836	2,301,072	963,512
State Government	722,450	200,020	427,710
Local Government	14,539,861	23,782,635	26,905,095
Private Funds	7,742,941	860,198	1,751,803
Other	26,224	60,148	111,929
Fees	0	0	45,000
Program Income	0	10,574	0
Total Match Amount	**25,948,995**	**28,572,733**	**30,205,049**

Table 29 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2015	2016	2017
	27,431,120	30,057,158	31,689,230

Table 30 - Total Amount of Funds Expended on ESG Activities

APPENDIX B: HOPWA Information, Data Tables and Certifications

Per requirements in the HOPWA Consolidated Annual Performance and Evaluation Report (CAPER) Measuring Performance Outcomes with expiration date of 10/31/2017.

Part 1: Grantee Executive Summary

1. Grantee Information

HUD Grant Number CAH17-F003		**Operating Year for this report** ***From (mm/dd/yy)*** 07/01/17 ***To (mm/dd/yy)*** 6/30/18		
Grantee Name City and County of San Francisco				
Business Address	1 South Van Ness Avenue, 5th Floor			
City, County, State, Zip	San Francisco	San Francisco	CA	94103-1267
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6000417			
DUN & Bradstreet Number (DUNs):	07-038-4255	**System for Award Management (SAM)::** **Is the grantee's SAM status currently active?** ☒ **Yes** ☐ **No** **If yes, provide SAM Number:**		
Congressional District of Grantee's Business Address	8th			
***Congressional District of Primary Service Area(s)**	8th 12th			
***City(ies) and County(ies) of Primary Service Area(s)**	**Cities:** San Francisco	**Counties:** San Francisco		
Organization's Website Address http://www.sfgov.org/index.asp		**Is there a waiting list(s) for HOPWA Housing Subsidy Assistance Services in the Grantee service Area?** ☒ Yes ☐ No **If yes, explain in the narrative section what services maintain a waiting list and how this list is administered.**		

*** Service delivery area information only needed for program activities being directly carried out by the grantee.**

2. Project Sponsor Information

A. San Francisco:

Project Sponsor Agency Name Catholic Charities		**Parent Company Name, *if applicable***		
Name and Title of Contact at Project Sponsor Agency	Ellen Hammerle, Senior Division Director			
Email Address	ehammerle@catholiccharitiessf.org			
Business Address	990 Eddy Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94109
Phone Number *(with area code)*	(415) 972-1344	**Fax Number (with area code)** (415) 972-1201		
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-1498472			
DUN & Bradstreet Number (DUNs):	07-465-4880			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	**Cities:** San Francisco	**Counties:** San Francisco		
Total HOPWA contract amount for this Organization for the operating year	$2,517,160			
Organization's Website Address www.catholiccharitiessf.org		**Does your organization maintain a waiting list?** ☒ Yes ☐ No **If yes, explain in the narrative section how this list is administered.**		
Is the sponsor a nonprofit organization? ☒ **Yes** ☐ **No** *Please check if yes and a faith-based organization.* ☒ *Please check if yes and a grassroots organization.* ☐				

Project Sponsor Agency Name				Parent Company Name, *if applicable*
Dolores Street Community Services				
Name and Title of Contact at Project Sponsor Agency	Kevin Cunz, Program Director			
Email Address	kevin@dscs.org			
Business Address	938 Valencia Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94110
Phone Number *(with area code)*	(415) 558-0503		**Fax Number (with area code)** (415) 558-9642	
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-2919302			
DUN & Bradstreet Number (DUNs):	61-770-8888			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) and County(ies) of Primary Service Area(s)	**Cities:** San Francisco		**Counties:** San Francisco	
Total HOPWA contract amount for this Organization for the operating year	$479,350			
Organization's Website Address www.dscs.org			**Does your organization maintain a waiting list?** ☐ Yes ☒ No **If yes, explain in the narrative section how this list is administered.**	
Is the sponsor a nonprofit organization? ☒ **Yes** ☐ **No** *Please check if yes and a faith-based organization.* ☐ *Please check if yes and a grassroots organization.* ☐				

<table>
<tr><td colspan="2">Project Sponsor Agency Name

Larkin Street Youth Services</td><td colspan="4">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Mary Kate Bacalao, Director of Public Funding</td></tr>
<tr><td>Email Address</td><td colspan="5">mbacalao@larkinstreetyouth.org</td></tr>
<tr><td>Business Address</td><td colspan="5">134 Golden Gate Avenue</td></tr>
<tr><td>City, County, State, Zip</td><td>San Francisco</td><td colspan="2">San Francisco</td><td>CA</td><td>94102</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">(415) 673-0911 extension 317</td><td colspan="3">Fax Number (with area code)

(415) 749-3838</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">94-2917999</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">14-756-6517</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">8th</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">8th and 12th</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: San Francisco</td><td colspan="3">Counties: San Francisco</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$348,144</td></tr>
<tr><td colspan="2">Organization's Website Address

www.larkinstreetyouth.org</td><td colspan="4" rowspan="2">Does your organization maintain a waiting list? ☒ Yes ☐ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="2">Is the sponsor a nonprofit organization? ☒ Yes ☐ No

Please check if yes and a faith-based organization. ☐
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

Project Sponsor Agency Name		**Parent Company Name, *if applicable***		
Maitri				
Name and Title of Contact at Project Sponsor Agency	Anne Gimbel, Executive Director			
Email Address	agimbel@maitrisf.org			
Business Address	401 Duboce Avenue			
City, County, State, Zip	San Francisco	San Francisco	CA	94117
Phone Number *(with area code)*	(415) 558-3001	**Fax Number (with area code)** (415) 558-3010		
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3189198			
DUN & Bradstreet Number (DUNs):	78-685-1444			
Congressional District of Project Sponsor's Business Address	8th			
Congressional District(s) of Primary Service Area(s)	8th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	**Cities:** San Francisco	**Counties:** San Francisco		
Total HOPWA contract amount for this Organization for the operating year	$642,167			
Organization's Website Address www.maitrisf.org		**Does your organization maintain a waiting list?** ☒ Yes ☐ No		
Is the sponsor a nonprofit organization? ☒ **Yes** ☐ **No** *Please check if yes and a faith-based organization.* ☐ *Please check if yes and a grassroots organization.* ☐		**If yes, explain in the narrative section how this list is administered.**		

Project Sponsor Agency Name Rafiki Coalition for Health and Wellness		**Parent Company Name, *if applicable***		
Name and Title of Contact at Project Sponsor Agency	Monique LeSarre, Executive Director			
Email Address	mlesarre@rafikicoalition.org			
Business Address	601 Cesar Chavez Street			
City, County, State, Zip	San Francisco	San Francisco	CA	94124
Phone Number *(with area code)*	(415) 615-9945	**Fax Number (with area code)** (415) 615-9943		
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-3098879			
DUN & Bradstreet Number (DUNs):	60-810-0186			
Congressional District of Project Sponsor's Business Address	12th			
Congressional District(s) of Primary Service Area(s)	12th			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	**Cities:** San Francisco	**Counties:** San Francisco		
Total HOPWA contract amount for this Organization for the operating year	$50,000			
Organization's Website Address www.rafikicoalition.org		**Does your organization maintain a waiting list?** ☒ Yes ☐ No **If yes, explain in the narrative section how this list is administered.**		
Is the sponsor a nonprofit organization? ☒ **Yes** ☐ **No** *Please check if yes and a faith-based organization.* ☐ *Please check if yes and a grassroots organization.* ☒				

<table>
<tr><td colspan="3">Project Sponsor Agency Name

Mercy Housing California XVII, LP</td><td colspan="3">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Kimberly Duran-Portello – Senior Asset Manager</td></tr>
<tr><td>Email Address</td><td colspan="5">kduran@mercyhousing.org</td></tr>
<tr><td>Business Address</td><td colspan="5">1500 Grand Avenue, Suite 100</td></tr>
<tr><td>City, County, State, Zip</td><td>Los Angeles</td><td colspan="2">Los Angeles</td><td>CA</td><td>90015</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">(213) 743-5824</td><td colspan="3">Fax Number (with area code)</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">94-3400496</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">07-954-2182</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">8th</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">8th</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: San Francisco</td><td colspan="3">Counties: San Francisco</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$50,000</td></tr>
<tr><td colspan="3">Organization's Website Address

www.mercyhousing.org</td><td colspan="3" rowspan="2">Does your organization maintain a waiting list? ☒ Yes ☐ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="3">Is the sponsor a nonprofit organization? ☒ Yes ☐ No

Please check if yes and a faith-based organization. ☒
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

<table>
<tr><td colspan="3">Project Sponsor Agency Name

Bernal Heights Housing Corp.</td><td colspan="3">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Pura Nagrampa, CFO</td></tr>
<tr><td>Email Address</td><td colspan="5">pnagrampa@bhnc.org</td></tr>
<tr><td>Business Address</td><td colspan="5">515 Cortland Avenue</td></tr>
<tr><td>City, County, State, Zip</td><td>San Francisco</td><td colspan="2">San Francisco</td><td>CA</td><td>94110</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">415-206-2140 x147</td><td colspan="3">Fax Number (with area code)</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">94-314-2001</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">80-900-2637</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">8th</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">8th</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: San Francisco</td><td colspan="3">Counties: San Francisco</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$247,780</td></tr>
<tr><td colspan="3">Organization's Website Address

www.bhnc.org</td><td colspan="3" rowspan="2">Does your organization maintain a waiting list? ☒ Yes ☐ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="3">Is the sponsor a nonprofit organization? ☒ Yes ☐ No

Please check if yes and a faith-based organization. ☐
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

<table>
<tr><td colspan="3">Project Sponsor Agency Name

Brilliant Corners</td><td colspan="3">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Un Jung Lim, Program Manager</td></tr>
<tr><td>Email Address</td><td colspan="5">ulim@brilliantcorners.org</td></tr>
<tr><td>Business Address</td><td colspan="5">1390 Market Street #405</td></tr>
<tr><td>City, County, State, Zip</td><td>San Francisco</td><td colspan="2">San Francisco</td><td>CA</td><td>94102</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">415-618-0012</td><td colspan="3">Fax Number (with area code)

(415) 618-0228</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">56-2379862</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">167725436</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">12th</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">12th</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: San Francisco</td><td colspan="3">Counties: San Francisco</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$169,000</td></tr>
<tr><td colspan="3">Organization's Website Address

www.brilliantcorners.org</td><td colspan="3" rowspan="2">Does your organization maintain a waiting list? ☐ Yes ☒ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="3">Is the sponsor a nonprofit organization? ☒ Yes ☐ No

Please check if yes and a faith-based organization. ☐
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

<table>
<tr><td colspan="3">Project Sponsor Agency Name

Institute on Aging</td><td colspan="3">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Matthew Mouille, Community Living Fund Director</td></tr>
<tr><td>Email Address</td><td colspan="5">mmouille@ioaging.org</td></tr>
<tr><td>Business Address</td><td colspan="5">3575 Geary Boulevard</td></tr>
<tr><td>City, County, State, Zip</td><td>San Francisco</td><td colspan="2">San Francisco</td><td>CA</td><td>94118</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">415-750-8760</td><td colspan="3">Fax Number (with area code)

415-941-6100</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">94-2978977</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">825965486</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">12</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">12</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: San Francisco</td><td colspan="3">Counties: San Francisco</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$50,000</td></tr>
<tr><td colspan="3">Organization's Website Address

www.ioaging.org</td><td colspan="3" rowspan="2">Does your organization maintain a waiting list? ☐ Yes ☒ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="3">Is the sponsor a nonprofit organization? ☒ Yes ☐ No

Please check if yes and a faith-based organization. ☐
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

B. San Mateo County:

Project Sponsor Agency Name Mental Health Association of San Mateo County		**Parent Company Name, *if applicable***		
Name and Title of Contact at Project Sponsor Agency	Susan Platte, Program Coordinator			
Email Address	SusanP@mhasmc.org			
Business Address	2686 Spring Street			
City, County, State, Zip	Redwood City	San Mateo County	CA	94063
Phone Number *(with area code)*	(650) 363-2834	**Fax Number (with area code)** (510) 350-9176		
Employer Identification Number (EIN) or Tax Identification Number (TIN)	94-6034112			
DUN & Bradstreet Number (DUNs):	01-873-5159			
Congressional District of Project Sponsor's Business Address	14th			
Congressional District(s) of Primary Service Area(s)	Parts of 14th and 18th Districts			
City(ies) <u>and</u> County(ies) of Primary Service Area(s)	**Cities:** All Cities in San Mateo County	**Counties:** San Mateo County		
Total HOPWA contract amount for this Organization for the operating year	$576,125			
Organization's Website Address www.mhasmc.org		**Does your organization maintain a waiting list?** ☐ Yes ☒ No **If yes, explain in the narrative section how this list is administered.**		
Is the sponsor a nonprofit organization? ☒ **Yes** ☐ **No** *Please check if yes and a faith-based organization.* ☐ *Please check if yes and a grassroots organization.* ☐				

<table>
<tr><td colspan="3">Project Sponsor Agency Name (Admin Sub-recipient)

County of San Mateo</td><td colspan="3">Parent Company Name, if applicable</td></tr>
<tr><td>Name and Title of Contact at Project Sponsor Agency</td><td colspan="5">Matt Geltmaker, STD/HIV Program Director</td></tr>
<tr><td>Email Address</td><td colspan="5">mgeltmaker@smcgov.org</td></tr>
<tr><td>Business Address</td><td colspan="5">225 – 37th Avenue</td></tr>
<tr><td>City, State, Zip, County</td><td>San Mateo</td><td colspan="2">San Mateo</td><td>CA</td><td>94403</td></tr>
<tr><td>Phone Number (with area code)</td><td colspan="2">(650) 573-2077</td><td colspan="3">Fax Number (with area code)

(650) 573-2875</td></tr>
<tr><td>Employer Identification Number (EIN) or Tax Identification Number (TIN)</td><td colspan="5">94-6000532</td></tr>
<tr><td>DUN & Bradstreet Number (DUNs):</td><td colspan="5">62-513-9170</td></tr>
<tr><td>Congressional District of Project Sponsor's Business Address</td><td colspan="5">12th</td></tr>
<tr><td>Congressional District(s) of Primary Service Area(s)</td><td colspan="5">Parts of 12th and 14th districts</td></tr>
<tr><td>City(ies) <u>and</u> County(ies) of Primary Service Area(s)</td><td colspan="2">Cities: All Cities in San Mateo County</td><td colspan="3">Counties: San Mateo County</td></tr>
<tr><td>Total HOPWA contract amount for this Organization for the operating year</td><td colspan="5">$641,498 (Fiscal Agent Agreement)</td></tr>
<tr><td colspan="3">Organization's Website Address

https://www.smchealth.org</td><td colspan="3" rowspan="2">Does your organization maintain a waiting list? ☐ Yes ☒ No

If yes, explain in the narrative section how this list is administered.</td></tr>
<tr><td colspan="3">Is the sponsor a nonprofit organization? ☐ Yes ☒ No

Please check if yes and a faith-based organization. ☐
Please check if yes and a grassroots organization. ☐</td></tr>
</table>

Sections 3. and 4. – Sections removed in HUD-40110-D (Expiration Date: 1/31/21)

5. Grantee Narrative and Performance Assessment

Grantee and Community Overview, Annual Performance under the Action Plan, and Barriers and Trends Overview are included in the main narrative section of this report.

End of PART 1

PART 2: Sources of Leveraging and Program Income

1. Sources of Leveraging

A. Source of Leveraging Chart

[1] Source of Leveraging	[2] Amount of Leveraged Funds	[3] Type of Contribution	[4] Housing Subsidy Assistance or Other Support
Public Funding			
Ryan White-Housing Assistance (HUD)	$295,971	Facility Operating	☒Housing Subsidy Assistance ☐Other Support
Ryan White-Other (HUD)	$2,573,785	Case Management and other services	☐Housing Subsidy Assistance ☒Other Support
Housing Choice Voucher Program – Project Based (HUD)	$1,930,209	Rent Subsidies	☒Housing Subsidy Assistance ☐Other Support
McKinney-Vento Supportive Housing Program (HUD)	$104,137	Case Management	☐Housing Subsidy Assistance ☒Other Support
McKinney-Vento Supportive Housing Program (HUD)	$47,342	Facility Operating	☒Housing Subsidy Assistance ☐Other Support
Shelter Plus Care (HUD)	$80,645	Housing Subsidy	☒Housing Subsidy Assistance ☐Other Support
State Office of AIDS - California	$1,374,901	Case Management and other services	☐Housing Subsidy Assistance ☒Other Support
General Funds – San Francisco	$1,700,590	Case Management and other services	☐Housing Subsidy Assistance ☒Other Support
General Funds – San Francisco	$98,516	Facility Operating	☒Housing Subsidy Assistance ☐Other Support
General Funds – San Mateo County	$421,021	Case Management and other services	☐Housing Subsidy Assistance ☒Other Support
Private Funding			
Grants	$541,974	Various program and administrative	☐Housing Subsidy Assistance ☒Other Support
In-kind Resources	$41,532	Video Services and Activities Supplies	☐Housing Subsidy Assistance ☒Other Support
Individual Donations, Fundraising Events and Bequests	$146,617	Various program and administrative	☐Housing Subsidy Assistance ☒Other Support
Other Funding			
Grantee/Project Sponsor (Agency) Cash	$620,849	Various program and administrative	☐Housing Subsidy Assistance ☒Other Support
Resident Rent Payments by Client to Private Landlord	$863,499		
TOTAL (Sum of all Rows)	**$10,841,588**		

2. Program Income and Resident Rent Payments

A. Total Amount Program Income and Resident Rent Payment Collected During the Operating Year

Program Income and Resident Rent Payments Collected		Total Amount of Program Income (for this operating year)
1.	Program income (e.g. repayments)	
2.	Resident Rent Payments made directly to HOPWA Program	$737,475
3.	**Total Program Income and Resident Rent Payments (Sum of Rows 1 and 2)**	$737,475

B. Program Income and Resident Rent Payments Expended To Assist HOPWA Households

Program Income and Resident Rent Payment Expended on HOPWA programs		Total Amount of Program Income Expended (for this operating year)
1.	Program Income and Resident Rent Payment Expended on Housing Subsidy Assistance costs	$484,343
2.	Program Income and Resident Rent Payment Expended on Supportive Services and other non-direct housing costs	$253,132
3.	**Total Program Income Expended (Sum of Rows 1 and 2)**	$737,475

End of PART 2

PART 3: Accomplishment Data Planned Goal and Actual Outputs

1. HOPWA Performance Planned Goal and Actual Outputs

	HOPWA Performance Planned Goal and Actual	[1] Output: Households				[2] Output: Funding	
		HOPWA Assistance		Leveraged Households		HOPWA Funds	
		a.	b.	c.	d.	e.	f.
		Goal	Actual	Goal	Actual	HOPWA Budget	HOPWA Actual
	HOPWA Housing Subsidy Assistance	**[1] Output: Households**				**[2] Output: Funding**	
1.	Tenant-Based Rental Assistance	207	203	207	203	$1,795,681	$1,479,890
2a.	**Permanent Housing Facilities:** Received Operating Subsidies/Leased units (Households Served) *	230	232	230	232	$1,049,300	$1,090,926
2b.	**Transitional/Short-term Facilities:** Received Operating Subsidies/Leased units (Households Served) *	22	28	22	28	$20,227	$35,579
3a.	**Permanent Housing Facilities**: Capital Development Projects placed in service during the operating year						
3b.	**Transitional/Short-term Facilities:** Capital Development Projects placed in service during the operating year						
4.	Short-Term Rent, Mortgage and Utility Assistance	90	93	90	93	$485,085	$483,968
5.	Permanent Housing Placement Services	15	15	15	15	$25,000	$25,000
6.	Adjustments for duplication (subtract)	(15)	(15)	(15)	(15)		
7.	**Total HOPWA Housing Subsidy Assistance (Columns a. – d. equal the sum of Rows 1-5 minus Row 6; Columns e. and f. equal the sum of Rows 1-5)**	549	556	549	556	$3,375,293	$3,115,363
	Housing Development (Construction and Stewardship of facility based housing)	**[1] Output: Housing Units**				**[2] Output: Funding**	
8.	Facility-based units; Capital Development Projects not yet opened (Housing Units)						
9.	Stewardship Units subject to 3 or 10 year use agreements	17	17				
10.	**Total Housing Developed (Sum of Rows 8 & 9)**	17	17			$0	$0
	Supportive Services	**[1] Output Households**					
11a.	Supportive Services provided by project sponsors that also delivered <u>HOPWA</u> housing subsidy assistance	456	469			$3,205,234	$3,148,758
11b.	Supportive Services provided by project sponsors that only provided supportive services.	175	289			$115,373	$105,193
12.	Adjustment for duplication (subtract)		(5)				
13.	**Total Supportive Services (Columns a. – d. equal the sum of Rows 11 a. & b. minus Row 12; Columns e. and f. equal the sum of Rows 11a. & 11b.)**	631	753			$3,320,607	$3,253,951
	Housing Information Services	**[1] Output Households**				**[2] Output: Funding**	
14.	Housing Information Services	550	664			$76,350	$114,091
15.	**Total Housing Information Services**	550	664			$76,350	$114,091
	Grant Administration and Other Activities	**[1] Output Households**				**[2] Output: Funding**	
16.	Resource Identification to establish, coordinate and develop housing assistance						
17.	Technical Assistance						
18.	Grantee Administration (maximum 3% of total HOPWA grant) – Actual incl prior years					$195,471	$199,013
19.	Project Sponsor Administration (maximum 7% of portion of HOPWA grant awarded)					$239,501	$256,800
20.	**Total Grant Administration and Other Activities (Sum of Rows 17 – 20)**					$434,972	$455,813

OMB Control No: 2506-0117 (exp. 06/30/2018)

	Total Expended		[2] Outputs: HOPWA Funds Expended	
			Budget	Actual
21.	**Total Expenditures for program year (Sum of Rows 7, 10, 13, 15, and 20)**		$7,207,222	$6,939,218

* Includes capital improvements/rehab at facilities; # of HH included only if improvements completed during FY17-18

2. Listing of Supportive Services

	Supportive Services	[1] Output: Number of Households	[2] Output: Amount of HOPWA Funds Expended
1.	Adult day care and personal assistance	126	$873,617
2.	Alcohol and drug abuse services	17	$39,657
3.	Case management	721	$680,003
4.	Child care and other child services		
5.	Education	13	$20,526
6.	Employment assistance and training	90	$61,822
7.	Health/medical/intensive care services, if approved Note: Client records must conform with 24 CFR §574.310	88	$690,827
8.	Legal services	1	$1,848
9.	Life skills management (outside of case management)	38	$126,164
10.	Meals/nutritional services	164	$704,838
11.	Mental health services	38	$45,516
12.	Outreach		
13.	Transportation	80	$9,133
14.	Other Activity (if approved in grant agreement). **Specify**:		
15.	**Sub-Total Households receiving Supportive Services (Sum of Rows 1-14)**	1,376	
16.	**Adjustment for Duplication (subtract)**	(623)	
17.	**TOTAL Unduplicated Households receiving Supportive Services (Column [1] equals Row 15 minus Row 16; Column [2] equals sum of Rows 1-14)**	753	$3,253,951

3. Short-Term Rent, Mortgage and Utility Assistance (STRMU) Summary

Housing Subsidy Assistance Categories (STRMU)		**[1] Output: Number of Households Served**	**[2] Output: Total HOPWA Funds Expended on STRMU during Operating Year**
a.	Total Short-term mortgage, rent and/or utility (STRMU) assistance	93	$483,968
b.	Of the total STRMU reported on Row a, total who received assistance with mortgage costs ONLY.	1	$5,062
c.	Of the total STRMU reported on Row a, total who received assistance with mortgage and utility costs.	0	$0
d.	Of the total STRMU reported on Row a, total who received assistance with rental costs ONLY.	92	$231,472
e.	Of the total STRMU reported on Row a, total who received assistance with rental and utility costs.	0	$0
f.	Of the total STRMU reported on Row a, total who received assistance with utility costs ONLY.	0	$0
g.	Direct program delivery costs (e.g., program operations staff time)		$247,434

End of PART 3

Part 4: Summary of Performance Outcomes

Section 1. Housing Stability: Assessment of Client Outcomes on Maintaining Housing Stability (Permanent Housing and Related Facilities)

A. Permanent Housing Subsidy Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Tenant-Based Rental Assistance	203	198	1 Emergency Shelter/Streets		*Unstable Arrangements*
			2 Temporary Housing		*Temporarily Stable, with Reduced Risk of Homelessness*
			3 Private Housing	1	*Stable/Permanent Housing (PH)*
			4 Other HOPWA		
			5 Other Subsidy		
			6 Institution		
			7 Jail/Prison		*Unstable Arrangements*
			8 Disconnected/Unknown	1	
			9 Death	3	*Life Event*
Permanent Supportive Housing Facilities/ Units	232	170	1 Emergency Shelter/Streets	6	*Unstable Arrangements*
			2 Temporary Housing	2	*Temporarily Stable, with Reduced Risk of Homelessness*
			3 Private Housing	6	*Stable/Permanent Housing (PH)*
			4 Other HOPWA		
			5 Other Subsidy	11	
			6 Institution	6	
			7 Jail/Prison		*Unstable Arrangements*
			8 Disconnected/Unknown	11	
			9 Death	20	*Life Event*

B. Transitional Housing Assistance

	[1] Output: Total Number of Households Served	[2] Assessment: Number of Households that Continued Receiving HOPWA Housing Subsidy Assistance into the Next Operating Year	[3] Assessment: Number of Households that exited this HOPWA Program; their Housing Status after Exiting		[4] HOPWA Client Outcomes
Transitional/ Short-Term Housing Facilities/ Units	28	11	1 Emergency Shelter/Streets		*Unstable Arrangements*
			2 Temporary Housing	10	*Temporarily Stable with Reduced Risk of Homelessness*
			3 Private Housing	5	*Stable/Permanent Housing (PH)*
			4 Other HOPWA		
			5 Other Subsidy	2	

			6 Institution		
			7 Jail/Prison		*Unstable Arrangements*
			8 Disconnected/unknown		
			9 Death		*Life Event*
B1:Total number of households receiving transitional/short-term housing assistance whose tenure exceeded 24 months					

Section 2. Prevention of Homelessness: Assessment of Client Outcomes on Reduced Risks of Homelessness (Short-Term Housing Subsidy Assistance)

Assessment of Households that Received STRMU Assistance

[1] Output: Total number of households	[2] Assessment of Housing Status		[3] HOPWA Client Outcomes
93	**Maintain Private Housing <u>without</u> subsidy** (*e.g. Assistance provided/completed and client is stable, not likely to seek additional support*)	4	*Stable/Permanent Housing (PH)*
	Other Private Housing without subsidy (e.g. client switched housing units and is now stable, not likely to seek additional support)	5	
	Other HOPWA Housing Subsidy Assistance		
	Other Housing Subsidy (PH)	7	
	Institution (*e.g. residential and long-term care*)		
	Likely that additional STRMU is needed to maintain current housing arrangements	69	*Temporarily Stable, with Reduced Risk of Homelessness*
	Transitional Facilities/Short-term (e.g. *temporary or transitional arrangement*)	1	
	Temporary/Non-Permanent Housing arrangement (*e.g. gave up lease, and moved in with family or friends but expects to live there less than 90 days*)		
	Emergency Shelter/street	2	*Unstable Arrangements*
	Jail/Prison		
	Disconnected	2	
	Death	3	*Life Event*
1a. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the prior operating year (e.g. households that received STRMU assistance in two consecutive operating years).			60
1b. Total number of those households that received STRMU Assistance in the operating year of this report that also received STRMU assistance in the two prior operating years (e.g. households that received STRMU assistance in three consecutive operating years).			42

Section 3. HOPWA Outcomes on Access to Care and Support

1a. Total Number of Households

Total Number of Households		
1.	**For Project Sponsors that provided HOPWA Housing Subsidy Assistance:** Identify the total number of households that received the following HOPWA-funded services:	
a.	Housing Subsidy Assistance (duplicated)-TBRA, STRMU, PHP, Facility-Based Housing, and Master Leasing	571
b.	Case Management	363
c.	Adjustment for duplication (subtraction)	(378)
d.	**Total Households Served by Project Sponsors with Housing Subsidy Assistance (Sum of Rows a.b. minus Row c.)**	556
2.	**For Project Sponsors did NOT provide HOPWA Housing Subsidy Assistance:** Identify the total number of households that received the following HOPWA-funded service:	
a.	HOPWA Case Management	358
b.	**Total Households Served by Project Sponsors without Housing Subsidy Assistance**	358

1b. Status of Households Accessing Care and Support

Categories of Services Accessed	[1] For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:	Outcome Indicator
1. Has a housing plan for maintaining or establishing stable on-going housing	549	342	*Support for Stable Housing*
2. Had contact with case manager/benefits counselor consistent with the schedule specified in client's individual service plan (may include leveraged services such as Ryan White Medical Case Management)	547	358	*Access to Support*
3. Had contact with a primary health care provider consistent with the schedule specified in client's individual service plan	541	327	*Access to Health Care*
4. Accessed and maintained medical insurance/assistance	544	292	*Access to Health Care*
5. Successfully accessed or maintained qualification for sources of income	520	358	*Sources of Income*

1c. Households that Obtained Employment

Categories of Services Accessed	[1 For project sponsors that provided HOPWA housing subsidy assistance, identify the households who demonstrated the following:	[2] For project sponsors that did NOT provide HOPWA housing subsidy assistance, identify the households who demonstrated the following:
Total number of households that obtained an income-producing job	35	59

End of PART 4

PART 5: Worksheet - Determining Housing Stability Outcomes

1. This chart is designed to assess program results based on the information reported in Part 4 and to help Grantees determine overall program performance. Completion of this worksheet is optional.

Permanent Housing Subsidy Assistance	**Stable Housing** (# of households remaining in program plus 3+4+5+6)	**Temporary Housing** (2)	**Unstable Arrangements** (1+7+8)	**Life Event** (9)
Tenant-Based Rental Assistance (TBRA)	199	0	1	3
Permanent Facility-based Housing Assistance/Units	193	2	17	20
Transitional/Short-Term Facility-based Housing Assistance/Units	18	10	0	0
Total Permanent HOPWA Housing Subsidy Assistance	410	12	18	23
Reduced Risk of Homelessness: Short-Term Assistance	**Stable/Permanent Housing**	**Temporarily Stable, with Reduced Risk of Homelessness**	**Unstable Arrangements**	**Life Events**
Short-Term Rent, Mortgage, and Utility Assistance (STRMU)	16	70	4	3
Total HOPWA Housing Subsidy Assistance	426	82	22	26

End of PART 5

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	**Operating Year for this report** ***From (mm/dd/yy) To (mm/dd/yy)*** ☐ **Final Yr** ☐ Yr 1; ☒ Yr 2; ☐ Yr 3; ☐ Yr 4; ☐ Yr 5; ☐ Yr 6; ☐ Yr 7; ☐ Yr 8; ☐ Yr 9; ☐ Yr 10
Grantee Name	Date Facility Began Operations *(mm/dd/yy)* 11/10/2016

2. Number of Units and Non-HOPWA Expenditures

Facility Name: OpenHouse Senior Community	**Number of Stewardship Units Developed with HOPWA funds**	**Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year**
Total Stewardship Units (subject to 3- or 10- year use periods)	8	$94,519

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall
Site Information: Project Zip Code(s)	94102
Site Information: Congressional District(s)	12
Is the address of the project site confidential?	☐ *Yes, protect information; do not list* ☒ *Not confidential; information can be made available to the public*
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	OpenHouse Senior Community aka 55 Laguna aka Mercy Housing Richardson Hall 55 Laguna Street, San Francisco 94102 415-296-8995

OMB Control No: 2506-0117 (exp. 06/30/2018)

PART 6: Annual Report of Continued Usage for HOPWA Facility-Based Stewardship Units (ONLY)

1. General information

HUD Grant Number(s)	**Operating Year for this report** ***From (mm/dd/yy) To (mm/dd/yy)*** ☐ **Final Yr** ☐ Yr 1; ☐ Yr 2; ☐ Yr 3; ☐ Yr 4; ☒ Yr 5; ☐ Yr 6; ☐ Yr 7; ☐ Yr 8; ☐ Yr 9; ☐ Yr 10
Grantee Name	Date Facility Began Operations *(mm/dd/yy)* 12/1/2013

2. Number of Units and Non-HOPWA Expenditures

Facility Name: Rene Cazenave Apartments	**Number of Stewardship Units Developed with HOPWA funds**	**Amount of Non-HOPWA Funds Expended in Support of the Stewardship Units during the Operating Year**
Total Stewardship Units (subject to 3- or 10- year use periods)	9	$102,295

3. Details of Project Site

Project Sites: Name of HOPWA-funded project	Rene Cazenave Apartments
Site Information: Project Zip Code(s)	94105
Site Information: Congressional District(s)	6
Is the address of the project site confidential?	☐ *Yes, protect information; do not list* ☒ *Not confidential; information can be made available to the public*
If the site is not confidential: Please provide the contact information, phone, email address/location, if business address is different from facility address	Community Housing Partnership, 20 Jones Street, Suite 200, San Francisco, CA 94102 AssetManagement@chp-sf.org (415) 852-5300

End of PART 6

Part 7: Summary Overview of Grant Activities

A. Information on Individuals, Beneficiaries, and Households Receiving HOPWA Housing Subsidy Assistance (TBRA, STRMU, Facility-Based Units, Permanent Housing Placement and Master Leased Units ONLY)

Section 1. HOPWA-Eligible Individuals who Received HOPWA Housing Subsidy Assistance

a. Total HOPWA Eligible Individuals Living with HIV/AIDS

Individuals Served with Housing Subsidy Assistance	Total
Number of individuals with HIV/AIDS who qualified their household to receive HOPWA housing subsidy assistance.	556

b. Prior Living Situation

	Category	Total HOPWA Eligible Individuals Receiving Housing Subsidy Assistance
1.	Continuing to receive HOPWA support from the prior operating year	448
New Individuals who received HOPWA Housing Subsidy Assistance support during Operating Year		
2.	Place not meant for human habitation (such as a vehicle, abandoned building, bus/train/subway station/airport, or outside)	14
3.	Emergency shelter (including hotel, motel, or campground paid for with emergency shelter voucher)	7
4.	Transitional housing for homeless persons	2
5.	**Total number of new Eligible Individuals who received HOPWA Housing Subsidy Assistance with a Prior Living Situation that meets HUD definition of homelessness (Sum of Rows 2 – 4)**	23
6.	Permanent housing for formerly homeless persons (such as Shelter Plus Care, SHP, or SRO Mod Rehab)	18
7.	Psychiatric hospital or other psychiatric facility	1
8.	Substance abuse treatment facility or detox center	16
9.	Hospital (non-psychiatric facility)	5
10.	Foster care home or foster care group home	0
11.	Jail, prison or juvenile detention facility	0
12.	Rented room, apartment, or house	27
13.	House you own	1
14.	Staying or living in someone else's (family and friends) room, apartment, or house	5
15.	Hotel or motel paid for without emergency shelter voucher	0
16.	Other	1
17.	Don't Know or Refused	11
18.	**TOTAL Number of HOPWA Eligible Individuals (sum of Rows 1 and 5-17)**	556

c. Homeless Individual Summary

In Chart c., indicate the number of eligible individuals reported in Chart b., Row 5 as homeless who also are homeless Veterans and/or meet the definition for Chronically Homeless (See Definition section of CAPER). The totals in Chart c. do not need to equal the total in Chart b., Row 5.

Category	Number of Homeless Veteran(s)	Number of Chronically Homeless
HOPWA eligible individuals served with HOPWA Housing Subsidy Assistance	2	21

Section 2. Beneficiaries

a. Total Number of Beneficiaries Served with HOPWA Housing Subsidy Assistance

Individuals and Families Served with HOPWA Housing Subsidy Assistance	Total Number
1. Number of individuals with HIV/AIDS who qualified the household to receive HOPWA housing subsidy assistance (equals the number of HOPWA Eligible Individuals reported in Part 7A, Section 1, Chart a.)	556
2. Number of ALL other persons **diagnosed** as HIV positive who reside with the HOPWA eligible individuals identified in Row 1 and who benefitted from the HOPWA housing subsidy assistance	3
3. Number of ALL other persons **NOT diagnosed** as HIV positive who reside with the HOPWA eligible individual identified in Row 1 and who benefited from the HOPWA housing subsidy	73
4. TOTAL number of ALL beneficiaries served with Housing Subsidy Assistance (Sum of Rows 1,2, & 3)	632

b. Age and Gender

		A.	B.	C.	D.	E.
HOPWA Eligible Individuals (Chart a, Row 1)						
		Male	**Female**	**Transgender M to F**	**Transgender F to M**	**TOTAL (Sum of Columns A-D)**
1.	Under 18					
2.	18 to 30 years	36	6	2		44
3.	31 to 50 years	138	20	10		168
4.	51 years and Older	283	44	17		344
5.	**Subtotal (Sum of Rows 1-4)**	457	70	29		556
All Other Beneficiaries (Chart a, Rows 2 and 3)						
		A.	**B.**	**C.**	**D.**	**E.**
		Male	**Female**	**Transgender M to F**	**Transgender F to M**	**TOTAL (Sum of Columns A-D)**
6.	Under 18	13	20			33
7.	18 to 30 years	9	5			14
8.	31 to 50 years	9	8			17

9.	51 years and Older	8	3	1		12
10.	**Subtotal (Sum of Rows 6-9)**	39	36	1		76
Total Beneficiaries (Chart a, Row 4)						
11.	**TOTAL (Sum of Rows 5 & 10)**	496	106	30		632

c. Race and Ethnicity*

	Category	**HOPWA Eligible Individuals**		**All Other Beneficiaries**	
		[A] Race [all individuals reported in Section 2, Chart a., Row 1]	**[B] Ethnicity [Also identified as Hispanic or Latino]**	**[C] Race [total of individuals reported in Section 2, Chart a., Rows 2 & 3]**	**[D] Ethnicity [Also identified as Hispanic or Latino]**
1.	American Indian/Alaskan Native	28	4		
2.	Asian	15		2	
3.	Black/African American	107	2	13	2
4.	Native Hawaiian/Other Pacific Islander	8			
5.	White	355	98	54	49
6.	American Indian/Alaskan Native & White	3		1	
7.	Asian & White			1	
8.	Black/African American & White				
9.	American Indian/Alaskan Native & Black/African American	1			
10.	Other Multi-Racial	39	14	5	5
11.	Column Totals (Sum of Rows 1-10)	556	118	76	56
Data Check: *Sum of Row 11 Column A and Row 11 Column C equals the total number HOPWA Beneficiaries reported in Part 3A, Section 2, Chart a., Row 4.*					

**Reference (data requested consistent with Form HUD-27061 Race and Ethnic Data Reporting Form)*

Section 3. Households

Household Area Median Income

	Percentage of Area Median Income	**Households Served with HOPWA Housing Subsidy Assistance**
1.	0-30% of area median income (extremely low)	537
2.	31-50% of area median income (very low)	17
3.	51-80% of area median income (low)	2
4.	**Total (Sum of Rows 1-3)**	556

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Catholic Charities

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Leland House
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☐ Rehabilitation	$	$	
☐ Acquisition	$	$	
☒ Operating	$380,662	$53,342	

a.	Purchase/lease of property:	Date (mm/dd/yy): 03/14/1994
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 2/08/1997 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 2/08/1997 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 45 beds Total Units = 45 beds
f.	Is a waiting list maintained for the facility?	☒ Yes ☐ No *If yes, # of participants on the list at the end of operating year* 21
g.	What is the address of the facility (if different from business address)?	141 Leland Avenue, San Francisco, CA 94134
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				
Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	45					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	48	$380,662
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab		
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	48	$380,662

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Catholic Charities

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	**HOPWA Funds Expended this operating year** ***(if applicable)***	**Non-HOPWA funds Expended** ***(if applicable)***	**Name of Facility:** Peter Claver Community
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☐ Rehabilitation	$	$	
☐ Acquisition	$	$	
☒ Operating	$27,559	$284,320	

a.	Purchase/lease of property:	Date (mm/dd/yy): 9/30/1994
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 9/30/94 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 9/30/1994 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 32 beds Total Units = 32 beds
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, # of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	1340 Golden Gate Avenue, San Francisco, CA 94115
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	**Number Designated to Assist the Homeless**	**Number Energy-Star Compliant**	**Number 504 Accessible**
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. **Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor**

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Catholic Charities

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	**1 bdrm**	**2 bdrm**	**3 bdrm**	**4 bdrm**	**5+bdrm**
a.	Single room occupancy dwelling						
b.	Community residence	32					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		**Output: Number of Households**	**Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor**
a.	Leasing Costs		
b.	Operating Costs	32	$27,559
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab		
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	32	$27,559

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Dolores Street Community Services

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Richard M. Cohen Residence
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☐ Rehabilitation	$	$	
☐ Acquisition	$	$	
☒ Operating	$132,397	$67,926	

a.	Purchase/lease of property:	Date (mm/dd/yy): 3/09/1994
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 12/15/1994 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 12/15/1994 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 10 beds Total Units = 10 beds
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, number of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	220 Dolores Street, San Francisco, CA 94110
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units

☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Dolores Street Community Services

Type of housing facility operated by the project sponsor		**Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units**					
		SRO/Studio/0 bdrm	**1 bdrm**	**2 bdrm**	**3 bdrm**	**4 bdrm**	**5+bdrm**
a.	Single room occupancy dwelling						
b.	Community residence	10					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		**Output: Number of Households**	**Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor**
a.	Leasing Costs		
b.	Operating Costs	11	$132,397
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab		
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	11	$132,397

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Larkin Street Youth Services

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Assisted Care Facility
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☐ Rehabilitation	$	$	
☐ Acquisition	$	$	
☒ Operating	$32,938	$53,396	

a.	Purchase/lease of property:	Date (mm/dd/yy): 6/7/1996
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 1/15/1998 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 1/15/1998 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 12 beds Total Units = 12 beds
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, # of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	129 Hyde Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?	☐ *Yes, protect information; do not publish list* ☒ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Larkin Street Youth Services

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	12					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	27	$32,938
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab		
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	27	$32,938

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Maitri

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Maitri
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☒ Rehabilitation	$58,688	$10,109	
☐ Acquisition	$	$	
☒ Operating	$160,910	$	

a.	Purchase/lease of property:	Date (mm/dd/yy): 7/31/1995
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 12/15/1997 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 12/15/1997 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 14 beds Total Units = 15 beds
f.	Is a waiting list maintained for the facility?	☒ Yes ☐ No *If yes, # of participants on the list at the end of operating year* 12
g.	What is the address of the facility (if different from business address)?	401 Duboce Avenue, San Francisco, CA 94117
h.	Is the address of the project site confidential?	☐ *Yes, protect information; do not publish list* ☒ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units

☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Maitri

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	14					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	46	$160,910
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab/Cap Improvements (not yet completed)	46	$58,688
e.	**Adjustment to eliminate duplication (subtract)**	(46)	
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	46	$219,598

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Mercy Housing California XVII, LP

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Derek Silva Community
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☐ Rehabilitation	$	$	
☐ Acquisition	$	$	
☒ Operating	$49,992	$887,259	

a.	Purchase/lease of property:	Date (mm/dd/yy): 12/15/2001
b.	Rehabilitation/Construction Dates:	Date started: Date Completed:
c.	Operation dates:	Date residents began to occupy: 12/1/2004 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 12/1/2004 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 68 Total Units = 68
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, # of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	20 Franklin Street, San Francisco, CA 94102
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a. please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Mercy Housing California XVII, LP

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence	36	27	5			
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs	68	$49,992
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab		
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	68	$49,992

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Rafiki Coalition for Health and Wellness

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	**Name of Facility:** Brandy Moore House
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☐ Permanent housing ☒ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☒ Rehabilitation	$15,352	$	
☐ Acquisition	$	$	
☒ Operating	$20,227	$318,403	

a.	Purchase/lease of property:	Date (mm/dd/yy): 5/24/1996
b.	Rehabilitation/Construction Dates:	Date started: 02/01/1997 Date Completed: 05/31/1998 Date started: 02/01/2010 Date Completed: 06/30/2011
c.	Operation dates:	Date residents began to occupy: 7/01/1998 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 7/01/1998 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 11 beds Total Units = 11 beds
f.	Is a waiting list maintained for the facility?	☒ Yes ☐ No *If yes, # of participants on the list at the end of operating year* 36
g.	What is the address of the facility (if different from business address)?	1761 Turk Street, San Francisco, CA 94115
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☐ Permanent Supportive Housing Facility/Units
☒ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Rafiki Coalition for Health and Wellness

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	**1 bdrm**	**2 bdrm**	**3 bdrm**	**4 bdrm**	**5+bdrm**
a.	Single room occupancy dwelling						
b.	Community residence	11					
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:**						

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		**Output: Number of Households**	**Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor**
a.	Leasing Costs		
b.	Operating Costs	28	$20,227
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab/Cap Improvements (completed during year)	28	$15,352
e.	**Adjustment to eliminate duplication (subtract)**	(28)	
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**	28	$35,579

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Bernal Heights Housing Corporation

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	**HOPWA Funds Expended this operating year *(if applicable)***	**Non-HOPWA funds Expended *(if applicable)***	**Name of Facility:** Hazel Betsy
☐ New construction	$	$	**Type of Facility [Check <u>only one</u> box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☒ Rehabilitation	$99,096	$	
☐ Acquisition	$	$	
☐ Operating	$	$141,359	

a.	Purchase/lease of property:	Date (mm/dd/yy): 01/15/97
b.	Rehabilitation/Construction Dates: Current Rehab	Date started: 08/02/17 Date Completed:
c.	Operation dates:	Date residents began to occupy: 03/01/97 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 03/01/97 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 9 Total Units = 9
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, # of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	3554 17th Street, San Francisco, CA 94110
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	**Number Designated to Assist the Homeless**	**Number Energy-Star Compliant**	**Number 504 Accessible**
Rental units constructed (new) and/or acquired <u>with or without</u> rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Bernal Heights Housing Corp

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	1 bdrm	2 bdrm	3 bdrm	4 bdrm	5+bdrm
a.	Single room occupancy dwelling						
b.	Community residence						
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:** single building (3 flats)	6	3				

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		Output: Number of Households	Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor
a.	Leasing Costs		
b.	Operating Costs		
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab/Cap Improvements (not completed during year) *		$99,096
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**		$99,096

* Number of Households will not be reported until rehab/capital improvements are completed.

OMB Control No: 2506-0117 (exp. 06/30/2018)

Part 7: Summary Overview of Grant Activities

B. Facility-Based Housing Assistance

1. Project Sponsor Agency Name (Required)

Bernal Heights Housing Corporation

2. Capital Development

2a. Project Site Information for HOPWA Capital Development of Projects (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this reporting year)

Type of Development this operating year	HOPWA Funds Expended this operating year *(if applicable)*	Non-HOPWA funds Expended *(if applicable)*	Name of Facility: Positive Match
☐ New construction	$	$	**Type of Facility [Check only one box.]** ☒ Permanent housing ☐ Short-term Shelter or Transitional housing ☐ Supportive services only facility
☒ Rehabilitation	$148,684	$	
☐ Acquisition	$	$	
☐ Operating	$	$122,487	

a.	Purchase/lease of property:	Date (mm/dd/yy): 09/12/98
b.	Rehabilitation/Construction Dates: Current Rehab	Date started: 05/01/17 Date Completed:
c.	Operation dates:	Date residents began to occupy: 09/01/02 ☐ Not yet occupied
d.	Date supportive services began:	Date started: 09/01/02 ☐ Not yet providing services
e.	Number of units in the facility:	HOPWA-funded units = 7 Total Units = 7
f.	Is a waiting list maintained for the facility?	☐ Yes ☒ No *If yes, # of participants on the list at the end of operating year*
g.	What is the address of the facility (if different from business address)?	1652 Eddy Street, San Francisco, CA 94115
h.	Is the address of the project site confidential?	☒ *Yes, protect information; do not publish list* ☐ *No, can be made available to the public*

2b. Number and Type of HOPWA Capital Development Project Units (For Current or Past Capital Development Projects that receive HOPWA Operating Costs this Reporting Year)

For units entered above in 2a please list the number of HOPWA units that fulfill the following criteria:

	Number Designated for the Chronically Homeless	Number Designated to Assist the Homeless	Number Energy-Star Compliant	Number 504 Accessible
Rental units constructed (new) and/or acquired with or without rehab				
Rental units rehabbed				

Homeownership units constructed (if approved)				

3. Units Assisted in Types of Housing Facility/Units Leased by Project Sponsor

3a. Check one only

☒ Permanent Supportive Housing Facility/Units
☐ Short-term Shelter or Transitional Supportive Housing Facility/Units

3b. Type of Facility

Complete the following Chart for all facilities leased, master leased, project-based, or operated with HOPWA funds during the reporting year.

Name of Project Sponsor/Agency Operating the Facility/Leased Units: Bernal Heights Housing Corp

Type of housing facility operated by the project sponsor		Total Number of Units in use during the Operating Year Categorized by the Number of Bedrooms per Units					
		SRO/Studio/0 bdrm	**1 bdrm**	**2 bdrm**	**3 bdrm**	**4 bdrm**	**5+bdrm**
a.	Single room occupancy dwelling						
b.	Community residence						
c.	Project-based rental assistance units or leased units						
d.	Other housing facility **Specify:** single building (flats)	7					

4. Households and Housing Expenditures

Enter the total number of households served and the amount of HOPWA funds expended by the project sponsor on subsidies for housing involving the use of facilities, master leased units, project based or other scattered site units leased by the organization.

Housing Assistance Category: Facility Based Housing		**Output: Number of Households**	**Output: Total HOPWA Funds Expended during Operating Year by Project Sponsor**
a.	Leasing Costs		
b.	Operating Costs		
c.	Project-Based Rental Assistance (PBRA) or other leased units		
d.	Other Activity (if approved in grant agreement) **Specify:** Rehab/Cap Improvements (not completed during year) *		$148,684
e.	**Adjustment to eliminate duplication (subtract)**		
f.	**TOTAL Facility-Based Housing Assistance (Sum Rows a. through d. minus Row e.)**		$148,684

* Number of Households will not be reported until rehab/capital improvements are completed.

OMB Control No: 2506-0117 (exp. 06/30/2018)

PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	30,666,378.27
02 ENTITLEMENT GRANT	16,431,172.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	1,140,819.45
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	48,238,369.72
PART II: SUMMARY OF CDBG EXPENDITURES	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	32,358,387.99
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	32,358,387.99
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	3,096,921.46
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	35,455,309.45
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	12,783,060.27
PART III: LOWMOD BENEFIT THIS REPORTING PERIOD	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	15,335,623.32
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	17,022,764.67
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	32,358,387.99
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%
LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS	
27 DISBURSED IN IDIS FOR PUBLIC SERVICES	5,394,750.12
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	(4,126,251.00)
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	1,268,499.12
32 ENTITLEMENT GRANT	16,431,172.00
33 PRIOR YEAR PROGRAM INCOME	7,140,937.39
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	23,572,109.39
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	5.38%
PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	3,096,921.46
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	800,000.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	1,200,000.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	2,696,921.46
42 ENTITLEMENT GRANT	16,431,172.00
43 CURRENT YEAR PROGRAM INCOME	1,140,819.45
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	17,571,991.45
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.35%

LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Plan Year	IDIS Project	IDIS Activity	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	161	8663	730 Stanyan Acquisition	01	LMH	$12,793,887.00
				01	Matrix Code	$12,793,887.00
2012	6	8673	14G 1000 MARKET STREET SAN CRISTINA	14B	LMH	$122,516.00
2014	141	8401	PRJ DEL COSTS - ENV REVIEW	14B	LMH	$46,545.25
2014	141	8419	PRJ DEL COSTS - HOPESF PUC and MTA	14B	LMH	$111,573.60
2014	154	8680	385 Eddy Street Hamlin Hotel	14B	LMH	$17,869.16
2014	193	8459	SFHA Elevator Repairs	14B	LMH	$29,500.00
2015	62	8675	14B 1000 Market Street	14B	LMH	$268,549.90
2015	63	8671	Mercy Midtown	14B	LMH	$703,280.18
2016	58	8432	FY16-17 PROJECT DEL COSTS CA	14B	LMH	$16,083.75
2016	66	8676	14B 1000 Market Street	14B	LMH	$28,528.91
2016	66	8681	385 Eddy Street Hamlin Hotel	14B	LMH	$256,330.06
2016	136	8674	14B 1000 Market Street	14B	LMH	$6,244.05
2017	62	8682	385 Eddy Street Hamlin Hotel	14B	LMH	$110,478.29
				14B	Matrix Code	$1,717,499.15
2017	148	8651	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$122,679.61
2017	148	8652	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$10,651.38
				14C	Matrix Code	$133,330.99
2016	58	8408	MERCY MIDTOWN	14G	LMH	$639,841.76
2017	57	8683	14G 730 Stanyan Street project delivery costs	14G	LMH	$4,401.42
				14G	Matrix Code	$644,243.18
2017	56	8690	14HHAD SENATOR HOTEL	14H	LMH	$46,663.00
				14H	Matrix Code	$46,663.00
Total						$15,335,623.32

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	41	8078	6107122	Friendship House Association of American Indians	03C	LMC	$14,706.25
2015	41	8078	6126360	Friendship House Association of American Indians	03C	LMC	$25,881.25
2017	157	8659	6135562	At The Crossroads	03C	LMC	$143,989.69
2017	157	8659	6144378	At The Crossroads	03C	LMC	$121,315.41
2017	157	8659	6156054	At The Crossroads	03C	LMC	$104,847.15
					03C	Matrix Code	$410,739.75
2014	110	7893	6114732	Mission Neighborhood Centers	03D	LMC	$49,387.50
					03D	Matrix Code	$49,387.50
2010	12	6668	6107122	Richmond District Neighborhood Center	03E	LMC	$20,393.14
2013	188	8450	6116627	800 PRESIDIO BTW CMMTY SERV CTR	03E	LMC	$1,300,512.50
2013	188	8450	6137673	800 PRESIDIO BTW CMMTY SERV CTR	03E	LMC	$1,294,917.95
2013	188	8450	6187359	800 PRESIDIO BTW CMMTY SERV CTR	03E	LMC	$404,569.55
2015	61	8106	6114732	At the Crossroads	03E	LMC	$395,922.73
2015	61	8106	6126360	At the Crossroads	03E	LMC	$51,026.27
2015	109	8147	6107122	San Francisco Housing Development Corporation	03E	LMC	$7,470.00
2016	154	8464	6175965	Donaldina Cameron House	03E	LMC	$14,000.00
2016	156	8466	6126360	Renaissance Entrepreneurship Center	03E	LMC	$948.63
2016	156	8466	6135546	Renaissance Entrepreneurship Center	03E	LMC	$203.28
2016	156	8466	6155995	Renaissance Entrepreneurship Center	03E	LMC	$412.85
2016	156	8466	6163055	Renaissance Entrepreneurship Center	03E	LMC	$367.97
2016	156	8466	6175965	Renaissance Entrepreneurship Center	03E	LMC	$476.38

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	156	8466	6182408	Renaissance Entrepreneurship Center	03E	LMC	$404.68
2017	59	8560	6107160	MOHCD- CP Program Delivery	03E	LMC	$118,865.88
2017	59	8560	6114217	MOHCD- CP Program Delivery	03E	LMC	$70,143.78
2017	59	8560	6126591	MOHCD- CP Program Delivery	03E	LMC	$27,326.34
2017	59	8560	6135562	MOHCD- CP Program Delivery	03E	LMC	$27,288.30
2017	59	8560	6144378	MOHCD- CP Program Delivery	03E	LMC	$27,191.93
2017	59	8560	6156054	MOHCD- CP Program Delivery	03E	LMC	$27,297.30
2017	59	8560	6163059	MOHCD- CP Program Delivery	03E	LMC	$27,203.30
2017	59	8560	6175977	MOHCD- CP Program Delivery	03E	LMC	$2,195.17
					03E	Matrix Code	$3,819,137.93
2015	182	8441	6135546	Mission Neighborhood Centers	03M	LMC	$16,785.00
2015	182	8441	6175965	Mission Neighborhood Centers	03M	LMC	$138,813.82
					03M	Matrix Code	$155,598.82
2014	100	7881	6114732	Asian Neighborhood Design	03Z	LMC	$1,921.00
2014	100	7881	6175965	Asian Neighborhood Design	03Z	LMC	$10,691.00
2014	103	8400	6175965	PRJ DEL COSTS - ENV REVIEW	03Z	LMC	$6,193.75
2014	196	8436	6107122	Community Design Center	03Z	LMC	$14,962.50
2014	196	8436	6114732	Community Design Center	03Z	LMC	$5,880.00
2014	196	8436	6126360	Community Design Center	03Z	LMC	$3,823.20
2015	6	8042	6114732	Asian Neighborhood Design	03Z	LMC	$5,311.00
2016	17	8269	6144345	Asian Neighborhood Design	03Z	LMC	$4,096.25
2016	17	8269	6155995	Asian Neighborhood Design	03Z	LMC	$10,337.75
2016	17	8269	6163055	Asian Neighborhood Design	03Z	LMC	$791.00
2016	149	8429	6175965	Asian Neighborhood Design	03Z	LMC	$11,667.25
					03Z	Matrix Code	$75,674.70
2017	114	8620	6107174	The Arc San Francisco	05B	LMC	$7,848.81
2017	114	8620	6114220	The Arc San Francisco	05B	LMC	$21,388.64
2017	114	8620	6126596	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6135566	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6144380	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6156129	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6163060	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6175981	The Arc San Francisco	05B	LMC	$5,932.15
					05B	Matrix Code	$50,000.00
2014	199	8469	6107122	Bay Area Legal Aid - HOPE SF	05C	LMC	$3,504.66
2014	199	8469	6114732	Bay Area Legal Aid - HOPE SF	05C	LMC	$14,115.52
2014	199	8469	6144345	Bay Area Legal Aid - HOPE SF	05C	LMC	$10,477.10
2014	199	8469	6155995	Bay Area Legal Aid - HOPE SF	05C	LMC	$15,281.71
2014	199	8469	6163055	Bay Area Legal Aid - HOPE SF	05C	LMC	$37,809.03
2014	199	8469	6175965	Bay Area Legal Aid - HOPE SF	05C	LMC	$46,286.91
2014	199	8469	6182408	Bay Area Legal Aid - HOPE SF	05C	LMC	$22,521.40
2016	12	8263	6107122	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	$6,452.10
2017	11	8502	6107174	AIDS Legal Panel of the Bay Area	05C	LMC	$10,894.71
2017	11	8502	6114220	AIDS Legal Panel of the SF Bay Area	05C	LMC	$13,199.06
2017	11	8502	6126596	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,408.46
2017	11	8502	6135566	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,937.52
2017	11	8502	6156129	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,097.60
2017	11	8502	6163060	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,911.36
2017	11	8502	6175984	AIDS Legal Panel of the SF Bay Area	05C	LMC	$23,297.25
2017	11	8502	6182417	AIDS Legal Panel of the SF Bay Area	05C	LMC	$8,241.18
2017	14	8514	6107174	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$13,079.61
2017	14	8514	6114223	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,327.54
2017	14	8514	6135566	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$5,738.27
2017	14	8514	6144380	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,437.69
2017	14	8514	6163060	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$4,510.27
2017	14	8514	6175984	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,583.58

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	14	8514	6182417	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$3,323.04
2017	20	8521	6107174	Bay Area Legal Aid	05C	LMC	$22,594.22
2017	20	8521	6114223	Bay Area Legal Aid	05C	LMC	$15,282.14
2017	20	8521	6144380	Bay Area Legal Aid	05C	LMC	$8,739.97
2017	20	8521	6175984	Bay Area Legal Aid	05C	LMC	$53,383.60
2017	22	8525	6107174	Central American Resource Center (CARECEN)	05C	LMC	$19,999.98
2017	22	8525	6114223	Central American Resource Center (CARECEN)	05C	LMC	$13,333.32
2017	22	8525	6126596	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6144380	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6156129	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6163060	Central American Resource Center (CARECEN)	05C	LMC	$13,333.32
2017	22	8525	6175984	Central American Resource Center (CARECEN)	05C	LMC	$13,333.40
2017	31	8537	6107174	Dolores Street Community Services	05C	LMC	$4,179.53
2017	31	8537	6114223	Dolores Street Community Services	05C	LMC	$18,055.09
2017	31	8537	6126596	Dolores Street Community Services	05C	LMC	$4,178.82
2017	31	8537	6163060	Dolores Street Community Services	05C	LMC	$4,576.83
2017	31	8537	6175984	Dolores Street Community Services	05C	LMC	$17,646.38
2017	31	8537	6182417	Dolores Street Community Services	05C	LMC	$527.10
2017	47	8548	6107174	Instituto Laboral de la Raza	05C	LMC	$16,627.86
2017	47	8548	6114223	Instituto Laboral de la Raza	05C	LMC	$9,885.29
2017	47	8548	6126596	Instituto Laboral de la Raza	05C	LMC	$4,461.51
2017	47	8548	6135566	Instituto Laboral de la Raza	05C	LMC	$8,417.72
2017	47	8548	6144382	Instituto Laboral de la Raza	05C	LMC	$5,043.53
2017	47	8548	6156129	Instituto Laboral de la Raza	05C	LMC	$4,256.20
2017	47	8548	6163060	Instituto Laboral de la Raza	05C	LMC	$4,928.19
2017	47	8548	6175984	Instituto Laboral de la Raza	05C	LMC	$4,560.00
2017	47	8548	6182417	Instituto Laboral de la Raza	05C	LMC	$1,819.70
2017	51	8552	6114223	La Raza Centro Legal	05C	LMC	$18,869.26
2017	51	8552	6135566	La Raza Centro Legal	05C	LMC	$3,991.42
2017	51	8552	6144382	La Raza Centro Legal	05C	LMC	$3,758.57
2017	51	8552	6156129	La Raza Centro Legal	05C	LMC	$7,766.72
2017	51	8552	6175984	La Raza Centro Legal	05C	LMC	$4,064.81
2017	51	8552	6182426	La Raza Centro Legal	05C	LMC	$5,621.55
2017	52	8553	6107174	La Raza Community Resource Center	05C	LMC	$19,934.59
2017	52	8553	6114223	La Raza Community Resource Center	05C	LMC	$13,870.95
2017	52	8553	6126596	La Raza Community Resource Center	05C	LMC	$6,500.00
2017	52	8553	6144382	La Raza Community Resource Center	05C	LMC	$13,423.06
2017	52	8553	6156129	La Raza Community Resource Center	05C	LMC	$6,700.00
2017	52	8553	6163060	La Raza Community Resource Center	05C	LMC	$6,743.72
2017	52	8553	6175984	La Raza Community Resource Center	05C	LMC	$6,527.24
2017	52	8553	6183718	La Raza Community Resource Center	05C	LMC	$6,300.44
2017	91	8587	6107174	Positive Resource Center	05C	LMC	$12,787.28
2017	91	8587	6114223	Positive Resource Center	05C	LMC	$8,303.73
2017	91	8587	6126596	Positive Resource Center	05C	LMC	$4,120.29
2017	91	8587	6135566	Positive Resource Center	05C	LMC	$4,241.92
2017	91	8587	6144382	Positive Resource Center	05C	LMC	$4,545.15
2017	91	8587	6156129	Positive Resource Center	05C	LMC	$4,583.15
2017	91	8587	6163062	Positive Resource Center	05C	LMC	$3,940.26
2017	91	8587	6175984	Positive Resource Center	05C	LMC	$7,478.22
2017	112	8618	6107174	Swords to Plowshares Veterans Rights Organization	05C	LMC	$20,195.47
2017	112	8618	6114223	Swords to Plowshares Veterans Rights Organization	05C	LMC	$9,919.18
2017	112	8618	6126610	Swords to Plowshares Veterans Rights Organization	05C	LMC	$5,581.40
2017	112	8618	6135566	Swords to Plowshares Veterans Rights Organization	05C	LMC	$1,576.67
2017	112	8618	6144382	Swords to Plowshares Veterans Rights Organization	05C	LMC	$5,455.97
2017	112	8618	6156132	Swords to Plowshares Veterans Rights Organization	05C	LMC	$11,858.66
2017	112	8618	6163062	Swords to Plowshares Veterans Rights Organization	05C	LMC	$12,622.65
2017	112	8618	6175984	Swords to Plowshares Veterans Rights Organization	05C	LMC	$13,901.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
					05C	Matrix Code	$834,782.58
2017	36	8540	6107160	Friendship House Association of American Indians	05F	LMC	$10,853.43
2017	36	8540	6114217	Friendship House Association of American Indians	05F	LMC	$8,083.07
2017	36	8540	6126591	Friendship House Association of American Indians	05F	LMC	$4,017.81
2017	36	8540	6135562	Friendship House Association of American Indians	05F	LMC	$5,375.26
2017	36	8540	6156054	Friendship House Association of American Indians	05F	LMC	$8,096.63
2017	36	8540	6163059	Friendship House Association of American Indians	05F	LMC	$3,872.13
2017	36	8540	6175977	Friendship House Association of American Indians	05F	LMC	$7,562.34
2017	36	8540	6182417	Friendship House Association of American Indians	05F	LMC	$7,139.33
					05F	Matrix Code	$55,000.00
2017	16	8518	6107160	Asian Women's Shelter	05G	LMC	$17,580.57
2017	16	8518	6114217	Asian Women's Shelter	05G	LMC	$19,344.11
2017	16	8518	6126591	Asian Women's Shelter	05G	LMC	$10,316.64
2017	16	8518	6135562	Asian Women's Shelter	05G	LMC	$7,368.66
2017	16	8518	6144378	Asian Women's Shelter	05G	LMC	$7,413.90
2017	16	8518	6156054	Asian Women's Shelter	05G	LMC	$7,457.33
2017	16	8518	6163059	Asian Women's Shelter	05G	LMC	$8,940.85
2017	16	8518	6175977	Asian Women's Shelter	05G	LMC	$23,577.94
2017	38	8541	6107160	Gum Moon Residence Hall	05G	LMC	$9,507.51
2017	38	8541	6114217	Gum Moon Residence Hall	05G	LMC	$14,311.25
2017	38	8541	6126591	Gum Moon Residence Hall	05G	LMC	$5,952.23
2017	38	8541	6135562	Gum Moon Residence Hall	05G	LMC	$6,002.97
2017	38	8541	6144378	Gum Moon Residence Hall	05G	LMC	$6,329.53
2017	38	8541	6156054	Gum Moon Residence Hall	05G	LMC	$6,630.51
2017	38	8541	6163059	Gum Moon Residence Hall	05G	LMC	$557.28
2017	38	8541	6175977	Gum Moon Residence Hall	05G	LMC	$5,696.55
2017	49	8550	6107160	La Casa de las Madres	05G	LMC	$6,113.41
2017	49	8550	6114217	La Casa de las Madres	05G	LMC	$3,846.74
2017	49	8550	6126591	La Casa de las Madres	05G	LMC	$2,309.54
2017	49	8550	6135562	La Casa de las Madres	05G	LMC	$1,569.46
2017	49	8550	6144378	La Casa de las Madres	05G	LMC	$1,489.01
2017	49	8550	6156054	La Casa de las Madres	05G	LMC	$3,884.99
2017	49	8550	6163059	La Casa de las Madres	05G	LMC	$2,317.79
2017	49	8550	6175977	La Casa de las Madres	05G	LMC	$5,147.06
					05G	Matrix Code	$183,665.83
2016	88	8345	6182408	Office of Economic and Workforce Development	05H	LMC	$65,708.28
2017	23	8527	6114223	Central City Hospitality House	05H	LMC	$49,085.27
2017	23	8527	6126610	Central City Hospitality House	05H	LMC	$21,789.54
2017	23	8527	6135574	Central City Hospitality House	05H	LMC	$8,901.99
2017	23	8527	6144382	Central City Hospitality House	05H	LMC	$19,196.77
2017	23	8527	6156132	Central City Hospitality House	05H	LMC	$19,713.97
2017	23	8527	6163062	Central City Hospitality House	05H	LMC	$12,004.49
2017	23	8527	6175984	Central City Hospitality House	05H	LMC	$28,846.45
2017	23	8527	6182426	Central City Hospitality House	05H	LMC	$36,515.13
2017	25	8531	6114223	Community Housing Partnership	05H	LMC	$14,030.60
2017	25	8531	6126610	Community Housing Partnership	05H	LMC	$5,886.07
2017	25	8531	6135574	Community Housing Partnership	05H	LMC	$16,249.28
2017	25	8531	6156132	Community Housing Partnership	05H	LMC	$14,180.05
2017	25	8531	6175984	Community Housing Partnership	05H	LMC	$24,654.00
2017	28	8534	6114223	Compass Family Services	05H	LMC	$23,103.69
2017	28	8534	6126610	Compass Family Services	05H	LMC	$16,393.81
2017	28	8534	6135574	Compass Family Services	05H	LMC	$7,760.91
2017	28	8534	6144382	Compass Family Services	05H	LMC	$5,016.50
2017	28	8534	6156132	Compass Family Services	05H	LMC	$5,016.50
2017	28	8534	6175984	Compass Family Services	05H	LMC	$17,708.59
2017	40	8526	6114223	Central City Hospitality House	05H	LMC	$29,520.50

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	40	8526	6126610	Central City Hospitality House	05H	LMC	$14,378.79
2017	40	8526	6135574	Central City Hospitality House	05H	LMC	$5,880.50
2017	40	8526	6144382	Central City Hospitality House	05H	LMC	$11,950.25
2017	40	8526	6156132	Central City Hospitality House	05H	LMC	$11,583.54
2017	40	8526	6163062	Central City Hospitality House	05H	LMC	$9,040.04
2017	40	8526	6175984	Central City Hospitality House	05H	LMC	$8,785.48
2017	40	8526	6182426	Central City Hospitality House	05H	LMC	$8,860.90
2017	41	8529	6107174	Chinatown Community Development Center	05H	LMC	$12,258.49
2017	41	8529	6114223	Chinatown Community Development Center	05H	LMC	$43,709.15
2017	41	8529	6126610	Chinatown Community Development Center	05H	LMC	$15,065.80
2017	41	8529	6144382	Chinatown Community Development Center	05H	LMC	$6,120.17
2017	41	8529	6163062	Chinatown Community Development Center	05H	LMC	$31,819.14
2017	41	8529	6175984	Chinatown Community Development Center	05H	LMC	$18,424.97
2017	41	8529	6182428	Chinatown Community Development Center	05H	LMC	$22,602.28
2017	73	8575	6144382	Mujeres Unidas Activas	05H	LMC	$5,001.15
2017	73	8575	6156132	Mujeres Unidas Activas	05H	LMC	$3,381.53
2017	73	8575	6175989	Mujeres Unidas Activas	05H	LMC	$1,617.32
2017	74	8599	6114223	San Francisco Housing Development Corporation	05H	LMC	$29,169.87
2017	74	8599	6126610	San Francisco Housing Development Corporation	05H	LMC	$28,955.40
2017	74	8599	6135574	San Francisco Housing Development Corporation	05H	LMC	$16,038.33
2017	74	8599	6144382	San Francisco Housing Development Corporation	05H	LMC	$15,085.79
2017	74	8599	6156132	San Francisco Housing Development Corporation	05H	LMC	$31,593.33
2017	74	8599	6163062	San Francisco Housing Development Corporation	05H	LMC	$12,399.58
2017	74	8599	6175984	San Francisco Housing Development Corporation	05H	LMC	$16,754.70
2017	78	8600	6107351	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$17,499.48
2017	78	8600	6114223	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$11,666.32
2017	78	8600	6126610	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.14
2017	78	8600	6135574	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.16
2017	78	8600	6144382	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,832.46
2017	78	8600	6156132	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.16
2017	78	8600	6175984	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,832.16
2017	78	8600	6182426	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$11,670.12
2017	85	8616	6156132	Success Center San Francisco	05H	LMC	$3,765.60
2017	85	8616	6175989	Success Center San Francisco	05H	LMC	$23,114.23
2017	85	8616	6182426	Success Center San Francisco	05H	LMC	$21,116.66
2017	86	8582	6182426	Office of Economic and Workforce Development	05H	LMC	$18,968.53
2017	92	8588	6107351	Positive Resource Center	05H	LMC	$25,566.93
2017	92	8588	6114223	Positive Resource Center	05H	LMC	$13,074.93
2017	92	8588	6126610	Positive Resource Center	05H	LMC	$7,359.17
2017	92	8588	6135574	Positive Resource Center	05H	LMC	$8,559.45
2017	92	8588	6144382	Positive Resource Center	05H	LMC	$8,603.64
2017	92	8588	6156132	Positive Resource Center	05H	LMC	$9,297.70
2017	92	8588	6175989	Positive Resource Center	05H	LMC	$27,538.18
2017	107	8604	6114223	SF LGBT Community Center	05H	LMC	$451.74
2017	107	8604	6126610	SF LGBT Community Center	05H	LMC	$3,425.57
2017	107	8604	6156132	SF LGBT Community Center	05H	LMC	$18,487.88
2017	107	8604	6175989	SF LGBT Community Center	05H	LMC	$17,489.78
2017	107	8604	6182426	SF LGBT Community Center	05H	LMC	$22,495.75
2017	115	8621	6114223	The Arc San Francisco	05H	LMC	$30,972.09
2017	115	8621	6126610	The Arc San Francisco	05H	LMC	$4,284.41
2017	115	8621	6135574	The Arc San Francisco	05H	LMC	$3,213.52
2017	115	8621	6144382	The Arc San Francisco	05H	LMC	$6,198.30
2017	115	8621	6156132	The Arc San Francisco	05H	LMC	$5,331.63
2017	115	8621	6163062	The Arc San Francisco	05H	LMC	$0.05
2017	117	8623	6107351	Toolworks	05H	LMC	$24,941.25
2017	117	8623	6114225	Toolworks	05H	LMC	$16,627.50
2017	117	8623	6126610	Toolworks	05H	LMC	$8,347.75

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	117	8623	6144382	Toolworks	05H	LMC	$16,695.50
2017	117	8623	6156132	Toolworks	05H	LMC	$8,347.75
2017	117	8623	6175989	Toolworks	05H	LMC	$25,040.25
2017	125	8630	6144382	Young Community Developers, Inc.	05H	LMC	$10,544.17
2017	125	8630	6156132	Young Community Developers, Inc.	05H	LMC	$109,230.18
2017	125	8630	6175989	Young Community Developers, Inc.	05H	LMC	$25,259.99
2017	125	8630	6182426	Young Community Developers, Inc.	05H	LMC	$21,874.04
2017	126	8511	6126610	America Works of California, Inc.	05H	LMC	$81,258.37
2017	126	8511	6156132	America Works of California, Inc.	05H	LMC	$27,234.09
2017	126	8511	6163062	America Works of California, Inc.	05H	LMC	$12,075.67
2017	126	8511	6175984	America Works of California, Inc.	05H	LMC	$31,384.41
2017	126	8511	6182426	America Works of California, Inc.	05H	LMC	$11,473.09
2017	158	8660	6156134	Wu Yee Children's Services	05H	LMC	$7,311.73
2017	158	8660	6163063	Wu Yee Children's Services	05H	LMC	$20,090.35
2017	158	8660	6175991	Wu Yee Children's Services	05H	LMC	$27,293.04
2017	158	8660	6182428	Wu Yee Children's Services	05H	LMC	$13,252.13
2017	162	8664	6114732	Community Housing Partnership	05H	LMC	$20,105.98
2017	162	8664	6126360	Community Housing Partnership	05H	LMC	$5,181.40
2017	162	8664	6135546	Community Housing Partnership	05H	LMC	$9,559.11
2017	162	8664	6155995	Community Housing Partnership	05H	LMC	$8,481.07
2017	162	8664	6175965	Community Housing Partnership	05H	LMC	$12,922.44
2017	163	8665	6114732	Episcopal Community Services of San Francisco	05H	LMC	$14,724.93
2017	163	8665	6126360	Episcopal Community Services of San Francisco	05H	LMC	$4,601.38
2017	163	8665	6144345	Episcopal Community Services of San Francisco	05H	LMC	$7,677.01
2017	163	8665	6175965	Episcopal Community Services of San Francisco	05H	LMC	$21,384.66
2017	163	8665	6182408	Episcopal Community Services of San Francisco	05H	LMC	$7,862.02
2017	164	8666	6114732	Homebridge, Inc	05H	LMC	$12,238.31
2017	164	8666	6135546	Homebridge, Inc	05H	LMC	$20,044.58
2017	164	8666	6144345	Homebridge, Inc	05H	LMC	$14,703.57
2017	164	8666	6155995	Homebridge, Inc	05H	LMC	$3,011.07
2017	165	8667	6114732	San Francisco Lesbian Gay Bisexual Transgender Community Center	05H	LMC	$33,667.85
2017	165	8667	6126360	San Francisco Lesbian Gay Bisexual Transgender Community Center	05H	LMC	$1,332.15
2017	166	8668	6114732	The Arc San Francisco	05H	LMC	$2,387.00
2017	166	8668	6126360	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6135546	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6144345	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6155995	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6163055	The Arc San Francisco	05H	LMC	$2,291.30
2017	166	8668	6175965	The Arc San Francisco	05H	LMC	$15,547.70
2017	167	8669	6175965	Upwardly Global	05H	LMC	$28,749.84
2017	167	8669	6182408	Upwardly Global	05H	LMC	$12,599.16
					05H	Matrix Code	$1,933,202.42
2017	24	8528	6107351	Chinatown Community Development Center	05K	LMC	$7,585.11
2017	24	8528	6114225	Chinatown Community Development Center	05K	LMC	$13,257.52
2017	24	8528	6126610	Chinatown Community Development Center	05K	LMC	$3,638.65
2017	24	8528	6135574	Chinatown Community Development Center	05K	LMC	$4,012.15
2017	24	8528	6163062	Chinatown Community Development Center	05K	LMC	$4,307.09
2017	24	8528	6175989	Chinatown Community Development Center	05K	LMC	$9,787.31
2017	24	8528	6182428	Chinatown Community Development Center	05K	LMC	$7,412.17
2017	48	8549	6107351	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$4,039.53
2017	48	8549	6114225	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$2,694.00
2017	48	8549	6126610	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$1,347.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	48	8549	6144382	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$1,347.00
2017	48	8549	6156132	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$572.47
2017	102	8602	6107351	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$10,198.98
2017	102	8602	6114225	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$8,637.75
2017	102	8602	6126610	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$2,577.82
2017	102	8602	6135574	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$2,606.07
2017	102	8602	6144382	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$7,032.30
2017	102	8602	6163062	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$5,413.89
2017	102	8602	6175989	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$227.47
2017	102	8602	6182426	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$21,748.89
2017	113	8619	6107351	Tenderloin Housing Clinic, Inc.	05K	LMC	$12,934.96
2017	113	8619	6114225	Tenderloin Housing Clinic, Inc.	05K	LMC	$23,835.54
2017	113	8619	6126610	Tenderloin Housing Clinic, Inc.	05K	LMC	$5,729.50
2017	176	8694	6144345	Compass Family Center	05K	LMC	$237.26
2017	176	8694	6155995	Compass Family Center	05K	LMC	$1,616.29
2017	176	8694	6163055	Compass Family Center	05K	LMC	$494.76
2017	176	8694	6175965	Compass Family Center	05K	LMC	$711.85
					05K	Matrix Code	$164,003.33
2017	39	8542	6107160	Hearing and Speech Center of Northern California	05M	LMC	$11,966.40
2017	39	8542	6114217	Hearing and Speech Center of Northern California	05M	LMC	$4,201.08
2017	39	8542	6126591	Hearing and Speech Center of Northern California	05M	LMC	$3,582.54
2017	39	8542	6135562	Hearing and Speech Center of Northern California	05M	LMC	$8,250.66
2017	39	8542	6144378	Hearing and Speech Center of Northern California	05M	LMC	$3,969.73
2017	39	8542	6156054	Hearing and Speech Center of Northern California	05M	LMC	$4,254.91
2017	39	8542	6163059	Hearing and Speech Center of Northern California	05M	LMC	$4,100.42
2017	39	8542	6175977	Hearing and Speech Center of Northern California	05M	LMC	$9,624.28
					05M	Matrix Code	$49,950.02
2017	30	8536	6107160	Consumer Credit Counseling Service of San Francisco	05U	LMC	$20,092.66
2017	30	8536	6114217	Consumer Credit Counseling Service of San Francisco	05U	LMC	$8,378.36
2017	30	8536	6126591	Consumer Credit Counseling Service of San Francisco	05U	LMC	$7,140.65
2017	30	8536	6135562	Consumer Credit Counseling Service of San Francisco	05U	LMC	$5,100.60
2017	30	8536	6144378	Consumer Credit Counseling Service of San Francisco	05U	LMC	$9,287.73
2017	42	8543	6114225	Homeless Prenatal Program, Inc.	05U	LMC	$3,660.30
2017	42	8543	6126610	Homeless Prenatal Program, Inc.	05U	LMC	$15,770.19
2017	42	8543	6135574	Homeless Prenatal Program, Inc.	05U	LMC	$13,925.51
2017	42	8543	6144382	Homeless Prenatal Program, Inc.	05U	LMC	$4,550.91
2017	42	8543	6156132	Homeless Prenatal Program, Inc.	05U	LMC	$5,063.72
2017	42	8543	6163062	Homeless Prenatal Program, Inc.	05U	LMC	$5,079.05
2017	42	8543	6175989	Homeless Prenatal Program, Inc.	05U	LMC	$9,071.00
2017	42	8543	6182426	Homeless Prenatal Program, Inc.	05U	LMC	$7,879.32
2017	45	8546	6107160	Housing and Economic Rights Advocates	05U	LMC	$12,499.98
2017	45	8546	6114217	Housing and Economic Rights Advocates	05U	LMC	$8,333.32
2017	45	8546	6126591	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6135562	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6144378	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6156054	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6163059	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6175977	Housing and Economic Rights Advocates	05U	LMC	$8,333.32

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	46	8547	6107351	Independent Living Resource Center of SF	05U	LMC	$7,359.22
2017	46	8547	6114225	Independent Living Resource Center of SF	05U	LMC	$6,738.74
2017	46	8547	6126610	Independent Living Resource Center of SF	05U	LMC	$3,939.19
2017	46	8547	6135574	Independent Living Resource Center of SF	05U	LMC	$3,902.20
2017	46	8547	6156132	Independent Living Resource Center of SF	05U	LMC	$3,127.48
2017	46	8547	6163062	Independent Living Resource Center of SF	05U	LMC	$4,662.41
2017	46	8547	6182426	Independent Living Resource Center of SF	05U	LMC	$4,501.80
2017	98	8595	6107174	San Francisco Community Land Trust	05U	LMC	$8,707.16
2017	98	8595	6114220	San Francisco Community Land Trust	05U	LMC	$5,232.26
2017	98	8595	6126596	San Francisco Community Land Trust	05U	LMC	$2,428.05
2017	98	8595	6135566	San Francisco Community Land Trust	05U	LMC	$1,944.67
2017	98	8595	6144380	San Francisco Community Land Trust	05U	LMC	$2,037.21
2017	98	8595	6156129	San Francisco Community Land Trust	05U	LMC	$2,730.40
2017	98	8595	6175981	San Francisco Community Land Trust	05U	LMC	$7,495.53
2017	98	8595	6182417	San Francisco Community Land Trust	05U	LMC	$5,424.72
2017	101	8598	6114220	San Francisco Housing Development Corporation	05U	LMC	$53,587.19
2017	101	8598	6126596	San Francisco Housing Development Corporation	05U	LMC	$7,189.72
2017	101	8598	6135566	San Francisco Housing Development Corporation	05U	LMC	$7,065.50
2017	101	8598	6144380	San Francisco Housing Development Corporation	05U	LMC	$5,950.71
2017	101	8598	6163060	San Francisco Housing Development Corporation	05U	LMC	$17,738.40
2017	101	8598	6175981	San Francisco Housing Development Corporation	05U	LMC	$8,468.48
2017	104	8603	6114225	Self-Help for the Elderly	05U	LMC	$12,754.18
2017	104	8603	6126614	Self-Help for the Elderly	05U	LMC	$3,878.45
2017	104	8603	6135574	Self-Help for the Elderly	05U	LMC	$6,249.72
2017	104	8603	6144384	Self-Help for the Elderly	05U	LMC	$5,166.22
2017	104	8603	6163062	Self-Help for the Elderly	05U	LMC	$10,403.12
2017	104	8603	6182426	Self-Help for the Elderly	05U	LMC	$7,240.30
2017	106	8606	6107174	SF LGBT Community Center	05U	LMC	$11,233.91
2017	106	8606	6114220	SF LGBT Community Center	05U	LMC	$8,379.54
2017	106	8606	6126596	SF LGBT Community Center	05U	LMC	$3,694.21
2017	106	8606	6135566	SF LGBT Community Center	05U	LMC	$3,748.55
2017	106	8606	6144380	SF LGBT Community Center	05U	LMC	$3,720.96
2017	106	8606	6156129	SF LGBT Community Center	05U	LMC	$5,253.24
2017	106	8606	6163060	SF LGBT Community Center	05U	LMC	$3,705.70
2017	106	8606	6175981	SF LGBT Community Center	05U	LMC	$10,263.89
2017	168	8670	6144378	Community Technology Network of the Bay Area	05U	LMC	$17,938.46
2017	168	8670	6156054	Community Technology Network of the Bay Area	05U	LMC	$11,974.58
2017	168	8670	6163059	Community Technology Network of the Bay Area	05U	LMC	$5,861.67
2017	168	8670	6175977	Community Technology Network of the Bay Area	05U	LMC	$5,808.01
2017	168	8670	6182428	Community Technology Network of the Bay Area	05U	LMC	$5,481.42
2017	169	8672	6156054	Community Technology Network of the Bay Area	05U	LMC	$5,976.35
2017	169	8672	6163059	Community Technology Network of the Bay Area	05U	LMC	$2,966.22
2017	169	8672	6175977	Community Technology Network of the Bay Area	05U	LMC	$2,659.11
2017	169	8672	6182428	Community Technology Network of the Bay Area	05U	LMC	$2,674.90
2017	177	8695	6163059	Shelter Tech	05U	LMC	$1,849.96
2017	177	8695	6175977	Shelter Tech	05U	LMC	$65,390.31
					05U	Matrix Code	$559,503.94
2017	12	8512	6114217	APA Family Support Services/SCDC	05Z	LMC	$13,281.44
2017	12	8512	6126591	APA Family Support Services/SCDC	05Z	LMC	$15,447.14
2017	12	8512	6175977	APA Family Support Services/SCDC	05Z	LMC	$18,663.09
2017	12	8512	6182417	APA Family Support Services/SCDC	05Z	LMC	$1,449.03
2017	13	8513	6114217	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$25,727.82
2017	13	8513	6135562	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,919.92
2017	13	8513	6144378	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,352.90

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	13	8513	6156054	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$78.80
2017	13	8513	6163059	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$519.95
2017	13	8513	6175977	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,448.47
2017	13	8513	6182417	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$6,914.72
2017	26	8532	6107160	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$12,357.54
2017	26	8532	6114217	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$7,976.15
2017	26	8532	6126591	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,071.05
2017	26	8532	6135562	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,209.22
2017	26	8532	6144378	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$3,798.72
2017	26	8532	6156054	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,297.12
2017	26	8532	6163059	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,012.90
2017	26	8532	6175977	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,918.59
2017	26	8532	6182417	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,319.21
2017	27	8533	6107160	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$3,654.85
2017	27	8533	6114217	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$1,700.43
2017	27	8533	6126591	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$777.95
2017	27	8533	6135562	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$767.59
2017	27	8533	6144378	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$625.32
2017	27	8533	6156054	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$752.74
2017	27	8533	6163059	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$646.50
2017	27	8533	6175977	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$1,572.95
2017	27	8533	6182417	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$765.98
2017	29	8535	6114217	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$23,808.82
2017	29	8535	6126591	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$21,788.38
2017	29	8535	6135562	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$14,901.36
2017	29	8535	6144378	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$7,550.73
2017	29	8535	6156054	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$8,470.34
2017	29	8535	6163059	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$8,200.82
2017	29	8535	6175977	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$15,065.46
2017	32	8538	6107160	Donaldina Cameron House	05Z	LMC	$11,570.04
2017	32	8538	6114217	Donaldina Cameron House	05Z	LMC	$8,334.36
2017	32	8538	6126591	Donaldina Cameron House	05Z	LMC	$3,642.68
2017	32	8538	6135562	Donaldina Cameron House	05Z	LMC	$4,316.68
2017	32	8538	6144378	Donaldina Cameron House	05Z	LMC	$4,091.68
2017	32	8538	6156054	Donaldina Cameron House	05Z	LMC	$4,205.18
2017	32	8538	6163059	Donaldina Cameron House	05Z	LMC	$4,243.68
2017	32	8538	6175977	Donaldina Cameron House	05Z	LMC	$9,595.70
2017	34	8539	6107160	Episcopal Community Services of San Francisco	05Z	LMC	$10,841.91
2017	34	8539	6114217	Episcopal Community Services of San Francisco	05Z	LMC	$4,123.45
2017	34	8539	6126591	Episcopal Community Services of San Francisco	05Z	LMC	$6,493.95
2017	34	8539	6135562	Episcopal Community Services of San Francisco	05Z	LMC	$8,864.47
2017	34	8539	6144378	Episcopal Community Services of San Francisco	05Z	LMC	$4,741.02
2017	34	8539	6156054	Episcopal Community Services of San Francisco	05Z	LMC	$18,340.32
2017	34	8539	6163059	Episcopal Community Services of San Francisco	05Z	LMC	$4,741.02
2017	34	8539	6175977	Episcopal Community Services of San Francisco	05Z	LMC	$11,615.49
2017	44	8545	6107160	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,881.34
2017	44	8545	6114217	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$5,479.77
2017	44	8545	6135562	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,599.14
2017	44	8545	6144378	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,983.15
2017	44	8545	6156054	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,614.72
2017	44	8545	6163059	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,471.17
2017	44	8545	6175977	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,047.42
2017	44	8545	6182417	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$1,657.10

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	53	8554	6114217	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$14,858.05
2017	53	8554	6135562	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$9,493.80
2017	53	8554	6144378	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$3,764.78
2017	53	8554	6156054	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$4,023.58
2017	53	8554	6175977	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$6,224.31
2017	53	8554	6182417	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$11,635.48
2017	67	8567	6114217	Mercy Housing California	05Z	LMC	$7,625.21
2017	67	8567	6126591	Mercy Housing California	05Z	LMC	$28,992.39
2017	67	8567	6175981	Mercy Housing California	05Z	LMC	$24,070.22
2017	67	8567	6182428	Mercy Housing California	05Z	LMC	$1,157.64
2017	69	8568	6107160	Mission Asset Fund	05Z	LMC	$16,249.98
2017	69	8568	6114217	Mission Asset Fund	05Z	LMC	$10,833.32
2017	69	8568	6126591	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6135562	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6144378	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6156054	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6163059	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6175981	Mission Asset Fund	05Z	LMC	$10,833.32
2017	72	8572	6107160	Mission Economic Development Agency	05Z	LMC	$12,630.21
2017	72	8572	6114220	Mission Economic Development Agency	05Z	LMC	$8,333.40
2017	72	8572	6126591	Mission Economic Development Agency	05Z	LMC	$4,334.20
2017	72	8572	6144378	Mission Economic Development Agency	05Z	LMC	$8,333.40
2017	72	8572	6163059	Mission Economic Development Agency	05Z	LMC	$8,463.51
2017	72	8572	6175981	Mission Economic Development Agency	05Z	LMC	$7,905.28
2017	75	8573	6107160	Mission Language and Vocational School, Inc.	05Z	LMC	$13,157.40
2017	75	8573	6114220	Mission Language and Vocational School, Inc.	05Z	LMC	$8,325.62
2017	75	8573	6126591	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6135562	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6144380	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6156129	Mission Language and Vocational School, Inc.	05Z	LMC	$5,096.21
2017	75	8573	6163060	Mission Language and Vocational School, Inc.	05Z	LMC	$5,096.22
2017	75	8573	6175981	Mission Language and Vocational School, Inc.	05Z	LMC	$4,603.12
2017	76	8574	6107160	Mission Neighborhood Centers	05Z	LMC	$12,321.29
2017	76	8574	6114220	Mission Neighborhood Centers	05Z	LMC	$7,734.21
2017	76	8574	6126591	Mission Neighborhood Centers	05Z	LMC	$3,159.06
2017	76	8574	6135566	Mission Neighborhood Centers	05Z	LMC	$5,305.83
2017	76	8574	6144380	Mission Neighborhood Centers	05Z	LMC	$4,589.19
2017	76	8574	6156129	Mission Neighborhood Centers	05Z	LMC	$5,284.17
2017	76	8574	6163060	Mission Neighborhood Centers	05Z	LMC	$4,151.65
2017	76	8574	6175981	Mission Neighborhood Centers	05Z	LMC	$5,026.81
2017	76	8574	6182417	Mission Neighborhood Centers	05Z	LMC	$7,427.79
2017	77	8576	6107160	My Path	05Z	LMC	$15,516.59
2017	77	8576	6114220	My Path	05Z	LMC	$4,742.40
2017	77	8576	6126596	My Path	05Z	LMC	$9,234.08
2017	77	8576	6135566	My Path	05Z	LMC	$5,031.94
2017	77	8576	6144380	My Path	05Z	LMC	$4,104.60
2017	77	8576	6156129	My Path	05Z	LMC	$5,740.29
2017	77	8576	6175981	My Path	05Z	LMC	$5,630.10
2017	81	8578	6107160	Northeast Community Federal Credit Union	05Z	LMC	$13,250.00
2017	81	8578	6114220	Northeast Community Federal Credit Union	05Z	LMC	$8,500.00
2017	81	8578	6126596	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6135566	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6144380	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6156129	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6163060	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6175981	Northeast Community Federal Credit Union	05Z	LMC	$9,500.00
2017	90	8586	6107174	Positive Resource Center	05Z	LMC	$12,455.48

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	90	8586	6114220	Positive Resource Center	05Z	LMC	$8,431.65
2017	90	8586	6126596	Positive Resource Center	05Z	LMC	$3,827.87
2017	90	8586	6135566	Positive Resource Center	05Z	LMC	$4,108.89
2017	90	8586	6144380	Positive Resource Center	05Z	LMC	$4,131.58
2017	90	8586	6156129	Positive Resource Center	05Z	LMC	$4,335.87
2017	90	8586	6163060	Positive Resource Center	05Z	LMC	$4,244.16
2017	90	8586	6175981	Positive Resource Center	05Z	LMC	$8,464.50
2017	99	8596	6107174	San Francisco Conservation Corps	05Z	LMC	$12,499.98
2017	99	8596	6114220	San Francisco Conservation Corps	05Z	LMC	$12,499.98
2017	99	8596	6135566	San Francisco Conservation Corps	05Z	LMC	$4,166.66
2017	99	8596	6144380	San Francisco Conservation Corps	05Z	LMC	$4,166.66
2017	99	8596	6156129	San Francisco Conservation Corps	05Z	LMC	$3,879.38
2017	99	8596	6163060	San Francisco Conservation Corps	05Z	LMC	$3,879.38
2017	99	8596	6175981	San Francisco Conservation Corps	05Z	LMC	$8,906.24
2017	100	8597	6114220	San Francisco Housing Development Corporation	05Z	LMC	$28,316.40
2017	100	8597	6126596	San Francisco Housing Development Corporation	05Z	LMC	$5,702.73
2017	100	8597	6135566	San Francisco Housing Development Corporation	05Z	LMC	$7,459.79
2017	100	8597	6144380	San Francisco Housing Development Corporation	05Z	LMC	$2,578.59
2017	100	8597	6163060	San Francisco Housing Development Corporation	05Z	LMC	$3,849.69
2017	100	8597	6175981	San Francisco Housing Development Corporation	05Z	LMC	$2,092.80
2017	111	8617	6107174	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$8,385.54
2017	111	8617	6114220	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$12,404.04
2017	111	8617	6126596	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6135566	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,346.54
2017	111	8617	6144380	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,303.78
2017	111	8617	6156129	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6163060	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6175981	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,076.59
2017	111	8617	6182417	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,079.47
2017	116	8622	6107174	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$9,316.07
2017	116	8622	6114220	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$11,933.44
2017	116	8622	6163060	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$23,104.92
2017	116	8622	6175981	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$3,258.62
2017	116	8622	6182417	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$2,386.95
2017	118	8624	6126596	United Playaz	05Z	LMC	$3,875.03
2017	118	8624	6144380	United Playaz	05Z	LMC	$26,611.53
2017	118	8624	6182417	United Playaz	05Z	LMC	$24,513.44
2017	119	8629	6114220	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$45,348.85
2017	119	8629	6126596	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$15,069.50
2017	119	8629	6135566	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$13,986.82
2017	119	8629	6175984	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$24,067.15
2017	119	8629	6182428	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$622.54
2017	121	8625	6107174	Vietnamese Youth Development Center	05Z	LMC	$18,144.16
2017	121	8625	6114220	Vietnamese Youth Development Center	05Z	LMC	$9,411.49
2017	121	8625	6126596	Vietnamese Youth Development Center	05Z	LMC	$3,642.66

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	121	8625	6144380	Vietnamese Youth Development Center	05Z	LMC	$5,672.14
2017	121	8625	6156129	Vietnamese Youth Development Center	05Z	LMC	$3,103.01
2017	121	8625	6163060	Vietnamese Youth Development Center	05Z	LMC	$2,955.72
2017	121	8625	6175981	Vietnamese Youth Development Center	05Z	LMC	$3,240.77
2017	121	8625	6182417	Vietnamese Youth Development Center	05Z	LMC	$3,830.05
2017	123	8627	6107174	YMCA of San Francisco (Bayview)	05Z	LMC	$10,163.41
2017	123	8627	6114220	YMCA of San Francisco (Bayview)	05Z	LMC	$7,145.42
2017	123	8627	6126596	YMCA of San Francisco (Bayview)	05Z	LMC	$3,267.71
2017	123	8627	6144380	YMCA of San Francisco (Bayview)	05Z	LMC	$9,495.05
2017	123	8627	6156129	YMCA of San Francisco (Bayview)	05Z	LMC	$1,973.73
2017	123	8627	6175981	YMCA of San Francisco (Bayview)	05Z	LMC	$12,007.77
2017	123	8627	6182417	YMCA of San Francisco (Bayview)	05Z	LMC	$7,995.71
2017	124	8628	6114220	YMCA of San Francisco (Bayview)	05Z	LMC	$43,133.63
2017	124	8628	6135566	YMCA of San Francisco (Bayview)	05Z	LMC	$24,493.98
2017	124	8628	6144380	YMCA of San Francisco (Bayview)	05Z	LMC	$27,976.12
2017	124	8628	6156129	YMCA of San Francisco (Bayview)	05Z	LMC	$15,664.70
2017	124	8628	6163060	YMCA of San Francisco (Bayview)	05Z	LMC	$23,341.98
2017	124	8628	6175981	YMCA of San Francisco (Bayview)	05Z	LMC	$32,739.30
2017	124	8628	6182417	YMCA of San Francisco (Bayview)	05Z	LMC	$37,228.53
					05Z	Matrix Code	$1,564,642.00
2017	151	8653	6135546	730 Stanyan Relocation Costs	08	LMA	$7,532.50
2017	151	8653	6144345	730 Stanyan Relocation Costs	08	LMA	$4,730.00
2017	151	8653	6163055	730 Stanyan Relocation Costs	08	LMA	$6,072.50
2017	151	8653	6175965	730 Stanyan Relocation Costs	08	LMA	$6,940.00
					08	Matrix Code	$25,275.00
2017	148	8646	6135546	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$182,741.91
2017	148	8646	6144345	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$168,476.61
2017	148	8646	6155995	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$119,364.29
2017	148	8646	6163055	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$408,517.12
2017	148	8646	6175965	SFHA - Sunnydale and Potrero Habitability	14C	LMH	$37,446.46
					14C	Matrix Code	$916,546.39
2013	147	7691	6107122	Asian Neighborhood Design	14E	LMA	$2,884.05
2017	33	8517	6114225	Asian Neighborhood Design	14E	LMA	$2,500.21
2017	33	8517	6135574	Asian Neighborhood Design	14E	LMA	$4,158.99
2017	33	8517	6175989	Asian Neighborhood Design	14E	LMA	$4,901.80
					14E	Matrix Code	$14,445.05
2014	141	8194	6135546	HOPESF PROGRAM DELIVERY - OEWD DA Workorder	14G	LMH	$37,084.53
2014	141	8194	6182408	HOPESF PROGRAM DELIVERY - OEWD DA Workorder	14G	LMH	$27,149.84
2016	58	8310	6114732	2016 Housing Development Pool	14G	LMH	$992,154.10
2016	58	8310	6135546	2016 Housing Development Pool	14G	LMH	$256,660.02
2017	56	8557	6107351	MOHCD Housing Develop. Pool	14G	LMH	$1,663,320.21
2017	56	8557	6114225	MOHCD Housing Develop. Pool	14G	LMH	$469,361.99
2017	56	8557	6126614	MOHCD Housing Develop. Pool	14G	LMH	$44,431.06
2017	57	8558	6107351	MOHCD Housing Program Delivery Pool	14G	LMH	$200,645.14
2017	57	8558	6114225	MOHCD Housing Program Delivery Pool	14G	LMH	$131,822.23
2017	57	8558	6126614	MOHCD Housing Program Delivery Pool	14G	LMH	$54,039.13
2017	57	8558	6135574	MOHCD Housing Program Delivery Pool	14G	LMH	$52,996.14
2017	57	8558	6144384	MOHCD Housing Program Delivery Pool	14G	LMH	$56,694.97
2017	57	8558	6156132	MOHCD Housing Program Delivery Pool	14G	LMH	$56,681.16
2017	57	8558	6163062	MOHCD Housing Program Delivery Pool	14G	LMH	$55,415.25
2017	57	8558	6175989	MOHCD Housing Program Delivery Pool	14G	LMH	$66,705.98
					14G	Matrix Code	$4,165,161.75
2017	17	8516	6114225	Asian Neighborhood Design	14H	LMH	$10,843.00
2017	17	8516	6126614	Asian Neighborhood Design	14H	LMH	$6,613.50
2017	17	8516	6135574	Asian Neighborhood Design	14H	LMH	$2,948.00
2017	17	8516	6144384	Asian Neighborhood Design	14H	LMH	$1,582.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	17	8516	6156134	Asian Neighborhood Design	14H	LMH	$15,961.25
2017	17	8516	6163062	Asian Neighborhood Design	14H	LMH	$2,034.00
2017	17	8516	6175989	Asian Neighborhood Design	14H	LMH	$6,328.00
2017	93	8589	6114225	Rebuilding Together San Francisco	14H	LMC	$10,258.75
2017	93	8589	6126614	Rebuilding Together San Francisco	14H	LMC	$4,356.33
2017	93	8589	6144384	Rebuilding Together San Francisco	14H	LMC	$1,437.44
2017	93	8589	6175989	Rebuilding Together San Francisco	14H	LMC	$13,933.94
2017	171	8685	6175991	Mission Housing Dev Corp	14H	LMH	$34,910.20
2017	171	8685	6182428	Mission Housing Dev Corp	14H	LMH	$10,207.01
2017	172	8686	6163063	Tenderloin Neighborhood Dev Corp	14H	LMH	$7,646.45
2017	172	8686	6182428	Tenderloin Neighborhood Dev Corp	14H	LMH	$11,052.95
2017	173	8687	6163063	Tenderloin Neighborhood Dev Corp	14H	LMH	$4,757.21
2017	173	8687	6182428	Tenderloin Neighborhood Dev Corp	14H	LMH	$20,299.55
2017	174	8688	6163063	Tenderloin Neighborhood Dev Corp	14H	LMH	$3,210.00
2017	174	8688	6182428	Tenderloin Neighborhood Dev Corp	14H	LMH	$5,600.24
					14H	Matrix Code	$173,979.82
2017	160	8662	6126360	Local Initiatives Support Corporation	17C	LMA	$49,830.00
2017	160	8662	6135546	Local Initiatives Support Corporation	17C	LMA	$93,830.01
2017	160	8662	6144345	Local Initiatives Support Corporation	17C	LMA	$62,246.99
					17C	Matrix Code	$205,907.00
2017	19	8520	6107351	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$17,485.29
2017	19	8520	6114225	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$11,656.86
2017	19	8520	6126614	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$1,290.89
2017	19	8520	6135574	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$2,329.63
2017	19	8520	6144384	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$7,386.10
2017	19	8520	6175989	Bay Area Community Resource/Portola Neighborhood Association	18B	LMA	$29,544.40
2017	54	8555	6107351	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$12,186.00
2017	54	8555	6114225	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$24,016.00
2017	54	8555	6126614	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$11,820.00
2017	54	8555	6135574	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$11,450.00
2017	54	8555	6144384	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$9,700.00
2017	54	8555	6156134	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$9,700.00
2017	54	8555	6175989	Lawyers' Committee for Civil Rights of the San Francisco Bay Area	18B	LMJ	$21,128.00
2017	79	8577	6107351	North of Market Neighborhood Improvement Corp.	18B	LMA	$12,498.00
2017	79	8577	6114225	North of Market Neighborhood Improvement Corp.	18B	LMA	$27,992.00
2017	79	8577	6126614	North of Market Neighborhood Improvement Corp.	18B	LMA	$14,516.00
2017	79	8577	6135574	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	79	8577	6144384	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	79	8577	6156134	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	79	8577	6163062	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	79	8577	6175989	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	79	8577	6182426	North of Market Neighborhood Improvement Corp.	18B	LMA	$4,166.00
2017	80	8579	6107351	Northeast Community Federal Credit Union	18B	LMA	$19,000.00
2017	80	8579	6114225	Northeast Community Federal Credit Union	18B	LMA	$14,500.00
2017	80	8579	6126614	Northeast Community Federal Credit Union	18B	LMA	$8,000.00
2017	80	8579	6135576	Northeast Community Federal Credit Union	18B	LMA	$7,850.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	80	8579	6144384	Northeast Community Federal Credit Union	18B	LMA	$3,500.00
2017	80	8579	6156134	Northeast Community Federal Credit Union	18B	LMA	$7,125.00
2017	80	8579	6163062	Northeast Community Federal Credit Union	18B	LMA	$6,775.00
2017	80	8579	6175989	Northeast Community Federal Credit Union	18B	LMA	$12,250.00
2017	83	8581	6107351	Ocean Avenue Association	18B	LMJ	$7,999.92
2017	83	8581	6114225	Ocean Avenue Association	18B	LMJ	$2,666.64
2017	83	8581	6126614	Ocean Avenue Association	18B	LMJ	$5,333.28
2017	83	8581	6135576	Ocean Avenue Association	18B	LMJ	$2,333.32
2017	83	8581	6163062	Ocean Avenue Association	18B	LMJ	$4,666.64
2017	83	8581	6175989	Ocean Avenue Association	18B	LMJ	$4,666.64
2017	83	8581	6182426	Ocean Avenue Association	18B	LMJ	$2,333.40
2017	84	8601	6135576	San Francisco Small Business Development Center	18B	LMJ	$23,416.18
2017	84	8601	6163063	San Francisco Small Business Development Center	18B	LMJ	$633.75
2017	84	8601	6182426	San Francisco Small Business Development Center	18B	LMJ	$175,950.07
2017	89	8585	6107351	Pacific Community Ventures	18B	LMJ	$11,250.00
2017	89	8585	6114225	Pacific Community Ventures	18B	LMJ	$7,500.00
2017	89	8585	6135576	Pacific Community Ventures	18B	LMJ	$3,750.00
2017	89	8585	6144384	Pacific Community Ventures	18B	LMJ	$7,500.00
2017	89	8585	6156134	Pacific Community Ventures	18B	LMJ	$3,750.00
2017	89	8585	6182428	Pacific Community Ventures	18B	LMJ	$3,750.00
2017	94	8590	6107351	Renaissance Entrepreneurship Center	18B	LMA	$11,835.47
2017	94	8590	6114226	Renaissance Entrepreneurship Center	18B	LMA	$19,136.68
2017	94	8590	6126614	Renaissance Entrepreneurship Center	18B	LMA	$5,812.49
2017	94	8590	6144384	Renaissance Entrepreneurship Center	18B	LMA	$16,302.11
2017	94	8590	6156134	Renaissance Entrepreneurship Center	18B	LMA	$5,854.89
2017	94	8590	6163062	Renaissance Entrepreneurship Center	18B	LMA	$6,649.26
2017	94	8590	6175989	Renaissance Entrepreneurship Center	18B	LMA	$14,046.13
2017	94	8590	6182426	Renaissance Entrepreneurship Center	18B	LMA	$13,266.70
2017	108	8613	6107351	SFMade	18B	LMJ	$10,833.32
2017	108	8613	6114226	SFMade	18B	LMJ	$16,249.98
2017	108	8613	6126614	SFMade	18B	LMJ	$5,416.66
2017	108	8613	6135576	SFMade	18B	LMJ	$5,416.66
2017	108	8613	6144384	SFMade	18B	LMJ	$5,416.66
2017	108	8613	6156134	SFMade	18B	LMJ	$5,416.66
2017	108	8613	6175991	SFMade	18B	LMJ	$16,250.06
2017	109	8614	6107351	Southeast Asian Community Center	18B	LMJ	$12,498.99
2017	109	8614	6114226	Southeast Asian Community Center	18B	LMJ	$8,332.66
2017	109	8614	6126614	Southeast Asian Community Center	18B	LMJ	$4,166.33
2017	109	8614	6135576	Southeast Asian Community Center	18B	LMJ	$4,166.33
2017	109	8614	6144384	Southeast Asian Community Center	18B	LMJ	$4,166.33
2017	109	8614	6156134	Southeast Asian Community Center	18B	LMJ	$4,166.30
2017	109	8614	6163063	Southeast Asian Community Center	18B	LMJ	$4,166.33
2017	109	8614	6175991	Southeast Asian Community Center	18B	LMJ	$8,336.73
2017	110	8615	6107363	Southeast Asian Community Center	18B	LMJ	$18,751.93
2017	110	8615	6114226	Southeast Asian Community Center	18B	LMJ	$12,500.02
2017	110	8615	6126614	Southeast Asian Community Center	18B	LMJ	$6,250.18
2017	110	8615	6135576	Southeast Asian Community Center	18B	LMJ	$6,250.18
2017	110	8615	6144384	Southeast Asian Community Center	18B	LMJ	$6,250.18
2017	110	8615	6156134	Southeast Asian Community Center	18B	LMJ	$6,250.18
2017	110	8615	6163063	Southeast Asian Community Center	18B	LMJ	$6,250.18
2017	110	8615	6175991	Southeast Asian Community Center	18B	LMJ	$12,497.15
					18B	Matrix Code	$879,098.74
2017	50	8551	6135576	La Cocina	18C	LMCMC	$29,166.76
2017	50	8551	6175991	La Cocina	18C	LMCMC	$20,833.24
2017	68	8569	6107363	Mission Asset Fund	18C	LMCMC	$12,500.01
2017	68	8569	6114226	Mission Asset Fund	18C	LMCMC	$8,333.34
2017	68	8569	6126614	Mission Asset Fund	18C	LMCMC	$4,166.67

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	68	8569	6135576	Mission Asset Fund	18C	LMCMC	$4,166.67
2017	68	8569	6144384	Mission Asset Fund	18C	LMCMC	$4,166.67
2017	68	8569	6156134	Mission Asset Fund	18C	LMCMC	$4,166.67
2017	68	8569	6163063	Mission Asset Fund	18C	LMCMC	$4,166.67
2017	68	8569	6175991	Mission Asset Fund	18C	LMCMC	$8,333.30
2017	70	8570	6107363	Mission Economic Development Agency	18C	LMCMC	$18,749.53
2017	70	8570	6114226	Mission Economic Development Agency	18C	LMCMC	$10,946.85
2017	70	8570	6126614	Mission Economic Development Agency	18C	LMCMC	$4,696.84
2017	70	8570	6144384	Mission Economic Development Agency	18C	LMCMC	$9,393.68
2017	70	8570	6163063	Mission Economic Development Agency	18C	LMCMC	$9,393.68
2017	70	8570	6175991	Mission Economic Development Agency	18C	LMCMC	$9,393.68
2017	71	8571	6107363	Mission Economic Development Agency	18C	LMCMC	$19,354.38
2017	71	8571	6114226	Mission Economic Development Agency	18C	LMCMC	$12,902.92
2017	71	8571	6126614	Mission Economic Development Agency	18C	LMCMC	$6,451.46
2017	71	8571	6144384	Mission Economic Development Agency	18C	LMCMC	$12,668.71
2017	71	8571	6163063	Mission Economic Development Agency	18C	LMCMC	$12,384.75
2017	71	8571	6175991	Mission Economic Development Agency	18C	LMCMC	$11,037.58
2017	95	8591	6107363	Renaissance Entrepreneurship Center	18C	LMCMC	$27,328.51
2017	95	8591	6114226	Renaissance Entrepreneurship Center	18C	LMCMC	$12,183.90
2017	95	8591	6126614	Renaissance Entrepreneurship Center	18C	LMCMC	$11,378.18
2017	95	8591	6135576	Renaissance Entrepreneurship Center	18C	LMCMC	$7,072.94
2017	95	8591	6144384	Renaissance Entrepreneurship Center	18C	LMCMC	$11,512.22
2017	95	8591	6156134	Renaissance Entrepreneurship Center	18C	LMCMC	$5,524.25
2017	96	8592	6107363	Renaissance Entrepreneurship Center	18C	LMC	$7,042.68
2017	96	8592	6114226	Renaissance Entrepreneurship Center	18C	LMC	$3,063.95
2017	96	8592	6126614	Renaissance Entrepreneurship Center	18C	LMC	$2,287.34
2017	96	8592	6135576	Renaissance Entrepreneurship Center	18C	LMC	$2,290.09
2017	96	8592	6144384	Renaissance Entrepreneurship Center	18C	LMC	$7,245.58
2017	96	8592	6156134	Renaissance Entrepreneurship Center	18C	LMC	$3,780.03
2017	96	8592	6163063	Renaissance Entrepreneurship Center	18C	LMC	$2,064.04
2017	96	8592	6175991	Renaissance Entrepreneurship Center	18C	LMC	$9,348.57
2017	105	8605	6107363	SF LGBT Community Center	18C	LMCMC	$9,517.07
2017	105	8605	6114226	SF LGBT Community Center	18C	LMCMC	$7,606.44
2017	105	8605	6126615	SF LGBT Community Center	18C	LMCMC	$3,229.89
2017	105	8605	6135576	SF LGBT Community Center	18C	LMCMC	$585.81
2017	105	8605	6144384	SF LGBT Community Center	18C	LMCMC	$2,578.59
2017	105	8605	6156134	SF LGBT Community Center	18C	LMCMC	$1,558.51
2017	105	8605	6163063	SF LGBT Community Center	18C	LMCMC	$2,856.19
2017	105	8605	6175991	SF LGBT Community Center	18C	LMCMC	$7,067.50
2017	122	8626	6107363	Wu Yee Children's Services	18C	LMCMC	$12,901.65
2017	122	8626	6114226	Wu Yee Children's Services	18C	LMCMC	$7,318.43
2017	122	8626	6135576	Wu Yee Children's Services	18C	LMCMC	$3,036.04
2017	122	8626	6144386	Wu Yee Children's Services	18C	LMCMC	$7,548.90
2017	122	8626	6156134	Wu Yee Children's Services	18C	LMCMC	$3,307.71
2017	122	8626	6163063	Wu Yee Children's Services	18C	LMCMC	$4,076.07
2017	122	8626	6175991	Wu Yee Children's Services	18C	LMCMC	$2,595.69
2017	122	8626	6182426	Wu Yee Children's Services	18C	LMCMC	$2,286.71
2017	159	8661	6135546	La Cocina, Inc	18C	LMCMC	$74,999.96
					18C	Matrix Code	$502,567.50
2016	67	8319	6107122	Learning For Action - Program Evaluation	19C	LMC	$13,603.75
2016	67	8319	6114732	Learning For Action - Program Evaluation	19C	LMC	$24,814.42
2016	67	8319	6135546	Learning For Action - Program Evaluation	19C	LMC	$24,485.18
2016	67	8319	6144345	Learning For Action - Program Evaluation	19C	LMC	$7,058.33
2016	67	8319	6155995	Learning For Action - Program Evaluation	19C	LMC	$13,423.14
2016	67	8319	6163055	Learning For Action - Program Evaluation	19C	LMC	$758.88
2016	84	8341	6107122	Northern California Community Loan Fund	19C	LMC	$2,263.43
2016	84	8341	6114732	Northern California Community Loan Fund	19C	LMC	$11,263.75

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	84	8341	6135546	Northern California Community Loan Fund	19C	LMC	$7,879.84
2016	84	8341	6155995	Northern California Community Loan Fund	19C	LMC	$121.07
2016	129	8261	6107122	Positive Resource Center	19C	LMC	$23,450.00
2017	43	8544	6107363	HomeownershipSF	19C	LMC	$10,614.99
2017	43	8544	6126615	HomeownershipSF	19C	LMC	$11,991.87
2017	43	8544	6135576	HomeownershipSF	19C	LMC	$4,204.01
2017	43	8544	6144386	HomeownershipSF	19C	LMC	$3,857.76
2017	43	8544	6156134	HomeownershipSF	19C	LMC	$3,857.76
2017	43	8544	6175991	HomeownershipSF	19C	LMC	$7,715.52
2017	43	8544	6182426	HomeownershipSF	19C	LMC	$2,758.09
2017	82	8580	6163063	Northern California Community Loan Fund	19C	LMC	$13,704.59
2017	82	8580	6175991	Northern California Community Loan Fund	19C	LMC	$6,038.20
2017	82	8580	6182428	Northern California Community Loan Fund	19C	LMC	$2,630.02
2017	97	8594	6107363	Richmond District Neighborhood Center	19C	LMC	$13,481.89
2017	97	8594	6114226	Richmond District Neighborhood Center	19C	LMC	$10,334.74
2017	97	8594	6126615	Richmond District Neighborhood Center	19C	LMC	$3,118.50
2017	97	8594	6135576	Richmond District Neighborhood Center	19C	LMC	$3,086.78
2017	97	8594	6144386	Richmond District Neighborhood Center	19C	LMC	$3,110.48
2017	97	8594	6156134	Richmond District Neighborhood Center	19C	LMC	$4,067.99
2017	97	8594	6163063	Richmond District Neighborhood Center	19C	LMC	$799.62
					19C	Matrix Code	$234,494.60
Total							$17,022,764.67

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	**Drawn Amount**
2017	114	8620	6107174	The Arc San Francisco	05B	LMC	$7,848.81
2017	114	8620	6114220	The Arc San Francisco	05B	LMC	$21,388.64
2017	114	8620	6126596	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6135566	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6144380	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6156129	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6163060	The Arc San Francisco	05B	LMC	$2,966.08
2017	114	8620	6175981	The Arc San Francisco	05B	LMC	$5,932.15
					05B	Matrix Code	$50,000.00
2014	199	8469	6107122	Bay Area Legal Aid - HOPE SF	05C	LMC	$3,504.66
2014	199	8469	6114732	Bay Area Legal Aid - HOPE SF	05C	LMC	$14,115.52
2014	199	8469	6144345	Bay Area Legal Aid - HOPE SF	05C	LMC	$10,477.10
2014	199	8469	6155995	Bay Area Legal Aid - HOPE SF	05C	LMC	$15,281.71
2014	199	8469	6163055	Bay Area Legal Aid - HOPE SF	05C	LMC	$37,809.03
2014	199	8469	6175965	Bay Area Legal Aid - HOPE SF	05C	LMC	$46,286.91
2014	199	8469	6182408	Bay Area Legal Aid - HOPE SF	05C	LMC	$22,521.40
2016	12	8263	6107122	AIDS Legal Referral Panel of the SF Bay Area	05C	LMC	$6,452.10
2017	11	8502	6107174	AIDS Legal Panel of the SF Bay Area	05C	LMC	$10,894.71
2017	11	8502	6114220	AIDS Legal Panel of the SF Bay Area	05C	LMC	$13,199.06
2017	11	8502	6126596	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,408.46
2017	11	8502	6135566	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,937.52
2017	11	8502	6156129	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,097.60
2017	11	8502	6163060	AIDS Legal Panel of the SF Bay Area	05C	LMC	$6,911.36
2017	11	8502	6175984	AIDS Legal Panel of the SF Bay Area	05C	LMC	$23,297.25
2017	11	8502	6182417	AIDS Legal Panel of the SF Bay Area	05C	LMC	$8,241.18
2017	14	8514	6107174	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$13,079.61
2017	14	8514	6114223	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,327.54
2017	14	8514	6135566	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$5,738.27
2017	14	8514	6144380	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,437.69

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	14	8514	6163060	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$4,510.27
2017	14	8514	6175984	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$8,583.58
2017	14	8514	6182417	Asian Americans Advancing Justice - Asian Law Caucus	05C	LMC	$3,323.04
2017	20	8521	6107174	Bay Area Legal Aid	05C	LMC	$22,594.22
2017	20	8521	6114223	Bay Area Legal Aid	05C	LMC	$15,282.14
2017	20	8521	6144380	Bay Area Legal Aid	05C	LMC	$8,739.97
2017	20	8521	6175984	Bay Area Legal Aid	05C	LMC	$53,383.60
2017	22	8525	6107174	Central American Resource Center (CARECEN)	05C	LMC	$19,999.98
2017	22	8525	6114223	Central American Resource Center (CARECEN)	05C	LMC	$13,333.32
2017	22	8525	6126596	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6144380	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6156129	Central American Resource Center (CARECEN)	05C	LMC	$6,666.66
2017	22	8525	6163060	Central American Resource Center (CARECEN)	05C	LMC	$13,333.32
2017	22	8525	6175984	Central American Resource Center (CARECEN)	05C	LMC	$13,333.40
2017	31	8537	6107174	Dolores Street Community Services	05C	LMC	$4,179.53
2017	31	8537	6114223	Dolores Street Community Services	05C	LMC	$18,055.09
2017	31	8537	6126596	Dolores Street Community Services	05C	LMC	$4,178.82
2017	31	8537	6163060	Dolores Street Community Services	05C	LMC	$4,576.83
2017	31	8537	6175984	Dolores Street Community Services	05C	LMC	$17,646.38
2017	31	8537	6182417	Dolores Street Community Services	05C	LMC	$527.10
2017	47	8548	6107174	Instituto Laboral de la Raza	05C	LMC	$16,627.86
2017	47	8548	6114223	Instituto Laboral de la Raza	05C	LMC	$9,885.29
2017	47	8548	6126596	Instituto Laboral de la Raza	05C	LMC	$4,461.51
2017	47	8548	6135566	Instituto Laboral de la Raza	05C	LMC	$8,417.72
2017	47	8548	6144382	Instituto Laboral de la Raza	05C	LMC	$5,043.53
2017	47	8548	6156129	Instituto Laboral de la Raza	05C	LMC	$4,256.20
2017	47	8548	6163060	Instituto Laboral de la Raza	05C	LMC	$4,928.19
2017	47	8548	6175984	Instituto Laboral de la Raza	05C	LMC	$4,560.00
2017	47	8548	6182417	Instituto Laboral de la Raza	05C	LMC	$1,819.70
2017	51	8552	6114223	La Raza Centro Legal	05C	LMC	$18,869.26
2017	51	8552	6135566	La Raza Centro Legal	05C	LMC	$3,991.42
2017	51	8552	6144382	La Raza Centro Legal	05C	LMC	$3,758.57
2017	51	8552	6156129	La Raza Centro Legal	05C	LMC	$7,766.72
2017	51	8552	6175984	La Raza Centro Legal	05C	LMC	$4,064.81
2017	51	8552	6182426	La Raza Centro Legal	05C	LMC	$5,621.55
2017	52	8553	6107174	La Raza Community Resource Center	05C	LMC	$19,934.59
2017	52	8553	6114223	La Raza Community Resource Center	05C	LMC	$13,870.95
2017	52	8553	6126596	La Raza Community Resource Center	05C	LMC	$6,500.00
2017	52	8553	6144382	La Raza Community Resource Center	05C	LMC	$13,423.06
2017	52	8553	6156129	La Raza Community Resource Center	05C	LMC	$6,700.00
2017	52	8553	6163060	La Raza Community Resource Center	05C	LMC	$6,743.72
2017	52	8553	6175984	La Raza Community Resource Center	05C	LMC	$6,527.24
2017	52	8553	6183718	La Raza Community Resource Center	05C	LMC	$6,300.44
2017	91	8587	6107174	Positive Resource Center	05C	LMC	$12,787.28
2017	91	8587	6114223	Positive Resource Center	05C	LMC	$8,303.73
2017	91	8587	6126596	Positive Resource Center	05C	LMC	$4,120.29
2017	91	8587	6135566	Positive Resource Center	05C	LMC	$4,241.92
2017	91	8587	6144382	Positive Resource Center	05C	LMC	$4,545.15
2017	91	8587	6156129	Positive Resource Center	05C	LMC	$4,583.15
2017	91	8587	6163062	Positive Resource Center	05C	LMC	$3,940.26
2017	91	8587	6175984	Positive Resource Center	05C	LMC	$7,478.22
2017	112	8618	6107174	Swords to Plowshares Veterans Rights Organization	05C	LMC	$20,195.47
2017	112	8618	6114223	Swords to Plowshares Veterans Rights Organization	05C	LMC	$9,919.18
2017	112	8618	6126610	Swords to Plowshares Veterans Rights Organization	05C	LMC	$5,581.40
2017	112	8618	6135566	Swords to Plowshares Veterans Rights Organization	05C	LMC	$1,576.67
2017	112	8618	6144382	Swords to Plowshares Veterans Rights Organization	05C	LMC	$5,455.97
2017	112	8618	6156132	Swords to Plowshares Veterans Rights Organization	05C	LMC	$11,858.66

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	112	8618	6163062	Swords to Plowshares Veterans Rights Organization	05C	LMC	$12,622.65
2017	112	8618	6175984	Swords to Plowshares Veterans Rights Organization	05C	LMC	$13,901.00
					05C	Matrix Code	$834,782.58
2017	36	8540	6107160	Friendship House Association of American Indians	05F	LMC	$10,853.43
2017	36	8540	6114217	Friendship House Association of American Indians	05F	LMC	$8,083.07
2017	36	8540	6126591	Friendship House Association of American Indians	05F	LMC	$4,017.81
2017	36	8540	6135562	Friendship House Association of American Indians	05F	LMC	$5,375.26
2017	36	8540	6156054	Friendship House Association of American Indians	05F	LMC	$8,096.63
2017	36	8540	6163059	Friendship House Association of American Indians	05F	LMC	$3,872.13
2017	36	8540	6175977	Friendship House Association of American Indians	05F	LMC	$7,562.34
2017	36	8540	6182417	Friendship House Association of American Indians	05F	LMC	$7,139.33
					05F	Matrix Code	$55,000.00
2017	16	8518	6107160	Asian Women's Shelter	05G	LMC	$17,580.57
2017	16	8518	6114217	Asian Women's Shelter	05G	LMC	$19,344.11
2017	16	8518	6126591	Asian Women's Shelter	05G	LMC	$10,316.64
2017	16	8518	6135562	Asian Women's Shelter	05G	LMC	$7,368.66
2017	16	8518	6144378	Asian Women's Shelter	05G	LMC	$7,413.90
2017	16	8518	6156054	Asian Women's Shelter	05G	LMC	$7,457.33
2017	16	8518	6163059	Asian Women's Shelter	05G	LMC	$8,940.85
2017	16	8518	6175977	Asian Women's Shelter	05G	LMC	$23,577.94
2017	38	8541	6107160	Gum Moon Residence Hall	05G	LMC	$9,507.51
2017	38	8541	6114217	Gum Moon Residence Hall	05G	LMC	$14,311.25
2017	38	8541	6126591	Gum Moon Residence Hall	05G	LMC	$5,952.23
2017	38	8541	6135562	Gum Moon Residence Hall	05G	LMC	$6,002.97
2017	38	8541	6144378	Gum Moon Residence Hall	05G	LMC	$6,329.53
2017	38	8541	6156054	Gum Moon Residence Hall	05G	LMC	$6,630.51
2017	38	8541	6163059	Gum Moon Residence Hall	05G	LMC	$557.28
2017	38	8541	6175977	Gum Moon Residence Hall	05G	LMC	$5,696.55
2017	49	8550	6107160	La Casa de las Madres	05G	LMC	$6,113.41
2017	49	8550	6114217	La Casa de las Madres	05G	LMC	$3,846.74
2017	49	8550	6126591	La Casa de las Madres	05G	LMC	$2,309.54
2017	49	8550	6135562	La Casa de las Madres	05G	LMC	$1,569.46
2017	49	8550	6144378	La Casa de las Madres	05G	LMC	$1,489.01
2017	49	8550	6156054	La Casa de las Madres	05G	LMC	$3,884.99
2017	49	8550	6163059	La Casa de las Madres	05G	LMC	$2,317.79
2017	49	8550	6175977	La Casa de las Madres	05G	LMC	$5,147.06
					05G	Matrix Code	$183,665.83
2016	88	8345	6182408	Office of Economic and Workforce Development	05H	LMC	$65,708.28
2017	23	8527	6114223	Central City Hospitality House	05H	LMC	$49,085.27
2017	23	8527	6126610	Central City Hospitality House	05H	LMC	$21,789.54
2017	23	8527	6135574	Central City Hospitality House	05H	LMC	$8,901.99
2017	23	8527	6144382	Central City Hospitality House	05H	LMC	$19,196.77
2017	23	8527	6156132	Central City Hospitality House	05H	LMC	$19,713.97
2017	23	8527	6163062	Central City Hospitality House	05H	LMC	$12,004.49
2017	23	8527	6175984	Central City Hospitality House	05H	LMC	$28,846.45
2017	23	8527	6182426	Central City Hospitality House	05H	LMC	$36,515.13
2017	25	8531	6114223	Community Housing Partnership	05H	LMC	$14,030.60
2017	25	8531	6126610	Community Housing Partnership	05H	LMC	$5,886.07
2017	25	8531	6135574	Community Housing Partnership	05H	LMC	$16,249.28
2017	25	8531	6156132	Community Housing Partnership	05H	LMC	$14,180.05
2017	25	8531	6175984	Community Housing Partnership	05H	LMC	$24,654.00
2017	28	8534	6114223	Compass Family Services	05H	LMC	$23,103.69
2017	28	8534	6126610	Compass Family Services	05H	LMC	$16,393.81
2017	28	8534	6135574	Compass Family Services	05H	LMC	$7,760.91
2017	28	8534	6144382	Compass Family Services	05H	LMC	$5,016.50
2017	28	8534	6156132	Compass Family Services	05H	LMC	$5,016.50

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	28	8534	6175984	Compass Family Services	05H	LMC	$17,708.59
2017	40	8526	6114223	Central City Hospitality House	05H	LMC	$29,520.50
2017	40	8526	6126610	Central City Hospitality House	05H	LMC	$14,378.79
2017	40	8526	6135574	Central City Hospitality House	05H	LMC	$5,880.50
2017	40	8526	6144382	Central City Hospitality House	05H	LMC	$11,950.25
2017	40	8526	6156132	Central City Hospitality House	05H	LMC	$11,583.54
2017	40	8526	6163062	Central City Hospitality House	05H	LMC	$9,040.04
2017	40	8526	6175984	Central City Hospitality House	05H	LMC	$8,785.48
2017	40	8526	6182426	Central City Hospitality House	05H	LMC	$8,860.90
2017	41	8529	6107174	Chinatown Community Development Center	05H	LMC	$12,258.49
2017	41	8529	6114223	Chinatown Community Development Center	05H	LMC	$43,709.15
2017	41	8529	6126610	Chinatown Community Development Center	05H	LMC	$15,065.80
2017	41	8529	6144382	Chinatown Community Development Center	05H	LMC	$6,120.17
2017	41	8529	6163062	Chinatown Community Development Center	05H	LMC	$31,819.14
2017	41	8529	6175984	Chinatown Community Development Center	05H	LMC	$18,424.97
2017	41	8529	6182428	Chinatown Community Development Center	05H	LMC	$22,602.28
2017	73	8575	6144382	Mujeres Unidas Activas	05H	LMC	$5,001.15
2017	73	8575	6156132	Mujeres Unidas Activas	05H	LMC	$3,381.53
2017	73	8575	6175989	Mujeres Unidas Activas	05H	LMC	$1,617.32
2017	74	8599	6114223	San Francisco Housing Development Corporation	05H	LMC	$29,169.87
2017	74	8599	6126610	San Francisco Housing Development Corporation	05H	LMC	$28,955.40
2017	74	8599	6135574	San Francisco Housing Development Corporation	05H	LMC	$16,038.33
2017	74	8599	6144382	San Francisco Housing Development Corporation	05H	LMC	$15,085.79
2017	74	8599	6156132	San Francisco Housing Development Corporation	05H	LMC	$31,593.33
2017	74	8599	6163062	San Francisco Housing Development Corporation	05H	LMC	$12,399.58
2017	74	8599	6175984	San Francisco Housing Development Corporation	05H	LMC	$16,754.70
2017	78	8600	6107351	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$17,499.48
2017	78	8600	6114223	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$11,666.32
2017	78	8600	6126610	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.14
2017	78	8600	6135574	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.16
2017	78	8600	6144382	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,832.46
2017	78	8600	6156132	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,833.16
2017	78	8600	6175984	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$5,832.16
2017	78	8600	6182426	San Francisco Sheriff's Department 5 Keys Charter School	05H	LMC	$11,670.12
2017	85	8616	6156132	Success Center San Francisco	05H	LMC	$3,765.60
2017	85	8616	6175989	Success Center San Francisco	05H	LMC	$23,114.23
2017	85	8616	6182426	Success Center San Francisco	05H	LMC	$21,116.66
2017	86	8582	6182426	Office of Economic and Workforce Development	05H	LMC	$18,968.53
2017	92	8588	6107351	Positive Resource Center	05H	LMC	$25,566.93
2017	92	8588	6114223	Positive Resource Center	05H	LMC	$13,074.93
2017	92	8588	6126610	Positive Resource Center	05H	LMC	$7,359.17
2017	92	8588	6135574	Positive Resource Center	05H	LMC	$8,559.45
2017	92	8588	6144382	Positive Resource Center	05H	LMC	$8,603.64
2017	92	8588	6156132	Positive Resource Center	05H	LMC	$9,297.70
2017	92	8588	6175989	Positive Resource Center	05H	LMC	$27,538.18
2017	107	8604	6114223	SF LGBT Community Center	05H	LMC	$451.74
2017	107	8604	6126610	SF LGBT Community Center	05H	LMC	$3,425.57
2017	107	8604	6156132	SF LGBT Community Center	05H	LMC	$18,487.88
2017	107	8604	6175989	SF LGBT Community Center	05H	LMC	$17,489.78
2017	107	8604	6182426	SF LGBT Community Center	05H	LMC	$22,495.75
2017	115	8621	6114223	The Arc San Francisco	05H	LMC	$30,972.09
2017	115	8621	6126610	The Arc San Francisco	05H	LMC	$4,284.41
2017	115	8621	6135574	The Arc San Francisco	05H	LMC	$3,213.52
2017	115	8621	6144382	The Arc San Francisco	05H	LMC	$6,198.30
2017	115	8621	6156132	The Arc San Francisco	05H	LMC	$5,331.63
2017	115	8621	6163062	The Arc San Francisco	05H	LMC	$0.05
2017	117	8623	6107351	Toolworks	05H	LMC	$24,941.25

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	117	8623	6114225	Toolworks	05H	LMC	$16,627.50
2017	117	8623	6126610	Toolworks	05H	LMC	$8,347.75
2017	117	8623	6144382	Toolworks	05H	LMC	$16,695.50
2017	117	8623	6156132	Toolworks	05H	LMC	$8,347.75
2017	117	8623	6175989	Toolworks	05H	LMC	$25,040.25
2017	125	8630	6144382	Young Community Developers, Inc.	05H	LMC	$10,544.17
2017	125	8630	6156132	Young Community Developers, Inc.	05H	LMC	$109,230.18
2017	125	8630	6175989	Young Community Developers, Inc.	05H	LMC	$25,259.99
2017	125	8630	6182426	Young Community Developers, Inc.	05H	LMC	$21,874.04
2017	126	8511	6126610	America Works of California, Inc.	05H	LMC	$81,258.37
2017	126	8511	6156132	America Works of California, Inc.	05H	LMC	$27,234.09
2017	126	8511	6163062	America Works of California, Inc.	05H	LMC	$12,075.67
2017	126	8511	6175984	America Works of California, Inc.	05H	LMC	$31,384.41
2017	126	8511	6182426	America Works of California, Inc.	05H	LMC	$11,473.09
2017	158	8660	6156134	Wu Yee Children's Services	05H	LMC	$7,311.73
2017	158	8660	6163063	Wu Yee Children's Services	05H	LMC	$20,090.35
2017	158	8660	6175991	Wu Yee Children's Services	05H	LMC	$27,293.04
2017	158	8660	6182428	Wu Yee Children's Services	05H	LMC	$13,252.13
2017	162	8664	6114732	Community Housing Partnership	05H	LMC	$20,105.98
2017	162	8664	6126360	Community Housing Partnership	05H	LMC	$5,181.40
2017	162	8664	6135546	Community Housing Partnership	05H	LMC	$9,559.11
2017	162	8664	6155995	Community Housing Partnership	05H	LMC	$8,481.07
2017	162	8664	6175965	Community Housing Partnership	05H	LMC	$12,922.44
2017	163	8665	6114732	Episcopal Community Services of San Francisco	05H	LMC	$14,724.93
2017	163	8665	6126360	Episcopal Community Services of San Francisco	05H	LMC	$4,601.38
2017	163	8665	6144345	Episcopal Community Services of San Francisco	05H	LMC	$7,677.01
2017	163	8665	6175965	Episcopal Community Services of San Francisco	05H	LMC	$21,384.66
2017	163	8665	6182408	Episcopal Community Services of San Francisco	05H	LMC	$7,862.02
2017	164	8666	6114732	Homebridge, Inc	05H	LMC	$12,238.31
2017	164	8666	6135546	Homebridge, Inc	05H	LMC	$20,044.58
2017	164	8666	6144345	Homebridge, Inc	05H	LMC	$14,703.57
2017	164	8666	6155995	Homebridge, Inc	05H	LMC	$3,011.07
2017	165	8667	6114732	San Francisco Lesbian Gay Bisexual Transgender Community Center	05H	LMC	$33,667.85
2017	165	8667	6126360	San Francisco Lesbian Gay Bisexual Transgender Community Center	05H	LMC	$1,332.15
2017	166	8668	6114732	The Arc San Francisco	05H	LMC	$2,387.00
2017	166	8668	6126360	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6135546	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6144345	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6155995	The Arc San Francisco	05H	LMC	$1,193.50
2017	166	8668	6163055	The Arc San Francisco	05H	LMC	$2,291.30
2017	166	8668	6175965	The Arc San Francisco	05H	LMC	$15,547.70
2017	167	8669	6175965	Upwardly Global	05H	LMC	$28,749.84
2017	167	8669	6182408	Upwardly Global	05H	LMC	$12,599.16
					05H	Matrix Code	$1,933,202.42
2017	24	8528	6107351	Chinatown Community Development Center	05K	LMC	$7,585.11
2017	24	8528	6114225	Chinatown Community Development Center	05K	LMC	$13,257.52
2017	24	8528	6126610	Chinatown Community Development Center	05K	LMC	$3,638.65
2017	24	8528	6135574	Chinatown Community Development Center	05K	LMC	$4,012.15
2017	24	8528	6163062	Chinatown Community Development Center	05K	LMC	$4,307.09
2017	24	8528	6175989	Chinatown Community Development Center	05K	LMC	$9,787.31
2017	24	8528	6182428	Chinatown Community Development Center	05K	LMC	$7,412.17
2017	48	8549	6107351	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$4,039.53
2017	48	8549	6114225	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$2,694.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	**Drawn Amount**
2017	48	8549	6126610	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$1,347.00
2017	48	8549	6144382	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$1,347.00
2017	48	8549	6156132	Justice & Diversity Center of the Bar Association of San Francisco	05K	LMC	$572.47
2017	102	8602	6107351	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$10,198.98
2017	102	8602	6114225	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$8,637.75
2017	102	8602	6126610	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$2,577.82
2017	102	8602	6135574	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$2,606.07
2017	102	8602	6144382	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$7,032.30
2017	102	8602	6163062	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$5,413.89
2017	102	8602	6175989	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$227.47
2017	102	8602	6182426	San Francisco Study Center - Housing Rights Committee of San Francisco	05K	LMC	$21,748.89
2017	113	8619	6107351	Tenderloin Housing Clinic, Inc.	05K	LMC	$12,934.96
2017	113	8619	6114225	Tenderloin Housing Clinic, Inc.	05K	LMC	$23,835.54
2017	113	8619	6126610	Tenderloin Housing Clinic, Inc.	05K	LMC	$5,729.50
2017	176	8694	6144345	Compass Family Center	05K	LMC	$237.26
2017	176	8694	6155995	Compass Family Center	05K	LMC	$1,616.29
2017	176	8694	6163055	Compass Family Center	05K	LMC	$494.76
2017	176	8694	6175965	Compass Family Center	05K	LMC	$711.85
					05K	Matrix Code	$164,003.33
2017	39	8542	6107160	Hearing and Speech Center of Northern California	05M	LMC	$11,966.40
2017	39	8542	6114217	Hearing and Speech Center of Northern California	05M	LMC	$4,201.08
2017	39	8542	6126591	Hearing and Speech Center of Northern California	05M	LMC	$3,582.54
2017	39	8542	6135562	Hearing and Speech Center of Northern California	05M	LMC	$8,250.66
2017	39	8542	6144378	Hearing and Speech Center of Northern California	05M	LMC	$3,969.73
2017	39	8542	6156054	Hearing and Speech Center of Northern California	05M	LMC	$4,254.91
2017	39	8542	6163059	Hearing and Speech Center of Northern California	05M	LMC	$4,100.42
2017	39	8542	6175977	Hearing and Speech Center of Northern California	05M	LMC	$9,624.28
					05M	Matrix Code	$49,950.02
2017	30	8536	6107160	Consumer Credit Counseling Service of San Francisco	05U	LMC	$20,092.66
2017	30	8536	6114217	Consumer Credit Counseling Service of San Francisco	05U	LMC	$8,378.36
2017	30	8536	6126591	Consumer Credit Counseling Service of San Francisco	05U	LMC	$7,140.65
2017	30	8536	6135562	Consumer Credit Counseling Service of San Francisco	05U	LMC	$5,100.60
2017	30	8536	6144378	Consumer Credit Counseling Service of San Francisco	05U	LMC	$9,287.73
2017	42	8543	6114225	Homeless Prenatal Program, Inc.	05U	LMC	$3,660.30
2017	42	8543	6126610	Homeless Prenatal Program, Inc.	05U	LMC	$15,770.19
2017	42	8543	6135574	Homeless Prenatal Program, Inc.	05U	LMC	$13,925.51
2017	42	8543	6144382	Homeless Prenatal Program, Inc.	05U	LMC	$4,550.91
2017	42	8543	6156132	Homeless Prenatal Program, Inc.	05U	LMC	$5,063.72
2017	42	8543	6163062	Homeless Prenatal Program, Inc.	05U	LMC	$5,079.05
2017	42	8543	6175989	Homeless Prenatal Program, Inc.	05U	LMC	$9,071.00
2017	42	8543	6182426	Homeless Prenatal Program, Inc.	05U	LMC	$7,879.32
2017	45	8546	6107160	Housing and Economic Rights Advocates	05U	LMC	$12,499.98
2017	45	8546	6114217	Housing and Economic Rights Advocates	05U	LMC	$8,333.32
2017	45	8546	6126591	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6135562	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6144378	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6156054	Housing and Economic Rights Advocates	05U	LMC	$4,166.66

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	45	8546	6163059	Housing and Economic Rights Advocates	05U	LMC	$4,166.66
2017	45	8546	6175977	Housing and Economic Rights Advocates	05U	LMC	$8,333.32
2017	46	8547	6107351	Independent Living Resource Center of SF	05U	LMC	$7,359.22
2017	46	8547	6114225	Independent Living Resource Center of SF	05U	LMC	$6,738.74
2017	46	8547	6126610	Independent Living Resource Center of SF	05U	LMC	$3,939.19
2017	46	8547	6135574	Independent Living Resource Center of SF	05U	LMC	$3,902.20
2017	46	8547	6156132	Independent Living Resource Center of SF	05U	LMC	$3,127.48
2017	46	8547	6163062	Independent Living Resource Center of SF	05U	LMC	$4,662.41
2017	46	8547	6182426	Independent Living Resource Center of SF	05U	LMC	$4,501.80
2017	98	8595	6107174	San Francisco Community Land Trust	05U	LMC	$8,707.16
2017	98	8595	6114220	San Francisco Community Land Trust	05U	LMC	$5,232.26
2017	98	8595	6126596	San Francisco Community Land Trust	05U	LMC	$2,428.05
2017	98	8595	6135566	San Francisco Community Land Trust	05U	LMC	$1,944.67
2017	98	8595	6144380	San Francisco Community Land Trust	05U	LMC	$2,037.21
2017	98	8595	6156129	San Francisco Community Land Trust	05U	LMC	$2,730.40
2017	98	8595	6175981	San Francisco Community Land Trust	05U	LMC	$7,495.53
2017	98	8595	6182417	San Francisco Community Land Trust	05U	LMC	$5,424.72
2017	101	8598	6114220	San Francisco Housing Development Corporation	05U	LMC	$53,587.19
2017	101	8598	6126596	San Francisco Housing Development Corporation	05U	LMC	$7,189.72
2017	101	8598	6135566	San Francisco Housing Development Corporation	05U	LMC	$7,065.50
2017	101	8598	6144380	San Francisco Housing Development Corporation	05U	LMC	$5,950.71
2017	101	8598	6163060	San Francisco Housing Development Corporation	05U	LMC	$17,738.40
2017	101	8598	6175981	San Francisco Housing Development Corporation	05U	LMC	$8,468.48
2017	104	8603	6114225	Self-Help for the Elderly	05U	LMC	$12,754.18
2017	104	8603	6126614	Self-Help for the Elderly	05U	LMC	$3,878.45
2017	104	8603	6135574	Self-Help for the Elderly	05U	LMC	$6,249.72
2017	104	8603	6144384	Self-Help for the Elderly	05U	LMC	$5,166.22
2017	104	8603	6163062	Self-Help for the Elderly	05U	LMC	$10,403.12
2017	104	8603	6182426	Self-Help for the Elderly	05U	LMC	$7,240.30
2017	106	8606	6107174	SF LGBT Community Center	05U	LMC	$11,233.91
2017	106	8606	6114220	SF LGBT Community Center	05U	LMC	$8,379.54
2017	106	8606	6126596	SF LGBT Community Center	05U	LMC	$3,694.21
2017	106	8606	6135566	SF LGBT Community Center	05U	LMC	$3,748.55
2017	106	8606	6144380	SF LGBT Community Center	05U	LMC	$3,720.96
2017	106	8606	6156129	SF LGBT Community Center	05U	LMC	$5,253.24
2017	106	8606	6163060	SF LGBT Community Center	05U	LMC	$3,705.70
2017	106	8606	6175981	SF LGBT Community Center	05U	LMC	$10,263.89
2017	168	8670	6144378	Community Technology Network of the Bay Area	05U	LMC	$17,938.46
2017	168	8670	6156054	Community Technology Network of the Bay Area	05U	LMC	$11,974.58
2017	168	8670	6163059	Community Technology Network of the Bay Area	05U	LMC	$5,861.67
2017	168	8670	6175977	Community Technology Network of the Bay Area	05U	LMC	$5,808.01
2017	168	8670	6182428	Community Technology Network of the Bay Area	05U	LMC	$5,481.42
2017	169	8672	6156054	Community Technology Network of the Bay Area	05U	LMC	$5,976.35
2017	169	8672	6163059	Community Technology Network of the Bay Area	05U	LMC	$2,966.22
2017	169	8672	6175977	Community Technology Network of the Bay Area	05U	LMC	$2,659.11
2017	169	8672	6182428	Community Technology Network of the Bay Area	05U	LMC	$2,674.90
2017	177	8695	6163059	Shelter Tech	05U	LMC	$1,849.96
2017	177	8695	6175977	Shelter Tech	05U	LMC	$65,390.31
					05U	Matrix Code	$559,503.94
2017	12	8512	6114217	APA Family Support Services/SCDC	05Z	LMC	$13,281.44
2017	12	8512	6126591	APA Family Support Services/SCDC	05Z	LMC	$15,447.14
2017	12	8512	6175977	APA Family Support Services/SCDC	05Z	LMC	$18,663.09
2017	12	8512	6182417	APA Family Support Services/SCDC	05Z	LMC	$1,449.03
2017	13	8513	6114217	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$25,727.82
2017	13	8513	6135562	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,919.92

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	13	8513	6144378	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,352.90
2017	13	8513	6156054	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$78.80
2017	13	8513	6163059	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$519.95
2017	13	8513	6175977	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$3,448.47
2017	13	8513	6182417	APA Family Support Services/YMCA of San Francisco (Bayview)	05Z	LMC	$6,914.72
2017	26	8532	6107160	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$12,357.54
2017	26	8532	6114217	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$7,976.15
2017	26	8532	6126591	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,071.05
2017	26	8532	6135562	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,209.22
2017	26	8532	6144378	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$3,798.72
2017	26	8532	6156054	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,297.12
2017	26	8532	6163059	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,012.90
2017	26	8532	6175977	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,918.59
2017	26	8532	6182417	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$4,319.21
2017	27	8533	6107160	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$3,654.85
2017	27	8533	6114217	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$1,700.43
2017	27	8533	6126591	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$777.95
2017	27	8533	6135562	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$767.59
2017	27	8533	6144378	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$625.32
2017	27	8533	6156054	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$752.74
2017	27	8533	6163059	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$646.50
2017	27	8533	6175977	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$1,572.95
2017	27	8533	6182417	Community Youth Center-San Francisco (CYC-SF)	05Z	LMC	$765.98
2017	29	8535	6114217	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$23,808.82
2017	29	8535	6126591	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$21,788.38
2017	29	8535	6135562	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$14,901.36
2017	29	8535	6144378	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$7,550.73
2017	29	8535	6156054	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$8,470.34
2017	29	8535	6163059	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$8,200.82
2017	29	8535	6175977	Consumer Credit Counseling Service of San Francisco	05Z	LMC	$15,065.46
2017	32	8538	6107160	Donaldina Cameron House	05Z	LMC	$11,570.04
2017	32	8538	6114217	Donaldina Cameron House	05Z	LMC	$8,334.36
2017	32	8538	6126591	Donaldina Cameron House	05Z	LMC	$3,642.68
2017	32	8538	6135562	Donaldina Cameron House	05Z	LMC	$4,316.68
2017	32	8538	6144378	Donaldina Cameron House	05Z	LMC	$4,091.68
2017	32	8538	6156054	Donaldina Cameron House	05Z	LMC	$4,205.18
2017	32	8538	6163059	Donaldina Cameron House	05Z	LMC	$4,243.68
2017	32	8538	6175977	Donaldina Cameron House	05Z	LMC	$9,595.70
2017	34	8539	6107160	Episcopal Community Services of San Francisco	05Z	LMC	$10,841.91
2017	34	8539	6114217	Episcopal Community Services of San Francisco	05Z	LMC	$4,123.45
2017	34	8539	6126591	Episcopal Community Services of San Francisco	05Z	LMC	$6,493.95
2017	34	8539	6135562	Episcopal Community Services of San Francisco	05Z	LMC	$8,864.47
2017	34	8539	6144378	Episcopal Community Services of San Francisco	05Z	LMC	$4,741.02
2017	34	8539	6156054	Episcopal Community Services of San Francisco	05Z	LMC	$18,340.32
2017	34	8539	6163059	Episcopal Community Services of San Francisco	05Z	LMC	$4,741.02
2017	34	8539	6175977	Episcopal Community Services of San Francisco	05Z	LMC	$11,615.49
2017	44	8545	6107160	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,881.34
2017	44	8545	6114217	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$5,479.77
2017	44	8545	6135562	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,599.14
2017	44	8545	6144378	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,983.15
2017	44	8545	6156054	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$6,614.72
2017	44	8545	6163059	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,471.17

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	44	8545	6175977	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$7,047.42
2017	44	8545	6182417	Homies Organizing the Mission to Empower Youth (HOMEY)	05Z	LMC	$1,657.10
2017	53	8554	6114217	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$14,858.05
2017	53	8554	6135562	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$9,493.80
2017	53	8554	6144378	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$3,764.78
2017	53	8554	6156054	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$4,023.58
2017	53	8554	6175977	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$6,224.31
2017	53	8554	6182417	Lavender Youth Rec. & Info. Ct.(LYRIC)	05Z	LMC	$11,635.48
2017	67	8567	6114217	Mercy Housing California	05Z	LMC	$7,625.21
2017	67	8567	6126591	Mercy Housing California	05Z	LMC	$28,992.39
2017	67	8567	6175981	Mercy Housing California	05Z	LMC	$24,070.22
2017	67	8567	6182428	Mercy Housing California	05Z	LMC	$1,157.64
2017	69	8568	6107160	Mission Asset Fund	05Z	LMC	$16,249.98
2017	69	8568	6114217	Mission Asset Fund	05Z	LMC	$10,833.32
2017	69	8568	6126591	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6135562	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6144378	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6156054	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6163059	Mission Asset Fund	05Z	LMC	$5,416.66
2017	69	8568	6175981	Mission Asset Fund	05Z	LMC	$10,833.32
2017	72	8572	6107160	Mission Economic Development Agency	05Z	LMC	$12,630.21
2017	72	8572	6114220	Mission Economic Development Agency	05Z	LMC	$8,333.40
2017	72	8572	6126591	Mission Economic Development Agency	05Z	LMC	$4,334.20
2017	72	8572	6144378	Mission Economic Development Agency	05Z	LMC	$8,333.40
2017	72	8572	6163059	Mission Economic Development Agency	05Z	LMC	$8,463.51
2017	72	8572	6175981	Mission Economic Development Agency	05Z	LMC	$7,905.28
2017	75	8573	6107160	Mission Language and Vocational School, Inc.	05Z	LMC	$13,157.40
2017	75	8573	6114220	Mission Language and Vocational School, Inc.	05Z	LMC	$8,325.62
2017	75	8573	6126591	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6135562	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6144380	Mission Language and Vocational School, Inc.	05Z	LMC	$4,162.81
2017	75	8573	6156129	Mission Language and Vocational School, Inc.	05Z	LMC	$5,096.21
2017	75	8573	6163060	Mission Language and Vocational School, Inc.	05Z	LMC	$5,096.22
2017	75	8573	6175981	Mission Language and Vocational School, Inc.	05Z	LMC	$4,603.12
2017	76	8574	6107160	Mission Neighborhood Centers	05Z	LMC	$12,321.29
2017	76	8574	6114220	Mission Neighborhood Centers	05Z	LMC	$7,734.21
2017	76	8574	6126591	Mission Neighborhood Centers	05Z	LMC	$3,159.06
2017	76	8574	6135566	Mission Neighborhood Centers	05Z	LMC	$5,305.83
2017	76	8574	6144380	Mission Neighborhood Centers	05Z	LMC	$4,589.19
2017	76	8574	6156129	Mission Neighborhood Centers	05Z	LMC	$5,284.17
2017	76	8574	6163060	Mission Neighborhood Centers	05Z	LMC	$4,151.65
2017	76	8574	6175981	Mission Neighborhood Centers	05Z	LMC	$5,026.81
2017	76	8574	6182417	Mission Neighborhood Centers	05Z	LMC	$7,427.79
2017	77	8576	6107160	My Path	05Z	LMC	$15,516.59
2017	77	8576	6114220	My Path	05Z	LMC	$4,742.40
2017	77	8576	6126596	My Path	05Z	LMC	$9,234.08
2017	77	8576	6135566	My Path	05Z	LMC	$5,031.94
2017	77	8576	6144380	My Path	05Z	LMC	$4,104.60
2017	77	8576	6156129	My Path	05Z	LMC	$5,740.29
2017	77	8576	6175981	My Path	05Z	LMC	$5,630.10
2017	81	8578	6107160	Northeast Community Federal Credit Union	05Z	LMC	$13,250.00
2017	81	8578	6114220	Northeast Community Federal Credit Union	05Z	LMC	$8,500.00
2017	81	8578	6126596	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6135566	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6144380	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6156129	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00
2017	81	8578	6163060	Northeast Community Federal Credit Union	05Z	LMC	$3,750.00

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	81	8578	6175981	Northeast Community Federal Credit Union	05Z	LMC	$9,500.00
2017	90	8586	6107174	Positive Resource Center	05Z	LMC	$12,455.48
2017	90	8586	6114220	Positive Resource Center	05Z	LMC	$8,431.65
2017	90	8586	6126596	Positive Resource Center	05Z	LMC	$3,827.87
2017	90	8586	6135566	Positive Resource Center	05Z	LMC	$4,108.89
2017	90	8586	6144380	Positive Resource Center	05Z	LMC	$4,131.58
2017	90	8586	6156129	Positive Resource Center	05Z	LMC	$4,335.87
2017	90	8586	6163060	Positive Resource Center	05Z	LMC	$4,244.16
2017	90	8586	6175981	Positive Resource Center	05Z	LMC	$8,464.50
2017	99	8596	6107174	San Francisco Conservation Corps	05Z	LMC	$12,499.98
2017	99	8596	6114220	San Francisco Conservation Corps	05Z	LMC	$12,499.98
2017	99	8596	6135566	San Francisco Conservation Corps	05Z	LMC	$4,166.66
2017	99	8596	6144380	San Francisco Conservation Corps	05Z	LMC	$4,166.66
2017	99	8596	6156129	San Francisco Conservation Corps	05Z	LMC	$3,879.38
2017	99	8596	6163060	San Francisco Conservation Corps	05Z	LMC	$3,879.38
2017	99	8596	6175981	San Francisco Conservation Corps	05Z	LMC	$8,906.24
2017	100	8597	6114220	San Francisco Housing Development Corporation	05Z	LMC	$28,316.40
2017	100	8597	6126596	San Francisco Housing Development Corporation	05Z	LMC	$5,702.73
2017	100	8597	6135566	San Francisco Housing Development Corporation	05Z	LMC	$7,459.79
2017	100	8597	6144380	San Francisco Housing Development Corporation	05Z	LMC	$2,578.59
2017	100	8597	6163060	San Francisco Housing Development Corporation	05Z	LMC	$3,849.69
2017	100	8597	6175981	San Francisco Housing Development Corporation	05Z	LMC	$2,092.80
2017	111	8617	6107174	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$8,385.54
2017	111	8617	6114220	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$12,404.04
2017	111	8617	6126596	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6135566	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,346.54
2017	111	8617	6144380	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,303.78
2017	111	8617	6156129	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6163060	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,134.68
2017	111	8617	6175981	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,076.59
2017	111	8617	6182417	Sunset District Comm. Develop. Corp. dba Sunset Youth Services	05Z	LMC	$4,079.47
2017	116	8622	6107174	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$9,316.07
2017	116	8622	6114220	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$11,933.44
2017	116	8622	6163060	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$23,104.92
2017	116	8622	6175981	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$3,258.62
2017	116	8622	6182417	Tides Center / Arab Resource and Organizing Center	05Z	LMC	$2,386.95
2017	118	8624	6126596	United Playaz	05Z	LMC	$3,875.03
2017	118	8624	6144380	United Playaz	05Z	LMC	$26,611.53
2017	118	8624	6182417	United Playaz	05Z	LMC	$24,513.44
2017	119	8629	6114220	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$45,348.85
2017	119	8629	6126596	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$15,069.50
2017	119	8629	6135566	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$13,986.82
2017	119	8629	6175984	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$24,067.15
2017	119	8629	6182428	YMCA of San Francisco (Bayview)/Together United Recommitted Forever (T.U.R.F.)	05Z	LMC	$622.54
2017	121	8625	6107174	Vietnamese Youth Development Center	05Z	LMC	$18,144.16

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	121	8625	6114220	Vietnamese Youth Development Center	05Z	LMC	$9,411.49
2017	121	8625	6126596	Vietnamese Youth Development Center	05Z	LMC	$3,642.66
2017	121	8625	6144380	Vietnamese Youth Development Center	05Z	LMC	$5,672.14
2017	121	8625	6156129	Vietnamese Youth Development Center	05Z	LMC	$3,103.01
2017	121	8625	6163060	Vietnamese Youth Development Center	05Z	LMC	$2,955.72
2017	121	8625	6175981	Vietnamese Youth Development Center	05Z	LMC	$3,240.77
2017	121	8625	6182417	Vietnamese Youth Development Center	05Z	LMC	$3,830.05
2017	123	8627	6107174	YMCA of San Francisco (Bayview)	05Z	LMC	$10,163.41
2017	123	8627	6114220	YMCA of San Francisco (Bayview)	05Z	LMC	$7,145.42
2017	123	8627	6126596	YMCA of San Francisco (Bayview)	05Z	LMC	$3,267.71
2017	123	8627	6144380	YMCA of San Francisco (Bayview)	05Z	LMC	$9,495.05
2017	123	8627	6156129	YMCA of San Francisco (Bayview)	05Z	LMC	$1,973.73
2017	123	8627	6175981	YMCA of San Francisco (Bayview)	05Z	LMC	$12,007.77
2017	123	8627	6182417	YMCA of San Francisco (Bayview)	05Z	LMC	$7,995.71
2017	124	8628	6114220	YMCA of San Francisco (Bayview)	05Z	LMC	$43,133.63
2017	124	8628	6135566	YMCA of San Francisco (Bayview)	05Z	LMC	$24,493.98
2017	124	8628	6144380	YMCA of San Francisco (Bayview)	05Z	LMC	$27,976.12
2017	124	8628	6156129	YMCA of San Francisco (Bayview)	05Z	LMC	$15,664.70
2017	124	8628	6163060	YMCA of San Francisco (Bayview)	05Z	LMC	$23,341.98
2017	124	8628	6175981	YMCA of San Francisco (Bayview)	05Z	LMC	$32,739.30
2017	124	8628	6182417	YMCA of San Francisco (Bayview)	05Z	LMC	$37,228.53
					05Z	Matrix Code	$1,564,642.00
Total							$5,394,750.12

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2015	167	8198	6114732	PL-Northern California Community Loan Fund	20		$4,071.32
2015	167	8198	6135546	PL-Northern California Community Loan Fund	20		$576.29
2015	167	8198	6189692	PL-Northern California Community Loan Fund	20		$1,534.47
					20	Matrix Code	$6,182.08
2014	97	7879	6107122	MOHCD - General CDBG Administration	21A		$3,195.85
2014	97	7879	6135546	MOHCD - General CDBG Administration	21A		$16,625.00
2014	97	7879	6182408	MOHCD - General CDBG Administration	21A		$39,177.29
2014	182	8183	6107122	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$1,131.26
2014	182	8183	6114732	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$5,909.43
2014	182	8183	6126360	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$22,929.10
2014	182	8183	6135546	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$21,909.28
2014	182	8183	6144345	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$101.05
2014	182	8183	6155995	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$44.82
2014	182	8183	6163055	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$723.43
2014	182	8183	6175965	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$892.66
2014	182	8183	6182408	MOHCD CDBG ADMINISTRATION-REPROGRAMMING	21A		$4,667.20
2015	60	8105	6107122	MOHCD CDBG Administration	21A		$310.39
2015	60	8105	6163055	MOHCD CDBG Administration	21A		$3,143.61
2015	60	8105	6182408	MOHCD CDBG Administration	21A		$1,342.14
2016	63	8315	6107122	MOHCD-CDBG Administration	21A		$753.57
2016	63	8315	6114732	MOHCD-CDBG Administration	21A		$273.42
2016	63	8315	6163055	MOHCD-CDBG Administration	21A		$9,851.14
2016	63	8315	6182408	MOHCD-CDBG Administration	21A		$2,880.09
2017	61	8562	6107363	MOHCD- CDBG Administration	21A		$574,662.74
2017	61	8562	6114226	MOHCD- CDBG Administration	21A		$394,801.03
2017	61	8562	6126615	MOHCD- CDBG Administration	21A		$146,460.64
2017	61	8562	6135576	MOHCD- CDBG Administration	21A		$181,517.08
2017	61	8562	6144386	MOHCD- CDBG Administration	21A		$257,587.40

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	**Drawn Amount**
2017	61	8562	6156134	MOHCD- CDBG Administration	21A		$152,421.53
2017	61	8562	6163063	MOHCD- CDBG Administration	21A		$215,313.15
2017	61	8562	6175991	MOHCD- CDBG Administration	21A		$336,317.33
2017	61	8562	6182428	MOHCD- CDBG Administration	21A		$265,934.20
2017	61	8562	6183718	MOHCD- CDBG Administration	21A		$6,153.23
2017	61	8632	6182428	OEWD CDBG Administration	21A		$319,152.65
2017	61	8633	6107363	PL-MOHCD Planning Program Delivery	21A		$30,018.65
2017	61	8633	6114226	PL-MOHCD Planning Program Delivery	21A		$18,790.51
2017	61	8633	6126615	PL-MOHCD Planning Program Delivery	21A		$7,496.13
2017	61	8633	6135576	PL-MOHCD Planning Program Delivery	21A		$8,769.77
2017	61	8633	6144386	PL-MOHCD Planning Program Delivery	21A		$8,769.74
2017	61	8633	6156134	PL-MOHCD Planning Program Delivery	21A		$8,769.75
2017	61	8633	6163063	PL-MOHCD Planning Program Delivery	21A		$8,777.83
2017	61	8633	6175991	PL-MOHCD Planning Program Delivery	21A		$13,165.29
					21A	Matrix Code	$3,090,739.38
Total							$3,096,921.46